# sunwater

## **Draft Service and Performance Plan**

2021/22

Lower Fitzroy Bulk Water Service Contract

8 December 2020

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## At a glance

## Our performance in 2019/20



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\$0.02 million

## Introduction

This Service and Performance Plan (S&PP) details a range of proposed scheme activities and projects, and presents a breakdown of anticipated costs for review. It also compares Sunwater's actual costs for 2019/20 with our previous forecasts for this scheme.

The purpose of this year's S&PP for the Lower Fitzroy Bulk Water Service Contract is to:

- present to customers Sunwater's projected costs<sup>1</sup> for the upcoming five-year period, i.e. 2021/22 to 2025/26
- consult with our customers on forecast operating and annuity-funded costs for 2021/22 and the forward program of works
- examine Sunwater's performance in 2019/20 against previous forecasts and service targets.

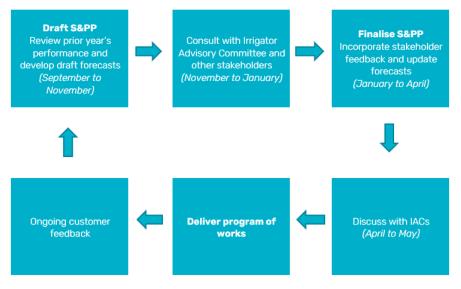
Our focus during 2021/22 will be on ensuring that refurbishment and corrective work identified through our annual and five yearly comprehensive inspections at Eden Bann Weir are implemented safely, timely and efficiently.

In addition to this S&PP, Sunwater has published an information sheet which explains the types of costs we incur in delivering water to our customers and how those costs are allocated to service contracts. The information sheet is available at:

www.sunwater.com.au/customer/products-and-services/service-and-performance-plans/

Input from customers is a valuable part of Sunwater's planning process and ensures that we invest in areas which support the services we provide to customers. Figure 1 outlines how Sunwater and customers work together in relation to S&PPs.

#### Figure 1: Customer consultation and S&PPs



We welcome and encourage your feedback on this S&PP. To have your say and shape future S&PPs, please contact us via email or post:

Email: <a href="mailto:sppfeedback@sunwater.com.au">sppfeedback@sunwater.com.au</a>

Post: S&PP Feedback PO Box 15536 City East Qld 4002

 $<sup>^1</sup>$  All financial figures reported in this document are in nominal dollars, i.e. dollars of the day. Figures may not sum due to rounding.

## Delivering services to our customers

At Sunwater we are committed to working collaboratively with our customers to deliver value and fit-for-purpose water solutions.

#### Our customers

The main purpose of the service contract is to store water from the Fitzroy River for use as cooling water by the Stanwell Power Station. The scheme also supplies agricultural and riparian allocation holders along the Fitzroy River and stock, domestic and industrial users along the Stanwell Pipeline.

The water allocations for each customer segment are included in Table 1, together with water deliveries in 2019/20. Historical total water usage is available in **Appendix 1**.

#### Table 1: Water allocations and usage data<sup>1</sup>

Customer segment	Total water allocations (ML)	High priority water allocations (ML)	Medium priority water allocations (ML)	Total water deliveries 2019/20 (ML)
Irrigation	3101	0	3101	737
Industrial	24,054	24,054	0	16,995
Urban	0	0	0	0
Sunwater (excl. distribution losses)	191	191	0	0
Sunwater distribution losses	1275	1275	0	2
Total	28,621	25,520	3101	17,734

1. Includes Stanwell Pipeline.

#### Irrigation charges

The 2021/22 charges and cost per megalitre from the Queensland Competition Authority's (QCA) 2020–2024 irrigation price investigation are shown in Table 2. The Lower Fitzroy Bulk Water Service Contract does not need additional subsidies to recover irrigation's share of future renewals, maintenance and operating costs.

#### Table 2: Irrigation charges for 2021/22

Tariff group	Product	2021/22 (\$/ML) <sup>1</sup>	QCA cost- reflective (\$/ML) <sup>2</sup>	Subsidy (\$/ML)
Lower Fitzroy River	Allocation Charge – Part A	13.55	12.37	n/a
	Allocation Water – Part B	1.01	1.01	n/a

1. As recommended by the QCA. The Queensland Government has not yet determined the irrigation charges to apply in 2021/22.

