

EMERGENCY ACTION PLAN — PARADISE DAM (ID 1997)

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Approved by the delegate of the Chief Executive, Department of Regional Development, Manufacturing and Water until 1 September 2025.

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Emergency activation quick reference – Dam Hazards

The Emergency Action Plan (EAP) for Paradise Dam covers dam hazards evaluated within Sunwater's Dam Safety Management Program. Use the following table to select the relevant section of the EAP that deals with the dam hazard.

NOTE: The Incident Coordinator (IC) is responsible for activating the EAP unless otherwise directed by the Flood Operations Decision Maker (FODM) or Dam Safety Technical Decision Maker (DSTDM). Should the IC be unavailable, the Local Event Coordinator (LEC), Owner's Regional Representative (ORR) or Dam Duty Officer (DDO) is responsible. Table 1: Emergency activation guick reference - Dam Hazards

Dam Hazards and section	Activation levels for dam hazards				
numbers	Alert	Lean Forward	Stand Up	Stand Down	
Flood operations See section 4	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	• Storage above EL 61.80 m (FSL)	• Storage above EL 64.30 m (Moderate Flood Level)	 Storage EL 63.30 m and falling (Minor Flood Level) 	
Piping: embankment, foundation, or abutments See section 5	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 Piping condition has been established 	 Risk assessment has determined that failure risk has reduced 	
Overturning or sliding of monoliths See section 6	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling OR Damage to the upstream membrane OR Apron Slab Integrity System loss of fluid (not during spill event) 	 Apron Slab Integrity System loss of fluid during spill event 	 Unconfirmed displacement of one or more monoliths, OR Evidence of scouring at or near toe of dam 	 Risk assessment has determined that sliding or overturning risk has reduced 	
Releases through Environmental Outlet See section 7	Releases commenced through Environmental Outlet	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate 	 Confirmed uncontrolled releases through the Environmental Outlet 	• Releases have ceased	
Earthquake See section 8	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity less than 5 Modified Mercalli (MM) 	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	 Earthquake confirmed (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Risk assessment has determined that failure risk has reduced 	

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Dam Hazards and section	Activation levels for dam hazards			
numbers	Alert	Lean Forward	Stand Up	Stand Down
Terrorist threat/ activity or high energy impact See section 9	• Not applicable	• Not applicable	 Possible terrorist activity noticed at dam or threat received Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) Failure underway or likely due to impact or explosion, and sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced

Emergency activation quick reference – Other Emergency Situations

The EAP for Paradise Dam covers one other emergency situation evaluated within Sunwater's Dam Safety Management Program. Use the following table to select the relevant scenario that deals with the emergency situation.

NOTE: The IC is responsible for the decision to activate the EAP. Should the IC be unavailable, the LEC or DDO is responsible for the decision.

 Table 2: Emergency activation quick reference - Other Emergency Situations

		Activation levels	
Other Emergency Situations and section numbers	Communications Failure – Dam Site (DDO)	Communications Failure – Local Area (LEC/ORR)	Communications Failure – Brisbane (IC/DSTDM)
section numbers	 Site managed (DDO - becomes LEC) 	• Brisbane managed by IC	Locally managed by LEC
		Activation triggers for other emergency si	tuations
Communications Failure See section 10	• Unable to communicate to or from Dam site	 Unable to communicate to or from Local Area 	• Unable to communicate to or from Sunwater Brisbane

TABLE OF CONTENTS

Em	nergency	vactivation quick reference – Dam Hazards	i
En	nergency	activation quick reference – Other Emergency Situations	. ii
Do	cument	control	/iii
Do	cument	revision history	ix
Со	ntrolled	document distribution list	xi
Ele	ctronic	document distribution list	xi
1.	Intro	duction	.1
	1.1	Context	.1
	1.2	Purpose	.2
	1.3	Scope	.2
	1.4	Sunwater training	.2
	1.5	Community information	.3
	1.6	Lessons learnt	.3
	1.7	Downstream notification lists	.3
	1.8	Dam hazard management within Sunwater	.4
2.	Dam	details	.5
	2.1	General dam information	.5
	2.2	Population at risk	.5
	2.3	Spillway adequacy	.5
	2.4	General arrangement	.5
3.	Dam	Safety Management Program	.6
	3.1	Inspections and monitoring	.6
	3.2	Emergency inspections and monitoring	.6
4.	Dam	hazard — flood operations	.7
	4.1	Overview	.7
	4.2	Emergency action roles	.9
5.	Dam	hazard — piping: embankment, foundation, or abutments	17
	5.1	Overview	17
	5.2	Emergency action roles	17
6.	Dam	hazard — overturning or sliding of monoliths	26
	6.2	Apron Slab Integrity System	27
	6.3	Emergency action roles	28
7.	Dam	hazard — Releases through Environmental Outlet	
	7.1	Overview	40
	7.2	Maximum possible releases from Paradise Dam	40
	7.3	Downstream Flooding Impacts	40
	7.4	Emergency Action Roles	40
			-

8. Dam ha	zard — earthquake	47
8.1 Ov	erview	47
8.2 Em	ergency action roles	47
9. Dam ha	zard — terrorist threat/activity or high energy impact	56
9.1 Ov	erview	56
9.2 Em	ergency action roles	56
10. Other e	mergency situation — communications failure	65
10.1 Ov	erview	65
10.2 Em	ergency actions	65
Appendix A	Notification and communication lists	A1
Appendix A	1 : Sunwater regional notification list	A2
Appendix A	2 : Sunwater Brisbane notification list	АЗ
Appendix A	A3 : External notification list	A4
Appendix A	A : D/S residents notification list	A6
Appendix A	A5 : Non-D/S residents notification list	A8
Appendix A	λ6 : Other reference contacts	A9
Appendix A	N7 : Emergency alert polygon – Area 1	A10
Appendix A	\8 : Emergency alert polygon – Area 2	A11
Appendix A	9 : Dam failure emergency alert request	A12
Appendix A	10 : Dam failure emergency siren activation	A19
Appendix B	Drawings and Maps	B1
Appendix E	1 : General Arrangement and Instrumentation drawings	B2
Appendix E	32 : Downstream Notification area	B15
Appendix E	33 : Inundation maps	B16
Appendix E	34 : Emergency access routes	B21
Appendix E	35 : Locality plan	B23
Appendix E	36 : Catchment area	B24
Appendix C	Equipment and technical information	C1
Appendix C	1 : List of equipment available during an emergency	C2
Appendix C	2 : Paradise Dam Storage curve	C3
Appendix C	C3 : Paradise Dam Discharge Curve	C4
Appendix C	24 : Paradise Dam Discharge Table	C5
Appendix D	Roles and Responsibilities, Abbreviations, Definitions and References	D1
Appendix [01 : Roles and responsibilities	D1
Appendix [02 : Abbreviations and acronyms	D4
Appendix [03 : Business terms and definitions	D5
Appendix [04 : References/associated documents	D8
Appendix E	Interaction with local government and district groups.	E1

List of Tables

Table 1: Emergency activation quick reference - Dam Hazards	i
Table 2: Emergency activation quick reference - Other Emergency Situations	ii
Table 3: Paradise Dam specifications	5
Table 4: Flood classification triggers	8
Table 5: Historical floods experienced at Paradise Dam	8
Table 6: Flood hazard activation trigger summary	9
Table 7: Flood operations — DDO emergency action	10
Table 8: Flood operations — LEC emergency action	11
Table 9: Flood operations — IC emergency action	12
Table 10: Flood operations — LEC and IC external communication plan	13
Table 11: Flood operations — DSTDM emergency action	15
Table 12: Flood operations — FODM emergency action	16
Table 13: Piping: embankment, foundation, or abutments — DDO emergency action	19
Table 14: Piping: embankment, foundation, or abutments — LEC emergency action	20
Table 15: Piping: embankment, foundation, or abutments — IC emergency action	21
Table 16: Piping: embankment, foundation, or abutments — LEC and IC external communication plan	22
Table 17: Piping: embankment, foundation, or abutments — DSTDM emergency action	25
Table 18: Overturning or sliding activation trigger summary	26
Table 19: Overturning or sliding of monoliths — DDO emergency action	30
Table 20: Overturning or sliding of monoliths — LEC emergency action	31
Table 21: Overturning or sliding of monoliths — IC emergency action	32
Table 22: Overturning or sliding of monoliths — LEC and IC external communication plan	34
Table 23: Overturning or sliding of monoliths — DSTDM emergency action	38
Table 24: Releases through Environmental Outlet trigger summary	40
Table 25: Releases through Environmental Outlet — DDO emergency action	41
Table 26: Releases through Environmental Outlet — LEC emergency action	42
Table 27: Releases through Environmental Outlet — IC emergency action	43
Table 28: Releases through Environmental Outlet — LEC and IC external communication plan	44
Table 29: Releases through Environmental Outlet — DSTDM emergency action	45
Table 30: Releases through Environmental Outlet — FODM emergency action	46
Table 31: Earthquake — DDO emergency action	
Table 32: Earthquake — LEC emergency action	50
Table 33: Earthquake — IC emergency action	51
Table 34: Earthquake — LEC and IC external communication plan	
Table 35: Earthquake — DSTDM emergency action	
Table 36: Terrorist threat/activity or high energy impact — DDO emergency action	
Table 37: Terrorist threat/activity or high energy impact — LEC emergency action	59

Table 38: Terrorist threat/activity or high energy impact — IC emergency action	60
Table 39: Terrorist threat/activity or high energy impact — LEC and IC external communication plan	61
Table 40: Terrorist threat/activity or high energy impact — DSTDM emergency action	64
Table 41: Communications failure emergency activation trigger summary	65
Table 42: Communications failure — DDO emergency action	66
Table 43: Communications failure — LEC emergency action	67
Table 44: Communications failure — IC emergency action	68
Table 45: Communications failure — LEC and IC communication plan	69
Table 46: Communications failure — DSTDM emergency action	70
Table 47: Communications failure — FODM emergency action	71
Table C1: Emergency equipment	C2

List of Figures

Figure 2: Piping: embankment, foundation, or abutments flowchart. 18 Figure 3: Slab pressure sensors eye glass image 28 Figure 4: Slab pressure sensors eye glass set up drawing 28 Figure 5: Coverturning or sliding of monoliths flowchart. 29 Figure 7: Terrorist threat/activity or high energy impact flowchart. 48 Figure 7: Terrorist threat/activity or high energy impact flowchart. 57 Figure A1: Emergency alert polygon 2 A11 Figure A2: Imergency alert polygon 2 A11 Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A7: Paradise Dam Emergency Alert Request form A17 Figure B1: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B2: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B2: Paradise Dam instrumentation Drawing 3 of 11 B5 Figure B3: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B3: Paradise Dam instrumentation Drawing 3 of 11 B10 Figure B3: Paradise Dam instrumentation Drawing 3 of 11 B10 <	Figure 1: Sunwater dam hazard management framework	4
Figure 4: Slab pressure sensors eye glass set up drawing 28 Figure 5: Overturning or sliding of monoliths flowchart 29 Figure 6: Earthquake flowchart 48 Figure 7: Terrorist threat/activity or high energy impact flowchart 57 Figure A1: Emergency alert polygon 1 A10 Figure A2: Emergency alert polygon 2 A11 Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A5: Paradise Dam Emergency Alert Request form A15 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A5: Paradise Dam Emergency Alert Request form A17 Figure B4: Paradise Dam Emergency Alert Request form A18 Figure B5: Paradise Dam general arrangement (251988) B2 Figure B3: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B5: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B6: Paradise Dam instrumentation Drawing 3 of 11 B7 Figure B1: Paradise Dam instrumentation Drawing 3 of 11 B7 Figure B1: Paradise Dam instrumentation Drawing 6 of 11 B7 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B11 Figure B1: Paradise Da	Figure 2: Piping: embankment, foundation, or abutments flowchart	
Figure 5: Overturning or sliding of monoliths flowchart	Figure 3: Slab pressure sensors eye glass image	28
Figure 6: Earthquake flowchart 48 Figure 7: Terrorist threat/activity or high energy impact flowchart 57 Figure A1: Emergency alert polygon 1 A10 Figure A2: Emergency alert polygon 2 A11 Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A3: Paradise Dam Emergency Alert Request form A15 Figure A4: Paradise Dam Emergency Alert Request form A16 Figure A5: Paradise Dam Emergency Alert Request form A17 Figure A5: Paradise Dam Emergency Alert Request form A18 Figure A1: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam Emergency Alert Request form B18 Figure B3: Paradise Dam Instrumentation Drawing 1 of 11 B4 Figure B4: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B6: Paradise Dam instrumentation Drawing 5 of 11 B9 Figure B1: Paradise Dam instrumentation Drawing 5 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 6 of 11 B11 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B12 Figure B1: Paradise Dam i	Figure 4: Slab pressure sensors eye glass set up drawing	28
Figure 7: Terrorist threat/activity or high energy impact flowchart.	Figure 5: Overturning or sliding of monoliths flowchart	29
Figure A1: Emergency alert polygon 1 A10 Figure A2: Emergency alert polygon 2 A11 Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A4: Paradise Dam Emergency Alert Request form A15 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A6: Paradise Dam Emergency Alert Request form A17 Figure A7: Paradise Dam Emergency Alert Request form A18 Figure B1: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam Emergency Alert Request form A18 Figure B1: Paradise Dam general arrangement (251988) B2 Figure B2: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B3: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B6: Paradise Dam instrumentation Drawing 3 of 11 B7 Figure B6: Paradise Dam instrumentation Drawing 5 of 11 B7 Figure B1: Paradise Dam instrumentation Drawing 6 of 11 B9 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 8 of 11 B11 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B12 Figure B1: Pa	Figure 6: Earthquake flowchart	48
Figure A2: Emergency alert polygon 2 A11 Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A4: Paradise Dam Emergency Alert Request form A15 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A7: Paradise Dam Emergency Alert Request form A17 Figure A7: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam Emergency Alert Request form A18 Figure B2: Paradise Dam general arrangement (251988) B2 Figure B3: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B3: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B4: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B7 Figure B5: Paradise Dam instrumentation Drawing 5 of 11 B7 Figure B1: Paradise Dam instrumentation Drawing 5 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B12 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B12 Figure B1: Paradise Dam Instrumentation Drawing 9 of 11 B13 Figure B1: Paradise Dam Instrumentation Drawing 9 of 11 B13	Figure 7: Terrorist threat/activity or high energy impact flowchart	57
Figure A3: Paradise Dam Emergency Alert Request form A14 Figure A4: Paradise Dam Emergency Alert Request form A15 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A6: Paradise Dam Emergency Alert Request form A17 Figure A6: Paradise Dam Emergency Alert Request form A18 Figure A1: Paradise Dam general arrangement (251988) B2 Figure B2: Paradise Dam Spillway Sections (251989) B3 Figure B3: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B4: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B6: Paradise Dam instrumentation Drawing 5 of 11 B7 Figure B7: Paradise Dam instrumentation Drawing 5 of 11 B8 Figure B8: Paradise Dam instrumentation Drawing 6 of 11 B9 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B11 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B13 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B13 Figure B1: Paradise Dam Instrumentation Drawing 9 of 11 B14 Figure B1: Paradise Dam Instrumentation Drawing 9 of 11 B13	Figure A1: Emergency alert polygon 1	A10
Figure A4: Paradise Dam Emergency Alert Request form A15 Figure A5: Paradise Dam Emergency Alert Request form A16 Figure A6: Paradise Dam Emergency Alert Request form A17 Figure A6: Paradise Dam Emergency Alert Request form A18 Figure B1: Paradise Dam general arrangement (251988) B2 Figure B2: Paradise Dam Spillway Sections (251989) B3 Figure B3: Paradise Dam instrumentation Drawing 1 of 11 B4 Figure B4: Paradise Dam instrumentation Drawing 2 of 11 B5 Figure B5: Paradise Dam instrumentation Drawing 3 of 11 B6 Figure B6: Paradise Dam instrumentation Drawing 5 of 11 B7 Figure B8: Paradise Dam instrumentation Drawing 5 of 11 B8 Figure B8: Paradise Dam instrumentation Drawing 6 of 11 B9 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B10 Figure B1: Paradise Dam instrumentation Drawing 7 of 11 B11 Figure B1: Paradise Dam instrumentation Drawing 9 of 11 B12 Figure B1: Paradise Dam instrumentation Drawing 10 of 11 B13 Figure B1: Paradise Dam Instrumentation Drawing 10 of 11 B14 Figure B1: Paradise Dam Instrumentation Drawing 10 of 11 B13 Figure B1: Paradise Dam Instrumentation Drawing 10 of 11 B14 <td>Figure A2: Emergency alert polygon 2</td> <td> A11</td>	Figure A2: Emergency alert polygon 2	A11
Figure A5: Paradise Dam Emergency Alert Request formA16Figure A6: Paradise Dam Emergency Alert Request formA17Figure A7: Paradise Dam Emergency Alert Request formA18Figure B1: Paradise Dam general arrangement (251988)B2Figure B2: Paradise Dam spillway Sections (251989)B3Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 3 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B7Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 7 of 11B10Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11B13Figure B12: Paradise Dam instrumentation Drawing 10 of 11B14Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam Instrumentation Drawing 10 of 11B14Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation KeymapB17Figure B17: Paradise Dam Inundation CEL 77.0 m OverviewB18Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam Inundation PMF OverviewB20Figure B21: Paradise Dam Incolaity planB23Figure B21: Paradise Dam declared catchmen	Figure A3: Paradise Dam Emergency Alert Request form	A14
Figure A6: Paradise Dam Emergency Alert Request formA17Figure A7: Paradise Dam Emergency Alert Request formA18Figure B1: Paradise Dam general arrangement (251988)B2Figure B2: Paradise Dam Spillway Sections (251989)B3Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 3 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B7Figure B8: Paradise Dam instrumentation Drawing 5 of 11B8Figure B9: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 7 of 11B10Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Inundation KeymapB15Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation PMF OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B21: Paradise Dam Inucdation PMF OverviewB23Figure B21: Paradise Dam storage Curve (219168)C3Figure B21: Paradise Dam storage Curve (219	Figure A4: Paradise Dam Emergency Alert Request form	A15
Figure A7: Paradise Dam Emergency Alert Request formA18Figure B1: Paradise Dam general arrangement (251988)B2Figure B2: Paradise Dam Spillway Sections (251989)B3Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 4 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B12: Paradise Dam instrumentation Drawing 10 of 11B14Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 10 of 11B14Figure B15: Paradise Dam Instrumentation Drawing 10 of 11B14Figure B15: Paradise Dam Instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation EL 77.0 m OverviewB18Figure B19: Access routes during fair and adverse weather conditionsB21Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24 <t< td=""><td>Figure A5: Paradise Dam Emergency Alert Request form</td><td> A16</td></t<>	Figure A5: Paradise Dam Emergency Alert Request form	A16
Figure B1: Paradise Dam general arrangement (251988)B2Figure B2: Paradise Dam Spillway Sections (251989)B3Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 4 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B7: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 10 of 11B14Figure B15: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam Instrumentation Drawing 10 of 11B14Figure B15: Paradise Dam Instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation DF OverviewB18Figure B19: Access routes during fair and adverse weather conditionsB21Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure B21: Paradise Dam declared catchment boundary planB24	Figure A6: Paradise Dam Emergency Alert Request form	A17
Figure B2: Paradise Dam Spillway Sections (251989).B3Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 5 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 7 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11B13Figure B12: Paradise Dam instrumentation Drawing 10 of 11B14Figure B13: Paradise Dam Instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation EL 77.0 m OverviewB18Figure B17: Paradise Dam Inundation PMF OverviewB19Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam Incality planB23Figure B21: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure A7: Paradise Dam Emergency Alert Request form	A18
Figure B3: Paradise Dam instrumentation Drawing 1 of 11B4Figure B4: Paradise Dam instrumentation Drawing 2 of 11B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11B6Figure B6: Paradise Dam instrumentation Drawing 4 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Instrumentation SDF OverviewB18Figure B16: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B19: Access routes during fair and adverse weather conditionsB21Figure B19: Access routes during fair and adverse weather conditionsB22Figure B12: Paradise Dam Incolation PMF OverviewB23Figure B12: Paradise Dam Incolation PMF OverviewB24Figure B12: Paradise Dam Incolation PMF OverviewB23Figure B20: Paradise Dam Incolation PMF OverviewB24Figure B21: Paradise Dam Incolation PMF OverviewB24Figure B21: Paradise Dam Incolation PMF OverviewB23Figure B21: Paradise Dam Incolation PMF OverviewB24Figure B21: Paradise Dam Incolation PMF OverviewB23Figure B21: Paradise	Figure B1: Paradise Dam general arrangement (251988)	В2
Figure B4: Paradise Dam instrumentation Drawing 2 of 11.B5Figure B5: Paradise Dam instrumentation Drawing 3 of 11.B6Figure B6: Paradise Dam instrumentation Drawing 4 of 11.B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11.B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11.B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11.B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11.B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11.B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11.B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11.B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11.B14Figure B15: Paradise Dam Instrumentation Drawing 11 of 11.B14Figure B16: Paradise Dam Instrumentation SDF Overview.B18Figure B17: Paradise Dam Inundation EL 77.0 m Overview.B19Figure B19: Access routes during fair and adverse weather conditions.B20Figure B19: Access routes during fair and adverse weather conditions.B21Figure B21: Paradise Dam locality plan.B23Figure C1: Paradise Dam discharge table.C4Figure C2: Paradise Dam discharge table.C4	Figure B2: Paradise Dam Spillway Sections (251989)	ВЗ
Figure B5: Paradise Dam instrumentation Drawing 3 of 11.B6Figure B6: Paradise Dam instrumentation Drawing 4 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Instrumentation KeymapB15Figure B16: Paradise Dam Inundation KeymapB17Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B19: Access routes during fair and adverse weather conditionsB20Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam locality planB23Figure B21: Paradise Dam locality planB24Figure B21: Paradise Dam declared catchment boundary planC3Figure C2: Paradise Dam discharge tableC4	Figure B3: Paradise Dam instrumentation Drawing 1 of 11	B4
Figure B6: Paradise Dam instrumentation Drawing 4 of 11B7Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 9 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Instrumentation KeymapB15Figure B16: Paradise Dam Inundation KeymapB17Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB18Figure B19: Access routes during fair and adverse weather conditionsB21Figure B21: Paradise Dam locality planB23Figure B21: Paradise Dam locality planB23Figure B21: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B4: Paradise Dam instrumentation Drawing 2 of 11	В5
Figure B7: Paradise Dam instrumentation Drawing 5 of 11B8Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 10 of 11B14Figure B14: Paradise Dam instrumentation Drawing 11 of 11B14Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam locality planB24Figure B21: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B5: Paradise Dam instrumentation Drawing 3 of 11	Вб
Figure B8: Paradise Dam instrumentation Drawing 6 of 11B9Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B6: Paradise Dam instrumentation Drawing 4 of 11	В7
Figure B9: Paradise Dam instrumentation Drawing 7 of 11B10Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam discharge tableC3Figure C2: Paradise Dam discharge tableC4	Figure B7: Paradise Dam instrumentation Drawing 5 of 11	B8
Figure B10: Paradise Dam instrumentation Drawing 8 of 11B11Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam discharge tableC4	Figure B8: Paradise Dam instrumentation Drawing 6 of 11	В9
Figure B11: Paradise Dam instrumentation Drawing 9 of 11B12Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure C1: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B9: Paradise Dam instrumentation Drawing 7 of 11	B10
Figure B12: Paradise Dam instrumentation Drawing 10 of 11B13Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure C1: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B10: Paradise Dam instrumentation Drawing 8 of 11	B11
Figure B13: Paradise Dam instrumentation Drawing 11 of 11B14Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C2: Paradise Dam discharge tableC4	Figure B11: Paradise Dam instrumentation Drawing 9 of 11	B12
Figure B14: Paradise Dam Downstream Notification mapB15Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam discharge tableC3Figure C2: Paradise Dam discharge tableC4	Figure B12: Paradise Dam instrumentation Drawing 10 of 11	B13
Figure B15: Paradise Dam Inundation KeymapB17Figure B16: Paradise Dam Inundation SDF OverviewB18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam discharge tableC3Figure C2: Paradise Dam discharge tableC4	Figure B13: Paradise Dam instrumentation Drawing 11 of 11	B14
Figure B16: Paradise Dam Inundation SDF Overview.B18Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF Overview.B20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B14: Paradise Dam Downstream Notification map	B15
Figure B17: Paradise Dam Inundation EL 77.0 m OverviewB19Figure B18: Paradise Dam Inundation PMF OverviewB20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B15: Paradise Dam Inundation Keymap	B17
Figure B18: Paradise Dam Inundation PMF Overview.B20Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam storage Curve (219168).C3Figure C2: Paradise Dam discharge tableC4	Figure B16: Paradise Dam Inundation SDF Overview	B18
Figure B19: Access routes during fair and adverse weather conditionsB21Figure B20: Paradise Dam locality planB23Figure B21: Paradise Dam declared catchment boundary planB24Figure C1: Paradise Dam storage Curve (219168)C3Figure C2: Paradise Dam discharge tableC4	Figure B17: Paradise Dam Inundation EL 77.0 m Overview	B19
Figure B20: Paradise Dam locality plan B23 Figure B21: Paradise Dam declared catchment boundary plan B24 Figure C1: Paradise Dam storage Curve (219168) C3 Figure C2: Paradise Dam discharge table C4	Figure B18: Paradise Dam Inundation PMF Overview	В20
Figure B21: Paradise Dam declared catchment boundary plan B24 Figure C1: Paradise Dam storage Curve (219168) C3 Figure C2: Paradise Dam discharge table C4	Figure B19: Access routes during fair and adverse weather conditions	B21
Figure C1: Paradise Dam storage Curve (219168)C3 Figure C2: Paradise Dam discharge tableC4	Figure B20: Paradise Dam locality plan	В23
Figure C2: Paradise Dam discharge table C4	Figure B21: Paradise Dam declared catchment boundary plan	B24
	Figure C1: Paradise Dam storage Curve (219168)	СЗ
Figure C3: Paradise Dam discharge table	Figure C2: Paradise Dam discharge table	C4
	Figure C3: Paradise Dam discharge table	C5

