

EMERGENCY ACTION PLAN — E J BEARDMORE DAM (ID 268)

ISSUE: 9.2 — September 2024

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Prepared by Sunwater Limited

Controlled Copy No.

	Gated: Yes	Staffed: Yes
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	Beardmore Dam EAP	File no.: 08-000352/001
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Approved by the delegate of the Chief Executive, Department of Regional Development, Manufacturing and Water until 1 August 2026.

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Emergency activation quick reference – Dam Hazards

The Emergency Action Plan (EAP) for E J Beardmore Dam covers dam hazards evaluated within Sunwater's Dam Safety Management Program.

Use the following table to select the relevant section of the EAP that deals with the dam hazard. Note: The Incident Coordinator (IC) is responsible for the decision to activate the EAP. Should the IC be unavailable, the Local Event Coordinator (LEC) or Dam Duty Officer (DDO) is responsible for the decision.

Table 1: Emergency activation quick reference

Dam Hazards and Activation levels for dam hazards		for dam hazards		
section numbers	Alert	Lean Forward	Stand Up	Stand Down
Flood operations See section 5	 Storage at EL 207.02m and rising (0.1 m below FSL) 	Storage above FSL 207.12 m	Storage above EL 207.87 m	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in EL
Piping: embankment, foundation, or abutments See section 6	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Risk assessment has determined that failure risk has reduced
Earthquake See section 7	 Earthquake reported or felt in the area, AND Intensity less than 5 Modified Mercalli (MM) 	 Earthquake reported or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	 Earthquake reported or felt in the area, AND A possible failure path has been identified 	 Risk assessment has determined that failure risk has reduced
Terrorist threat/activity or high energy impact See section 8	Not applicable	Not applicable	 Possible terrorist activity noticed at dam, OR threat received Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) Failure in progress or likely due to impact or explosion Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Gate function malfunction See section 9	 Loss of control of one or more gates in a dry weather event 	 Loss of control of one or more gates with forecast rainfall 	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	Confirmation that all gates are functioning correctly

NEXT PAGE: Emergency activation quick reference – Other Emergency Situations



Emergency activation quick reference – Other Emergency Situations

The EAP for EJ Beardmore Dam covers one other emergency situation evaluated within Sunwater's Dam Safety Management Program. Use the following table to select the relevant section of the EAP that deals with the other emergency situation. Note: The Incident Coordinator (IC) is responsible for activating the EAP unless otherwise directed by the FODM or DSTDM. Should the IC be unavailable, the Local Event Coordinator (LEC) or Dam Duty Officer (DDO) is responsible.

	Activation levels			
Other Emergency Situations and	Communications Failure – Dam Site (DDO)	Communications Failure – Local Area (LEC/ORR)	Communications Failure – Brisbane (IC/DSTDM)	
	 Site managed (DDO - becomes LEC) 	Brisbane managed by Incident Coordinator (IC)	 Locally managed by Local Event Coordinator (LEC) 	
	Activation triggers for other emergency situations			
Comms Failure See section 10	Unable to communicate to or from dam site	Unable to communicate to or from local area	 Unable to communicate to or from Sunwater Brisbane 	

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Document control

Authorisation of document

Name	Position/role	Signature	Date
	EAP Program Lead — Prepared for submission		17/09/2024



Document revision history

Issue	Date	Prepared by	Reason for change	Ref. no.
2	January 2008		Significant changes of the E J Beardmore Dam Emergency Action Plan to reflect Sunwater Management structure and other minor changes.	
3	October 2011		Significant changes of the E J Beardmore Dam Emergency Action Plan to reflect Sunwater Management structure and other minor changes.	
4	October 2015		New Emergency Action Plan developed at expiry of 3E approval. Issued for consultation with Relevant Disaster Management Groups.	
5	September 2016		Updates to notification & communication lists and Emergency Alert sections.	HB# 2019497
6	January 2018		Revised and reviewed Emergency Action Plan developed at expiry of approval. Also includes updates that reflect the Water Legislation (Dam Safety) Amendment Act 2017, implementation of changes to Sunwater management structure, new event management roles and addition of new Emergency Activation section (<i>Other Emergency</i> <i>Situations</i>).	HB# 2108231
7	September 2018		Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes.	HB# 2367729
8	July 2019	Amended contacts and associated sections, added new hazard for Gate failures and removed DSTDM participation from Chemical spill Hazard. Incorporated global changes. Reviewed by Flood operations and Dam Safety personnel.		HB# 2407276
8.1	September 2019		Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes.	HB# 2457499
8.2	September 2020	Additional SMS messaging for Lean Forward (Flood) from lessons learnt from March 2020 event. Contact updates, error corrections, layout improvements and other non-substantive changes.		HB# 2536379
8.3	September 2021		Amended contacts and associated sections, e.g., Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes such as removing Comprehensive Risk Assessments description (1.9) and simplifying FODM role in Activation triggers (4.2.1) including removing para 4.2.2.	HB # 2652777

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Issue	Date	Prepared by	Reason for change	Ref. no.
8.4	September 2022		Amended contacts and associated sections. Minor error corrections and other non-substantive changes. The Chemical Hazard section has been removed as it is not a Dam Safety Hazard and is dealt with in other more relevant documents.	HB # 2725693
9.0	April 2023		Amendments to dam details in section 3 due to latest CRA, including PAR. Updates to Activation triggers at stand up for flood operations in section 5. Updates to piping and earthquake actions. Contact updates in Appendix A3. Updates to maps in Appendix A9 and Appendix B. Updated AWS message in EA Request forms. Minor error corrections and improvements to readability.	# 2743918
9.1	September 2023		Non-substantive updates as part of Annual Safety Statement. Minor error corrections and readability improvements.	# 2809547
9.2	September 2024		Wet Season Preparedness Contact Updates	# 2865414

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3	Emergency Action Plan Coordinator	Sunwater, Brisbane
4	Local Disaster Coordinator & CEO — LDMG	Balonne Shire Council, St. George

Note: Communication information for each 'Controlled Copy Holder' is in Appendix A

Electronic document distribution list

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Position	Location			
District Disaster Coordinator—Southwest DDMG	Police, Roma			
Officer in Charge	Police, St. George			
Senior Flood Forecaster	Bureau of Meteorology, Brisbane			
Note: Communication information for each 'Electronic Copy Holder' is in Appendix A.				