2. Reflects the cost-reflective price determined by the QCA in its 2020–2024 irrigation price investigation. Costs reflect lower bound cost recovery, i.e. recovery of future replacement and ongoing maintenance and operations. Charges do not allow for any returns on existing assets.

For more information on Sunwater's fees and charges, refer to: www.sunwater.com.au/customer/fees-and-charges/

## Service targets

Sunwater and customers have agreed Water Supply Arrangements and Service Targets for the Lower Fitzroy Bulk Water Service Contract. Table 3 below sets out our recent performance against selected service targets for this scheme.

#### Table 3: Scheme service targets and performance

Service target		Target	Number of exceptions					
			2017/18	2018/19	2019/20			
Planned shutdowns –	For shutdowns planned to exceed 2 weeks	8 weeks	0	0	0			
notification	For shutdowns planned to exceed 3 days	2 weeks	0	0	0			
	For shutdowns planned to be less than 3 days	5 days	0	0	0			
Unplanned shutdowns – duration	Unplanned shutdowns will be fixed so that at least partial supply can be resumed	48 hours	0	0	0			
Maximum number of interruptions	Planned or unplanned interruptions per water year	6	0	0	0			

In addition, Sunwater has company-wide customer interactions service targets. Our performance in 2019/20 against these service targets is shown in Table 4.

#### Table 4: Customer interactions service targets and performance

Service target	Target	2019/20
Telephone answering <sup>1</sup>	80.00%	94.87%
Requests actioned within Service Level Agreement (SLA) timeframes <sup>2</sup>	> 95.00%	95.46%

1. This target measures the percentage of 13 15 89 calls that are answered within 60 seconds. The 2019/20 result reflects the average monthly performance over the November 2019 to June 2020 period.

2. This target measures the percentage of email or workflow requests (such as property transfers and temporary transfers) to the Customer Support email address that are completed within the agreed SLAs. The SLA timeframes range between two and 10 business days, depending on the request. The 2019/20 result covers the October 2019 to June 2020 period.

## Key infrastructure

Eden Bann Weir is the key infrastructure used to deliver bulk water services to our customers in Lower Fitzroy. It is a mass concrete retaining structure with a hydraulically actuated fish lock. The total storage capacity is 35,900 ML.

## Financial summary—Revenue and expenditure

A high-level summary of the budgeted financial performance of the Lower Fitzroy Bulk Water Service Contract is presented in Table 5.

The revenue Sunwater receives from urban and industrial customers is agreed by term contract. The revenue we receive from irrigation customers is determined by the Queensland Government, based on recommendations made by the QCA as part of its review of irrigation prices.

Sunwater anticipates a decrease in revenue for the Lower Fitzroy Bulk Water Service Contract in 2021/22.

In 2021/22, Sunwater expects to spend \$489 million across all parts of our business, i.e. regulated and non-regulated. A breakdown of the forecast total cost pool at the direct and non-direct cost level is shown in Figure 2, together with the percentage of these costs allocated to the Lower Fitzroy Bulk Water Service Contract. Detail on the planned spend for this scheme is outlined on subsequent pages of this S&PP.

Figure 2: Total Sunwater cost pools and allocation to scheme—2021/22 forecast (\$M)



- Corporate and local area support costs
- Indirect costs (Scheme = 0.4%)
- Direct costs (Scheme = 0.1%)

Table 5: Service	contract	financial	summary
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Lower Fitzroy Bulk Water Service Contract	2017/18 Actual \$'000	2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Forecast \$'000
Revenue					
Irrigation	40.5	42.0	42.9	44.2	44.2
Community Service Obligation	-	-	-	-	-
Industrial <sup>1</sup>	0.5	0.8	1.3	-	-
Urban <sup>1</sup>	-	-	-	-	-
Revenue transfers <sup>2</sup>	256.7	440.0	363.2	475.1	427.8
Drainage	-	-	-	-	-
Other	-	-	-	-	-
Revenue total	297.7	482.7	407.4	519.3	472.0
Less – Operating expenditure	205.1	271.9	383.3	393.8	406.5
Less					
Annuity-funded	54.3	169.9	-	81.4	21.3
Non-annuity funded	-	-	-	-	-
Surplus (deficit)	38.4	41.0	24.1	44.2	44.2

Forecast revenues for industrial and urban customers are based on current contractual 1. arrangements.