Document control

Authorisation of document

Name	Position/role	Signature/date
	Emergency Action Plan Coordinator — Prepared for submission	19 Oct 2022

Document revision history

EAP Issue (version) numbering convention

Sunwater EAP versions are identified as EAP Issue numbers.

If the EAP Issue number ends in a decimal point other than zero (e.g., 7.1) this indicates that the EAP contains only non-substantive amendments (e.g., contact updates or error corrections) and therefore has not been reviewed for technical content. These Issues have approval for Amendment by Agreement from the Dam Safety Regulator (DSR).

If the EAP Issue number ends in a zero (e.g., 7.0) this indicates that the EAP contains substantive amendments (e.g., inundation map updates or changes to trigger levels) and therefore has been reviewed for technical content. These Issues have been formally approved by the DSR.

Issue	Date	Prepared by	Reason for change	eDOCS#
2.0	November 2005		Substantial review following completion of construction of Paradise Dam and Acquisition by Sunwater	2487207 (Reconstructed version only)
3A	October 2011		Amendments to all sections following 2011 floods	2483118
3B	November 2012		Amendments to sections 1, 2, 3, 4, 5, 6, and 10	2483121
3C	March 2013		Amendments to: Emergency Evaluation Procedure (Action 3), Comm. Plan (Action 3) & Contact List, Flood of Record and Emergency Event Alert Levels, Phone and SMS messaging	2483122
3D	September 2013		Amendments due to new legislative requirements	2483123
3E	November 2013		Amendments relating to possible dam failure modes, from recent findings	2483124
4	August 2014		New EAP developed at expiry of 3E approval. Issued for consultation with relevant disaster management groups	1619470 (Draft only)
4A	June 2015		Improvements and clarifications made following review of new EAP by Sunwater staff	1636380
5	October 2016		Improvements and clarifications made following review of EAP by Sunwater staff and contacts updated	2031671
6	October 2017		Contacts and notification lists updated, plus minor amendments	2224228
7	December 2017		Revised and reviewed Emergency Action Plan includes updates that reflect the Water Legislation (Dam Safety) Amendment Act 2017, implementation of changes to Sunwater management structure, new event management roles and addition of new Emergency Activation section (Other Emergency Situations).	2088696
8	September 2018	_	Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holders List. Minor error corrections and other non-substantive changes.	2367705
9	February 2019		Rewrite of section 6 'Overview' and changed trigger levels. Emergency Siren details added to sections 5, 6, 10, 11 & 12. Minor error corrections and updates.	2414366
9.1	September 2019		Minor amendments, error corrections, contact updates and added protocol with actions for new Emergency Alert siren.	2453004
10.0	November 2019		Withdrawn – not approved.	2477407
10.1	December 2019		Various amendments to Trigger levels and associated Actions because of a recent CRA. New Emergency Alerts (EA's) and updated EA voice messages added to Overturning and Sliding triggers. Added level comparison table to section 5. Added catchment map. Clarified/rationalised actions in Action tables. Minor amendments, error corrections, contact updates.	2500047

lssue	Date	Prepared by	Reason for change	eDOCS#
10.2	February 2020		Added Council area to DS residents list and colour coded houses downstream as per IGEM review recommendations. Completed recommendations from previous Schedule of Matters. Minor amendments, error corrections, contact updates and layout changes for consistency.	2507623
10.3	May 2020		Created upon expiry due to regulatory requirements. Minor amendments, error corrections and contact updates.	2535600
10.4	October 2020		Added new Addendum A.2. Replaced EA polygon with two that cover the same area. Corrected URL link in messages. Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holder list. Minor error corrections and other non-substantive changes.	2572777
10.5	March 2020		Added new Addendum A.3. which contains updated triggers for Overturning hazard. Amended contacts and associated sections, minor error corrections and other non-substantive changes to main EAP document.	2607603
10.6	March 2021		Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holder list. Minor error corrections and other non-substantive changes such as removing Comprehensive Risk Assessments description (2.9) and simplifying FODM role in Activation triggers (5.2.1) including removing para 5.2.2.	2653383
11.0	September 2022		Updated to new Sunwater Branding and incorporated various layout improvements. Amended contacts and associated sections. Minor error corrections and other non-substantive changes. Merged two Environmental Release Hazards in to one. To reflect current physical characteristics of Dam, updated Flood and Overturning Hazards and included new drawings and maps. The Chemical Hazard section has been removed as it is not a Dam Safety Hazard and is dealt with in other more relevant documents. All messaging revised.	2694188
11.1	October 2022		Added three new Overview Inundation Maps. Removed at their request, Bundaberg DDMG from Hard copy list. Added ABC acronym. Added missing EA Instructions.	2744426

Controlled document distribution list

Copy no.	Position	Location				
1	Operator Maintainer	Sunwater, Paradise Dam				
2	General Manager, Burnett & Lower Mary	Sunwater, Bundaberg				
3	Emergency Action Plan Coordinator	Sunwater, Brisbane				
4	Local Disaster Coordinator — Local Disaster Management Group (LDMG 1)	Bundaberg Regional Council, Bundaberg				
5	5 CEO & Local Disaster Coordinator – Local Disaster Management Group (LDMG 2) North Burnett Regional Council, Gayndah					
NOTE: Co	mmunication information for each 'Controlled Copy Holder' is in Appendix A.	•				

Electronic document distribution list

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Position	Location			
Executive Officer — Bundaberg District Disaster Management Group (DDMG)	Police, Bundaberg			
Emergency Management Coordinator	Queensland Fire and Emergency Services, Caloundra			
Senior Flood Forecaster Bureau of Meteorology, Brisbane				
NOTE: Communication information for each 'Electronic Copy Holder' is in Appendix A.				

1. Introduction

1.1 Context

Under ref A (the Act), the owner of a referable dam must have an approved EAP for the dam. Referable dams, by definition, would put lives at risk if they were to fail.

This EAP has been prepared in accordance with Chapter 4 of the Act and refs B & C. The content requirements for EAPs are contained in section 352H of the Act.

Summary of legal requirements – Section 352H

Section 352H(1) of the Act requires that the EAP must identify each dam hazard for the dam,

and for each of these dam hazard types (e.g., flood operations or piping risk):

- identify the area likely to be affected by a dam hazard event or emergency event arising from the dam hazard
- identify each circumstance that indicates a material increase in the likelihood of the dam hazard event or emergency event happening
- state when and how the owner of the dam plans to warn persons who may be harmed, or whose property may be harmed by an event caused by the dam hazard, if one happens, and/or there is a material increase in the likelihood of an occurrence, including the order of priority in which the persons or categories of persons are to be warned
- state when and how the owner plans to notify the relevant entities for the dam, if a dam hazard event or emergency event happens or, there is a material increase in the likelihood of such an occurrence, including the order of priority in which the relevant entities are to be notified
- state the actions the owner of the dam plans to take in response to a dam hazard event or emergency event.

In accordance with section 352H(2) of the Act, the EAP may provide for the dam owner to make arrangements with a relevant entity for warnings to be given by the relevant entity on behalf of the dam owner in appropriate circumstances.

Section 352HA of the Act states that before giving the Chief Executive an EAP, the owner of the dam must give a copy of the plan to each local government whose area may be affected by a dam hazard identified in the plan, and each district group for the plan.

Section 352HB of the Act states that the local government must assess the EAP for consistency with its disaster management plan. In its assessment, the local government must consult with the local group for the plan.

Within 30 business days of receiving the EAP, the local government must give the owner of the dam a notice, which states whether it considers the plan is consistent with its disaster management plan; and if not, give reason why it considers the EAP is not consistent. The EAP must include any such notices, provided to the owner of the dam by a local government (or district group); and any responses which the owner gives to these notices. Section 352H(1) further stipulates that an EAP must include any other relevant matter prescribed by regulation.

The local government whose area may be affected by a dam hazard for Paradise Dam has been assessed as **Bundaberg Regional Council (BRC)** and the **North Burnett Regional Council (NBRC)**. Sunwater has provided the **Bundaberg** and **North Burnett Local Disaster Management Groups (LDMGs)** with a copy of the draft EAP for assessment.

Section 352HC of the Act states that a district group may review the EAP for consistency with its disaster management plan. The district group for Paradise Dam is **Bundaberg District Disaster Management Group (DDMG)**. Sunwater has provided the DDMG with a copy of the draft EAP for review.

NOTE: Sunwater has attempted to write the EAP to cope with all reasonably foreseeable emergency situations. However, there is considerable uncertainty about how any emergency situation might develop and progress. Factors such as the weather, the location, the mechanics, and the rate and size of any actual failure can considerably affect any resulting flood discharges. Therefore, a significant number of assumptions have had to be made in compiling sections of the EAP. Some variation in outcome should be expected where the event differs from the assumed behaviour.

1.2 Purpose

The purpose of this EAP is to:

- enable the dam owner and the LDMG to respond to dam hazard events or dam emergency events in a timely and effective manner
- minimise the risk of harm to persons or property if a dam hazard event or dam emergency event for the dam happens
- identify dam hazards that could occur at Paradise Dam and the area likely to be affected for each hazard
- prescribe emergency actions taken by the dam owners and operating personnel in identifying and responding to dam hazards and notifying relevant entities.

It is possible for more than one dam hazard to exist at Paradise Dam at the one time. In such a circumstance, it may be necessary to act on the procedures within separate sections simultaneously.

The focus of this EAP is the management of dam hazards at Paradise Dam by the owner of the dam (Sunwater) and the communication and notification of dam hazards to the LDMGs, DDMGs and broader community. However, the EAP sits within the broader emergency response framework. This EAP has been developed to be consistent with and support the objectives of the BRC Local Disaster Management Plan (LDMP) and is a sub-plan of the LDMP.

1.3 Scope

The Paradise Dam EAP covers:

- dam hazards evaluated within Sunwater's Dam Safety Management Program
- details about the dam that are relevant to a dam hazard
- identification of circumstances that indicates a material increase in the likelihood of a dam hazard event and/or emergency event happening
- triggers for activation of a tiered response to dam hazard event or emergency event
- roles and responsibilities in responding to a dam hazard event or emergency event
- notification, warning, and communication protocols
- inspection, monitoring, and reporting protocols during emergencies (ref D)
- other relevant information that may assist with identifying the area affected by a dam hazard event or emergency event, and the management of such.

1.4 Sunwater training

Training of the use and implementation of this EAP document is carried out at various times throughout the year. Specific pre-wet season training is undertaken leading up to the wet season. During this period Sunwater staff complete work instructions for site preparations and from July to September carry out checks on; stores, supplies of fuel and the current EAP such as contact details for individuals and Dam information.

The EAP training that is carried out on-site includes walkthroughs of new changes, scenario (role play) and Q&A to check the knowledge and competency of all those who attended. This on-site training is presented to relevant Sunwater staff (DDO's, LECs and ICs) and disaster management stakeholders. DSTDM and FODM information sessions are carried out once a year with the same walkthrough of new changes and Q&A, but this is not specific to any one Dam. New Sunwater employees in these various roles also have a walkthrough of the EAP.

NOTE: All enquiries regarding EAP training should be directed to

Sunwater is also working towards carrying out exercises involving each local authority and disaster management stakeholders. Where there is more than one referable dam in a local area, the exercise could involve more than one dam, or the location will be rotated. This full test would involve the State Disaster Coordination Centre (SDCC) and include the (non- live) testing of Emergency Alerts (EAs). The test results relating to numbers of alerts generated will be shared with local authority and disaster management stakeholders.

1.5 Community information

In accordance with current Australian guidance ref E, Sunwater with the assistance of the local councils will ensure community education around messaging and impacts of the EAP and its related events is undertaken and continually improved by incorporating actions from Lessons learnt (section 1.6).

Sunwater currently provides information externally to customers, Downstream (D/S) residents and the community in a range of methods or channels in relation to Dam hazards and Emergencies. Individuals can access information through Facebook, Twitter, the Sunwater web page (<u>sunwater.com.au</u>), Sunwater App

(<u>sunwater.com.au/community/sunwater-app/</u>) and at several show/field days across regional Queensland where Sunwater may have stalls and information available.

Notifiable D/S residents are also provided information in text messages, phone calls and emails in the event of an activation of this EAP.

In the event of an emergency event or when otherwise required, Sunwater and the affected Local government also have the use of the National Emergency Alert System to send a voice message and SMS in accordance with ref F. This service is provided by Telstra and managed by Queensland Fire and Emergency Services (QFES) at the SDCC. The process Sunwater follows is documented in Appendix A9.

A copy of all Sunwater approved EAPs are available to the public on the Sunwater website (ref G). These copies are redacted to protect people's personal details.

1.6 Lessons learnt

Sunwater carries out Lessons Learnt workshops as part of its post event management. These Lessons Learnt can result in changes to the EAP. These are captured and if applicable to this document are implemented at the earliest opportunity and are made available in the next EAP update to the Dam Safety Regulator (DSR) as part of Sunwater's continual improvement of its EAPs. The lessons learnt actions if relevant are provided to stakeholders, such as the LDMGs, DDMGs, other dam owners and Department of Regional Development, Manufacturing and Water (DRDMW) as appropriate.

In addition, Sunwater requests any post event learnings be communicated regarding operational effectiveness and areas for improvement.

1.7 Downstream notification lists

Sunwater has compiled the notification lists through an iterative process. At least every four years Sunwater writes to all lot on plan landholders that are impacted in the downstream zones. In addition to individual letters, advertisements are placed yearly in local papers to capture any new residents in the areas. All year, applicable individuals can register to receive notifications for this EAP and are able to register either through the Sunwater website (ref H) or by calling Sunwater Customer Enquiries on 13 15 89.

1.8 Dam hazard management within Sunwater

Key aspects of the dam hazard management framework are:

- Central to the framework is the role of IC for any dam hazard at a dam. The IC will maintain overall responsibility for a coordinated response to the dam hazard incident.
- The IC is responsible for activating the EAP when the dam reaches an EAP activation level, unless instructed to activate by the FODM or the DSTDM who have determined that it is reasonable likely that the dam could reach an EAP activation level.
 - Should the IC be unavailable, the LEC followed by the DDO is responsible for the activation.
 - If the IC loses all communications during a dam hazard, then as a fail-safe position, the LEC followed by the DDO will assume the duties and responsibilities of the IC. This is an identified risk and guidance has been provided to assist with mitigating this risk in Section 10.
- Sunwater's in-house engineering (includes FODM and DSTDM) and technical staff will provide technical advice to the IC, LEC and DDO on an as needs basis. The FODM and DSTDM will also make flood and dam engineering decisions respectively during a dam hazard. These roles are filled by Registered Professional Engineers of Queensland (RPEQs), or by experienced engineers under the direct supervision of an RPEQ and are suitably qualified professionals as defined in ref I. Such advice will be provided within an established framework of SOPs, models, standards, and manuals wherever possible.

The Sunwater dam hazard management framework is illustrated in Figure 1 below.

Figure 1: Sunwater dam hazard management framework



2. Dam details

2.1 General dam information

Location: The Paradise Dam is situated in the north of the Southeast Queensland region located approximately 100 km by road West of Bundaberg on the Burnett River at AMTD 131.4 km.

Purpose: The purpose of the dam is to supply irrigation water to the Bundaberg Irrigation Area and water for urban and industrial development in the region.

Construction: The dam is constructed of roller compacted concrete and was completed in 2005. The original full supply level was 67.60 m AHD. The dam spillway was lowered to the current height in 2021. The right abutment is designed to be a high flow Secondary Spillway, the left abutment is not designed for flow.

Table 3: Paradise Dam specifications

Description	Specification
Main Dam	Roller compacted concrete
Full Supply Level (FSL)	EL 61.80 m
Dam Crest Level (DCL)	EL 83.00 m
Length across crest	915 m
Maximum Height above riverbed	Left abutment – 52.0 m Secondary Spillway – 47.0 m Primary Spillway – 30.8 m
Storage capacity at FSL	170,429 ML
Catchment area	>33,000 km ²
Spillway	Ogee Crest and Dissipater Slab
Spillway crest level	EL 61.80 m
Spillway crest length	315.0 m
Right Abutment (Secondary Spillway) crest level	EL 78.00 m
Left abutment crest level	EL 83.00 m
Environmental Outlet	270 m ³ /s (23,300 ML/d) @ FSL 18 m ³ /s (temporary restricted capacity)
Outlet control/Irrigation release outlets	Regulating gate comprising of two 1400 mm dia. Vertical axis submerged discharge regulating valves with two 1400 mm diz. U/S guard valves

All levels are to Australian Height Datum, AHD.

The rating and storage curves for Paradise Dam can be found in Appendix C2, Appendix C3 and Appendix C4.

2.2 Population at risk

The Population at Risk (PAR) from flood events through or failure of Paradise Dam was re-assessed in 2020 and 2021 to reflect the change in risk due to the height reduction at the dam (ref J). This document is the latest assessment of failure risk using the dam's current configuration.

Results from this assessment indicated an incremental PAR of 4,434 (1 in 270 AEP event) for a flood related Dam Failure and 16 for a Sunny Day Failure (SDF). Paradise Dam has a Failure Impact Rating of Category 2.