1. References, abbreviations, and definitions

1.1 References/associated documents

Ref.	Document title	Reference/location
A	Water Supply (Safety and Reliability) Act 2008 (March 2022)	https://www.legislation.qld.gov.au/view/whole/pd f/inforce/current/act-2008-034
В	Queensland Disaster Management Act 2003 (April 2022)	https://www.legislation.qld.gov.au/view/pdf/inforc e/current/act-2003-091
С	Queensland Disaster Management Guidelines	http://www.disaster.qld.gov.au
D	Guidelines on Selection of Acceptable Flood Capacity for Dams (ANCOLD, 2000)	ANCOLD
E	Queensland Dam Safety Management Guidelines (DNRME October 2020)	https://www.dnrme.qld.gov.au/ data/assets/pdf file/0007/78838/dam-safety-management.pdf
F	Australian Rainfall and Runoff (ARR) 2019	http://book.arr.org.au.s3-website-ap-southeast- 2.amazonaws.com/
G	Emergency action plan for referable dam guideline (RDMW 2021)	https://www.resources.qld.gov.au/ data/assets/p df file/0018/84015/eap-guideline.pdf
н	Queensland State Disaster Management Plan 2018 (Queensland's Disaster Management Committee)	Queensland-State-Disaster-Management-Plan
I	Queensland Government arrangements for coordinating public information in a crisis	L1159-DPC2739-Crisis-Communication- Document.pdf (disaster.qld.gov.au)
J	Professional Engineers Act 2013 (RPEQ)	https://www.legislation.qld.gov.au/view/pdf/inforc e/2013-09-23/act-2002-054
К	Guidelines for the Development of Communication Education, Awareness and Engagement Programs (Australian Institute for Disaster Resilience 2010)	https://knowledge.aidr.org.au/media/1970/manual -45-guidelines-for-the-development-of- communication-education-awareness-and- engagement-programs.pdf
L	Queensland Emergency Alert Manual – M.1.174 (February 2022)	M.1.174 Queensland Emergency Alert Manual (disaster.qld.gov.au)
М	Sunwater website — Emergency Action Plans, Flood Maps and Dam Emergency Sirens	https://www.sunwater.com.au/community/preparing-for-weather-events/emergency-management/
Ν	Sunwater (internal) Strategic Event Procedure	Strategic Event Procedure
0	Sunwater (internal) E J Beardmore Dam Safety Condition Schedule	<u>HB # 1740556</u>
Р	Guidelines on Consequence Categories for Dams (ANCOLD, 2012)	ANCOLD ISBN: 978-0-9808192-5-0
Q	Guideline for Failure Impact Assessment of Water Dams (DNRME 2018)	https://www.resources.qld.gov.au/ data/assets/p df_file/0005/78836/guidelines-failure-impact- assessment.pdf
R	Sunwater (internal) Sunwater 2015 Portfolio Risk Assessment	<u>HB # 1800487</u>
S	Queensland Rainfall and River Conditions (BOM-Flood Warning)	http://www.bom.gov.au/qld/flood/index.shtml?ref =hdr
т	Sunwater (internal) E J Beardmore Dam Operation and Maintenance Manual	EJ Beardmore O&M
U	Water Act 2000	https://www.legislation.qld.gov.au/view/pdf/2017- 07-03/act-2000-034
V	Sunwater (internal) Sunwater Emergency Alert Protocol	<u>HB # 2156253</u>

Ref.	Document title	Reference/location
W	Guidelines on Dam Safety Management (ANCOLD, 2003)	ANCOLD ISBN: 0-731027620
х	Sunwater (internal) EJ Beardmore Dam Comprehensive Risk Assessment– March 2022	<u># 2720023</u>
Y	Fatigue Management Procedure WHS42 (Sunwater internal)	Fatigue Management Procedure
Z	Standing Operating Procedure (SOP) 12 – Dam Log Books (Sunwater internal)	<u>SOP12 – Dam Log Books</u>



1.2 Abbreviations and acronyms

4.5.0			
ABC	Australian Broadcasting Corporation	0&M	Operation & Maintenance
AEP	Annual Exceedance Probability	OB	Observation Bore
AHD	Australian Height Datum	OC	Operations Centre
AMTD	Adopted Mean Thread Distance	OCDO	Operations Centre Duty Officer
ANCOLD	Australian National Committee on Large	000	Operations Coordinator
	Dams	ОМ	Operator Maintainer
AWS	Australian Warning System	OMGR	Operations Manager
BOM	Bureau of Meteorology	OS	Operations Supervisor
CED	Chief Engineer Dams	ORR	Owner's Regional Representative
CEO	Chief Executive Officer	PAR	Population at Risk
CRA	Comprehensive Risk Assessment	PDSE	Principal Dam Safety Engineer
CTG	Counter Terrorism Group	PFRM	Predictive Flood Routing Model
D/S	Downstream	PLL	Probable Loss of Life
DCF	Dam Crest Flood	PMF	Probable Maximum Flood
DCL	Dam Crest Level	РМР	Probable Maximum Precipitation
DDC	District Disaster Coordinator	PMPF	Probable Maximum Precipitation Flood
DDMG	District Disaster Management Group	PWRE	Principal Water Resources Engineer
DDMD	District Disaster Management Plan	QDMC	Queensland Disaster Management
DDIVIP	Dam Duty Officer	QDIVIC	Committee
	•	QFD	Queensland Fire Department
DDS	Director Dam Safety	QPS	Queensland Police Service
DSR	Dam Safety Regulator	RB	-
DSSC	Dam Safety Surveillance Coordinator		Right Bank
DSTDM	Dam Safety Technical Decision Maker	RC	Regional Council
EAP	Emergency Action Plan	RCC	Roller Compacted Concrete
EA	Emergency Alert	RDMW	Department of Regional Development,
EER	Emergency Event Report		Manufacturing and Water
EGMO	Executive General Manager Operations	ROC	Regional Operations Centre
EGME&WR	Executive General Manager Engineering	RPEQ	Registered Professional Engineer of
	& Water Resources		Queensland
EL	Elevation Level	RSL	Reduced Supply Level
FCL	Fixed Crest Level	SCED	Senior Civil Engineer Dams
FODM	Flood Operations Decision Maker	SCTN	Security and Counter Terrorism Network
FSL	Full Supply Level	SDCC	State Disaster Coordination Centre
GM	General Manager	SDF	Sunny Day Failure
IC	Incident Coordinator	SDTE	Senior Dam Technical Engineer
IFHC	Incremental Flood Hazard Category	SES	State Emergency Service
IGEM	Inspector-General Emergency	SMS	Short Message Service
	Management	SMT	Sunwater Media Team
LB	Left Bank	SO	Standby Operator
LDC	Local Disaster Coordinator	SOP	Standing Operating Procedure
LDMG	Local Disaster Management Group	SRT	Strategic Response Team
LDMP	Local Disaster Management Plan	SS	Storage Supervisor
LEC	Local Event Coordinator	SWL	Storage Water Level
MAP	Manager Asset Planning	SWRE	Senior Water Resources Engineer
Max. OL	Maximum Operating Level	U/S	Upstream
ME	Manager Environment	WHS	Workplace Health & Safety
MM	Modified Mercalli	WQ	Workplace fleating Safety Water Quality
			water quality

1.3 Business terms and definitions

The meaning of terms used in this section are set out in accordance with relevant legislation or as defined by operator requirements.