Revenue transfers represent the cost of bulk water supplies delivered through the Stanwell 2. Pipeline. The revenue accrues to the pipeline system before it is transferred to the Bulk Water Service Contract as a contribution to the cost of the bulk water service.

## Cost of delivering services—Operating expenditure

Operating expenditure includes funds for: operations activities, i.e. operations, electricity and insurance; preventative maintenance; and corrective maintenance.

Table 6 sets out actual and forecast operating expenditure for the Lower Fitzroy Bulk Water Service Contract. For a more detailed breakdown by cost category, refer to **Appendix 2**.

## Our performance in 2019/20

In 2019/20, operating costs were higher than what we previously forecast<sup>2</sup> due to increased non-direct costs and increased operational activities due to very low weir levels.

Lower Fitzroy Bulk Water	2017/18	2018/19		2019/20		2020	)/21	2021	1/22	2022/23	2023/24	2024/25	2025/26
Service Contract	Sunwater Actual \$'000	Sunwater Actual \$'000	Sunwater Forecast \$'000	Sunwater Actual \$'000	Variance \$'000	Sunwater Forecast \$'000	QCA Target \$'000²	Sunwater Forecast \$'000	QCA Target \$'000²	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000
Operations	171.5	238.1	202.5	299.7	97.2	299.0	187.7	308.8	191.7	331.1	327.8	347.3	348.3
Electricity	1.6	2.2	1.8	2.3	0.5	1.7	1.9	1.8	1.9	2.0	1.9	2.2	2.3
Insurance	21.0	22.4	24.8	25.6	0.7	34.5	28.3	35.3	28.8	36.2	37.1	38.0	39.0
Operations	148.9	213.4	175.9	271.8	95.9	262.8	157.5	271.7	160.9	293.0	288.8	307.1	307.1
Preventative maintenance	22.0	32.7	44.0	45.4	1.4	44.0	35.5	45.4	36.3	49.0	48.6	51.4	51.6
Corrective maintenance	11.6	1.1	57.4	38.3	(19.1)	50.7	11.2	52.2	11.4	55.4	55.6	58.2	58.8
Operating costs total	205.1	271.9	303.9	383.3	79.4	393.8	234.4	406.5	239.4	435.5	432.0	456.9	458.8
Recreational facility costs <sup>3</sup>						-		-		-	-	-	-
Operating costs total (incl. recreational facility costs)	205.1	271.9	303.9	383.3	79.4	393.8		406.5		435.5	432.0	456.9	458.8

#### Table 6: Operating expenditure<sup>1</sup>

1. Sunwater's 2021/22 to 2025/26 budget figures are draft as at the time of consultation. These figures will not be locked down until late in the financial year prior.

2. Reflects the QCA's 2020–2024 irrigation price investigation final recommendations. Excludes recreational facility costs.

3. From 1 July 2020, irrigation customers no longer contribute towards the cost of operating and maintaining recreational facilities. Forecast costs have been separately identified for transparency.

<sup>&</sup>lt;sup>2</sup> See the 2019/20 Network Service Plan at <u>www.sunwater.com.au/schemes/Lower-Fitzroy/</u>

## Outlook for 2021/22 Operations

Lower Fitzroy Bulk Water Service Contract's total operations budget in 2021/22 is 61.1 per cent above the QCA's recommended cost target. This variance is largely driven by higher non-direct costs and increased operational activities due to very low weir levels.

#### Insurance

Insurance is one of Sunwater's largest expenditure items. These costs have increased significantly in recent years due to multiple flood events in Queensland and global insurable events impacting premiums. Although Sunwater is subject to market forces in the pricing of insurance premiums, we have also been actively managing insurance premium costs by reviewing coverage levels and policy specifications (including deductibles) to ensure that our insurance coverage is appropriate and reflective of the risks faced by our business.

In 2020/21, Sunwater experienced a significant price increase in insurance premiums. Our insurance broker has indicated this is the beginning of an upward trend in premiums due to, among other factors, the number and size of natural disasters that have occurred in Australia over the past 12 months. Insurance premiums in 2021/22 are therefore expected to be higher than the QCA's recommended allowance and historical costs.