2.3 Spillway adequacy

The hydrology and dam breaching assessment for Paradise Dam was updated in 2021 (ref J). This assessment determined that the Primary Spillway can pass 37,440 m³/s, an estimated return frequency of 1 in 10,000-year Annual Exceedance Probability (AEP) flood event.

The Secondary Spillway is utilised above 78.0 m AHD. When the peak flood level is at Dam Crest Level (DCF) (83.0 m AHD) the combined discharge from both spillways is 66,630 m³/s with a return frequency of 1 in 500,000-year AEP flood event.

2.4 General arrangement

The general arrangement drawings are in Appendix B1.

3. Dam Safety Management Program

3.1 Inspections and monitoring

To maintain the dam and comply with regulatory requirements, the following is applicable to Paradise Dam.

3.1.1 Inspections

- Routine Visual Inspection: Conducted as per routine surveillance Work Order or as directed by the DSTDM
- Detailed Inspection: Conducted annually
- Comprehensive Inspection: Conducted 5-yearly

3.1.2 Instrumentation and monitoring

To confirm the structural behaviour and safety of the dam wall, the following instrumentation was installed at Paradise Dam. Where applicable, instrumentation cables terminate at the Outlet Works Control Room:

- Pore pressure measurement
 - Vibrating Wire (electric) piezometers:
 Eighty-three (83) positions around the dam wall and foundations, including the three additional piezometers (PD06, PD07, PD08) installed in monolith D in 2016, and the 36 new piezometers installed in 2020.
 - Standpipe piezometers:
 Five (5) positions downstream of the dam wall
- Settlement/movement measurement
 - Tilt Meters: (No longer in operation) Four (4) locations
 - Strain Gauges: (No longer in operation)
 Twelve (12) located above foundations at EL 30.845 m
 Thirteen (13) groups of Joint Pins located on the Secondary and Tertiary Spillway abutments
 - Survey Targets: Twenty (20) referenced to control pillars
- Seepage measurement
- V notch weir:

One (1) located at the Outlet Works end of base of the Spillway One (1) located at RB near Outlet Works

- Seepage at Construction Joint NP: One (1) timed volume measurement
- Temperature measurement
 - Thermocouples and thermistors: (No longer in operation)
 Thirty-four (34) and Thirty-three (33) respectively, installed in the dam wall to aid evaluation of the concrete behaviour in the immediate post construction period
- Slab integrity monitoring system
 - Loops of pressurised nylon tubing are encased in every third apron slab, positioned above rebar level. The ends of loops are fed into an instrument panel which can be accessed via the crest of the Secondary Spillway (up to EL 77.25 m AHD) with each end fitted with an eye glass. In the event of apron slab failure, the nylon tube will rupture, causing a loss in pressure which will be detected visually in the eye glass.

Technical information relating to dam instrumentation and monitoring is in Appendix B1.

3.2 Emergency inspections and monitoring

If required, triggers for emergency inspections and monitoring of Paradise Dam are detailed in the action tables across all the dam hazard scenarios.

NOTE: Documentation relating to inspections and monitoring can be found in the Hazard Management Toolkit (HMT) ref K, which is a Sunwater internal document.

4. Dam hazard — flood operations

4.1 Overview

The emergency action described in this section (dam hazard — flood operations) relates to:

- A dam hazard where catchment inflows fill Paradise Dam to Full Supply Level (FSL) 61.80 m, and the rate of inflow exceeds the capacity of the outlet works. The Primary Spillway will then discharge water downstream into the Burnett River. These flows can create a dam hazard event. Inflows will also cause the storage to temporarily rise to above the FSL of the storage. NOTE:
 - The greater the rate of inflow, the higher the storage will rise.
 - The higher the storage level rises, the greater the loads on the dam structure.
 - Although unlikely, the greater the loading, the higher the likelihood of a dam failure.
 - Typically, the level of surveillance is increased during flood operations (refer Action tables in this section).
- Spillway discharge from the dam where there have been no indications that a dam failure may be initiating or underway.

The area likely to be affected by this dam hazard is described as:

- As the rate of discharge increases there will be an impact on low level road crossings of the Burnett River and other infrastructure in the river such as pump sites.
 - o Detailed information on downstream flood impacts is presented in Appendix B3. The Booyal crossing is the first crossing to be impacted.
 - o Booyal crossing is impacted at flows above about 40.5 m³/s (3500 ML/d) (when water level exceeds 62.05 m).
- When the storage height exceeds Moderate Flood Level EL 64.30 m (2.5 m over the spillway), flows will begin to break out of the riverbanks and inundate low lying areas.
- When the storage height exceeds major flood levels EL 65.30 m (3.5 m over the spillway) flows will impact on urban areas.

Flood levels above EL 73.30 m trigger additional dam hazards – see section 6 (Dam hazard – overturning or sliding of monoliths).

The following table shows Flood classification triggers as defined by Bureau of Meteorology (BOM) at Paradise Dam.

Table 4: Flood classification triggers

	Flood level classification	Depth over spillway (m)	Storage elevation (m AHD)
MAJOR 9 8 7 6 6 6 6 7 6 9 10 10 10 10 10 10 10 10 10 10	Major	3.50	65.30
MODERATE 5 Crops and Grazing 4 MINOR 2 2	Moderate	2.50	64.30
Below Minor	Minor	1.50	63.30
Flood Level Classification			

Source: Bureau of Meteorology — http://www.bom.gov.au/qld/flood/brochures/burnett/burnett.shtml

The following table depicts historical floods experienced at Paradise Dam — Sunwater Station 136024A. Given the changes in the Paradise dam spillway, historic events are presented in peak flow.

Table 5: Historical floods experienced at Paradise Dam

Flood rank	Flood rank Date		flow
		m³/s	ML/day
1	January 2013	16520	1,427,330
2	December 2010	9030	780,190
3	January 2011	5220	451,000
4	March 2013	4530	391,400
5	January 2022	2420	209,100

Detailed information on downstream flood impacts is presented in Appendix B3.

The Discharge Rating Curve and Table are provided in Appendix C3 and Appendix C4.

4.1.1 Activation triggers

Table 6: Flood hazard activation trigger summary

Alert	• Storage above EL 61.70 m (0.1 m below FSL) and rising
Lean Forward	• Storage above EL 61.80 m (FSL)
Stand Up — 1	• Storage above EL 64.30 m (Moderate Flood Level)
Stand Up — 2	• Storage above EL 71.40 m (Equivalent flow from 2013 event)
Stand Down	• Storage EL 63.30 m and falling (Minor Flood Level)

While this EAP is not triggered until Paradise Dam reaches the alert trigger; Sunwater, the Bundaberg Regional Council (LDMG 1), and the North Burnett Regional Council (LDMG 2) will work cooperatively and will endeavour to share intelligence of any rainfall event when whichever organisation becomes aware of a situation that could result in the activation of the EAP.

In respect of forecast rainfall, as is identified in the roles and responsibilities of the FODM, regard must be had to the OC SOP.

4.2 Emergency action roles

Table 7 to Table 12 specify emergency actions for the following roles. Definitions can be found in Appendix D1:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operations Decision Maker (FODM)

	Table 7: Flood operations — DDO emergency action							
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down			
Activation trigger	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	 Storage above EL 61.80 m (FSL) 	 Storage above EL 64.30 m (Moderate Flood Level) 	 Storage above EL 71.4 m (Equivalent flow 2013 event) 	 Storage EL 63.30 m and falling (Minor Flood Level) 			
Actions	 Record all communication Inspect the dam daily (or as instructed by the DSTDM) and photograph/video and record using approved forms in ref K and send to DSTDM, IC & Hydrographers Undertake site preparations including but not limited to checking (if not already): fuel and operation of backup generator operations of sump pump seal of outlet building and hydro power station communication systems (including backup radio, satellite, phones, and internet) Notify the SO Record the Storage Level - twice daily (or as instructed by the DSTDM) using the gauge boards or dip and confirm accuracy of gauging station Record rainfall – daily Evacuate any plant and/or vehicles to higher ground Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Continue to inspect the dam daily (or as instructed by the DSTDM) with particular attention to: visual inspection of flow patterns over apron slab for evidence of scouring variations in readings in the apron slab monitoring system measurement of joint pins signs of any movement of monoliths obvious signs of seepage Report any unusual readings or observations to the DSTDM and IC as soon as practical NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day NOTE: Close Boat Ramp and confirm with IC 	As per previous activation level	 As per previous activation level, AND Remotely inspect the dam four times daily (or as instructed by the DSTDM) View the embankment (with binoculars) NOTE: Flood levels above 73.30 m trigger the Overturning condition – Section 6 	 Inspect the dam for any damage and photograph any damage identified during the event If required, forward all relevant communication including emails, and inspection sheets for EER to: Update Dam Logbook as per SOP 12 Return to routine surveillance activities and frequencies NOTE: Open Boat Ramp at EL 61.80 m and falling 			
Notifications	1. IC 2. SO	1. IC 2. SO 3. DSTDM (as required)	1. IC 2. SO 3. DSTDM (as required)	1. IC 2. SO 3. DSTDM (as required)	 Inform all previously notified contacts of stand down 			

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Page 10 of 71

	Table 8: Flood operations — LEC emergency action							
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down			
Activation trigger	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	 Storage above EL 61.80 m (FSL) 	 Storage above EL 64.30 m (Moderate Flood Level) 	• Storage above EL 71.4 m (Equivalent flow 2013 event)	 Storage EL 63.30 m and falling (Minor Flood Level) 			
Actions	 Record all communication Develop/implement staff roster *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up 	 As per previous activation level, AND Ensure all abnormal observations or damage has been reported to DSTDM and IC NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day 	As per previous activation level	 As per previous activation level NOTE: Flood levels above 73.30 m trigger the Overturning condition – Section 6 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 			
Notifications	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	 Inform all previously notified contacts of stand down 			



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Table 9: Flood operations — IC emergency action							
Activation level Alert		Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down		
Activation trigger	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	 Storage above EL 61.80 m (FSL) 	 Storage above EL 64.30 m (Moderate Flood Level) 	• Storage above EL 71.4 m (Equivalent flow 2013 event)	• Storage EL 63.30 m and falling (Minor Flood Level)		
Actions	 Record all communication Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without Create Incident Report record Update Intranet with EAP status *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up	 As per previous activation level, AND Ensure all abnormal observations or damage has been reported to DSTDM Check BRC LDCC contact centre 1300 883 699 is active NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day NOTE: Confirm with DDO that Boat Ramp has been closed and pass on details to MSQ, SMT and NBRC Media. Confirm EAs and other messages are prepared in advance – if required 	 As per previous activation level, AND Ensure access for staff in case of isolation 	 As per previous activation level NOTE: Flood levels above 73.30 m trigger the Overturning condition – Section 6 	 Deactivate EAP Complete all Internal and External notifications If required, forward all relevant communication including emails for EER to: Close out Incident Report record Update Intranet with EAP status NOTE: Confirm with DDO that Boat Ramp was opened at EL 61.80 m (and falling) and pass on details to MSQ, SMT and NBRC Media. Return to routine activities 		
Notifications	 FODM DDO LEC/ORR DSTDM SMT D/S Residents LDMG 1* LDMG 2* DDMG SRT 	 FODM DDO LEC/ORR DSTDM SMT D/S Residents LDMG 1* LDMG 2* DDMG SRT 	 FODM DDO LEC/ORR DSTDM SMT D/S Residents LDMG 1* LDMG 2* DDMG SRT 	 FODM DDO LEC/ORR DSTDM SMT D/S Residents LDMG 1* LDMG 2* DDMG SRT 	 Inform all previously notified contacts of Stand Down 		



	Table 10: Flood operations — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
Alert	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER ADVICE: Paradise Dam, spillway discharge possible due to forecast rain in the catchment. Monitor weather and local conditions. For dam level updates visit: <u>https://bit.ly/ParadiseStorageLevels</u>		
Alert		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level		
	 Storage above EL 61.80 m (FSL) 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam, spillway discharge likely/now spilling and Boat Ramp closed due to rain and inflows in the catchment. Monitor weather and local conditions. For dam level updates visit: <u>https://bit.ly/ParadiseStorageLevels</u>		
Lean Forward		 LDMG 1 LDMG 1 DDMG 	• Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level Discuss potential closure of Booyal Crossing		
	 Storage above EL 64.30 m (Moderate Flood Level) 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER EMERGENCY NOTIFICATION: Paradise Dam continues to spill due to continuing rain in the catchment. Storage level now greater than Moderate Flood level. Review your emergency plan and stay alert for further advice. For updates visit Bundaberg Council Disaster Dashboard: <u>https://bit.ly/3eNwvf2</u>		
Stand Up — 1		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? What is the status? (Storage is greater than Moderate Flood Level) Advise of current storage level Advise of any forecasts you are aware of		

	Table 10: Flood operations — LEC and IC external communication plan						
Activation level	Trigger for communications	Group to contact	Method	Message text			
	 Storage above EL 71.4 m (Equivalent flow 2013 event) 	 D/S Residents 	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER EMERGENCY NOTIFICATION: Paradise Dam outflows increasing and now greater than 2013 Event. Review your emergency plan and stay alert for further advice. For updates visit Bundaberg Council Disaster Dashboard: <u>https://bit.ly/3eNwvf2</u>			
Stand Up — 2		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? What is the status? (Storage is well above Major Flood Level) Advise of current storage level Advise of any forecasts you are aware of			
Stand Down	 Storage EL 63.30 m (Minor Flood Level) 	 LDMG 1 LDMG 2 DDMG SDCC 	• Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level Advise EAP has been deactivated			
		• D/S Residents	 SMS Email Phone (for those <u>without</u> mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam is at XX.xx % capacity and outflows are decreasing. Sunwater will provide updates if outflows increase. Note that Boat Ramp is still closed. For dam level updates visit: <u>https://bit.ly/ParadiseStorageLevels</u>			

Table 11: Flood operations — DSTDM emergency action							
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down		
Activation trigger	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	 Storage above EL 61.80 m (FSL) 	 Storage above EL 64.30 m (Moderate Flood Level) 	 Storage above EL 71.4 m (Equivalent flow 2013 event) 	 Storage EL 63.30 m and falling (minor Flood Level) 		
Action	 Record all communication Provide technical advice to DDO and IC on a need's basis Review surveillance reports and determine if any additional responses are required Advise DSR of EAP activation 	 As per previous activation level 	 As per previous activation level 	 As per previous activation level NOTE: Flood levels above 73.30 m trigger the Overturning condition – Section 6 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 		
Notifications	1. IC 2. DDO 3. DSR	1. IC 2. DDO 3. DSR	1. IC 2. DDO 3. DSR	1. IC 2. DDO 3. DSR	 Inform all previously notified contacts of stand down 		



Table 12: Flood operations — FODM emergency action						
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger	 Storage above EL 61.70 m (0.1 m below FSL) and rising 	 Storage above EL 61.80 m (FSL) 	 Storage above EL 64.30 m (Moderate Flood Level) 	• Storage above EL 71.4 m (Equivalent flow 2013 event)	 Storage EL 63.30 m and falling (Minor Flood Level) 	
Action	 Record all communication Forecast flood level based on observed rainfall and BoM forecast rainfall Extract relevant data from available sources Update Flood models as per SOP of OC 	As per previous activation level	As per previous activation level	 As per previous activation level NOTE: Flood levels above 73.30 m trigger the Overturning condition – Section 6 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 	
Notifications	1. IC 2. DSTDM	1. IC 2. DSTDM	1. IC 2. DSTDM	1. IC 2. DSTDM	 Inform all previously notified contacts of stand down 	

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Page 16 of 71

5. Dam hazard — piping: embankment, foundation, or abutments

5.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a piping condition through the embankment (Main Dam or Saddle Dams), foundations, or dam abutment. An early indicator of a piping condition can be an increase in seepage or a new area of seepage. If the seepage water is cloudy or has become cloudy, this may indicate that material is being transported and a pipe is being established.

If a pipe is established and progresses, then a dam failure may result. If a potential pipe is detected early, remedial repairs may be possible in the form of constructing a filter and weighting zone over the pipe exit if safe to do so.

The area likely to be affected by this dam is described as:

- If dam failure does not occur, then there will not be any area affected
- If dam failure does occur, then the maximum area affected area is the level shown on the maps in Appendix B3.

NOTE: Definitions for Concurrent Flooding and Downstream Releases are provided in Appendix D3.

5.1.1 Assessment of circumstances that indicate an increase in the likelihood of piping

An increase in seepage through an embankment, the foundations or abutments is a circumstance that could indicate an occurrence of piping. This circumstance is the trigger for the Alert status for piping.

Increasing seepage through an embankment, the foundations or abutments with cloudy water is a circumstance that could indicate an increased likelihood of piping. This circumstance is the trigger for the Lean Forward status for piping.

5.2 Emergency action roles

Table 13 to Table 17 specify emergency actions for the following roles, Definitions can be found in Appendix D1:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)

Risk reduced: No

Figure 2: Piping: embankment, foundation, or abutments flowchart

Piping



Table 13: Piping: embankment, foundation, or abutments — DDO emergency action						
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 Piping condition has been established 	 Failure underway or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Actions	 Record all communication Monitor flows every 6 hours (or as otherwise instructed by the DSTDM) Photograph/video the piping from a safe point and record using the approved forms in ref K and send to DSTDM, IC & Hydrographers Notify SO Update Dam Logbook as per SOP 12 	• As per previous activation level	 As per previous activation level, AND Support/supervise remedial works as required Lower the storage if directed Close any affected roads as directed Maintain surveillance of area immediately downstream of dam (if safe to do so) and move on members of the public 	 As per previous activation level, AND Vacate the immediate vicinity of the embankment 	 Inspect the dam for any damage and photograph any damage identified during the event If required, forward all relevant communication including emails, and inspection sheets for EER to: Update Dam Logbook as per SOP 12 Return to routine surveillance activities and frequencies 	
Notifications	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	 Inform all previously notified contacts of stand down 	



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



Table 14: Piping: embankment, foundation, or abutments — LEC emergency action						
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 Piping condition has been established 	 Failure underway or likely due to piping, and Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Actions	Record all communication *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up	As per previous activation level	 As per previous activation level, AND Liaise with relevant Council(s) regarding potential road/bridge closures 	As per previous activation level	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 	
Notifications	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	Inform all previously notified contacts of stand down	

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Table 15: Piping: embankment, foundation, or abutments — IC emergency action						
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 Piping condition has been established 	 Failure underway or likely due to piping, and Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Actions	 Record all communication Create Incident Report record Update Intranet with EAP status *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up 	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM Consider the need to appoint a recovery coordinator. The recovery coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in advance – if required 	 As per previous activation level, AND Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without mobiles Mobilise resources to undertake remedial works if directed by DSTDM 	 As per previous activation level, AND Liaise with the DSTDM to confirm when dam failure is underway and ensure activation of the Emergency Siren when confirmed Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location 	 Deactivate EAP Complete all Internal and External notifications If required forward all relevant communication, including emails for EER to: Close out Incident Report record Update Intranet with EAP status Return to routine activities 	
Notifications	1. DDO 2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG 8. SRT	1. DDO 2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG 8. SRT	 DDO LEC/ORR DSTDM SMT SDCC (if required) D/S Residents ABC Radio (If required) LDMG 1* LDMG 2* DDMG SRT 	 DDO LEC/ORR DSTDM SMT SDCC D/S Residents ABC Radio Emergency Siren LDMG 1* LDMG 2* DDMG SRT 	Inform all previously notified contacts of stand down	

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED

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	Table 16: Piping: embankment, foundation, or abutments — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
Alert	 Increasing leakage through an embankment, the foundations, or abutments 	LDMG 1LDMG 2DDMG	• Phone	Describe current situation with dam: What is the event? (Unconfirmed piping risk) What is the status? (Investigation continues) Advise of current storage level Advise any issues you are aware of Standby for further information		
Lean Forward	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (Unconfirmed piping risk) What is the status? (Investigation continues) Advise of current storage level Advise any issues you are aware of – Discuss possible EA messaging and prepare all messaging Standby for further information		
	 Piping condition has been established 	SDCC Watch Desk	• Email & Phone	Complete Emergency Alert Request Form <u>if required</u> (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon		
		• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email. Standard message: SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.		
Stand Up — 1 (Possible)		• ABC Radio	• Phone	Standard message (If required): SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. For a Life-threatening Emergency contact 000.		
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? <i>(Confirmed piping risk).</i> What is the status? (Possible dam failure) Advise of current storage level Advise any issues you are aware of. Discuss any potential road/bridge closures Consider possible evacuations		

	Table 16: Piping: embankment, foundation, or abutments — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
	 Failure likely due to piping, AND Sufficient water in storage to create a dam hazard 	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon		
с		• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.		
Stand Up — 2 (Likely)		ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. For a Life-threatening Emergency contact 000.		
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (Confirmed piping risk) What is the status? (Likely Dam Failure) Advise of current storage level Advise any issues you are aware of Confirm understanding that failure now becomes likely at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure		

	Table 16: Piping: embankment, foundation, or abutments — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
Stand Up — 2 (Underway)	• Dam Failure underway	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon		
		• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.		
		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. For a Life-threatening Emergency contact 000.		
		Emergency Siren	• Phone & Email	Complete Emergency Siren instructions in Appendix A10 and notify SRT. Not to be used UNLESS confirmed dam failure is underway and the Emergency Alert is being sent out.		
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? (Confirmed piping risk) What is the status? (Dam Failure Underway) Advise of current storage level Advise any issues you are aware of Confirm understanding that failure now underway at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure		
Stand Down	 Risk assessment has determined that piping risk has reduced 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam safety issue resolved. Refer <u>sunwater.com.au</u> for more details.		
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with Dam: What is the event? (<i>Dam Safety Risk — piping</i>) What is the status? (Dam hazard stood down) Advise risk assessment has determined that piping risk has reduced, and EAP has been deactivated		
	Table 17: P	iping: embankment, foundation,	or abutments — DSTDM emerg	ency action		
--------------------	--	--	--	---	---	
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments WITH cloudy water 	 Piping condition has been established 	 Failure underway or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Action	 Record all communication Arrange an inspection of the dam to assess its condition as soon as possible, when safe to do so Determine if piping condition has been established Monitor situation and assess risks Advise DSR of EAP activation 	 As per previous activation level, AND Confirm availability of machinery and materials and that machinery operators are on standby if required 	 As per previous activation level, AND Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) 	 As per previous activation level, AND Assess risk and determine if failure likely or underway Liaise with the IC and confirm need to sound due to dam failure Liaise with the IC and LEC and advise on need to recommend evacuations * Supervision means provide technical oversight to the work. It does not necessarily mean on-site supervision. 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 	
Notifications	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. LEC/ORR 4. DSR	1. DDO 2. IC 3. LEC/ORR 4. DSR	 Inform all previously notified contacts of stand down 	



6. Dam hazard — overturning or sliding of monoliths

6.1.1 Activation triggers

 Table 18: Overturning or sliding activation trigger summary

Alert	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR
Alert	Damage to the upstream membrane, OR
	 Apron Slab Integrity System loss of fluid (not during spill event)
Lean Forward	Apron Slab Integrity System loss of fluid during spill event
Charach Line - 4	Unconfirmed displacement of one or more monoliths, OR
Stand Up — 1	Evidence of scouring at or near toe of dam
	• At or above Paradise Dam Headwater EL 73.3 m, OR
Stand Up — 2	• Primary Spillway failure possible due to sliding or overturning (e.g., due to
(Failure possible)	obvious displacement or concrete scour of one or more monoliths), AND
	Sufficient water in storage to create a dam hazard
	• At or above Paradise Dam Headwater EL 77.0 m, OR
Stand Up — 3 (Failure likely)	Primary Spillway failure likely due to sliding or overturning, AND
(Fundre interyy	Sufficient water in storage to create a dam hazard
	Secondary Spillway failure underway due to scour due to the Secondary
Stand Up — 3	Spillway overtopping, OR
(Failure underway)	Primary Spillway failure underway due to sliding or overturning, AND
	Sufficient water in storage to create a dam hazard
Stand Down	Risk Assessment has determined that sliding or overturning risk has
Stand Down	reduced

The emergency action described in this section relates to a potential dam hazard due to overturning or sliding of one or more of the concrete monoliths.