Term	Definition
Terms set out in section 35	2A of the Water Supply (Safety and Reliability) Act 2008 (Qld) - Amended
Dam hazard	Means a reasonably foreseeable situation or condition that may:
	 cause or contribute to the failure of the dam, if the failure may cause harm to persons or property, OR require an automatic or controlled release of water from the dam if the
	release of the water may cause harm to persons or property.
Dam hazard event	Means an event arising from a <i>dam hazard</i> if:
	 persons or property may be harmed because of the event, AND
	 a coordinated response, involving two or more of the following relevant entities, is unlikely to be required; each local group and district group for the EAP, each local government whose area may be affected, the chief executive, another entity the owner of the dam considers appropriate, AND
	the event is not an emergency event.
Disaster management plan	Of a <i>district group</i> or local government, means the groups or local government's disaster management plan under the Disaster Management Act.
District group (District Disaster Management Group)	For an emergency action plan (EAP), means a district group established under the Disaster Management Act, section 22 whose disaster district under that Act could, under the plan, be affected by a <i>dam hazard</i> .
Emergency event	Means an event arising from a <i>dam hazard</i> if:
	persons or property may be harmed because of the event, AND
	any of the following apply:
	 a coordinated response, involving 2 or more of the following <i>relevant entities</i>, is likely to be required; each <i>local group</i> and <i>district group</i> for the EAP, each local government whose area may be affected, the chief executive, another entity the owner of the dam considers appropriate, OR the event may arise because of a disaster situation declared under the
	 Disaster Management Act, OR an entity performing functions under the State <i>disaster management plan</i> may, under that plan, require the owner of the dam to give the entity information about the event.
Local group	For an EAP, means a local group established under the Disaster Management Act,
(Local Disaster Management Group)	section 29 whose local government area could, under the plan, be affected by a <i>dam hazard</i> .
Notice response	A dam owner's written response to a notice following an assessment of an EAP by a local government or <i>district group</i> .

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Term	Definition
Referable dam	 A dam, or a proposed dam after its construction, will be a referable dam if: a failure impact assessment of the dam, or the proposed dam, is carried out under the Act, AND the assessment states the dam has, or the proposed dam after its construction will have, a category 1 or category 2 failure impact rating, AND the chief executive has, under section 349 of the Act, accepted the assessment. Also, a dam is a referable dam if: under section 342B of the Act, the owner of a dam is given a referable dam notice and, before the effective day for the notice, does not give the chief executive a failure impact assessment for the dam, AND the chief executive has not, under section 349 of the Act, accepted a failure impact assessment of the dam.
Relevant entity	 Means each of the following under the EAP for the dam: the persons who may be affected, or whose property may be affected, if a dam hazard event or emergency event were to happen for the dam, e.g., the owners of parcels of farmland adjacent to the dam or residents of a township. each local group and district group for the EAP each local government whose local government area may be affected if a dam hazard event or emergency event were to happen. the chief executive another entity the owner of the dam considers appropriate e.g., the Queensland Police Service.
Terms consistent with Que	ensland disaster management arrangements:
Activation levels	 The four levels of EAP activation are: Alert: A heightened level of vigilance due to the possibility of an event occurring. No further action may be required; however, the situation should be monitored by someone capable of assessing the potential of the threat. Moving to an Alert level indicates the dam owner is getting ready to activate the Lean Forward level of the EAP if the situation deteriorates. Lean Forward: An operational state characterised by a heightened level of situational awareness of an impending disaster event and a state of operational readiness. Disaster coordination centres are on standby and prepared but not activated. Stand Up: The operational state where resources are mobilised, personnel are activated, and operational activities commenced. Disaster coordination centres are activated. The dam owner needs to provide an Emergency Event Report (EER) in accordance with the provision of the Act. Stand Down: Transition from responding to an event back to normal core business and/or continuance of recovery operations. There is no longer a requirement to respond to the event and the threat is no longer present. The movement through these levels of activation is not necessarily sequential. It should be applied with flexibility and adaptability and be tailored to the location and event.

Term	Definition
Bureau of Meteorology flood level classifications	 The three levels of flooding are: Minor flooding: This causes inconvenience such as closing of minor roads and the submergence of low-level bridges and makes the removal of pumps located adjacent to the river necessary. Moderate flooding: This causes the inundation of low-lying areas requiring the removal of stock and/or the evacuation of some houses. Main traffic bridges may be closed by flood waters. Major flooding: This causes inundation of large areas, isolating towns and cities. Major disruptions occur to road and rail links. Evacuation of many houses and business premises may be required. In rural areas, widespread flooding of farmland is likely.
Concurrent Flooding	Flood flows downstream of a dam that are not a result of dam outflows, for instance those from adjacent catchments or from the sea, and which occur in the same period as downstream releases or flooding from the dam.
Dam crest failure	 Dam crest flood is when failure occurs during a flood event with the water level at the crest of the non-overflow section of the dam embankment: for an embankment dam, is the lowest point of the embankment crest. for a concrete dam, is the level of the non-overflow section of the dam, excluding handrails and parapets if they do not store water against them. for a concrete faced rockfill dam, is the lowest point of the crest structure.
Dam failure	Dam failure is the physical collapse of all or part of a dam or the uncontrolled release of any of its contents.
Downstream releases	Downstream releases are outflows from the dam made through appurtenant structures such as spillways or outlet works that are in accordance with the design of the dam.
Earthquake	 A sudden release of energy in the earth's crust or upper mantle, usually caused by movement along a fault plane or by volcanic activity, resulting in the generation of seismic waves that can be destructive. The potential consequences of an earthquake include: settlement, sliding, or overturning of monoliths in the dam wall. initiation of seepage lines in the foundations or abutments that could lead to piping damage and potential inoperability of appurtenant works.
Flood release	A flood release from a dam occurs when catchment inflows raise the storage level above the Full Supply Level (FSL) resulting in a discharge from the spillway of the dam.
Piping	Internal scour caused by the water flow and seepage that occurs through earth dams, dam foundations, or dam abutments. The internal scour can lead to the formation of a pipe, which can lead to a failure of the dam.
Plane strike or other impact	The impact of a plane, meteorite, or other high energy item on or in close vicinity of a dam that could damage the dam structure or create a wave that could overtop the dam.