#### Preventative maintenance

The forecast preventative maintenance costs for the Lower Fitzroy Bulk Water Service Contract are 25.1 per cent above the QCA's recommended cost target due to preventative maintenance works being aligned to our asset maintenance strategy. The forecast expenditure is in line with historical performance.

#### Corrective maintenance

In 2021/22, Sunwater anticipates spending \$52.2k on corrective maintenance in the Lower Fitzroy Bulk Water Service Contract. This is 356.4 per cent above the QCA's recommended cost target but is in line with our expected corrective maintenance requirements.

## Cost of delivering services—Annuity and non-annuity funded expenditure

Annuity expenditure include funds for preventative and corrective maintenance, as well as large, one-off operations activities. The preventative maintenance activities monitor the asset condition and inform the corrective maintenance program when an asset needs to be refurbished or replaced. Non-annuity funded expenditure largely relates to Sunwater's Dam Improvement Program and recreational facility costs. Table 7 outlines our annuity and non-annuity funded expenditure. The major annuity-funded projects planned for the 2020/21 to 2025/26 period are set out in **Appendix 3**.

#### Table 7: Annuity and non-annuity funded expenditure<sup>1,2</sup>

	2017/18	2018/19		2019/20		2020	0/21	2021	1/22	2022/23	2023/24	2024/25	2025/26
Lower Fitzroy Bulk Water Service Contract	Sunwater Actual \$'000 <sup>3</sup>	Sunwater Actual \$'000 <sup>3</sup>	Sunwater Forecast \$'000	Sunwater Actual \$'000	Variance \$'000	Sunwater Forecast \$'000	QCA Target \$'0004	Sunwater Forecast \$'000	QCA Target \$′000⁴	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000
Annuity-funded													
Operations	1.9	-	-	-	-	-	-	-	-	-	-	-	-
Preventative maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Planned corrective maintenance	(0.1)	-	-	-	-	81.4	4.4	21.3	61.2	-	-	77.3	743.2
Unplanned corrective maintenance	52.5	169.9	-	-	-	-	-	-	-	-	-	-	-
Annuity-funded total	54.3	169.9	-	-	-	81.4	4.4	21.3	61.2	-	-	77.3	743.2
Non-annuity funded													
Dam Improvement Program	-	-	-	-	-	-		-		-	-	-	-
Recreational facility projects						-		-		-	-	-	-
Metered offtakes and dividend reinvestment	-	-	-	-	-	-		-		-	-	-	-
Non-annuity total	-	-	-	-	-	-		-		-	-	-	-

1. Sunwater's 2021/22 to 2025/26 budget figures are draft as at the time of consultation. These figures will not be locked down until late in the financial year prior.

2. Forecast annuity-funded costs from 2020/21 exclude recreational facility projects.

3. The annuity-funded spend for 2017/18 and 2018/19 reflects the QCA's 2020–2024 irrigation price investigation final recommendations, which included adjustments to Sunwater's actual costs.

4. Reflects the QCA's 2020–2024 irrigation price investigation final recommendations.

## Asset management and planning improvements

In its final report for the 2020–2024 irrigation price investigation, the QCA identified several potential improvements to Sunwater's asset management and planning framework. It suggested Sunwater should:

- improve our predictive maintenance and asset condition reporting arrangements to better inform the timing of asset replacement
- review our cost estimation approach and ensure that asset values are based on modern equivalent replacement values where appropriate
- develop transparent guidelines for options analyses.<sup>3</sup>

Sunwater acknowledges there is room for improvement in our asset management system and is working on several initiatives to address specific potential improvements and the broader asset management and planning processes as outlined below. We will report on our progress on the implementation of these initiatives in the final S&PP for 2021/22.

#### Asset management performance growth

This initiative provides the opportunity to improve predictive maintenance capability and focuses on monitoring asset performance data of critical assets. The asset data will provide a greater insight into asset performance, condition, and refurbishment and replacement planning.

#### Asset management planning

A change to Sunwater's asset planning cycle has improved the near-term cost estimation of annuity-funded work. The change targets 18 months of fully cost-estimated work and will help improve future asset replacement values.