If one of more monoliths become unstable, a dam failure may result. If movement is detected early, remedial actions may be possible depending on the nature of the damage.

The flood outlines in Appendix B3 are there to provide indicative outlines of the maximum potentially affected area of a dam hazard caused by overturning or sliding of monoliths, The use of these flood outlines is prescribed below:

- Use the Sunny Day Failure (SDF) outline when a dam failure is underway or likely due to overturning or sliding of monoliths and no concurrent flooding or downstream releases are occurring or expected to occur, or
- Use the Probable Maximum Flood (PMF) outline when a dam failure is underway or likely due to overturning or sliding of monoliths and concurrent flooding or downstream releases are occurring or expected to occur.

Overturning or sliding of a monolith is an identified potential dam failure hazard that could lead to a dam failure. Overturning or sliding of a monolith could be caused by scouring at or near the toe of a monolith during a flood event that overtops the Secondary Spillway or by the loss of the Primary Spillway apron, or from flood loads leading to increased uplift.

The Paradise Dam Essential Works (PDEW) Project, that involves lowering (including capping) of the Primary Spillway Crest to EL 61.8 m, was completed in 2021. The activation triggers have been determined considering the Memorandum "Paradise Dam, Post Essential Works Primary Spillway Crest Lowering and Capping, Emergency Action Plan (EAP) Addendum, Primary Spillway Monolith Overturning or Sliding Failure Modes, Stand Up 2 & 3 Activation Levels, Proposed Amendment of Triggers, Feb 2021" (ref L). Paradise Dam suffered considerable scour damage to the dissipator of the Primary Spillway to an area immediately downstream of the dissipator. This damage has since been repaired; however, the repairs have only been tested to historical flood events. As a precaution the repairs have incorporated a dissipator slab integrity monitoring system. The purpose of the system is to provide early warning of potential scouring of the dissipator slab on the Primary Spillway. If potential scour has been indicated the DSTDM will review the outputs from the system and assess the likelihood that scouring is in progress.

Paradise Dam incorporates a Secondary Spillway as the right abutment of the dam. The Secondary Spillway overtops when the storage level reaches EL 78.00 m (16.2 m over the Primary Spillway). There is the potential for scouring downstream of the Secondary Spillway when there is significant flow over the Secondary Spillway. This scouring could lead to failure when water over tops the Secondary Spillway.

If the DSTDM forms the view that significant scouring or is occurring or a sliding failure mechanism is considered likely to occur, then the need for the evacuations should be considered by disaster management authorities.

6.2 Apron Slab Integrity System

The primary dissipator of Paradise Dam has 21 separate slabs. The Apron Slab Integrity System has been installed in eight of the slabs. Each of the eight slabs has a separate circuit of 6.0 mm diameter nylon tube. The tube is filled with a green liquid. Each of the eight circuits terminates in a pair of sight tubes in a termination box on the crest on the right abutment of the dam. If a slab with the integrity system installed suffers scour damage the tube should be ruptured and result in loss of liquid. This will be indicated by the loss of liquid from the pair of sight tubes.

Loss of liquid from a sight tube should not be automatically assumed to indicate a dam failure is underway. The sight tubes are topped up at regular intervals. A slow loss of liquid from one circuit may indicate a failure of the system, not the slab. If loss of liquid is observed from one circuit, then the operator should attempt to refill the circuit and observe. The simultaneous loss of liquid from multiple circuits could indicate that the conduit from the dissipator to the sight tube cabinet has been compromised rather than damage to the slabs.

It is noted that the level readings will only be possible up to EL77.25 m AHD, as above this the Secondary Spillway soon becomes impassable due to water overtopping at EL78.0 m AHD.

Any loss of liquid from the Apron Slab Integrity System should be carefully evaluated by the DSTDM.

Figure 3: Slab pressure sensors eye glass image



Figure 4: Slab pressure sensors eye glass set up drawing



A drawing of the Apron Slab Sensors is in Appendix B1.

6.3 Emergency action roles

Table 19 to Table 23 to specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)

Figure 5: Overturning or sliding of monoliths flowchart



Overturning or sliding of monoliths

Emergency Action Plan

		Table 19: Ov	verturning or sliding of r	monoliths — DDO emer	gency action		
Activation level	Alert	Lean Forward	Stand Up - 1	Stand Up – 2 (Possible)	Stand Up – 3 (Likely)	Stand Up – 3 (Underway)	Stand Down
Activation trigger	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR Damage to the upstream membrane, OR Apron Slab Integrity System loss of fluid (not during spill event) 	 Apron Slab Integrity System loss of fluid during spill event 	 Unconfirmed displacement of one or more monoliths, OR Evidence of scouring at or near toe of dam 	 At or above Paradise Dam Headwater EL 73.3 m, OR Primary Spillway failure possible due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 At or above Paradise Dam Headwater EL 77.0 m, OR Primary Spillway failure likely due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Secondary Spillway failure underway due to scour due to the Secondary Spillway overtopping, OR Primary Spillway failure underway due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that sliding or overturning risk has reduced
Actions	 Record all communication Monitor dam every 6 hours (or as otherwise instructed by the DSTDM) until a decreasing trend is observable or as directed by the DSTDM Maintain photographic record Notify SO Update Dam Logbook as per SOP 12 	 As per previous activation level, AND If loss of apron integrity system liquid, attempt to refill Monitor for signs of damage to toe (if possible) or movement of monoliths 	 As per previous activation level, AND Continual visual monitoring of dam structure (or as instructed by the DSTDM) Support/supervise remedial works as required Lower the storage if directed Close road access to dam as directed Maintain surveillance of area immediately downstream of dam (if safe to do so) and 'move on' members of the public 	• As per previous activation level	 As per previous activation level, AND Vacate the immediate vicinity of the dam wall if levels are expected to reach EL 77.25 m 	As per previous activation level	 Inspect the dam and photograph any damage identified during the event If required, forward all relevant communication including emails, and inspection sheets for EER to: Update Dam Logbook as per SOP 12 Return to routine surveillance activities and frequencies
Notifications	1. DSTDM 2. IC	1. DSTDM 2. IC	1. DSTDM 2. IC	1. DSTDM 2. IC	1. DSTDM 2. IC	1. DSTDM 2. IC	Inform all previously notified contacts of
	3. SO	3. SO	3. SO	3. SO	3. SO	3. SO	stand down



Emergency Action Plan

	Table 20: Overturning or sliding of monoliths — LEC emergency action									
Activation level	Alert	Lean Forward	Stand Up - 1	Stand Up – 2 (Possible)	Stand Up – 3 (Likely)	Stand Up – 3 (Underway)	Stand Down			
Activation trigger	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR Damage to the upstream membrane, OR Apron Slab Integrity System loss of fluid (not during spill event) 	 Apron Slab Integrity System loss of fluid during spill event 	 Unconfirmed displacement of one or more monoliths, OR Evidence of scouring at or near toe of dam 	 At or above Paradise Dam Headwater EL 73.3 m, OR Primary Spillway failure possible due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 At or above Paradise Dam Headwater EL 77.0 m, OR Primary Spillway failure likely due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Secondary Spillway failure underway due to scour due to the Secondary Spillway overtopping, OR Primary Spillway failure underway due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that sliding or overturning risk has reduced 			
Actions	Record all communication Develop/implement staff roster *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up	 As per previous activation level, AND Place machinery operators on standby if directed by DSTDM 	 As per the previous activation level, AND Liaise with IC and LDMGs re: potential for evacuations Mobilise resources to undertake remedial works if directed by DSTDM 	As per previous activation level	As per previous activation level	As per previous activation level	 If required, forward all relevant communication including emails for EER to: Update Dam Logbook as per SOP 12 Return to routine activities 			
Notifications	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	Inform all previously notified contacts of stand down			



Emergency Action Plan

		Table 21:	Overturning or sliding of	monoliths — IC emerge	ncy action		
Activation level	Alert	Lean Forward	Stand Up - 1	Stand Up – 2 (Possible)	Stand Up – 3 (Likely)	Stand Up – 3 (Underway)	Stand Down
Activation trigger	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR Damage to the upstream membrane, OR Apron Slab Integrity System loss of fluid (not during spill event) 	Apron Slab Integrity System loss of fluid during spill event	 Unconfirmed displacement of one or more monoliths, OR Evidence of scouring at or near toe of dam 	 At or above Paradise Dam Headwater EL 73.3 m, OR Primary Spillway failure possible due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 At or above Paradise Dam Headwater EL 77.0 m, OR Primary Spillway failure likely due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Secondary Spillway failure underway due to scour due to the Secondary Spillway overtopping, OR Primary Spillway failure underway due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that sliding or overturning risk has reduced
Actions	 Record all communication Create Incident Report record Update Intranet with EAP status *NOTE1: IC to contact LDMGs unless LDMG1 is Stood Up 	 As per previous activation level, AND Place machinery operators on standby if directed by DSTDM Confirm EAs and other messages are prepared in advance – if required 	 As per the previous activation level, AND Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without mobiles Liaise with DDO, LEC & DSTDM re: potential for evacuations Mobilise resources to undertake remedial works if directed by DSTDM 	As per previous activation level	• As per previous activation level	 As per previous activation level, AND Liaise with the DSTDM to confirm when dam failure is underway and ensure activation of the Emergency Siren when confirmed 	 Deactivate EAP If required forward all communication, including relevant emails for EER to: Close out Incident Report record Update Intranet with EAP status Return to routine activities

NOTIFICATIONS CONTINUED NEXT PAGE

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



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	Table 21: Overturning or sliding of monoliths — IC emergency action										
Activation level	Alert	Lean Forward	Stand Up - 1	Stand Up – 2 (Possible)	Stand Up – 3 (Likely)	Stand Up – 3 (Underway)	Stand Down				
Notifications	1. DDO 2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG 8. SRT	1. DDO 2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG 8. SRT	 DDO LEC/ORR DSTDM SMT SDCC (if required) D/S Residents ABC Radio (If required) LDMG 1* LDMG 2* DDMG SRT 	 DDO LEC/ORR DSTDM SMT SDCC D/S Residents ABC Radio LDMG 1* LDMG 2* DDMG SRT 	 DDO LEC/ORR DSTDM SMT SDCC D/S Residents ABC Radio LDMG 1* LDMG 2* DDMG SRT 	 DDO LEC/ORR DSTDM SMT SDCC D/S Residents ABC Radio Emergency Siren LDMG 1* LDMG 2* DDMG SRT 	 Inform all previously notified contacts of stand down 				



	Table 22: Overturning or sliding of monoliths — LEC and IC external communication plan							
Activation level	Trigger for communications	Group to contact	Method	Message text				
Alert	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR Damage to the upstream membrane, OR Apron Slab Integrity System loss of fluid (not during spill event) 	 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam — What is the event? What is the status? (Investigation underway) Advise current storage level				
Lean Forward	 Apron Slab Integrity System loss of fluid during spill event 	LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? What is the status? (Unconfirmed or potential instability of dam – under investigation) Advise current storage level Advise any issues you are aware of – Discuss possible EA messaging and prepare all messaging Standby for further information				
	 Unconfirmed displacement of one or more monoliths, OR 	• SDCC	• SMS • Email	Complete Emergency Alert Request Form <u>if required</u> (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon				
	 Evidence of scouring at or near toe of dam 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: SUNWATER ADVICE: Possible safety issue at Paradise Dam. Bundaberg and North Burnett residents are urged to stay informed. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u>				
Stand Up – 1		ABC Radio	• Phone	Standard message (if required): SUNWATER ADVICE: Possible safety issue at Paradise Dam. Bundaberg and North Burnett residents are urged to stay informed.				
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the type of event and potential scenarios? What is the status (Confirmed – instability of dam OR cannot confirm stability) Advise current storage level Advise any issues you are aware of. Discuss any potential road/bridge closures Consider possible evacuations				

	Table 22: Overturning or sliding of monoliths — LEC and IC external communication plan								
Activation level	Trigger for communications	Group to contact	Method	Message text					
	 At or above Paradise Dam Headwater EL 73.3 m, OR Primary Spillway failure possible due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	• SDCC	 SMS Phone (for those <u>without</u> mobiles) 	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form <u>if required</u> (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon					
		• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email. Standard message: SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.					
Stand Up – 2 (Possible)		ABC Radio	• Phone	Standard message (If required): SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. For a Life-threatening Emergency contact 000.					
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the type of event and potential scenarios? What is the status (Possible dam failure)? Advise current storage level Advise any issues you are aware of Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure					

	Т	able 22: Overturning	or sliding of monolith	s — LEC and IC external communication plan
Activation level	Trigger for communications	Group to contact	Method	Message text
	 At or above Paradise Dam Headwater EL 77.0 m, OR Primary Spillway failure likely 	• SDCC	• SMS • Email	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon
	due to sliding or overturning, AND • Sufficient water in storage to create a dam hazard	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.
Stand Up — 3 (Likely)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. For a Life-threatening Emergency contact 000.
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the type of event and potential scenarios? What is the status (Likely dam failure) Advise current storage level Advise any issues you are aware of Confirm understanding that failure now becomes likely at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure

	Ta	able 22: Overturning	or sliding of monolith	s — LEC and IC external communication plan
Activation level	Trigger for communications	Group to contact	Method	Message text
	• Secondary Spillway failure underway due to scour due to the Secondary Spillway overtopping, OR	• SDCC	• SMS • Email	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon
 Primary Spillway failure underway due to sliding or overturning, AND 	underway due to sliding or overturning, AND • Sufficient water in storage to	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.
Stand Up – 3 (Underway)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. For a Life-threatening Emergency contact 000.
		Emergency Siren	• Phone & Email	Complete Emergency Siren instructions in Appendix A10 and notify SRT. Not to be used UNLESS confirmed dam failure is underway and the Emergency Alert is being sent out.
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam — What is the type of event and potential scenarios? What is the status (dam failure underway) Advise current storage level Advise any issues you are aware of Confirm understanding that failure now underway at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure
Stand Down	 Risk assessment that has determined that sliding or overturning risk has reduced 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam safety issue resolved. Refer <u>sunwater.com.au</u> more details.
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? What is the status? (Dam hazard Stood Down) Advise that sliding or overturning risk has reduced and EAP has been deactivated

Overturning or sliding of monoliths

Emergency Action Plan

Activation level	Alert	Lean Forward	Stand Up - 1	Stand Up – 2 (Possible)	Stand Up – 3 (Likely)	Stand Up – 3 (Underway)	Stand Down
Activation trigger	 Indications of movement of monoliths noted such as cracking, increased seepage, spilling, OR Damage to the upstream membrane, OR Apron Slab Integrity System loss of fluid (not during spill event) 	 Apron Slab Integrity System loss of fluid during spill event 	 Unconfirmed displacement of one or more monoliths, OR Evidence of scouring at or near toe of dam 	 At or above Paradise Dam Headwater EL 73.3 m, OR Primary Spillway failure possible due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 At or above Paradise Dam Headwater EL 77.0 m, OR Primary Spillway failure likely due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Secondary Spillway failure underway due to scour due to the Secondary Spillway overtopping, OR Primary Spillway failure underway due to sliding or overturning, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that sliding or overturning risk has reduced
Actions	 Record all communication Review surveillance inspection of the dam and assess its condition as soon as possible Determine if there are possible failure paths from report damage Arrange an inspection of the dam and assess its 	 As per previous activation level, AND Assess result from Apron Slab Integrity System and determine likelihood of failure Continually assess scour risk Assess risk and determine if failure likely or underway Review available Vibrating Wire 	 As per the previous activation level, AND Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down 	• As per previous activation level, AND	 As per previous activation level, AND Liaise with the IC and advise on need to recommend evacuations 	 As per previous activation level, AND Liaise with the IC and confirm need to sound the Emergency Siren due to dam failure 	 If required forward all communication, including relevant emails for EER to: Return to routine activities
	 condition as soon as possible, when safe to do so Confirm with DDO that Apron Slab Integrity System is topped up with fluid Advise DSR of activation of EAP Monitor situation 	Piezometer data	 based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) 	* Supervision means provide technical oversight to the work. It does not necessarily mean on- site supervision.			
	Advise DSR of activation of EAP						

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Page 38 of 71

	Table 23: Overturning or sliding of monoliths — DSTDM emergency action										
Activation level Alert Lean Forward Stand Up - 1 Stand Up - 2 Stand Up - 3 Stand Up - 3 Stand Down Activation level Alert Lean Forward Stand Up - 1 (Possible) (Likely) (Underway) Stand Down											
Notifications	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	 Inform all previously notified contacts of stand down 				

7. Dam hazard — Releases through Environmental Outlet

7.1 Overview

Releases through the Environmental Outlet can be a hazard in two forms:

- Controlled releases
 - o Downstream flows can impact low level road crossings and in-river infrastructure.
 - When releases exceed 40.5 m³/s (3500 ML/d) Booyal Crossing is impacted.
- Uncontrolled releases
 - It has been identified that there is a possibility of failure to part of the structure associated with the Environmental Outlet. If this was to occur an uncontrolled release of water would commence.

This document is necessary to ensure a rapid response to these events, so communications can occur promptly.

NOTE: The location of the (Environmental) Outlet Building is outlined in Section 6.2 of the O&M Manual (ref M). The Outlet Building contains both the Valve Room and Outlet Control Room. The Valve Room is under the Outlet Control Room and has three Sump Pumps. These Sump Pumps are described in Section 6.2.2.1. of ref M.

7.2 Maximum possible releases from Paradise Dam

The maximum release that would occur has been estimated at 300 m³/s (25,920 ML/d). This maximum release would remain within the bed and banks of the river. At worst case, this would drain the storage over a period of up to 14 days prior to ceasing.

7.3 Downstream Flooding Impacts

The area likely to be affected by this dam hazard is described as:

- For small flows the water will be contained within the river and will not create a downstream release hazard
- As the rate of discharge increases there will be an impact on low level road crossings of the Burnett River and other infrastructure in the river such as pump sites. The Booyal crossing is the first crossing to be impacted. Booyal crossing is impacted at flows above 40.5 m³/s (3500 ML/d).
- The maximum flow rate possible is approximately one third of the flow rate associated with a Minor Flood Level over the spillway. As such, wider impacts to property are not expected.