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Term	Definition
Probable maximum flood	The flood resulting from probable maximum precipitation coupled with the worst catchment conditions that can be realistically expected.
Probable maximum precipitation	The theoretical greatest depth of precipitation physically possible based on generalised methods.
Probable maximum precipitation flood	The flood resulting from probable maximum precipitation coupled with standard catchment conditions that can be expected.
Stability, main embankment	High foundation pore pressure peaks may reduce the Factor of Safety against slip circle failure to an unacceptable level.
'Sunny day' failure	'Sunny day' dam failure is where the failure occurs at the full supply level and there is no concurrent rain associated flooding.
Terrorist activity	A deliberate attempt to damage or fail a dam.

Note: Sunwater has attempted to write the EAP to cope with all reasonably foreseeable emergency situations. However, there is considerable uncertainty about how any emergency situation might develop and progress. Factors such as the weather, the location, the mechanics, and the rate and size of any actual failure can considerably affect any resulting flood discharges. Therefore, a significant number of assumptions have had to be made in compiling sections of the EAP. Some variation in outcome should be expected where the event differs from the assumed behaviour.

2. Introduction

2.1 Context

Under the Water Supply (Safety and Reliability) Act (2008) (the Act), the owner of a referable dam must have an approved EAP for the dam. Referable dams, by definition, would put lives at risk if they were to fail.

This EAP has been prepared in accordance with Chapter 4 of the Act. The content requirements for EAPs are contained in section 352H of the Act.

Summary of legal requirements – Section 352H

Section 352H(1) of the Act requires that the EAP must identify each dam hazard for the dam;

and for each of these dam hazard types (e.g. flood operations):

- identify the area likely to be affected by a dam hazard event or emergency event arising from the dam hazard; and
- identify each circumstance that indicates a material increase in the likelihood of the dam hazard event or emergency event happening; and
- state when and how the owner of the dam plans to warn persons who may be harmed, or whose property
 may be harmed by an event caused by the dam hazard, if one happens, and/or there is a material increase in
 the likelihood of an occurrence, including the order of priority in which the persons or categories of persons
 are to be warned; and
- state when and how the owner plans to notify the relevant entities for the dam, if a dam hazard event or
 emergency event happens or, there is a material increase in the likelihood of such an occurrence, including
 the order of priority in which the relevant entities are to be notified; and
- state the actions the owner of the dam plans to take in response to a dam hazard event or emergency event.

In accordance with section 352H(2) of the Act, the EAP may provide for the dam owner to make arrangements with a relevant entity for warnings to be given by the relevant entity on behalf of the dam owner in appropriate circumstances.

Section 352HA of the Act states that before giving the chief executive an EAP, the owner of the dam must give a copy of the plan to each local government whose area may be affected by a dam hazard identified in the plan, and each district group for the plan.

Section 352HB of the Act states that the local government must assess the EAP for consistency with its disaster management plan. In its assessment, the local government must consult with the local district group for the plan.

Within 30 business days of receiving the EAP, the local government must give the owner of the dam a notice, which states whether it considers the plan is consistent with its disaster management plan; and if not, give reason why it considers the EAP is not consistent. The EAP must include any such notices, provided to the owner of the dam by a local government (or district group); and any responses which the owner gives to these notices. Section 352H(1) further stipulates that an EAP must include any other relevant matter prescribed by regulation.

The local government whose area may be affected by a dam hazard for EJ Beardmore Dam has been determined as **Balonne Shire Council (BSC)**. Sunwater has provided the council with a copy of the draft EAP for assessment.

Section 352HC of the Act states that a district group may review the EAP for consistency with its disaster management plan. The district group for EJ Beardmore Dam is **Roma DDMG**. Sunwater has provided the DDMG with a copy of the draft EAP for review.

2.2 Purpose

The purpose of this EAP is:

- to minimise the risk of harm to persons or property if a dam hazard event or emergency event for the dam happens
- to identify dam hazards that could occur at EJ Beardmore Dam and the area likely to be affected for each hazard
- to prescribe emergency actions taken by the dam owners and operating personnel in identifying and responding to dam hazards and notifying relevant entities.

It is possible for more than one dam hazard to exist at EJ Beardmore Dam at the one time. In such a circumstance, it may be necessary to act on the procedures within separate sections simultaneously.

The focus of this EAP is the management of dam hazards at EJ Beardmore Dam by the owner of the dam (Sunwater) and the communication and notification of dam hazards to the LDMG, DDMGs and broader community. However, the EAP sits within the broader emergency response framework. This EAP has been assessed and considered to be consistent with the Balonne Local Disaster Management Plan and associated sub plans.

2.3 Scope

The E J Beardmore Dam EAP covers:

- dam hazards evaluated within Sunwater's Dam Safety Management Program
- details about the dam that are relevant to a dam hazard
- identification of circumstances that indicates a material increase in the likelihood of a dam hazard event or emergency event
- triggers for activation of a tiered response to a dam hazard event or emergency event
- roles and responsibilities in responding to a dam hazard event or emergency event
- notification, warning, and communication protocols
- inspection, monitoring, and reporting protocols during emergencies
- other relevant information that may assist with identifying the area affected by a dam hazard event or emergency event, and the management of such.

2.4 Sunwater provides training

Training of the use and implementation of this EAP document is carried out at various times throughout the year, but specific pre-wet season training is undertaken in the months leading up to the wet season at each dam site.

During this time, Sunwater staff have work instructions for site preparations, and during July to September carry out checks on stores, supplies of fuel, and review the current EAP for contact details for individuals and dam information.