#### Asset management improvement

Sunwater is implementing improvements to our asset management system with a fit for purpose alignment to the ISO55001 asset management standard. Key to the alignment is the simplification of how we identify and deliver maintenance work. Low value, low complexity work follows a standard work management methodology and is managed at a service contract level. High value, high complexity work is managed at an individual level and follows Sunwater's Portfolio, Program and Project Management Framework (P3MF). P3MF defines the management and governance of projects including when an options analysis is required.

<sup>&</sup>lt;sup>3</sup> See pages 58 to 60, <u>www.qca.org.au/wp-content/uploads/2020/02/irrigation-price-review-part-b-sunwater-final-report.pdf</u>

## Annuity balance

Annuities are managed by Sunwater on behalf of each service contract. They allow for customer charges to reflect a constant amount necessary to recoup the costs of refurbishment/replacement of the assets over a pre-determined period of time. The forecast annuity balances, and the impacts of budgeted spend, are shown in Table 8 below. The QCA and Sunwater closing balances differ due to differences in the expenditure profile allowed by the QCA in its 2020–2024 final recommendations and actual expenditure incurred by Sunwater in 2019/20 and what we expect to spend thereafter.

Lower Fitzroy Bulk Water Service Contract	2017/18 Actual \$'000	2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Forecast \$'000	2022/23 Forecast \$'000	2023/24 Forecast \$'000	2024/25 Forecast \$'000	2025/26 Forecast \$'000
Opening balance <sup>1</sup>	(318.0)	(382.5)	(559.4)	(587.1)	(552.8)	(457.1)	(334.3)	(196.8)	(108.0)
Spend <sup>2</sup>	(54.3)	(169.9)	-	(81.4)	(21.3)	-	-	(77.3)	(743.2)
Insurance proceeds receipts (if applicable)									
Prior year	-	-	-	-	-	-	-	-	-
Current year	-	7.7	-	-	-	-	-	-	-
Annuity contribution <sup>3</sup>	13.6	13.9	14.3	141.3	141.2	142.7	152.2	174.8	237.0
Interest/financing costs	(23.8)	(28.6)	(41.9)	(25.7)	(24.2)	(20.0)	(14.6)	(8.6)	(4.7)
Sunwater – Closing balance	(382.5)	(559.4)	(587.1)	(552.8)	(457.1)	(334.3)	(196.8)	(108.0)	(618.9)
QCA – Closing balance	(382.5)	(559.4)	(578.7)	(467.1)	(407.4)	(282.5)	(142.7)		
Difference	-	-	(8.4)	(85.7)	(49.6)	(51.8)	(54.1)		

#### Table 8: Annuity balance

1. The opening balances for 2017/18, 2018/19 and 2019/20 reflect the QCA's 2020–2024 irrigation price investigation final recommendations.

2. The spend for 2017/18 and 2018/19 reflects the QCA's 2020–2024 irrigation price investigation final recommendations, which included adjustments to Sunwater's actual costs. The 2019/20 spend reflects Sunwater's actual costs. Thereafter, the spend is based on Sunwater's forecasts.

3. The annuity contribution is included in the prices paid by customers. It was set by the QCA from 2012/13 to 2016/17 and was rolled forward with the Consumer Price Index (CPI) for 2017/18, 2018/19 and 2019/20. From 2020/21 to 2023/24, the annuity contribution is based on the QCA's 2020–2024 irrigation price investigation final recommendations. Thereafter, it is based on Sunwater's projections.

## Appendix 1—Historical water usage

The below table contains the scheme's recent water use, together with the 18-year average for the 2002/03 to 2019/20 period.

Year	Usage (ML)
2010/11	13,505
2011/12	18,595
2012/13	18,493
2013/14	20,900
2014/15	18,104
2015/16	19,879
2016/17	19,058
2017/18	19,741
2018/19	18,929
2019/20	17,734
18-year historical average	18,807