7.3.1 Activation triggers

Table 24: Releases through Environmental Outlet trigger summary

Alert	Releases commenced through Environmental Outlet
Lean Forward	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate
Stand Up — 1	Confirmed uncontrolled releases through the Environmental Outlet
Stand Down	Releases have ceased

7.4 Emergency Action Roles

Table 25 to Table 30 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)

Table 25: Releases through Environmental Outlet — DDO emergency action				
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Down
Activation trigger	 Releases commenced through Environmental Outlet 	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND 	 Confirmed uncontrolled releases through the Environmental Outlet 	Releases have ceased
		 Sump pumps (#1 & #2) have been working at a longer than usual rate, OR 		
		 Dewatering pump (#3) has started to operate 		
Actions	 Record all communication Operate Environmental Outlet as per requirements of O&M Manual, Monitor D/S gauging station Inspect the dam daily (or as instructed by the DSTDM) utilising the on-site cameras NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Inspect the dam daily (or as instructed by the DSTDM), photograph/video and record using approved forms in ref K and send to DSTDM, IC & Hydrographers 	As per previous activation level	 Inspect the dam and photograph any damage identified during the event Update Dam Logbook as per SOP 12 If required, forward all relevant communication including emails, and inspection sheets for EER to: eer_eap@sunwater.com.au Return to routine activities
Notifications	1. DSTDM 2. IC	1. DSTDM 2. IC	1. DSTDM 2. IC	Inform all previously notified contacts of stand down





Table 26: Releases through Environmental Outlet — LEC emergency action					
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Down	
Activation trigger	 Releases commenced through Environmental Outlet 	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate 	 Confirmed uncontrolled releases through the Environmental Outlet 	Releases have ceased	
Actions	Record all communication • As per previous activation level, AND Develop/implement staff roster • As per previous activation level, AND NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day • As per previous activation level, AND *NOTE: IC to contact • DSTDM and IC LDMGs unless LDMG1 • Stood Up		 As per previous activation level, AND Confirm that uncontrolled releases are underway 	 If required forward all communications including relevant emails for EER to Return to routine activities 	
Notifications	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	 Inform all previously notified contacts of stand down 	



	Table 27: Release	es through Environmental Outlet — IC $lpha$	emergency action	
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Down
Activation trigger	Releases commenced through Environmental Outlet	U 1 1		Releases have ceased
Actions	 Record all communication Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without NOTE: Booyal Crossing is impacted with flows exceeding 3500 ML/day Create Incident Report Record Update Intranet with EAP status *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up 	 As per previous activation level, AND Ensure all abnormal observations or damage has been reported to DSTDM Confirm EAs and other messages are prepared in advance – if required 	 As per previous activation level, AND Confirm that uncontrolled releases are underway 	 Deactivate EAP Complete all Internal and External notifications If required forward all communications including relevant emails for EER to Close out Incident Report record Update Intranet with EAP status Return to routine activities
Notifications	1. DDO 2. LEC/ORR 3. DSTDM 4. FODM 5. SMT 6. LDMG 1* 7. LDMG 2* 8. DDMG 9. SRT	1. DDO 2. LEC/ORR 3. DSTDM 4. FODM 5. SMT 6. LDMG 1* 7. LDMG 2* 8. DDMG 9. SRT	1. DDO 2. LEC/ORR 3. DSTDM 4. FODM 5. SMT 6. D/S Residents 7. LDMG 1* 8. LDMG 2* 9. DDMG 10. SRT	 Inform all previously notified contacts of stand down

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



	Table 28:	Releases through E	nvironmental Outlet -	– LEC and IC external communication plan
Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	 Controlled releases from the Environmental Outlet 	 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storge level Discuss potential closure of Booyal Crossing
Lean Forward	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate 	LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? (<i>Possible Uncontrolled Releases</i>) What is the status? (Under Investigation) Advise of current storage level Advise any issues you are aware of – Discuss possible messaging and prepare all messaging Standby for further information
	 Confirmed uncontrolled releases through the Environmental Outlet 	• D/S Residents	 SMS Phone (for those without mobiles 	Liaise with Sunwater Customer Support to send SMS and email. Standard message (If required): SUNWATER ADVICE: Flooding below Minor Level expected due to uncontrolled release of water from Paradise Dam. Fast rise in river expected. Avoid downstream hazards, Booyal Crossing closed. listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> .
Stand Up		ABC Radio	• Phone	Standard message (If required): SUNWATER ADVICE: Flooding below Minor Level expected due to uncontrolled release of water from Paradise Dam. Fast rise in river expected. Avoid downstream hazards, Booyal Crossing closed.
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? (Uncontrolled Releases) What is the status? (Investigation Continues) Advise of current storage level Advise of any issues you are aware of
	Releases have ceased	• D/S Residents	 SMS Phone (for those <u>without</u> mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam, releases have ceased. Refer <u>sunwater.com.au</u> for more details.
Stand down		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? What is the status? (Dam hazard stood down) Advise that releases have ceased and EAP has been deactivated

	Table 29: Releases through Environmental Outlet — DSTDM emergency action					
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Down		
Activation trigger	 Releases commenced through Environmental Outlet 	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate 	 Confirmed uncontrolled releases through the Environmental Outlet 	Releases have ceased		
Actions	 Record all communication Provide technical advice to DDO and IC on a need's basis Advise DSR of EAP activation 	 As per previous activation level, AND Review surveillance reports and determine if any additional responses are required 	 As per previous activation level, AND Evaluate impacts to adjoining structures Ensure all staff on site are safe and accounted for 	 If required forward all communications including relevant emails for EER to Return to routine activities 		
Notifications	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	 Inform all previously notified contacts of stand down 		





	Table 30: Releases through Environmental Outlet — FODM emergency action					
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Down		
Activation trigger	Releases commenced through Environmental Outlet	 Inspection indicates possible leakage in Outlet Building Sump from failure of Environmental Conduit/interconnected wall, AND Sump pumps (#1 & #2) have been working at a longer than usual rate, OR Dewatering pump (#3) has started to operate 	Confirmed uncontrolled releases through the Environmental Outlet	Releases have ceased		
Actions	 Record all communication Extract relevant data from available sources Update Flood models as per SOP of OC 	As per previous activation level	As per previous activation level	 If required forward all communications including relevant emails for EER to Return to routine activities 		
Notifications	1. IC 2. DSTDM	1. IC 2. DSTDM	1. IC 2. DSTDM	 Inform all previously notified contacts of stand down 		

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



8. Dam hazard — earthquake

8.1 Overview

The emergency action described in this section relates to a potential dam hazard due to an earthquake causing damage to the dam embankment (Main Dam or Saddle Dams), foundations, or dam abutment. Damage could take the form of cracking or slumping of the embankment, deformation or land slip, or increased seepage.

If damage does occur, then a dam failure may result. If damage is detected early, remedial repairs may be possible depending on the nature of the damage.

The area likely to be affected by this dam hazard is described as:

- If dam failure does not occur, then there will not be any area affected
- If dam failure does occur, then the maximum area affected area is the level shown by the SDF line on the maps in Appendix B3

NOTE: Definitions for *Concurrent Flooding* and *Downstream Releases* are provided in Appendix D3.

8.2 Emergency action roles

Table 31 to Table 35 to specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)

Earthquake



	Table 31: Earthquake — DDO emergency action					
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger *'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of the Dam.	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM~ ~DDO to assess magnitude, Modified Mercalli (MM) Scale, at dam location. The MM Scale is in ref K. 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM~ OR Intensity less than 5MM~ and change detected during surveillance inspection 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure underway or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced 	
Actions	 Record all communication Inspect the Dam Wall, Spillway Structure and Abutments in daylight hours (if safe to do so). Photograph/video and record using approved forms in ref K and send to DSTDM, IC & Hydrographers Check for leaks, deformation, erosion, and concrete damage Maintain photographic record Notify SO Update Dam Logbook as per SOP 12 	 As per previous activation level, AND <u>Immediately</u> inspect the dam wall, spillway structure, and abutments (if safe to do so), and report to the IC & DSTDM (unless inspection completed in Alert Stage) Repeat the inspection as directed 	 As per previous activation level, AND Support/supervise remedial work as required Lower the storage if directed Close any affected roads as directed Maintain surveillance of area immediately downstream of dam (if safe to do so) and 'move on' members of the public Photograph the damage from a safe point Vacate the immediate vicinity of the embankment 	• As per previous activation level	 Inspect the dam and photograph any damage identified during the event Update Dam Logbook as per SOP 12 If required, forward all relevant communication including emails, and inspection sheets for EER to: Return to routine activities 	
Notifications	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	1. DSTDM 2. IC 3. SO	 Inform all previously notified contacts of stand down 	



		Table 32: Earthquake –	- LEC emergency action		
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down
Activation trigger *'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of the Dam.	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM~ ~DDO to assess magnitude, Modified Mercalli (MM) Scale, at dam location. The MM Scale is in ref K. 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM~ OR Intensity less than 5MM~ and change detected during surveillance inspection 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure underway or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Actions	Record all communication *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up	As per previous activation level	 As per previous activation level, AND Liaise with DDO and relevant Council(s) regarding potential road/bridge closures 	As per previous activation level	 If required forward all communications including relevant emails for EER to Return to routine activities
Notifications	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	1. DDO 2. IC 3. LDMG 1* 4. LDMG 2*	 Inform all previously notified contacts of stand down



**Confirmed' is defined as an aler received from Geoscience Australia or other source that advises an Earthquake >4.9ML • As per previous activation level, AND • As per p			Table 33: Earthquake -	 IC emergency action 		
"DDO to sasess magnitude, Modified Mercali (MM) Scale, at dam location. The MM Scale is in ref K. DSTDM) or felt in the area, AND AD det to earthquake, AND Sufficient water in storage to create a dam hazard det to earthquake, AND Actions • Intensity greater than or equal to SMM-"OR • Intensity greater than or equal to SMM-"OR • As per previous activation level, AND • Liaise with the DSTDM to effet in the area, AND • As per previous activation level, AND • Liaise with the DSTDM to communication includin relevel AND • Deactivate EAP • Comfirm when dam failure is underway and ensure activation of the Emergency Sinen when confirmed • Deactivate EAP • Comfirm when dam failure is underway and ensure activation of the Emergency Sinen when confirmed • Deactivate EAP • Confirm that remedial works if directed by the DSTDM and plant and personnel have been moved to a safe location • Doo 2. LEC/ORR • As per previous activation level, AND • As per previous activation level, AND • Doo 2. LEC/ORR • I. DDO 2. LEC/ORR • I. DDO • Inform all previous/no contacts of	Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down
 *'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4 9ML (Richter Scale) has occurred within a 200Km radius of the Dam. Create Incident Report Record Update Intranet with EAP status *NOTE: IC to contact LDMGs unless LDMG1 is <i>Stood Up</i> *NOTE: IC to contact LDMGs unless LDMG1 is <i>Stood Up</i> *Consider the need to appoint a recovery coordinator. The recovery coordinator is the responsible for the follow through on advance – if required Notifications 1. DDO 2. LEC/ORR *LDDO 2. LEC/ORR *LEC/ORR *Create Incident Report Record *Consider the need to appoint a dvance – if required *LDDO 2. LEC/ORR *LEC/ORR *LEC/ORR *Create Incident Report Record *Consider the need to appoint a dvance – if required *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *Create Incident Report record *Leconfirmed' is defined as an alter tranet with EAP status *Consider the need to appoint a recovery coordinator. The recovery coordinator is the responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. *Confirm EAs and other messages are prepared in advance – if required *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *LEC/ORR *Create Incident Report status *LEC/ORR *Contact LDMC3 *LEC/ORR *LEC/ORR *Contact LDMC3 *LEC/ORR *Contact Carl and ther machine and match and ther status *LEC/ORR *LEC/ORR *Contact Carl and ther machine and the pressonal status<	~DDO to assess magnitude, Modified Mercalli (MM) Scale, at dam location. The	DSTDM) or felt in the area, AND	 DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM~ OR Intensity less than 5MM~ and change detected during 	DSTDM) or felt in the area, AND • A possible failure path has	due to earthquake, AND Sufficient water in storage to 	 Risk assessment has been determined that failure risk has reduced
2. LEC/ORR 2. LEC/ORR 2. LEC/ORR 2. LEC/ORR 2. LEC/ORR 2. LEC/ORR	*'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of	 Create Incident Report Record Update Intranet with EAP status *NOTE: IC to contact LDMGs unless LDMG1 	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM Consider the need to appoint a recovery coordinator. The recovery coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in 	 level, AND Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without mobiles Liaise with relevant Council(s) regarding potential road/bridge closures Mobilise resources to undertake remedial works if 	 level, AND Liaise with the DSTDM to confirm when dam failure is underway and ensure activation of the Emergency Siren when confirmed Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved 	 Complete all Internal and External notifications If required forward all communications including relevant emails for EER to Close out Incident Report record Update Intranet with EAP
3. DSTDM3. DSTDM3. DSTDM3. DSTDM3. DSTDM4. SMT4. SMT4. SMT4. SMT4. SMT5. LDMG 1*5. LDMG 1*5. SDCC (if required)5. SDCC6. LDMG 2*6. LDMG 2*6. D/S Residents6. D/S Residents7. DDMG7. DDMG7. LDMG 1*7. Emergency Siren8. SRT8. SRT8. SRT9. DDMG9. LDMG 2*10. SRT10. DDMG11. SRT	Notifications	2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG	1. DDO 2. LEC/ORR 3. DSTDM 4. SMT 5. LDMG 1* 6. LDMG 2* 7. DDMG	 2. LEC/ORR 3. DSTDM 4. SMT 5. SDCC (if required) 6. D/S Residents 7. LDMG 1* 8. LDMG 2* 9. DDMG 	 LEC/ORR DSTDM SMT SDCC D/S Residents T. Emergency Siren LDMG 1* LDMG 2* DDMG 	Inform all previously notified contacts of stand down

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Page 51 of 71

	Table 34: Earthquake — LEC and IC external communication plan				
Activation level	Trigger for communications	Group to contact	Method	Message text	
Alert	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM 	 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Earthquake felt or reported in area</i>) What is the status? (Under investigation) Advise of current storage level Stand by for further information	
Lean Forward	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Earthquake felt or reported in area</i>) What is the status? (Investigation continues) Advise of current storage level Advise any issues you are aware of – Discuss possible EA messaging and prepare all messaging Stand by for further information	
 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified Stand Up – 1 (Possible) 	SDCC Watch Desk	• Phone & Email	Complete Emergency Alert Request Form <u>if required</u> (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon		
	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email. Standard message: SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.		
	• ABC Radio	• Phone	Standard message (If required): SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. For a Life-threatening Emergency contact 000.		
		LDMG 1 LDMG 2 DDMG	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Earthquake felt or reported in area</i>) What is the status? (Possible earthquake damage to dam) Advise current storage level. Advise any issues you are aware of. Discuss any potential road/bridge closures Consider possible evacuations	

		Table 34: E	Earthquake — LEC an	d IC external communication plan
Activation level	Trigger for communications	Group to contact	Method	Message text
	 Failure likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon
	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.	
Stand Up — 2 (Likely)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. For a Life-threatening Emergency contact 000.
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Earthquake damage</i>) What is the status? (Likely Dam Failure) Advise of current storage level. Advise any issues you are aware of Confirm understanding that failure now becomes likely at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure

	Table 34: Earthquake — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
	• Dam Failure underway	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon		
		• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddy</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.		
Stand Up — 2 (Underway)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. For a Life-threatening Emergency contact 000.		
		Emergency Siren	• Email & Phone	Complete Emergency Siren instructions in Appendix A10 and notify SRT. Not to be used UNLESS confirmed dam failure is underway and the Emergency Alert is being sent out.		
		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Earthquake damage</i>) What is the status? (Dam Failure Underway) Advise of current storage level Advise any issues you are aware of Confirm understanding that failure now underway at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure		
	 Risk assessment has been determined that failure risk has reduced 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam safety issue resolved. Refer <u>sunwater.com.au</u> for more details.		
Stand down		 LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? <i>(Dam Safety Risk — Earthquake damage)</i> What is the status? (Dam hazard Stood Down) Advise that failure risk has reduced and EAP has been deactivated		

Table 35: Earthquake — DSTDM emergency action						
Activation level	Alert	Lean Forward	Stand Up — 1	Stand Up — 2	Stand Down	
Activation trigger *'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of the Dam.	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM~ ~DDO to assess magnitude, Modified Mercalli (MM) Scale, at dam location. The MM Scale is in ref K. 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM~ OR Intensity less than 5MM~ and change detected during surveillance inspection 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure underway or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced 	
Action	 Record all communication Review surveillance inspection of the dam and assess its condition as soon as possible Review instrumentation data and determine if any additional responses are required Monitor situation and assess risks Advise DSR of EAP activation 	 As per previous activation level, AND Determine if there are any possible failure paths from reported damage 	 As per previous activation level, AND Assess risk and determine if failure likely or underway Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage — if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO Supervise^ remedial repairs (if applicable) 	 As per previous activation level Liaise with the IC and confirm need to sound Emergency Siren due to dam failure ^Supervision means provide technical oversight to the work. It does not necessarily mean on-site supervision. 	 If required forward all communications including relevant emails for EER to Return to routine activities 	
Notifications	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. DSR	 Inform all previously notified contacts of stand down 	



9. Dam hazard — terrorist threat/activity or high energy impact

9.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a terrorist threat or activity or a high energy impact on the dam such as a plane crash or meteorite.

The vulnerability of Paradise Dam to a terrorist attack is low.

The area likely to be affected by this dam hazard is described as:

• If dam failure does not occur, then there will not be any area affected

If dam failure does occur, then the maximum area affected area is the level shown by the SDF line on the maps in Appendix B3

NOTE: Definitions for *Concurrent Flooding* and *Downstream Releases* are provided in Appendix D3.

9.1.1 Assessment of circumstances that indicates an increase in the likelihood of terrorist activity or high energy impact

Advice from authorities of a specific risk to water infrastructure is a circumstance that could indicate increased likelihood of a terrorist threat. If this were specific enough to name a dam, this circumstance would trigger Stand Up -1 activation level.

9.2 Emergency action roles

Table 36 to Table 40 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)

Figure 7: Terrorist threat/activity or high energy impact flowchart



Table 36: Terrorist threat/activity or high energy impact — DDO emergency action						
Activation level	Alert/Lean Forward	Stand Up — 1	Stand Up — 2	Stand Up — 3	Stand Down	
Activation trigger	• Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit)	 RESPONSE Failure underway or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Actions	• Not applicable	 In an emergency call 000. Record all communication If any suspicious behaviour noticed, contact DSTDM for advice and if instructed or if threat received, complete the following: Inspect dam (if safe) and ensure all security measures are in place (locked gates, etc.) Photograph/video suspicious items from a safe point and record using the approved forms in ref K and send to DSTDM, IC & Hydrographers If Police appoint incident manager support and follow instructions Close any affected roads as directed and move on members of the public Notify SO Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Vacate the immediate vicinity of the affected area 	 As per previous activation level, AND Lower reservoir level, if directed by DSTDM 	 Inspect the dam and photograph any damage identified during the event Update Dam Logbook as per SOP 12 If required, forward all relevant communication including emails, and inspection sheets for EER to: Return to routine activities 	
Notifications	Not applicable	1. #000 Emergency 2. DSTDM 3. IC 4. SO	1. #000 Emergency 2. DSTDM 3. IC 4. SO	1. #000 Emergency 2. DSTDM 3. IC 4. SO	 Inform all previously notified contacts of stand down 	





Table 37: Terrorist threat/activity or high energy impact — LEC emergency action						
Activation level	Alert/Lean Forward	Stand Up — 1	Stand Up — 2	Stand Up — 3	Stand Down	
Activation trigger	 Not applicable 	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit)	 RESPONSE Failure underway or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced 	
Actions	Not applicable *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up	 Record all communication If Police appoint incident manager support and follow instructions Monitor situation and assess risks Liaise with relevant Council(s) regarding possible road/bridge closures 	• As per previous activation level	 As per previous activation level, AND Liaise with DDO, DSTDM, and LDMGs re: potential for evacuations 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities 	
Notifications	Not applicable	1. IC 2. DDO 3. LDMG 1* 4. LDMG 2*	1. IC 2. DDO 3. LDMG 1* 4. LDMG 2*	1. IC 2. DDO 3. LDMG 1* 4. LDMG 2*	 Inform all previously notified contacts of stand down 	





Table 38: Terrorist threat/activity or high energy impact — IC emergency action						
Activation level	Alert/Lean Forward	Stand Up — 1	Stand Up — 2	Stand Up — 3	Stand Down	
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received Record all communication 	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) • As per provious activation	 RESPONSE Failure underway or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard As per provious activation 	Risk assessment has determined that failure risk has reduced	
Actions	• Not applicable	 Contact National Security If Police appoint incident manager support and follow instructions Create Incident Report record Update Intranet with EAP status Confirm EAs and other messages are prepared in advance – if required *NOTE: IC to contact LDMGs unless LDMG1 is Stood Up 	 As per previous activation level, AND Liaise with Sunwater Customer Support to send SMS and email to D/S residents and phone those without mobiles Mobilise resources to undertake remedial works if directed by DSTDM Consider the need to appoint a recovery coordinator. The recovery coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. 	 As per previous activation level, AND Liaise with the DSTDM to confirm when dam failure is underway and ensure activation of the Emergency Siren when confirmed Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location 	 Deactivate EAP Complete all Internal and External notifications If required, forward all relevant communication, including emails for EER to: Close out Incident Report Record Update Intranet with EAP status Return to routine activities 	
Notifications	• Not applicable	 CTG (If required) DDO LEC/ORR DSTDM SMT LDMG 1* LDMG 2* DDMG SRT 	1. CTG (If required) 2. DDO 3. LEC/ORR 4. DSTDM 5. SMT 6. SDCC (if required) 7. D/S Residents 8. LDMG 1* 9. LDMG 2* 10. DDMG 11. SRT	 CTG (If required) DDO LEC/ORR DSTDM SMT SDCC D/S Residents Emergency Siren LDMG 1* LDMG 2* DDMG SRT 	 Inform all previously notified contacts of stand down 	