The EAP training that is carried out on site include walkthroughs of new changes, scenario (role play) and Q & A to check the knowledge and competency of all those who attended. DSTDM information sessions are carried out once a year with the same walkthrough of new changes and Q & A, but this is not specific to any one dam. New employees to these various roles also undertake a walkthrough of the EAP to ensure understanding after they start work at Sunwater.

Sunwater is also working towards carrying out a full test once annually involving each local council. Where there is more than one referable dam in a local area, the exercise could involve more than one dam, or the location will be rotated. This full test would involve the SDCC and include the (non-live) testing of emergency alerts.

2.5 Fatigue Management Plan

Sunwater has a Fatigue Management Procedure (ref Y). This document recognises fatigue as an important workplace hazard and has identified and outlined control processes to mitigate the risk of fatigue impaired HSE incidents. A copy of Sunwater's Fatigue Management Procedure can be provided upon request.

2.6 Dam emergency organisation within Sunwater

The Sunwater emergency management framework generally utilises the organisation's hierarchy and in-house experts as illustrated in Figure 1 below.

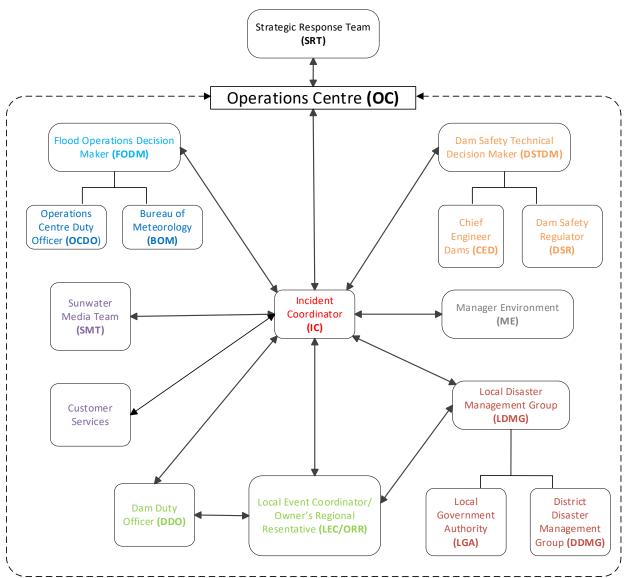


Figure 1: Sunwater emergency response organisation

Key aspects of the emergency management framework are:

- Central to the framework is the role of Incident Coordinator (IC) for any dam hazard at a dam. The IC will maintain overall responsibility for coordination of the EAP when activated.
- The DSTDM is primarily responsible for analysing dam safety and providing expert technical advice in this regard. They will be expected to discuss dam hazards with peers and other technical experts and make sound decisions to mitigate risks and to determine a response to incidents and emerging issues. The DSTDM is the key communication contact with the Dam Safety Regulator.

- The FODM has responsibility for all matters involving flood modelling and forecasting and determining the associated impact to Sunwater storages/infrastructure and EAP actions. The FODM may pre-emptively advise the IC to activate the EAP in accordance with available hydrology forecast information. For example, if an EAP trigger level is predicted to be exceeded based on forecast dam inflows derived from observed rainfall and streamflow conditions upstream of the dam, the EAP may be activated to the predicted level. Regarding the operation of the OC, the FODM must liaise with the IC as necessary to inform of decisions made.
- The IC is responsible for the decision to activate the EAP. The IC is the lead coordinator in the implementation of any EAP in events for Sunwater. Should the IC be unavailable, the Local Event Coordinator (LEC) followed by the Dam Duty Officer (DDO) is responsible for the implementation of the EAP. If the IC loses all communications during a dam hazard, then as a fail-safe position, the LEC followed by the DDO will assume the duties and responsibility of the IC. However, loss of communications could result in some communication processes defined in this EAP not being carried out.
- The FODM and DSTDM roles are filled by Registered Professional Engineers of Queensland (RPEQ) and are suitably qualified professionals who are able to make engineering decisions and provide engineering decisions as defined in the Professional Engineers Act of Queensland.

2.7 Community information

Sunwater with the assistance of the local councils will ensure community education around messaging and impacts of the EAP and its related events is undertaken and continually improved by incorporating actions from Lessons learnt (section 2.8).

Sunwater currently provides information externally to customers, downstream (D/S) residents and the community in a range of methods or channels in relation to dam hazards and emergencies. Individuals can access information through Facebook, Twitter, the Sunwater web page, Sunwater App and at several show/field days across regional Queensland where Sunwater may have stalls and information available.

Notifiable D/S residents are also provided information in text message/phone calls in the event of an activation of this EAP.

In the event of an emergency event or when otherwise required, Sunwater and the affected local government also have the use of the National Emergency Alert System to send a voice message and SMS. This service is provided by Telstra and managed by Queensland Police Service (QPS) at the SDCC.

A copy of all Sunwater approved EAPs are available to the public on the Sunwater website <u>https://www.sunwater.com.au/community/preparing-for-weather-events/stay-informed/</u>. These copies are redacted to protect people's personal details.

2.8 Lessons learnt

Sunwater carries out Lessons Learnt workshops as part of its post event management. These Lessons Learnt can result in changes to the EAP. These are captured and if applicable to this document are implemented at the earliest opportunity and are made available in the next EAP update to the Dam Safety Regulator (DSR) as part of Sunwater's continual improvement of its EAPs. The Lessons Learnt actions if relevant are provided to stakeholders, such as the LDMGs, DDMGs, other dam owners and Department of Regional Development, Manufacturing and Water (RDMW) as appropriate.

In addition, Sunwater requests any post event learnings be communicated regarding operational effectiveness and areas for improvement.

2.9 Downstream notifications lists

Sunwater has compiled the notification lists through an iterative process. At least every five years, Sunwater writes to all lot on plan landholders that are impacted in the downstream zones. In addition to individual letters, advertisements are placed yearly in local papers to capture any new residents in the areas. All year, applicable individuals can register to receive notifications for this EAP and are able to register either through the Sunwater website (https://www.sunwater.com.au/) or by calling Sunwater Customer Enquiries on 13 15 89.

3. Dam details

3.1 General dam information

Location: EJ Beardmore Dam is located on the Balonne River at AMTD 251.8 km and is approximately 21 km north of St. George.

Purpose: The purpose of E J Beardmore Dam is to supply water to the St. George irrigation area and provide continuity in water supply to the township of St. George. The dam makes regulated releases to the Balonne River to meet some of these allocation demands and makes regulated releases to the Thuraggi Channel. The channel distribution area is owned and operated by Mallawa Irrigation Limited. Construction of the dam began in April 1968 and was completed in March 1972.