## Appendix 2—Operating and annuity-funded costs by expense type

	2017/18	2018/19		2019/20		202	0/21	202	1/22	2022/23	2023/24	2024/25	2025/26
Lower Fitzroy Bulk Water Service Contract	Sunwater Actual \$'000	Actual Actual	Sunwater Forecast \$'000	Forecast Actual	Actual Variance	Sunwater Forecast \$'000	QCA Target \$'000	Sunwater Forecast \$'000	QCA Target \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000	Sunwater Forecast \$'000
Operating costs													
Operations	171.5	238.1	202.5	299.7	97.2	299.0	187.7	308.8	191.7	331.1	327.8	347.3	348.3
Labour	48.4	51.4	48.2	76.6	28.4	73.6	44.2	75.8	45.2	78.1	80.1	82.1	84.1
Contractors	1.4	2.0	10.0	2.3	(7.7)	10.0	3.6	10.3	3.7	10.5	10.8	11.0	11.3
Materials	-	0.0	-	1.4	1.4	2.0	0.5	2.1	0.5	2.1	2.2	2.2	2.3
Electricity	1.6	2.2	1.8	2.3	0.5	1.7	1.9	1.8	1.9	2.0	1.9	2.2	2.3
Insurance	21.0	22.4	24.8	25.6	0.7	34.5	28.3	35.3	28.8	36.2	37.1	38.0	39.0
Other	4.5	37.7	23.0	41.2	18.2	22.7	22.2	23.8	22.6	23.3	22.8	24.2	23.7
Local area support costs	37.7	42.9	25.3	40.3	15.0	42.4	21.3	43.7	21.8	45.0	46.2	47.3	48.5
Corporate support costs	20.2	49.6	36.0	58.0	22.0	55.2	34.1	56.9	34.9	58.6	60.0	61.5	63.1
Indirect costs	36.6	29.8	33.5	51.9	18.4	56.8	31.5	59.2	32.2	75.4	66.8	78.7	74.1
Preventative maintenance	22.0	32.7	44.0	45.4	1.4	44.0	35.5	45.4	36.3	49.0	48.6	51.4	51.6
Labour	6.3	9.4	11.6	13.0	1.4	11.3	10.5	11.6	10.7	12.0	12.3	12.6	12.9
Contractors	2.9	1.1	5.0	2.3	(2.7)	5.0	0.6	5.1	0.6	5.3	5.4	5.5	5.7
Materials	-	0.2	1.0	0.2	(0.8)	1.0	0.8	1.0	0.8	1.1	1.1	1.1	1.1
Other	0.6	0.7	3.0	3.2	0.2	3.0	2.9	3.1	2.9	3.2	3.2	3.3	3.4
Local area support costs	4.9	8.9	6.6	7.9	1.3	6.6	5.1	6.8	5.2	7.0	7.1	7.3	7.5
Corporate support costs	2.6	7.9	8.7	9.7	1.0	8.5	8.1	8.7	8.3	9.0	9.2	9.4	9.7
Indirect costs	4.7	4.5	8.1	9.0	0.9	8.7	7.5	9.1	7.7	11.6	10.3	12.1	11.4
Corrective maintenance	11.6	1.1	57.4	38.3	(19.1)	50.7	11.2	52.2	11.4	55.4	55.6	58.2	58.8
Labour	0.7	-	9.6	3.6	(6.0)	8.9	1.5	9.2	1.5	9.5	9.7	10.0	10.2
Contractors	7.9	1.1	15.0	19.6	4.6	10.0	3.8	10.3	3.9	10.5	10.8	11.0	11.3
Materials	0.0	0.0	10.0	0.7	(9.3)	5.0	0.7	5.1	0.7	5.3	5.4	5.5	5.7
Other	1.0	0.0	4.0	7.2	3.2	8.0	2.4	8.2	2.4	8.4	8.6	8.8	9.1
Local area support costs	0.6	-	4.9	2.0	(2.9)	5.2	0.7	5.3	0.7	5.5	5.6	5.8	5.9
Corporate support costs	0.7	-	7.2	2.8	(4.4)	6.7	1.1	6.9	1.2	7.1	7.3	7.5	7.7
Indirect costs	0.6	-	6.7	2.4	(4.3)	6.9	1.0	7.2	1.1	9.2	8.1	9.6	9.0
Operating costs total	205.1	271.9	303.9	383.3	79.4	393.8	234.4	406.5	239.4	435.5	432.0	456.9	458.8
Annuity-funded costs													
Labour			-	-	-	8.3	0.4	3.3	9.5	-	-	14.7	121.8
Contractors			-	-	-	29.3	1.6	10.8	30.9	-	-	23.2	157.4
Materials			-	-	-	27.5	1.5	-	-	-	-	2.8	128.6
Other			-	-	-	-	-	-	-	-	-	3.9	66.9
Local area support costs			-	-	-	3.8	0.2	2.2	6.2	-	-	7.8	70.0
Corporate support costs			-	-	-	6.2	0.3	2.5	7.1	-	-	11.0	91.3
Indirect costs			-	-	-	6.4	0.3	2.6	7.4	-	-	14.1	107.2
Annuity-funded total <sup>1</sup>	54.3	169.9	-	-	-	81.4	4.4	21.3	61.2	-	-	77.3	743.2
Total costs <sup>2</sup>	259.3	441.8	303.9	383.3	79.4	475.1	238.8	427.8	300.6	435.5	432.0	534.2	1202.0