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



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Page 60 of 71
	Table 39: Terrorist threat/activity or high energy impact — LEC and IC external communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text		
Alert	ALERT NOT APPLICABLE					
Lean Forward	LEAN FORWARD NOT APPLICABLE					
Stand Up — 1	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	 CTG (If required) LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Possible terrorist activity/Threat received etc.</i>) What is the status? (Received/noted terrorist threat) Discuss any potential road/bridge closures Advise of current storage level Advise any issues you are aware of – Discuss possible EA messaging and prepare all messaging Stand by for further information		
	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit)	 SDCC Watch Desk D/S Residents 	 Phone & Email SMS Email Phone (for those without mobiles) 	Complete Emergency Alert Request Form <u>if required</u> (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon Liaise with Sunwater Customer Support to send SMS and email. Standard message: SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddy</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit sunwater.com.au. For a Life-threatening Emergency contact 000.		
Stand Up — 2 (Possible)		• ABC Radio	• Phone	Standard message (If required): SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. For a Life-threatening Emergency contact 000.		
		 CTG (If required) LDMG 1 LDMG 2 DDMG 	Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Security threat/impact/explosion, etc.</i>) What is the status? (Possible damage to dam) Advise current storage level. Advise any issues you are aware of. Discuss any potential road/bridge closures (if not discussed at Stand Up — 1) Consider possible evacuations		

	Table 39: Terrorist threat/activity or high energy impact — LEC and IC external communication plan				
Activation level	Trigger for communications	Group to contact	Method	Message text	
	 RESPONSE Failure likely due to impact or explosion, AND 	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon	
	 Sufficient water in storage to create a dam hazard 	• D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.	
Stand Up — 3 (Likely)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. For a Life-threatening Emergency contact 000.	
		 CTG (If required) LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Security threat/impact/ explosion, etc.</i>) What is the status? (Likely Dam Failure) Advise of current storage level. Advise any issues you are aware of Confirm understanding that failure now becomes likely at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure	

	Table 39: Terrorist threat/activity or high energy impact — LEC and IC external communication plan				
Activation level	Trigger for communications	Group to contact	Method	Message text	
	RESPONSE • Failure Underway	SDCC Watch Desk	• Email & Phone	Develop messages in consultation with DSTDM — and LDMG if time permits Complete Emergency Alert Request Form (pre-filled in Appendix A9 & blank in ref K) and email to SDCC Watch Desk to distribute to Polygon	
		• D/S Residents	 SMS Email Phone (for those <u>without</u> mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.	
Stand Up — 3 (Underway)		• ABC Radio	• Phone	Standard message: EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. For a Life-threatening Emergency contact 000.	
		Emergency Siren	• Phone & Email	Complete instructions in Appendix A10 and notify SRT. Not to be used UNLESS confirmed dam failure is underway and the Emergency Alert is being sent out.	
		 CTG (If required) LDMG 1 LDMG 2DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Security threat/impact/ explosion, etc.</i>) What is the status? (Dam Failure Underway) Advise of current storage level Advise any issues you are aware of Confirm understanding that failure now underway at this trigger Advise directed evacuations should be implemented for those areas assessed by the DDC to be impacted by dam failure	
a. 15	 Risk assessment has determined that failure risk has reduced 	• D/S Residents	 SMS Email Phone (for those <u>without</u> mobiles) 	Liaise with Sunwater Customer Support to send SMS and email: SUNWATER NOTIFICATION: Paradise Dam safety issue resolved. Refer <u>sunwater.com.au</u> for more details.	
Stand Down		 CTG (If required) LDMG 1 LDMG 2 DDMG 	• Phone	Describe current situation with dam: What is the event? (<i>Dam Safety Risk — Security threat/ impact/explosion, etc.</i>) What is the status? (Dam hazard Stood Down) Advise that failure risk has reduced and EAP has been deactivated	

Table 40: Terrorist threat/activity or high energy impact — DSTDM emergency action					
Activation level	Alert/Lean Forward	Stand Up — 1	Stand Up — 2	Stand Up — 3	Stand Down
Activation trigger	• Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit)	 RESPONSE Failure underway or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Action	• Not applicable	 Record all communication Assess risks Advise DSR of EAP activation 	 As per previous activation level, AND Arrange an inspection of the dam and assess its condition as soon as possible, when safe to do so Monitor situation, assess risks, and determine if failure likely or underway Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage — if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO Supervise[^] remedial repairs (if applicable) 	 As per previous activation level, AND Liaise with the IC and confirm need to sound Emergency Siren due to dam failure Liaise with the IC and LEC and advise on need to recommend evacuations ^Supervision means provide technical oversight to the work. It does not necessarily mean on-site supervision. 	 If required, forward all relevant communication, including emails for EER to: Return to routine activities
Notifications	Not applicable	1. DDO 2. IC 3. DSR	1. DDO 2. IC 3. LEC/ORR 4. DSR	1. DDO 2. IC 3. LEC/ORR 4. DSR	 Inform all previously notifie contacts of stand down

ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., taking photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE STAMPED



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Page 64 of 71

10. Other emergency situation — communications failure

10.1 Overview

The emergency action described in this section (other emergency situation — communications failure) relates to either:

- An emergency situation where all means of communication at the Dam site have been lost.
- An emergency situation where all means of communication with the Local area have been lost.
- An emergency situation where all means of communication with Brisbane site have been lost.

This section specifies actions and provides guidance for the three situations.

10.2 Emergency actions

Due to the large number of different possible scenarios, the table below only covers the most common or likely conditions.

10.2.1 Activation triggers

Table 41: Communications failure emergency activation trigger summary

Comms Failure – Site • Unable to communicate to or from Dam site (usually affects DDO)	
Comms Failure – Local area	• Unable to communicate to or from Local Area (likely to affect LEC/ORR)
Comms Failure – Brisbane	 Unable to communicate to or from Sunwater Brisbane (could affect DSTDM or FODM & will affect IC)

10.2.2 Assessment of circumstances that indicates the likelihood of communications failure escalating the activation level of a current Dam Hazard

The FODM will assess the weather and flood warnings daily in accordance with the OC SOP. They will escalate to the IC any warnings that have the potential to cause a significant communications failure.

The on-call IC will escalate o the FODM any local intelligence on conditions that could increase the probability of a significant communications failure

The FODM will determine whether it is reasonably likely that there will be a significant communications failure within the subsequent 24 hours and assess the likely effect on current Dam Hazards. If required, the FODM will instruct the IC to escalate the activation level of any Dam Hazards.

Table 42 to Table 47 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operations Decision Maker (FODM)

	Table 42: Communications failure — DDO emergency action				
Activation level	Comms Failure – Local Area	Comms Failure – Brisbane			
Activation trigger	Unable to communicate to Local Area including LEC/ORR	• Unable to communicate to Sunwater Brisbane including IC or DSTDM or FODM			
Actions	 As much as practicable assume the role of LEC Continue tasks in accordance with any other current Emergency Action Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current 	 Determine if LEC is in communication and if not, assume the LEC role as much as is practicable Continue tasks in accordance with any other current Emergency Action Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current 			
Internal Notifications	 IC SO – if available 	• LEC • SO – if available			
External Notifications	As required	As required			



	Table 43: Communications failure — LEC emergency action					
Activation level	Comms Failure – Dam Site	Comms Failure – Brisbane				
Activation trigger	Unable to communicate to Dam site	Unable to communicate to Sunwater Brisbane including IC, DSTDM or FODM				
Actions	 Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts Assume that the DDO is carrying out LEC role at site as much as practicable As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 	 Create Incident Report Record Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts Liaise with the DDO and assume IC role As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 				
Internal Notifications	 IC DSTDM SO – if available 	 DDO DSTDM – if available SO 				
External Notifications	LDMG 1 LDMG 2	LDMG 1 LDMG 2 DDMG				



	Table 44: Communications failure — IC emergency action					
Activation level	Comms Failure – Dam Site	Comms Failure – Local Area				
Activation trigger	Unable to communicate to Dam site	Unable to communicate to Local Area including LEC/ORR				
Actions	 Issue Sunwater Incident Alert Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 	 Issue Sunwater Incident Alert Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Social Media-e.g., Facebook (Internet may be available via landline) Record all communication and attempts Liaise with the DDO and carry out functions of the LEC as much as practicable As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 				
Internal Notifications	 LEC/ORR DSTDM SO – if available 	 DDO – if available DSTDM SO – if available 				
External Notifications	• DDMG	 LDMG 1 – if available LDMG 2 – if available DDMG – if available 				



Table 45: Communications failure — LEC and IC communication plan					
Activation level	Trigger for communications	Group to contact	Method	Message text	
Comms Failure – Site	 Unable to communicate to or from Dam site, AND DDO is at Dam site 	 IC/LEC DSTDM SO – if available LDMG 1 LDMG 2 DDMG 	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?	
		IC to create Incident Report record		EAP Alert Notification — Paradise Dam — Site Communications Failure	
Comms Failure – Local Area	 Unable to communicate to or from Local Area including LEC and ORR 	 DDO – if available DSTDM SO – if available LDMG 1 – if available LDMG 2 – if available DDMGs – if available 	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?	
		IC to create Incident Report record		EAP Alert Notification — Paradise Dam — Local Area Communications Failure	
Comms Failure – Brisbane	 Unable to communicate to or from Sunwater Brisbane 	 DSTDM – if available LDMG 1 LDMG 2 DDMG 	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?	
		LEC to create Incident Report record		EAP Alert Notification — Sunwater Brisbane Communications Failure	

Table 46: Communications failure — DSTDM emergency action				
Activation level	Comms Failure – Site	Comms Failure – Local Area		
Activation trigger	Unable to communicate to Dam site	Unable to communicate to Local Area including LEC and ORR		
Actions	 Provide technical advice to IC/LEC on a need's basis Record all communication As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 	 Provide technical advice to IC on a need's basis Record all communication Assume that the DDO is assisting IC with LEC role As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 		
Internal Notifications	 IC LEC CEO – if time permits 	 IC DDO – if available CEO – if time permits 		
External Notifications	• DSR – if applicable	• DSR – if applicable		



	Table 47: Communications failure — FODM emergency action					
Activation level	Comms Failure – Site	Comms Failure – Local Area				
Activation trigger	• Unable to communicate to Dam site,	 Unable to communicate to Local Area including LEC and ORR 				
Actions	 Record all communication As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 	 Record all communication Assume that the DDO is assisting IC with LEC role As much as is practicable continue other tasks associated with the role in accordance with any other current Emergency Action 				
Internal Notifications	ICLECDSTDM	 IC DDO – if available DSTDM 				
External Notifications	Not applicable	Not applicable				

	-

APPENDIX A Notification and communication lists

Appendix A2: Sunwater regional notification list Appendix A3: Sunwater Brisbane notification list Appendix A4: External notification list Appendix A5: D/S residents notification list

- Appendix A6: Non-D/S residents notification list
- Appendix A6: Other reference contacts
- Appendix A7: Emergency alert polygon
- Appendix A9: Dam failure emergency alert request

Appendix A1 to A6 have been redacted





Appendix A9: DAM FAILURE EMERGENCY ALERT REQUEST

Queensland emergency alert request guidelines

An Emergency Alert (EA) Request form should be completed, if required (see dam hazard sections for actions) and sent to the SDCC Watch Desk to activate the two Paradise Dam Emergency Polygons.

Instructions

- 1. EA Request forms are not to be used for Flood UNLESS a flood has triggered an Emergency Event.
- 2. Log on (details in _____) to the Sunwater area of the Disaster Management Portal in the EA area to complete the appropriate MS Word format form for Paradise Dam.
- 3. Telephone the SDCC Watch Desk on and tell them your intention to use the EA for an Emergency Event for Paradise Dam.
 - a. Two KML polygons for this dam is stored in the Sunwater area of the Disaster Management Portal in the EA area. Ask the SDCC operative to locate the polygon. There will be two KML files called
 - b. Give them your phone number, confirm their name, and end the call after advising the form/s will be sent shortly.
- 4. IC and DSTDM (and Media?) will work together to craft a message relevant to the hazard and discuss with the LDMG if there is time. If time does not permit use approved pre-filled form/s on the Disaster Management Portal.
- 5. Send filled out EA form/s and the two Paradise Threat Direction polygons (PDF in ______) to SDCC watch desk email: ______ The form/s MUST be sent from a Sunwater email address and come from the IC, DSTDM, or member of the Sunwater Executive.
- 6. Phone back SDCC to check that the message has been sent and ask for email confirmation.
- 7. Create an Incident Report Record to advise of completion of EA campaign.

The following text is a copy of that contained in the prefilled EA request/s:

Advice Message (instability possible): SUNWATER ADVICE. POSSIBLE SAFETY ISSUE AT PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO STAY INFORMED. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU.	Advice SMS (instability possible): SUNWATER ADVICE: Possible safety issue at Paradise Dam. Bundaberg and North Burnett residents are urged to stay informed. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> .
Watch and Act Message (failure possible):	Watch and Act SMS (failure possible):
SUNWATER WATCH AND act. POSSIBLE FAILURE OF PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU. FOR A LIFE- THREATENING EMERGENCY CONTACT TRIPLE ZERO.	SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv,</u> check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.
Emergency Warning (failure likely) Message:	Emergency Warning (failure likely) SMS:
EMERGENCY. EMERGENCY. LIKELY FAILURE OF PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. SIGNIFICANT AND DANGEROUS VOLUMES OF WATER COULD FLOW AND INCREASE RAPIDLY. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD AND GO TO SUNWATER DOT COM DOT AU. FOR A LIFE- THREATENING EMERGENCY CONTACT TRIPLE ZERO.	EMERGENCY. EMERGENCY. Likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.
Emergency Warning (failure underway) Message:	Emergency Warning (failure underway) SMS:
EMERGENCY. EMERGENCY. FAILURE OF PARADISE DAM IS UNDERWAY. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. SIGNIFICANT AND DANGEROUS VOLUMES OF WATER ARE EXPECTED TO FLOW AND INCREASE RAPIDLY. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU. FOR A LIFE-THREATENING EMERGENCY CONTACT TRIPLE ZERO.	EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.

The next five pages contain instructions and pre-filled copies of the Paradise Dam EA Request forms:

DO NOT SEND THIS PAGE

(Sunwater internal use only)

Emergency Alert (EA) Request instructions

Complete ALL initial fields, especially contact details, and check applicable boxes.

STEP 1.	EA Polygon Area (e.g., detailed description and location reference to allow positive identification of message area, including street names with cross street, areas of interest such as parks, rivers, dams, coastal areas) it is preferable to attach a map identifying the message area. If a Threat Direction has been requested, please clearly indicate it on the map. Check applicable box.		
STEP 2.	Enter the Polygon file name/s.		
STEP 3.	Sunwater Polygons are all in *.kml format. Check applicable box.		
STEP 4.	Sunwater Messaging/spatial data is always supplied via DMportal. Check applicable box. Enter the file name.		
Voice Maccage: Either type or bendwrite the required maccage in CADITALS. As the maccage will be translated			

Voice Message: Either type or handwrite the required message in CAPITALS. As the message will be translated by a text-to-speech process it is important that words are not unintelligible when translated e.g., "qld" used in a web site address must be entered as "Q L D", similarly the word "DOT" must be entered into a web address instead of a full stop.

An Emergency Warning message must start with "EMERGENCY EMERGENCY" Do not use special characters.

SMS: Either type the message or handwrite the characters into the boxes. Capitals only required as per normal grammar rules, but an Emergency Warning message must start with "EMERGENCY EMERGENCY" (in capitals). Do not use special characters.

Voice example:

EMERGENCY. EMERGENCY. SUN WATER ADVISE IMMINENT FAILURE OF CANIA DAM. RESIDENTS DOWNSTREAM OF THE DAM NEED TO ACT TO PROTECT LIFE AND LEAVE IMMEDIATELY. FAILURE OF THE DAM WILL RESULT IN EXTREMELY DANGEROUS FLOODING DOWNSTREAM INCLUDING: MOONFORD AND MONTO. DO NOT DELAY. LEAVE NOW. CENTRAL MONTO AND BILOELA ARE SAFE LOCATIONS.

SMS example:

EMERGENCY. EMERGENCY. Sunwater advise imminent failure of Cania Dam. Take action to protect life and leave now. Moonford and Monto are at risk. Info on ABC Radio. Central Monto & Biloela are safe.

If using template EA messages, please provide the appropriate variables that are in the template message guides. Refer to the Queensland EA Manual for copies of the template message guides.

EMERGENCY ALERT REQUEST								
Queensland Government	Location: Paradise Dam – Advice (Possib	le Sat	fety Issue - Insta	ability)	Date:		1 1	
				Time:		: h	rs	
Incident Cor	ntroller / Requesting Officer:				Telephone	:		
Agency/Pos	ition:				Email:			
Event Cyclone Storm Tide Flash Flood Flood Bushfire Fire Incident Smoke or Toxic Plume Chemical Spill Type Tsunami (NOTE Tsunami EA campaigns will be sent as Location Based Text Message ONLY) Other (please specify):								
Message Severity	Emergency Warning (NOTE activates	the S	EWS)] Watch &	& Act	Advic	e	
Campaign Mode	Voice 🗵] SMS	6 – Location Bas	sed		/IS – Servi	ce Address	Based
LDMG Advis	sed: YES NO		DDMG Adv	vised:		☐ YES	□ NO	
(NOTE: Can	tion Required? only be used for Emergency Warnings.)		YES ⊠NO	Threat map?	location indic	ated on	🛛 YES	□ NO
	Polygon Area: X Two Maps attached	<u>STE</u>	P 2. Filename/					
⊠ KML *. □ KMZ *. □ GML *.	□ KMZ *.kmz □ Verbal □ Verbal							
Type (please 450 characte	e use capitals for clarity) or handwrite Voice	messa	age (maximum 4	000 cha	racters Ideall	y message	e should be	less than
SUNWATER ADVICE. POSSIBLE SAFETY ISSUE AT PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO STAY INFORMED. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU.								
Type or han	dwrite SMS below (maximum of 612 charact	ers in	cluding spaces)					
SUNWATER ADVICE: Possible safety issue at Paradise Dam. Bundaberg and North Burnett residents are urged to stay informed. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> .								
SEND TO TO CONFIRM								
FOR USE BY SDCC								
Date: /	Requesting Officer: Signature Date: / Date: /							
EA User Name: Signature EA Campaign No.								
Authorising Officer Name: Signature Date: /								
EA Manual and the Emergency Alert Request Form Template are available at: www.disaster.qld.gov.au								

Version 2.5

EMERGENCY ALERT REQUEST								
Queensland Government	ocation: Paradise Dam – Watch & Act (F	Possib	le)		Date:		1 1	
				Time:		: h	rs	
Incident Contr	roller / Requesting Officer:				Telephone	:		
Agency/Positi	on:				Email:			
Event Cyclone Storm Tide Flash Flood Flood Bushfire Fire Incident Smoke or Toxic Plume Chemical Spill Type Tsunami (NOTE Tsunami EA campaigns will be sent as Location Based Text Message ONLY) Other (please specify):								
Message Severity	Emergency Warning (NOTE activates	the S	EWS)] Watch &	& Act	Advice	Э	
Campaign Mode	🛛 Voice	SMS	S – Location Bas	ed		MS – Servic	ce Address	Based
LDMG Advise	ed: YES NO		DDMG Adv	vised:		☐ YES	□ NO	
Threat Direction Required? Image: Provide the section of the sect			🛛 YES	□ NO				
<u>STEP 1.</u> EA F	Polygon Area: 🛛 Two Maps attached	<u>Ste</u>	<u>P 2.</u> Filename/s	s:				
STEP 3. Spatial format: (Indicate the format used) STEP 4. Messaging/spatial data, supplied via: KML *.kml (preferred format as per Spatial guidelines) DMportal Specify filenames (below) KMZ *.kmz Verbal GML *.gml, Email (send emails to) Other Filename:								
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SUNWATER WATCH AND act. POSSIBLE FAILURE OF PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU. FOR A LIFE- THREATENING EMERGENCY CONTACT TRIPLE ZERO.					ABC			
5.	write SMS below (maximum of 612 charact		. ,					
SUNWATER WATCH AND ACT: Possible failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Listen to ABC Radio 100.1fm - https://ab.co/3xc9ddv , check Council's Disaster Dashboard - https://bit.ly/3eNwvf2 or visit sunwater.com.au . For a Life-threatening Emergency contact 000.								
SEND TO TO CONFIRM								
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Requesting O Date: /	1				Signature	_	al Transmis Transmissio	
EA User Nam Date: /	EA User Name: Signature EA Campaign No.							
Authorising Officer Name: Signature								
-	EA Manual and the Emergency Alert Request Form Template are available at: www.disaster.qld.gov.au							

Version 2.5

EMERGENCY ALERT REQUEST								
Queensland Government	Location: Paradise Dam – Emergency Wa	arning	(Failure Likely)		Date:		1 1	
				Time:		: h	rs	
Incident Cor	ntroller / Requesting Officer:				Telephone	:		
Agency/Pos	ition:				Email:			
Event Storm Tide Flash Flood Flood Bushfire Fire Incident Smoke or Toxic Plume Chemical Spill Type Tsunami (NOTE Tsunami EA campaigns will be sent as Location Based Text Message ONLY) Other (please specify):								
Message Severity	Emergency Warning (NOTE activates	the S	EWS)] Watch &	& Act	Advice	е	
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EMERGENCY. EMERGENCY. WARNING ABOUT LIKELY FAILURE OF PARADISE DAM. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. SIGNIFICANT AND DANGEROUS VOLUMES OF WATER COULD FLOW AND INCREASE RAPIDLY. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD AND GO TO SUNWATER DOT COM DOT AU. FOR A LIFE-THREATENING EMERGENCY CONTACT TRIPLE ZERO.								
	dwrite SMS below (maximum of 612 charact		• • •					
EMERGENCY. EMERGENCY. Warning about likely failure of Paradise Dam. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water could flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.								
SEND TO	SEND TO TO CONFIRM							
FOR USE BY SDCC								
Date: /								
Date: /	EA User Name: Signature Date: /							
Authorising Officer Name: Signature Date: /								
EA Manual a	EA Manual and the Emergency Alert Request Form Template are available at: www.disaster.qld.gov.au							

F.1.177 EA REQUEST FORM	
Last Updated: 15 February 2022	Version 2.5

N. AND	EMERGEN		Y ALE	RT	REQ	UES	Т	
Queensland Government	Location: Paradise Dam – Emergency Warning (Failure Underway)			way)	Date:		1 1	
					Time:		: h	rs
Incident Cont	troller / Requesting Officer:				Telephone	:		
Agency/Posit	ion:				Email:			
Event Cyclone Storm Tide Flash Flood Flood Bushfire Fire Incident Smoke or Toxic Plume Chemical Spill Type Tsunami (NOTE Tsunami EA campaigns will be sent as Location Based Text Message ONLY) Other (please specify):								
Message Severity	Emergency Warning (NOTE activates	the S	EWS)] Watch &	& Act	Advice	e	
Campaign Mode	🛛 Voice] SMS	S – Location Bas	sed	SN	MS – Servio	ce Address	Based
LDMG Advise	ed: YES NO		DDMG Adv	/ised:		☐ YES	□ NO	
	ion Required? only be used for Emergency Warnings.)		YES NO	Threat map?	location indic	cated on	X YES	□ NO
STEP 1. EA	Polygon Area: 🛛 <u>Two</u> Maps attached	STE	P 2. Filename/	s:				
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EMERGENCY. EMERGENCY. FAILURE OF PARADISE DAM IS UNDERWAY. BUNDABERG AND NORTH BURNETT RESIDENTS ARE URGED TO act NOW AND IMMEDIATELY FOLLOW INSTRUCTIONS OF EMERGENCY SERVICES. SIGNIFICANT AND DANGEROUS VOLUMES OF WATER ARE EXPECTED TO FLOW AND INCREASE RAPIDLY. LISTEN TO ABC RADIO 100.1 FM, CHECK COUNCILS DISASTER DASHBOARD OR VISIT SUNWATER DOT COM DOT AU. FOR A LIFE- THREATENING EMERGENCY CONTACT TRIPLE ZERO.								
	write SMS below (maximum of 612 charact							
EMERGENCY. EMERGENCY. Failure of Paradise Dam is underway. Bundaberg and North Burnett residents are urged to act now and immediately follow instructions of Emergency Services. Significant and dangerous volumes of water are expected to flow and increase rapidly. Listen to ABC Radio 100.1fm - <u>https://ab.co/3xc9ddv</u> , check Council's Disaster Dashboard - <u>https://bit.ly/3eNwvf2</u> or visit <u>sunwater.com.au</u> . For a Life-threatening Emergency contact 000.								
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FOR USE BY SDCC								
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EA User Nan Date: /	EA User Name: Signature EA Campaign No.							
Authorising Officer Name: Signature Date: /								
EA Manual a	nd the Emergency Alert Request Form Tem	olate a	are available at:	www.dis	aster.qld.gov	.au		

Version 2.5

Appendix A10: DAM FAILURE EMERGENCY SIREN ACTIVATION

Notes: The Emergency Siren is not to be activated UNLESS; a confirmed dam failure is underway, the appropriate EAP trigger has been exceeded and the Emergency Alert is being sent out via SDCC and/or an Emergency broadcast by ABC radio.