Specification: The table below lists general specifications of E J Beardmore Dam.

Description	Specification
Dam type	Zone earth and rock-fill embankment
Full Supply Level (FSL)	EL 207.12 m
Dam Crest Level (DCL)	EL 210.17 m (nominal)
	Note: 300m section of right (west) abutment has a lower crest level approx. 208.65m. See Appendix B for actual surveyed levels
Dam Crest Flood (DCF)	1 in 286 AEP (EL 210.17 m)
Historical recorded max storage—7 Feb 2012	EL 208.32 m
Catchment area	75,032 km ²
Storage capacity at FSL	81,800 ML
Storage area (at FSL)	2,850 ha
Storage area (at DCL)	12,344 ha
Max embankment height	15.2 m (approx.)
Dam crest width	6.1 m
Total length embankment	2,571 m (including spillway)
Spillway type	Gated ogee crest and concrete roller bucket
Spillway crest level	EL 201.03 m
Spillway crest length (incl. piers)	180.80 m
Spillway crest length (excl. piers)	157.20 m
Spillway capacity (at FSL)	3,637 m ³ /s
Spillway capacity (at DCL)	7,071 m ³ /s (EL 210.17 m, inc. right embankment flow above EL 208.65 m)
Spillway gates	12 x 13.10 m wide by 6.67 m high, manually controlled vertical fixed-wheel gates
Outlet works	Irrigation and river outlets
Outlet control	Vertical lift gate (river), 2x valves (irrigation)

Table 2: E J Beardmore Dam specifications

All levels are to Australian Height Datum (AHD).

3.2 Population at risk

Based on the EJ Beardmore Dam 2022 Comprehensive Risk Assessment (CRA), Beardmore Dam has a total PAR of 17 for the Sunny Day Failure scenario, and a total PAR of 3256 for the Flood Failure (DCF) scenario. The levee overtopping flood (1 in 111 AEP) has a total PAR of 1064 without dam failure.

3.3 General Arrangement

The General Arrangement drawings are in Appendix B1.

3.4 Inspections and monitoring

The E J Beardmore Dam has been designed to conform to modern design standards, so that its failure is highly unlikely. To maintain the dam in a safe condition and detect any dam hazard, as soon as it begins to develop, or becomes apparent, the following is applicable to E J Beardmore Dam.

3.4.1 Inspections

- Routine Visual Inspection: Conducted as per routine surveillance Work Order or as directed by the DSTDM
- **Detailed Inspection:** Conducted annually
- **Comprehensive Inspection**: Conducted five-yearly

3.4.2 Instrumentation and monitoring

To confirm the structural behaviour and safety of the embankment, the following instrumentation was installed, and is monitored, at E J Beardmore Dam.

- Pore pressure measurement:
 - o 4 vibrating wire piezometers installed in 2 bore-holes located at the Thuraggi channel
 - o 22 hydraulic piezometers (twin tube) located in 3 cross-sections within the embankment
 - o 15 foundation pressure gauges located in the spillway gallery
- Settlement/movement measurement 21 deformation survey points:
 - o 13 located on each concrete platform at each pier across the access walkway
 - o 1 located on the right-hand side of the embankment approach road ramp
 - o 1 located on the downstream side of the left embankment behind the amenities block
 - o 3 located on the downstream side of the left embankment road
 - o 1 located on the visitor lookout
 - o 1 located on the downstream side right embankment road 20 m from compound
 - o 1 located on the downstream side of the right embankment
- Seepage Measurement:
 - o 4 observation bores located at the Thuraggi channel
 - o 4 v-notch weirs located along the lower gallery
 - o 1 v-notch weir D/S toe of the right abutment

Note: The location of instrumentation and monitoring equipment is detailed in the drawings in Appendix B1.

3.5 Emergency inspections and monitoring

If required, triggers for emergency inspections and monitoring of EJ Beardmore Dam are detailed in the Dam Duty Officer action tables across all the dam hazard scenarios.

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4. Roles and responsibilities

Roles and responsibilities	Position holder
Owner (Sunwater)	
Liaise with the Board and Minister	CEO
Activate Sunwater Strategic Response and Business Continuity Plans if required	EGMO
Ensure necessary resources are available to manage any event	EGME&WR
 Maintain an up-to-date list of notifiable D/S residents (Appendix A4) of EJ Beardmore Dam. The downstream limit is indicated in the drawing in Appendix B2 by the zone labelled <i>Limit of</i> <i>downstream notification area</i> 	
 At all times, aim to provide timely advice and support to the LDMGs in the affected local government areas and the DDMGs in the affected disaster districts 	
• During a dam hazard event that occurs with little or no warning, undertake the following actions to ensure the community is informed as soon as possible:	
 notify the residents listed in Appendix A4 via SMS 	
 contact SDCC Watch Desk to request an Emergency Alert campaign throughout the EJ Beardmore Dam Emergency polygon 	
 During a dam hazard event that occurs with adequate warning, notify the residents listed in Appendix A4 via SMS, unless otherwise agreed with the LDMGs 	
 Record communications, notifications and observations as required 	
Owner's Head Office Representative	
 Authorise the issuing of EAPs, SOPs and O&M Manuals and amendments 	GM Asset
 Facilitate Dam Safety training courses for Service Managers, Operations Supervisor, Dam Operators and other staff as appropriate and ensure that all staff required to undertake dam safety work are trained and accredited 	Integrity GM Asset Management
Ensure that risks identified in CRAs or other technical reports undertaken in relation to dam safety are included in the EAP	
 Ensure visual inspections and instrumentation monitoring frequencies conform to ANCOLD Guidelines 	
 Ensure all Dam Safety work orders, work instructions and lesson learned outcomes are fully implemented. 	
Ensure requirements of the Dam Condition Schedule are met	
 Ensure the work instructions are correct and the Logbooks, SOPs, Data Books, and EAPs are reviewed annually 	
 Undertake and prepare the five yearly Comprehensive Inspection Reports with suitably qualified personnel within the time specified and ensure that work orders are created for recommendations and work is undertaken as required 	
Undertake Annual Inspections and prepare reports within the time frames specified in the Condition Schedule and that work orders are created for recommendations and work is undertaken as required	
• Review the Dam Safety Instrumentation database and evaluate data to verify the structural integrity of the dams on a regular basis and maintain a spread sheet for verification for audit and quality control	
Record communications, notifications and observations as required	