1. The 2017/18 and 2018/19 costs reflect the QCA's 2020–24 irrigation price investigation final recommendations, which included adjustments to Sunwater's actual costs. Sunwater has provided cost information at the lowest level of granularity available.

2. Excludes recreational facility costs from 2020/21.

## Appendix 3—Annuity-funded projects for 2020/21 to 2025/26

The below table sets out Sunwater's currently planned annuity-funded projects for the 2020/21 to 2025/26 period for this scheme. While the immediate program is well defined, estimates become more uncertain further into the planning timeline. Forecasts are likely to change in future S&PPs, reflecting changes in project delivery timing; asset condition and risk updates; outcomes from scheduled asset inspections; and customer feedback.

Year	Project title	Project scope	Forecast \$'000
2020/21	Eden Bann Weir – Outlet works	Replace damaged outlet works (inlet) vertical lift gate to reinstate river release function.	60
	Arc flash study	Audit and review of all scheme switchboards and distribution boards to reassess arc flash rating in accordance with Australian Standards.	13
	Other works	The balance of the 2020/21 program consists of an asset revaluation and a contingency amount for unplanned capital replacement works.	8
	2020/21 Total		81
2021/22	Eden Bann Weir – Comprehensive inspection	Sunwater conducts comprehensive inspections on our weirs every five years. This allows us to maintain current knowledge of the asset condition and risks, so projects can be brought in and deferred as needed to maintain the asset in serviceable condition.	21
	Other works	There are no other annuity-funded projects planned for 2021/22.	-
	2021/22 Total		21
2022/23	There are no annuity-funded projects planned for 2022/2	3.	-
	2022/23 Total		-
2023/24	There are no annuity-funded projects planned for 2023/24.		
	2023/24 Total		-
2024/25	Eden Bann Weir – Screen refurbishments	Scheduled replacement of entry and exit screens and fixtures (subject to condition inspection and least whole-of-life assessment) to ensure continued function and safety.	58
	Eden Bann Weir – Control systems	Scheduled replacement of supervisory control and data acquisition (SCADA) computer (hardware and software) to ensure compatibility and continued serviceability of controls and communications equipment.	19
	Other works	There are no other annuity-funded projects planned for 2024/25.	-
	2024/25 Total		77
2025/26	Eden Bann Weir – Roads	Planned refurbishment of the weir access road and tracks, culverts, grids, drainage works and regrading. Scope of works and timing to be confirmed through condition assessment and, where needed, an options analysis to achieve least whole-of-life cost approach.	471

Year	Project title	Project scope	Forecast \$'000
	Eden Bann Weir – Protection works	Scheduled refurbishment of downstream protection works behind the right and left abutments to ensure continued protection of the weir abutments from erosion.	191
	Eden Bann Weir – Handrails	Scheduled refurbishment of the weir's extensive handrail arrangement. The timing and scope of works will be determined by condition assessment and an options analysis prior to confirming strategy.	55
	Fitzroy River – Gauging station	Minor screen and refurbishment works at station GSN 130002B to ensure continued reliable operation and safe access.	15
	Other works	The balance of the 2025/26 program consists of an asset revaluation only.	11
	2025/26 Total		743

#### Contact us

To have your say and shape future Service and Performance Plans, please contact us via email or post:

Email: <a href="mailto:sppfeedback@sunwater.com.au">sppfeedback@sunwater.com.au</a>

Post: S&PP Feedback PO Box 15536 City East Qld 4002

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