IC will take the lead to initiate the activation of the Emergency Siren but may delegate to on-call DSTDM or FODM depending on the situation; noting that EA and Emergency broadcast are priority.

Instructions

- 1. Telephone the **and tell them your intention to use the dam failure Emergency Siren** for an emergency event for Callide Dam.
- 2. Email previously sent Emergency Alert Request form to:
- 3. Advise the LDMGs and Media if time permits, or ASAP after siren activation otherwise.
- 4. Sound Emergency Siren following Technical Instructions below.
- 5. Create Sunwater Incident Report Record to advise of the completion of the sounding of the siren.

Technical Instructions

The Emergency Siren alarm sequence is activated remotely via the SiRcom SMART Alert (SiSA) software. The SiSA software is accessed either via the client software installed on the local PC located in the Sunwater Operations Centre or via the SiSA web portal which can be accessed via the Sunwater 'Jump Box' infrastructure. Jump Box can be accessed by following this procedure:

- 1. navigate to the Citrix Remote Access
- 2. log in using your Sunwater user credentials (you will also be prompted for a security code via Office 365)
- 3. go to the section
- 4. select the application and **Open**
- 5. type the into the 'Computer' field and click **Connect**
- 6. once prompted, enter your **Sunwater user credentials** into the fields in the dialogue box (*if you are prompted with a security prompt, click the 'Yes'* button)
- 7. once you are logged into the click the **Start Menu** button and type again to open a new **Remote Desktop Connection** session
- 8. type the address into the 'Computer' field and click **Connect** (you may be prompted, enter your **Sunwater user credentials** into the fields in the dialogue box again).

Once the User has access to the SiSA software, the alarm is activated by following this procedure:

- 1. Log on to (SiSA) software.
- 2. Select the Siren/s that require activation using the **SELECT UNITS** button.
- 3. Once the Siren/s are selected press the **EVACUATE** button.
- 4. Confirm activation request by selecting the **ACTIVATE** button. Once the alarm is activated the **SiRcom icon** will flash red.
- 5. Allow the Alarm sequence to run to end. If the Alarm needs to be cancelled before the sequence is completed press the **STOP ACTIVE SCRIPT** button.

APPENDIX B Drawings and Maps

Appendix B1: General Arrangement and Instrumentation drawings

Appendix B2: Downstream Notification area — source, ref J.

Appendix B3: Inundation maps — source, ref J.

Appendix B4: Access routes during fair and adverse weather conditions

Appendix B5: Locality plan

Appendix B6: Catchment area

NOTE: Actual levels may differ from those shown in flood inundation maps due to variations in assumptions made in the models to actual flood events.



Plot Date: 24 January 2022 - 5:38 PM Plotted by: Amy Lee Cad File No: G:\41\32235\CADDIDrawings\41-32235-S401.dwg







PIEZOMETER LOCATIONS				
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402.65	D			
447.65	C			
492.65	E			
532.65	F			
612.65	F			

THERMISTOR AND STRAIN GAUGE LOCATION				
CHAINAGE SECTION				
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DESIGN MANAGER

PROJECT/CONST. MANAGER M.H.H.

R. HER WEYNEN

M.H.HAMILTON

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REMARKS

- DIMENSIONS ARE IN METRES UNLESS NOTED OTHERWISE. - LEVELS ARE IN METRES AND TO AUSTRALIAN HEIGHT DATUM.

PIEZOMETER INSTALLATION ARRANGEMENT

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PIEZOMETER LOCATIONS					
CHAINAGE	MONOLITH				
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INSTRUMENTATION TABLES

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ISSUED FOR CONSTRUCTION	KK	JW*	RE*	27.03.20				GPO Box 668 Brisbane QLD 4001	GHD has agreed can use this document) for the purpose for which it was prepared		7.03.20	This Drawing must not be
o Revision Note: * indicates signatures on original issue of drawing or last revision of drawing	Drawn	Job Managei	Project Director	Date		SUNWATER DRAWING No.	251990	T 61 7 3316 3000 F 61 7 3319 6038 E bnemail@ghd.com W www.ghd.com	and must not be used by any other person or for any other purpose.	Scale 1:1000		used for Construction unless signed as Approved

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WITH THE UNVERIFIED INFORMATION, INCLUDING (BUT NOT LIMITED TO) ERRORS IN, OR OMISSIONS FROM, THE DRAWINGS, WHICH WERE CAUSED OR CONTRIBUTED BY THE UNVERIFIED INFORMATION.

GAUGES REFER SUNWATER DRGS. 226887 TO 226890 (BDA-D-C-109,110,111 & 112)

Client Title be Original Size

SUNWATER Project PARADISE DAM SPILLWAY - ESSENTIAL WORKS (EL 61.8) EXISTING INSTRUMENTATION AND DRAINAGE LONGITUDINAL SECTIONS

A1 Drawing No: 41-32235-S403

Rev: **2**

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Plotted by: Amy Lee Plot Date: 28 January 2022 - 9:46 AM

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GHD	Conditions of Use.	Drafting W. HAWKSWELL	Design J. WILLEY*
145 Ann St Brisbane QLD 4000 Australia GPO Box 668 Brisbane QLD 4001 T 61 7 3316 3000 F 61 7 3319 6038 E bnemail@ghd.com W www.ghd.com	This document may only be used by GHD's client (and any other person who	Approved R. EVAN (Project Director) Date 27.03.20	
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Plot Date: 26 January 2022 - 8:57 AM Plotted by: Amy Lee Cad File No: G:\41\32235\CADD\Drawings\41-32235-S432.dwg

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LITH	OLD CHAINAGE	NEW CHAINAGE	EL DAM FOUNDATION	PX-101	PX-102	PX-103	PX-104	PX-105	PX-106	PX-106	F
	222.65	220.50	37.813	42.813 (+5)	38.813 (+1)	36.813 (-1)	32.813 (-5)	-	-	_	
	-	235.00	37.813	-	-	-	-	42.813 (+5)	38.813 (+1)	36.813 (-1)	32
	267.65	269.50	31.478	36.478 (+5)	32.478 (+1)	30.478 (-1)	-	-	-	_	
	312.65	314.50	31.784	36.784 (+5)	32.784 (+1)	30.784 (-1)	26.784 (-5)	-	-	_	
	357.65	359.50	30.892	35.892 (+5)	31.892 (+1)	29.892 (-1)	-	-	-	-	
	402.65	404.50	29.779	34.779 (+5)	30.779 (+1)	28.779 (-1)	24.779 (-5)	-	-	-	
	-	406.75	29.779	34.779 (+5)	30.779 (+1)	28.779 (-1)	24.779 (-5)	-	-	-	
	447.65	449.50	29.909	34.909 (+5)	30.909 (+1)	28.909 (-1)	-	-	-	-	
	-	451.75	29.909	34.909 (+5)	30.909 (+1)	28.909 (-1)	-	-	-	-	
	492.65	494.50	32.152	37.152 (+5)	33.152 (+1)	31.152 (-1)	27.152 (-5)	-	-	-	
	-	614.00	42.200	47.060 (+5)	43.200 (+1)	41.270 (-1)	37.400 (-5)	-	-	-	



INCLINOMETER TABLE					
MONOLITH	CHAINAGE				
D	217.5				
F	309.5				
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Appendix B3: INUNDATION MAPS

The following is a complete list of the Inundation maps for Paradise Dam. However due to the space requirements of the large volume of individual maps, only the Keymap and three Overview Maps are presented in the EAP. The individual Inundation maps are available from Sunwater by request or downloading from the following link *if you have been provided access*:

Drawings:

- Keymap 254799 (**in EAP**)
- Sunny Day Failure Overview 256409 (in EAP)
- EL 77.0 m Stand Up 3 Flood Primary Spillway Failure 256410 (in EAP)
- Probable Maximum Flood Primary Spillway Failure 256411 (in EAP)
- Sunny Day Failure 256315 (1-13)
- 2013 Flood Comparison Primary Spillway Failure 254800 (1-13)
- EL 73.3 m Stand Up 2 Flood Primary Spillway Failure 254801 (1-13)
- EL 77.0 m Stand Up 3 Flood Primary Spillway Failure 254802 (1-13)
- EL 78.0 m Secondary Spillway Primary Spillway Failure 254803 (1-13)
- Dam Crest Flood (EL 83.0 m) Primary Spillway Failure 254804 (1-13)
- Probable Maximum Flood Primary Spillway Failure 254805 (1-13)

Disclaimer: Every effort has been made to ensure the currency of the flood inundation maps reproduced in this EAP. However, as the maps have been extracted from external sources, their accuracy cannot be guaranteed.



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REMARKS





Emergency access route information

Route 1 (North):

From Bundaberg head West along Takalvan Street (Isis Highway) past Bundaberg Regional Airport, where it becomes Childers Road, and travel 40.8 km to Apple Tree Creek. At Apple Tree Creek turn right onto the Bruce Highway and travel 21 km to Booyal. At Booyal turn left onto Booyal-Dallarnil Road (signs for Biggenden) for 13 km and turn right onto Grills Road at the Paradise Dam/Coringa signs. After crossing the cement causeway over Degilbo Creek* (7.3 km) continue straight onto River Road for 5.5 km to Paradise Dam sign then left onto Paradise Road (was Campbells Road) ending at Paradise Dam (3.5 km).

Route 2 (West):

From Bundaberg head West along Takalvan Street (Isis Highway) past Bundaberg Regional Airport, where it becomes Childers Road, and travel 40.8 km to Apple Tree Creek. At Apple Tree Creek turn right onto the Bruce Highway and travel 3.3 km then turn left into North-South Road for 8.8 km then turn right onto the Isis Highway. Head towards Biggenden for 16 km and turn right into Booyal-Dallarnil Road (signs for Gin Gin) for 5 km and turn left into Grills Road at the Paradise Dam/Coringa signs. After crossing the cement causeway over Degilbo Creek* (7.3 km) continue straight onto River Road for 5.5 km to Paradise Dam sign then left onto Paradise Road (was Campbells Road) ending at Paradise Dam (3.5 km).

Route 3 (South):

From Bundaberg head West along Takalvan Street (Isis Highway) past Bundaberg Regional Airport, where it becomes Childers Road, and travel 40.8 km to Apple Tree Creek. At Apple Tree Creek turn right onto the Bruce Highway and travel 3.3 km then turn left into North-South Road for 8.8 km then turn right onto the Isis Highway. Travel 34 km to Biggenden through Dallarnil (15 km). Turn right onto Gooroolba-Biggenden Road (signs for Gooroolba/Degilbo). Travel the Gooroolba-Biggenden Road through Degilbo (5.4 km) and continue for another 5.8 km, turning right onto Coringa Road (Paradise Dam sign). Travel 12.7 km to the end of Coringa Road then turn left onto River Road for 5.5 km to Paradise Dam sign then left onto Paradise Road (was Campbells Road) ending at Paradise Dam (3.5 km).

*NOTE: At 2.1 m the causeway becomes impassable, please use Route 3.



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APPENDIX C Equipment and technical information

Appendix C1: List of equipment available during an emergency

Appendix C2: Paradise Dam Storage Curve (219168)

Appendix C3: Paradise Dam Discharge Curve

Appendix C4: Paradise Dam Discharge Table

Appendix C1 has been redacted

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Appendix C3: PARADISE DAM DISCHARGE CURVE

Figure C2: Paradise Dam discharge table



Appendix C4: PARADISE DAM DISCHARGE TABLE

Figure C3: Paradise Dam discharge table

HYRATAB V19 11:27_01/06/202				r	SunWate					
1127_011002022				Burnett R at Paradise Dam HW (Wall) Interpolation = Log CTF = 61.8000 Reservoir Water Level in Metres Stream Discharge in Megalitres/day			le 4.00 ng 130	Site 136024A Rating Table 4.00 Converting 130 Into 141		
0.9	0.8	0.7	0.6	0.5	0.4	0.3	0.2	0.1	0	G.H.
1296 0	0.0 D									61.0
46475 [40062 D	33997 D	28297 D	22982 D	17998 D	13479 D	9197 D	5437 D	2592 D	62.0
127136 [117838 D	108794 D	100012 D	91498 D	83263 D	75309 D	67645 D	60280 D	53222 D	63.0
233704 [221990 D	210495 D	199224 D	188179 D	177412 D	166875 D	156572 D	146507 D	136685 D	64.0
363118	349212 D	335507 D	322005 D	308707 D	295675 D	282850 D	270233 D	257827 D	245635 D	65.0
513769 0	497833 D	482084 D	466524 D	451154 D	435976 D	420993 D	406205 D	391614 D	377222 D	66.0
683982 [666140 D	648476 D	630989 D	613683 D	596558 D	579614 D	562855 D	546280 D	529891 D	67.0
873227 0	853508 D	833960 D	814584 D	795381 D	776353 D	757499 D	738822 D	720322 D	702000 D	68.0
1081237 0	1059657 D	1038245 D	1017002 D	995927 D	975022 D	954288 D	933725 D	913334 D	893117 D	69.0
1307756 [1284338 D	1261085 D	1237997 D	1215075 D	1192320 D	1169733 D	1147314 D	1125063 D	1102982 D	70.0
1548914 [1524118 D	1499476 D	1474989 D	1450656 D	1426479 D	1402458 D	1378594 D	1354887 D	1331338 D	71.0
1805381 0	1779057 D	1752882 D	1726856 D	1700980 D	1675253 D	1649678 D	1624254 D	1598982 D	1573862 D	72.0
2078231	2050263 D	2022442 D	1994769 D	1967244 D	1939867 D	1912639 D	1885560 D	1858631 D	1831853 D	73.0
2367427	2337831 D	2308381 D	2279077 D	2249920 D	2220909 D	2192046 D	2163331 D	2134764 D	2106346 D	74.0
2663538 0	2633425 D	2603440 D	2573584 D	2543856 D	2514258 D	2484790 D	2455452 D	2426245 D	2397168 D	75.0
2969589 (2938455 D	2907442 D	2876550 D	2845781 D	2815134 D	2784611 D	2754210 D	2723933 D	2693779 D	76.0
3282303 [3250585 D	3218977 D	3187480 D	3156095 D	3124821 D	3093658 D	3062608 D	3031670 D	3000845 D	77.0
3658222 0	3619231 D	3580429 D	3541817 D	3503394 D	3465161 D	3427118 D	3389265 D	3351603 D	3314131 D	78.0
4097956 [4052424 D	4007149 D	3962130 D	3917368 D	3872862 D	3828612 D	3784619 D	3740882 D	3697402 D	79.0
4585826 0	4535546 D	4485557 D	4435857 D	4386447 D	4337328 D	4288498 D	4239957 D	4191706 D	4143744 D	80.0
5123189 [5067801 D	5012738 D	4958002 D	4903590 D	4849503 D	4795740 D	4742302 D	4689188 D	4636397 D	81.0
5666831 [5611497 D	5556444 D	5501670 D	5447176 D	5392962 D	5339028 D	5285373 D	5231998 D	5178902 D	82.0
6243594 [6184515 D	6125729 D	6067238 D	6009039 D	5951134 D	5893523 D	5836204 D	5779178 D	5722445 D	83.0
6866378 [6802499 D	6738940 D	6675701 D	6612782 D	6550181 D	6487900 D	6425937 D	6364292 D	6302966 D	84.0
7529764 [7461859 D	7394287 D	7327047 D	7260140 D	7193564 D	7127320 D	7061408 D	6995826 D	6930576 D	85.0
8227165	8155919 D	8085009 D	8014434 D	7944194 D	7874287 D	7804715 D	7735477 D	7666573 D	7598002 D	86.0
8949348	8876968 D	8804898 D	8733137 D	8661686 D	8588426 D	8515501 D	8442913 D	8370661 D	8298745 D	87.0
9690221 0	9614735 D	9539560 D	9464696 D	9390144 D	9315901 D	9241970 D	9168349 D	9095039 D	9022038 D	88.0
10462228	10383622 D	10305329 D	10227349 D	10149681 D	10072325 D	9995280 D	9918548 D	9842128 D	9766019 D	89.0
11215074 [11139176 D	11063533 D	10988143 D	10913008 D	10838127 D	10763500 D	10689128 D	10615010 D	10541146 D	90.0
11988022 [11909584 D	11831400 D	11753471 D	11675795 D	11598373 D	11521205 D	11444291 D	11367631 D	11291225 D	91.0
				12463978 D	12384017 D	12304311 D	12224858 D	12145658 D	12066713 D	92.0

Quality Summary All rated data has been coded as reliable

except where the following tags are used... Derived data

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APPENDIX D Roles and Responsibilities, Abbreviations, Definitions and References

Appendix D1: ROLES AND RESPONSIBILITIES

Roles and responsibilities	Position holder
Owner (Sunwater)	CEO
• Liaise with the Board and Minister.	EGMO
• Execute Sunwater Strategic Event Procedure (ref O) and Business Continuity Plans, if required.	EGME&WR
• Ensure necessary resources are available to manage any event.	
• Maintain an up-to-date list of notifiable D/S residents (Appendix A4) of Paradise Dam. The downstream limit is indicated in the drawing in Appendix B2 by the zone labelled <i>Limit of downstream notification area</i> .	
 At all times, aim to provide timely advice and support to the LDMGs in the affected local government areas and the DDMGs in the affected disaster districts. 	
• During a dam hazard emergency event that occurs with little or no warning, undertake the following actions to ensure the community is informed as soon as possible:	
o notify the residents listed in Appendix A4 via SMS	
 contact SDCC Watch Desk to request an Emergency Alert campaign throughout the Paradise Dam Emergency polygons 	
• During a dam hazard event that occurs with adequate warning; notify the residents listed in Appendix A4 via SMS, unless otherwise agreed with the LDMGs .	
 Record communications, notifications and observations as required. 	
Strategic Response Team (SRT)	Various ELT members
• Facilitate the assessment, escalation and notification and management of strategic response and recovery for a high or extreme risk, or impact, event. Responsible for the following key activities:	as per SRT roster
o initial and ongoing assessment of event status and requirements	
o development, and revision of, strategic objectives based on requirements	
o identifying, managing, and monitoring strategic risks	
o monitor media and stakeholder/customer impacts	
 managing/overseeing event communications including media, stakeholder, customer and internal communications. 	
 Record communications, notifications and observations as required. 	
Owner's Head Office Representative	SCED
 Authorise the issuing of EAPs, SOPs and O&M Manuals and amendments. 	PDSE
 Facilitate Dam Safety Training Courses for Service Managers, Operations Supervisor, Dam Operators, and other staff as appropriate and ensure that all staff required to undertake Dam Safety work are trained and accredited. 	CED MAP
 Ensure that risks identified in CRAs, or other technical reports undertaken in relation to Dam Safety are included in the EAP. 	
• Ensure visual inspections and instrumentation monitoring frequencies conform to ANCOLD Guidelines.	
• Ensure all Dam Safety work orders, work instructions and lesson learned outcomes are fully implemented.	
• Ensure requirements of the Dam Condition Schedule (ref P) are met	
 Ensure the work instructions are correct and the Logbooks, SOPs, Data Books and EAPs are reviewed annually as per ref PP. 	
 Undertake and prepare the 5 yearly Comprehensive Inspection Reports with suitably qualified personnel within the time specified in ref P and that work orders are created for recommendations and work is undertaken as required. 	
• Undertake Annual Inspections and prepare reports within the time frames specified in ref PPP and that work orders are created for recommendations and work is undertaken as required.	
• Review the Dam Safety Instrumentation Database and evaluate data to verify the structural integrity of the dams on a regular basis and maintain a spread sheet for verification for audit and quality control.	
 Record communications, notifications and observations as required. 	