Roles and responsibilities	Position holder
 Owner's Regional Representative (ORR) Liaise with the Storage Supervisor/Operator Maintainer Arrange dam specific training and accreditation for relevant staff Ensure competent, trained and accredited personnel operate the storages Undertake the role of LEC as required: Liaise with the LDC or proxy Activate the EAP, when necessary Ensure the EAP is implemented appropriately and carry out the LEC role as required Ensure all work orders, work instructions and lesson learned outcomes are fully implemented Record communications, notifications and observations as required Analyse the situation and provide expert technical advice 	GM South OCO OS
 Discuss issue with peers and other technical experts and make sound decisions to mitigate the risk Determine response to incidents and emerging issues Record communication, notifications and observations as required 	
 Dam Safety Technical Decision Maker (DSTDM) Maintain current RPEQ accreditation Analyse the situation and provide expert technical advice in relation to dam safety Discuss dam hazard with peers and other technical experts and make sound decisions to mitigate the risk Determine response to incidents and emerging issues Issue warnings on dam failure and advise on protective measures Ensure the EAP is implemented appropriately and carry out the DSTDM role as required Liaise with DSR as required Record communications, notifications and observations as required 	Various personnel as per DSTDM roster
 Flood Operations Decision Maker (FODM) Maintain current RPEQ accreditation Provide hydrological advice in relation to predicted and actual dam outflows including assessment of weather and flood warnings and other related matters as identified in the OC SOP Interpret and apply rainfall data in accordance with the OC SOP, including, as required under the OC SOP, liaising with BOM Ensure the EAP is implemented appropriately and carry out the FODM role as required Record communications, notifications and observations as required 	Various personnel as per FODM roster
 Sunwater Media Team (SMT) Analyse sensitive issues, discuss with the Owner and issue media releases Handle public and customer comments (including social media) and advise the Owner if necessary Liaise with the IC and update QDMC of flood events Record communications, notifications and observations as required 	Various personnel as per SMT roster
 Incident Coordinator (IC) Notify LDMGs, or councils if LDMGs not Stood Up, of intent to use the emergency alert (EA) Activate the EAP, when necessary Ensure the EAP is implemented appropriately and carry out the IC role as required Arrange Situation Reports and determine frequency, as required Record communications, notifications and observations as required 	Various personnel as per IC roster

Roles and responsibilities	Position holder
Local Event Coordinator (LEC) Refer to ORR role	
 Dam Duty Officer (DDO) Complete accreditation to operate and maintain relevant storage Ensure the EAP is implemented appropriately and carry out the DDO role as required Take direction from the DSTDM and IC as requested Arrange immediate site inspection and make informed assessment of the situation Escalate any issue not covered in the EAP or where actions are not clear Record communications, notifications and observations as required 	SOM SS OM
 Councils Councils have legislated local government functions, as per Section 80 of the Disaster Management Act (2003). These include: Ensure it has a disaster response capability Approve its local disaster management plan Ensure information about an event or a disaster in its area is promptly given to the DDMG for the disaster district in which area it is situated Perform other functions given to the local government under the Act And as per Section 352HB of the Act: Must assess (in consultation with its LDMG) the EAP for consistency with the LDMP 	
Queensland Police Service (QPS) Manage the initial situation based on local operational procedures; including but not limited to: conduct emergency operations coordinate and support Sunwater during a declared emergency at the dam liaise with relevant organisations evacuation of persons if required control of essential traffic security of specific area.	Local Police

Roles and responsibilities	Position holde
Disaster Management Groups/Personnel - (in addition to requirements outlined in the Disaster Management Act 2003))	LDMG
LDMG	QFD
 As per IGEM review recommendation, work together with Sunwater and the councils to ensure community education around messaging and impacts of EAP related events is undertaken and continually improves 	DDMG
 Work with councils and Sunwater to ensure the EAP is regularly exercised 	
• Identify and coordinate the use of resources and support services that may be required for an EAP event, noting that for safety events unique to the dam Sunwater will approach councils to initiate	
• During a dam hazard/emergency event, providing they are Stood Up , the LDMGs in the affected local government areas will take the lead role in notifying the broader community	
 Identify and provide advice to the relevant DDMGs about support services required by the LDMG to manage an EAP event)
Provide reports and make recommendations to the relevant DDMGs about matters relating to EAP events	
QFD	
 Work with dam owner and LDMGs to ensure emergency alert polygons are prepared, stored and tested at the State Watch Desk 	
And as per Section 352HC of the Act:	
DDMG	
May review the EAP for consistency with the District Disaster Management Plan	
Dam Safety Regulator (DSR)	
Liaise with relevant Minister on necessary actions	DDS
Approve this document as required under legislation	
Liaise with Chief Executive as required in administering (regulating) the Act	

5. Dam hazard—flood operations

5.1 Overview

The emergency action described in this section (dam hazard—flood operations) relates to:

- A dam hazard that occurs where natural catchment inflows fill E J Beardmore Dam to FSL 207.12m and the rate of inflow exceeds the capacity of the outlet works. The spillway will then discharge water downstream into the Balonne River. These flood flows can create a dam hazard event. Inflows will also cause the storage to temporarily rise to above the FSL of the storage. Note:
 - o The greater the rate of inflow, the higher the storage will rise.
 - o The higher the storage level rises, the greater the loads on the dam structure.
 - o Although unlikely, the greater the loading, the higher the likelihood of a dam failure.
 - o Typically, the level of surveillance is increased during flood operations.
- Spillway discharge from the dam where there has been no indication that a dam failure may be initiating or in progress.

The area likely to be affected by this dam hazard is described as:

- As the rate of discharge increases, there will be an impact on low-level road crossings of the Balonne River, Thuraggi Channel, and other infrastructure in the creek such as pump sites.
- Water will flow around the right bank homogenous embankment when the storage level reaches 208.65 m. This is 1.5 m below the dam crest level.
- The flood levee provides protection to St George for a flood of equivalent magnitude to the February 2012 event.

Gate operations are used to maintain the water level as close to FSL as possible for the duration of the flood event by operating the spillway gates so as the spillway discharge is closely matched to the lake inflows.

The following table depicts historical floods experienced at Beardmore Dam. Flood magnitude is based on peak height at St George (manual), since the level at Beardmore Dam is not an accurate indicator of flood magnitude.