Paradise-i11.1

Appendix D

Roles and responsibilities	Position holder
Owner's Regional Representative (ORR)	0C0
Liaise with the Storage Supervisor/Operator Maintainer.	OMGR
Arrange dam specific training and accreditation for relevant staff.	OS
 Ensure competent, trained, and accredited personnel operate the storages. 	03
 Undertake the role of LEC as required: 	
• liaise with the Local Disaster Coordinator (LDC) or proxy	
o activate the EAP, when necessary	
o ensure the EAP is implemented appropriately and carry out the LEC role as required	
• Ensure all work orders, work instructions and lesson learned outcomes are fully implemented.	
 Record communications, notifications and observations as required. 	
Technical Advisor	ME
	IVIE
• Analyse the situation and provide expert technical advice.	
• Discuss issues with peers and other technical experts and make sound decisions to mitigate the risk	
Determine response to incidents and emerging issues.	
Record communications, notifications and observations as required.	
Dam Safety Technical Decision Maker (DSTDM)	Various personnel as
Maintain current RPEQ accreditation.	per DSTDM roster
 Analyse the situation and provide expert technical advice in relation to Dam Safety. 	
• Discuss dam hazards with peers and other technical experts and make sound decisions to reduce the risk.	
 Determine response to dam safety incidents and emerging issues. 	
 Issue warning on dam failure and advise on potential remedial measures. 	
• Liaise with DSR as required.	
 Ensure the EAP is implemented appropriately from a dam safety perspective and carry out the DSTDM role as required. 	
 Record communications, notifications and observations as required. 	
Flood Operations Decision Maker (FODM)	Various personnel as
Maintain current RPEQ accreditation.	per FODM roster
 Provide hydrological advice in relation to predicted and actual dam outflows including assessment of weather and flood warnings and other related matters as identified in the OC SOP. 	
 Interpret and apply rainfall data in accordance with the OC SOP, including, as required under the OC SOP, liaising with BOM. 	
• Ensure the EAP is implemented appropriately and carry out the FODM role as required.	
 Record communications, notifications and observations as required. 	
Sunwater Media Team (SMT)	Various personnel as
 Analyse sensitive issues, discuss with the Owner, and issue media releases. 	per Media Team roster
• Handle public and customer comments (including social media) and advise the Owner if necessary.	
• Liaise with the IC and update QDMC of flood events.	
 Record communications, notifications and observations as required. 	
Incident Coordinator (IC)	Various personnel as
 Notify LDMGs, or councils if LDMGs not Stood Up, of intent to use the Emergency Alert. 	per IC roster
 Activate the EAP, when necessary. 	
 Ensure the EAP is implemented appropriately and carry out the IC role as required. 	
 Arrange Situation Reports and determine frequency, as required. 	
 Record communications, notifications and observations as required. 	
Local Event Coordinator (LEC)	Various personnel as
Refer to ORR role.	per LEC roster
	SOM
Dam Duty Officer (DDO)	
Complete accreditation to operate and maintain relevant storage.	SS
• Ensure the EAP is implemented appropriately and carry out the DDO role as required.	OM
• Take direction from the DSTDM and IC as requested.	
• Arrange immediate site inspection and make informed assessment of the situation.	
• Escalate any issue not covered in the EAP or where actions are not clear.	
 Record communications, notifications and observations as required. 	

Roles and responsibilities	Position holder
Councils	
Councils have legislated local government functions, as per Section 80 of ref QQ. These include:	
• Ensure it has a disaster response capability.	
Approve its local disaster management plan.	
 Ensure information about an event or a disaster in its area is promptly given to the DDMG for the disaster district in which area it is situated. 	
 Perform other functions given to the local government under ref QQ. 	
And as per Section 352HB of the Act:	
• Must assess (in consultation with its LDMG) the EAP for consistency with the LDMP.	
Queensland Police Service (QPS)	Local Police
Manage the initial situation based on local operational procedures; including but not limited to:	
 conduct emergency operations 	
 coordinate and support Sunwater during a declared emergency at the dam 	
 liaise with relevant organisations 	
 evacuation of persons if required 	
• control of essential traffic	
 security of specific area. 	
Disaster Management Groups/Personnel - (In addition to requirements outlined in ref QQ)	LDMG
• LDMG	QFES
 o As per IGEM review recommendation, work together with Sunwater and the councils to ensure community education around messaging and impacts of EAP related events is undertaken and continually improves. 	DDMG SCTN Coordinator
o Work with councils and Sunwater to ensure the EAP is regularly exercised.	Serie coordinator
 Identify and coordinate the use of resources and support services that may be required for an EAP event, noting that for safety events unique to the dam Sunwater will approach councils to initiate. 	
 During a dam hazard/emergency event, providing they are Stood Up, the LDMGs in the affected local government areas will take the lead role in notifying the broader community. 	
 Identify and provide advice to the relevant DDMGs about support services required by the LDMG to manage an EAP event. 	
o Provide reports and make recommendations to the relevant DDMGs about matters relating to EAP events.	
• QFES	
 Work with dam owner and LDMGs to ensure Emergency Alert polygons are prepared, stored, and tested at the State Watch Desk. 	
• DDMG	
o May review the EAP for consistency with the DDMP.	
 SCTN (Security and Counter Terrorism Network) Coordinator 	
 Identifies Areas of Concern during the preparation of disaster plans and provides advice during counter terrorism emergency events 	
Dam Safety Regulator (DSR)	DDS
• Liaise with relevant Minister on necessary actions.	
• Approve this document as required under legislation.	
 Liaise with Chief Executive as required in administering (regulating) the Act. 	

Appendix D2: ABBREVIATIONS AND ACRONYMS

ABC	Australian Broadcasting Corporation	MSQ	Maritime Safety Queensland
AEP	Annual Exceedance Probability	MM	Modified Mercalli
AHD	Australian Height Datum	O&M	Operation & Maintenance
AMTD	Adopted Mean Thread Distance	OB	Observation Bore
ANCOLD	Australian National Committee on Large Dams	OC	Operations Centre
BOM	Bureau of Meteorology	OCDO	Operations Centre Duty Officer
CED	Chief Engineer Dams	OCO	Operations Coordinator
CEO	Chief Executive Officer	OM	Operator Maintainer
CRA	Comprehensive Risk Assessment	OMGR	Operations Manager
CTG	Counter Terrorism Group	OS	Operations Supervisor
D/S	Downstream	ORR	Owner's Regional Representative
DCF	Dam Crest Flood	PAR	Population at Risk
DCL	Dam Crest Level	PDSE	Principal Dam Safety Engineer
DDC	District Disaster Coordinator	PFRM	Predictive Flood Routing Model
DDMG	District Disaster Management Group	PLL	Probable Loss of Life
DDMP	District Disaster Management Plan	PMF	Probable Maximum Flood
DDO	Dam Duty Officer	PMP	Probable Maximum Precipitation
DDS	Director Dam Safety	PMPDF	Probable Maximum Precipitation Design Flood
DRDMW	Department of Regional Development,	PWRE	Principal Water Resources Engineer
	Manufacturing & Water	QDMC	Queensland Disaster Management Committee
DSR	Dam Safety Regulator	QFES	Queensland Fire & Emergency Services
DSSC	Dam Safety Surveillance Coordinator	QPS	Queensland Police Service
DSTDM	Dam Safety Technical Decision Maker	RB	Right Bank
EAP	Emergency Action Plan	RC	Regional Council
EA	Emergency Alert	RCC	Roller Compacted Concrete
EER	Emergency Event Report	ROC	Regional Operations Centre
EGMO	Executive General Manager Operations	RPEQ	Registered Professional Engineer of Queensland
EGME&WR	Executive General Manager Engineering & Water	RSL	Reduced Supply Level
Lonication	Resources	SCED	Senior Civil Engineer Dams
EL	Elevation Level	SCED	Security and Counter Terrorism Network
ELT	Executive Leadership Team	SDCC	State Disaster Coordination Centre
FCL	Fixed Crest Level	SDEC	
FODM	Flood Operations Decision Maker		Sunny Day Failure
FSL	Full Supply Level	SDTE	Senior Dam Technical Engineer
GM	General Manager	SES	State Emergency Service
HMT	Hazard Management Toolkit	SMS	Short Message Service
IC	Incident Coordinator	SMT	Sunwater Media Team
IFHC	Incremental Flood Hazard Category	SO	Standby Operator
IGEM	Inspector-General Emergency Management	SOP	Standard Operating Procedure
LB	Left Bank	SRT	Strategic Response Team
LDC	Local Disaster Coordinator	SS	Storage Supervisor
LDC	Local Disaster Coordinator	SWL	Storage Water Level
LDIVIG	Local Disaster Management Plan	SWRE	Senior Water Resources Engineer
LDIVIP	Local Event Coordinator	U/S	Upstream
		WHS	Workplace Health & Safety
MAP Max Ol	Manager Asset Planning	WQ	Water Quality
Max. OL	Maximum Operating Level		
ME	Manager Environment		

Appendix D3: BUSINESS TERMS AND DEFINITIONS

The meaning of terms used in this section are set out in accordance with relevant legislation or as defined by operator requirements.

Term	Definition
	Terms defined in accordance with ref A (the Act)
Dam hazard	 Means a reasonably foreseeable situation or condition that may: cause or contribute to the failure of the dam, if the failure may cause harm to persons or property, OR require an automatic or controlled release of water from the dam if the release of the water may cause harm to persons or property. NOTE: Various dam failure modes have been referred to as <i>hazards</i> in this document e.g., piping, instability, and overtopping.
Dam hazard event	 Means an event arising from a <i>dam hazard</i> if: persons or property may be harmed because of the event, AND a coordinated response, involving two or more of the following <i>relevant entities</i>, is unlikely to be required; each <i>local group</i> and <i>district group</i> for the EAP, each local government whose area may be affected, the Chief Executive, another entity the owner of the dam considers appropriate, AND the event is not an <i>emergency event</i>.
Disaster management plan	Of a <i>district group</i> or local government, means the group's District Disaster Management Plan (DDMP) or local government's Local Disaster Management Plan (LDMP) under ref Q.
District group	For an EAP, means a district group established under ref Q, section 22 whose disaster district under that Act could, under the plan, be affected by a <i>dam hazard</i> .
Emergency event	 Means an event arising from a <i>dam hazard</i> if: persons or property may be harmed because of the event, AND any of the following apply: a coordinated response, involving two or more of the following <i>relevant entities</i>, is likely to be required; each <i>local group</i> and <i>district group</i> for the EAP, each local government whose area may be affected, the Chief Executive, another entity the owner of the dam considers appropriate, OR the event may arise because of a disaster situation declared under ref Q, OR an entity performing functions under the State <i>Disaster Management Plan</i> may, under that plan, require the
Local group	owner of the dam to give the entity information about the event. For an EAP, means a local group established under ref Q, section 29 whose local government area could, under the plan, be affected by a <i>dam hazard</i> .
Notice response	A dam owner's written response to a notice following an assessment of an EAP by a local government or <i>district</i> group.
Referable dam	 A dam, or a proposed dam after its construction, will be a referable dam if: a failure impact assessment of the dam, or the proposed dam, is carried out under the Act, AND the assessment states the dam has, or the proposed dam after its construction will have, a category one or category two failure impact rating, AND the Chief Executive has, under section 349 of the Act, accepted the assessment. Also, a dam is a referable dam if: under section 342B of the Act, the owner of a dam is given a referable dam notice and, before the effective day for the notice, does not give the Chief Executive a failure impact assessment for the dam, AND the Chief Executive has not, under section 349 of the Act, accepted a failure impact assessment of the dam.
Relevant entity	 Means each of the following under the EAP for the dam: the persons who may be affected, or whose property may be affected, if a <i>dam hazard event</i> or <i>emergency event</i> were to happen for the dam, e.g., the owners of parcels of farmland adjacent to the dam or residents of a township each local group and district group for the EAP each local government whose local government area may be affected if <i>a dam hazard event or emergency event</i> were to happen the Chief Executive

Term	Definition				
	Terms consistent with Queensland Disaster Management Guidelines (ref R)				
Activation levels	 The four levels of EAP activation are: Alert: A heightened level of vigilance due to the possibility of an event occurring. No further action may be required; however, the situation should be monitored by someone capable of assessing the potential of the threat. Moving to an Alert level indicates the dam owner is getting ready to activate the Lean Forward level of the EAP if the situation deteriorates. 				
	 Lean Forward: An operational state characterised by a heightened level of situational awareness of an impending disaster event and a state of operational readiness. Disaster coordination centres are on standby and prepared but not activated. Stand Up: The operational state where resources are mobilised, personnel are activated, and operational activities commenced. Disaster coordination centres are activated. The dam owner needs to provide an 				
	Emergency Event Report (EER) in accordance with the provision of the Act. • Stand Down: Transition from responding to an event back to normal core business and/or continuance of				
	recovery operations. There is no longer a requirement to respond to the event and the threat is no longer present. The movement through these levels of activation is not necessarily sequential. It should be applied with flexibility				
	and adaptability and be tailored to the location and event. Triggering one of these levels of activation may not necessarily mean a similar activation of LDMGs or DDMGs.				
Bureau of	The three levels of flooding are:				
Meteorology flood level classifications	• Minor flooding: This causes inconvenience such as closing of minor roads and the submergence of low-level bridges and makes the removal of pumps located adjacent to the river necessary.				
	 Moderate flooding: This causes the inundation of low-lying areas requiring the removal of stock and/or the evacuation of some houses. Main traffic bridges may be closed by flood waters. 				
	 Major flooding: This causes inundation of large areas, isolating towns and cities. Major disruptions occur to road and rail links. Evacuation of many houses and business premises may be required. In rural areas widespread flooding of farmland is likely. 				
Chemical spill/toxic condition	The contamination of water in the storage of the dam that could create a <i>dam hazard</i> .				
Concurrent Flooding	Flood flows downstream of a dam that are not a result of dam outflows; for instance, those from adjacent catchments or from the sea, and which occur in the same period as downstream releases or flooding from the dam.				
Dam crest (ref S)	The lowest elevation of the non-overflow crest section of the dam excluding handrails, parapets or wave walls that have not been designed to store water.				
Dam crest flood (ref S)	The flood event which, when routed through the reservoir, results in a still water reservoir level equivalent to the lowest dam crest level.				
Dam failure	Dam failure is the physical collapse of all or part of a dam or the uncontrolled release of any of its contents.				
Downstream releases	Downstream releases are outflows from the dam made through appurtenant structures such as spillways or outlet works that are in accordance with the design of the dam.				
Earthquake	A sudden release of energy in the earth's crust or upper mantle, usually caused by movement along a fault plane or by volcanic activity, resulting in the generation of seismic waves that can be destructive. The potential consequences of an earthquake include:				
	 settlement, sliding, or overturning of monoliths in the dam wall initiation of seepage lines in the foundations or abutments that could lead to piping damage and potential inoperability of appurtenant works. 				
Flood release	A flood release from a dam occurs when catchment inflows raise the storage level above the Full Supply Level (FSL) resulting in a discharge from the spillway of the dam.				
Piping	Internal scour caused by the water flow and seepage that occurs through earth dams, dam foundations, or dam abutments. The internal scour can lead to the formation of a pipe, which can lead to a failure of the dam.				
Plane strike or other impact	The impact of a plane, meteorite, or other high energy item on or in close vicinity of a dam that could damage the dam structure or create a wave that could overtop the dam.				
Plane strike or other impact	The impact of a plane, meteorite, or other high energy item on or in close vicinity of a dam that could damage the dam structure or create a wave that could overtop the dam.				
Probable maximum flood (ref T)	The flood resulting from the <i>probable maximum precipitation</i> coupled with the worst flood-producing catchment conditions that can be realistically expected in the prevailing meteorological conditions.				
Probable maximum precipitation (ref T)	The theoretical greatest depth of precipitation for a given duration that is physically possible over a particular drainage basin.				

Term	Definition		
Probable maximum precipitation design flood (ref U)	The flood resulting from the <i>probable maximum precipitation</i> coupled with typical catchment conditions.		
Stability, main embankment	High foundation pore pressure peaks may reduce the Factor of Safety against slip circle failure to an unacceptable level.		
'Sunny Day' failure	A failure that occurs at the FSL and there is no concurrent rain associated flooding.		
Terrorist activity	A deliberate attempt to damage, fail or contaminate a dam.		

Appendix D4: REFERENCES/ASSOCIATED DOCUMENTS

Re f	Document title	Reference/location		
A	Water Supply (Safety and Reliability) Act 2008 (May 2020)	https://www.legislation.qld.gov.au/view/whole/pdf/inforce/curr ent/act-2008-034		
В	Emergency action plan for referable dam guideline (DRDMW 2021)	https://www.resources.qld.gov.au/ data/assets/pdf file/0018/ 84015/eap-guideline.pdf		
С	Queensland State Disaster Management Plan 2018 (Queensland's Disaster Management Arrangements)	https://www.disaster.qld.gov.au/cdmp/Documents/Queensland -State-Disaster-Management-Plan.pdf		
D	Queensland Government arrangements for coordinating public information in a crisis	https://www.disaster.qld.gov.au/dmg/st/Documents/H1159- Public-Information-Crisis-Communication-Document.pdf		
E	Guidelines for the Development of Communication Education, Awareness and Engagement Programs (2010)	https://knowledge.aidr.org.au/media/1970/manual-45- guidelines-for-the-development-of-communication-education- awareness-and-engagement-programs.pdf		
F	Queensland Emergency Alert Manual – M.1.174 (September 2018)	https://www.disaster.qld.gov.au/dmg/st/Documents/M1174- Queensland-Emergency-Alert-Manual.pdf		
G	Sunwater website — Emergency Action Plans, Flood Maps and Dam Emergency Sirens	https://www.sunwater.com.au/community/preparing-for- weather-events/emergency-management/		
Н	Sunwater website — Emergency Notification Service	https://www.sunwater.com.au/community/preparing-for- weather-events/stay-informed/emergency-notification-service/		
I	Professional Engineers Act 2002 (RPEQ) (September 2013)	https://www.legislation.qld.gov.au/view/pdf/inforce/2013-09- 23/act-2002-054		
J	Sunwater (internal) Paradise Dam Improvement Project — Hydrology, Dambreak Modelling and Consequence Assessment Report (August 2021)	<u>eDOCS# 2642213</u>		
К	Sunwater Operations (internal) Paradise Dam — Hazard Management Toolkit (HMT)	Only available with Sunwater internal versions of EAPs		
L	Sunwater (internal) Paradise Dam, Post Essential Works Primary Spillway Crest Lowering and Capping, Emergency Action Plan (EAP) Addendum, Primary Spillway Monolith Overturning or Sliding Failure Modes, Stand Up 2 & 3 Activation Levels, Proposed Amendment of Triggers (Feb 2021)	<u>eDOCS# 2604987</u>		
М	Sunwater (internal) Paradise Dam Operation and Maintenance Manual	Paradise Dam OM Manual		
N	Sunwater Operations (internal) — OC Toolkit	<u>OC Toolkit</u>		
0	Sunwater (internal) Strategic Event Procedure	Strategic Event Procedure		
Р	Sunwater (internal) Paradise Dam Safety Condition Schedule	eDOCS# 1740554		
Q	Queensland Disaster Management Act 2003 (December 2020)	https://www.legislation.qld.gov.au/view/pdf/inforce/current/act -2003-091		
R	Queensland Disaster Management Guidelines	https://www.disaster.qld.gov.au/dmg/Pages/DM-Guideline.aspx		
S	Guidelines on Selection of Acceptable Flood Capacity for Dams (ANCOLD, 2000)	ANCOLD		
Т	Queensland Dam Safety Management Guidelines (DRDMW October 2020)	https://www.dnrme.qld.gov.au/data/assets/pdf_file/0007/78 838/dam-safety-management.pdf		
U	Australian Rainfall and Runoff (ARR) 2016	http://book.arr.org.au.s3-website-ap-southeast- 2.amazonaws.com/		
V	Guidelines on Dam Safety Management (ANCOLD, 2003)	ANCOLD ISBN: 0-731027620		
w	Guidelines on Consequence Categories for Dams (ANCOLD, 2012)	ANCOLD ISBN: 978-0-9808192-5-0		
x	Guideline for Failure Impact Assessment of Water Dams (DNRME 2018)	https://www.dews.qld.gov.au/ data/assets/pdf file/0005/788 36/guidelines-failure-impact-assessment.pdf		
Y	Sunwater (internal) Emergency Alert Protocol	eDOCS# 2156253		
Z	Water Act 2000	https://www.legislation.qld.gov.au/view/pdf/inforce/current/act -2000-034		

APPENDIX E Interaction with local government and district groups. Schedule of Matters.

To be populated when EAP next completes a substantive review