Flood rank	Date	Peak height (m)
1	Feb 2012	13.95
2	Mar 2010	13.39
3	Jan 2011	13.20
4	Apr 1990	12.24
5	Feb 2020	12.22

Table 3: Historical floods experienced at St George

In February 2012, all gates were fully open (at 5.60 m) and the estimated peak discharge was 5,376 m³/s (464,500 ML/d). Corresponding water levels in the February 2012 event at E J Beardmore Dam tailwater, Jack Taylor Weir and Balonne River at St George (Station 422201E) were 207.64, 200.09 and 199.34 m AHD respectively. Detailed information on downstream flood impacts is presented in Appendix B.

5.2 Emergency actions

In the Action Tables following, each level of activation includes both its own actions and the actions of any lower level, unless those lower-level actions are superseded.

5.2.1 Activation triggers

Table 4: Flood emergency ac	tivation trigger summary
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Alert	• Storage at EL 207.02m and rising (0.1 m below FSL)
Lean Forward	• Storage above 207.12 m (i.e. FSL)
Stand Up—1	 Storage above EL 207.87 m (0.75 m above FSL)
Stand Up—2	 Storage above EL 208.32 m (Flood of record February 2012)
Stand Up—3	 Storage above EL 208.65 m (Right embankment overtopping) (allowing for wave action) OR As advised by the DSTDM
Stand Down	 Storage at 207.12 m (i.e. FSL) and falling, OR FSL and no forecast increase in EL

While this EAP is not activated until E J Beardmore Dam reaches the Alert trigger, Sunwater, Balonne Shire Council and the Balonne LDMG will work cooperatively and will endeavour to share intelligence of any rainfall event when whichever organisation becomes aware of a situation that could result in the activation of the EAP.

In respect of forecast rainfall, as is identified in the roles and responsibilities of the FODM, regard must be had to the Operations Centre Standard Operating Procedure.

The activation of Stand Up 3 requires consideration of wave action. For example, if the gauge reading was forecast to reach 1 m below the dam crest level and the DDO reported 1 m high waves, Stand Up 3 will be triggered. Furthermore, the DSTDM may also trigger this activation if there are any dam safety concerns as the storage approaches dam crest level.

5.2.2 Emergency action roles

Table 5 to Table 10 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operations Decision Maker (FODM).

Table 5: Flood operations—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	• Storage at EL 207.02m and rising (0.1 m below FSL)	Storage above FSL 207.12 m	Storage above EL 207.87 m	 Storage above EL 208.32 m (Flood of record Feb 2012) 	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Actions	 Record all communication Inspect the dam daily (or as instructed by the DSTDM) and photograph/video and record using approved forms and send to IC & DSTDM Undertake site preparations including but not limited to checking: fuel and operation of regular standby generator portable generators are on site or available on very short notice operation of sump pump communication systems (including backup, radio, satellite phones, and internet) Notify the SO Record the Storage Level twice daily (or as instructed by the DSTDM) using gauge boards and confirm accuracy of gauging station Remove buoy line if flow >20,000ML/d and lock gate for boat ramp access Ensure gates at Jack Taylor Weir are sequenced 	 As per previous activation level, AND Attention will be given to: visual inspection of flow patterns over spillway and dissipater for evidence of scouring inspect embankment for leaks, deformation, and erosion including area around Thuraggi obvious signs of seepage Inspect tailwater and photograph any turbulent areas /damage Operate the gate openings to maintain FSL, or as directed by the DSTDM and in reference to the spillway gate settings in Table C2, Table C3 and Table C4. Sound gate operations siren Confirm date, time and gate sequence at initiation and change in operation sequence of gate openings to the DSTDM and IC by email or phone. 	 As per previous activation level, AND Inspect the dam twice daily (or as instructed by the DSTDM) and photograph/video and record using approved forms and send to IC & DSTDM NOTE: The spillway gates of Beardmore Dam under flood conditions cannot be opened until the Jack Taylor weir gates have been opened. At 60,000ML/d, Jack Taylor Weir gates will be fully opened and there is no further control of the D/S flow. NOTE: DDO A PAGE 	 As per previous activation, AND Remotely inspect the Dam 6- hourly (or as instructed by the DSTDM) photograph/video and record using approved forms and send to IC & DSTDM Consider the need to evacuate site NOTE: At storage level EL 208.65 m, water will flow around the right embankment CTIONS CONTINUE 	As per previous activation level	 Return to routine surveillance activities and frequencies Inspect the dam and photograph any damage identified during the event Forward all communication and inspection sheets for EER to Update Dam Logbook as per SOP 12



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Table 5 (Continued): Flood Operations—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	 Storage at EL 207.02m and rising (0.1 m below FSL) 	Storage above FSL 207.12 m	Storage above EL 207.87 m	Storage above EL 208.32 m (Flood of record Feb 2012)	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Actions	 (Continued) Operations staff to be prepared with food, water, and necessary provisions to be housed on site prior to the St. George Road being cut off by flood water causeway gates to be locked out Move vehicles to left bank Record rainfall—daily Update Dam Logbook as per SOP 12 	 (Continued) Monitor and record gate operations hourly (including any changes) or as directed Evacuate any plant and vehicles from office/workshop/home areas to higher ground when spillway discharge above 330,000ML/d Read dam instrumentation daily (or as directed), as per section 3.4.2 				
Internal notifications	1. IC 2. SO 3. FODM	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	As required	As required	As required	As required	As required	 Inform all previously notified contacts of stand down



sunwater

Table 6: Flood operations—LEC emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	• Storage at EL 207.02m and rising (0.1 m below FSL)	Storage above FSL 207.12 m	Storage above EL 207.87 m	Storage above EL 208.32 m (Flood of record Feb 2012)	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Actions	 Liaise with DDO, IC and LDMG re: situation Develop/implement staff roster Record all communication 	 As per previous activation level, AND Ensure all abnormal observations or damage has been reported to DSTDM and IC 	 As per previous activation level 	 As per previous activation level 	As per previous activation level	 Forward all communications including relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	 As per previous activation level 	 As per previous activation level 	 As per previous activation level 	 As per previous activation level 	 Inform all previously notified contacts of stand down
External notifications	1. LDMG	As per previous activation level	As per previous activation level	 As per previous activation level 	As per previous activation level	Inform all previously notified contacts of stand down



sunwater

Table 7: Flood operations—IC emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up-3	Stand Down
Activation trigger	Storage at EL 207.02m and rising (0.1 m below FSL)	Storage above FSL 207.12 m	Storage above EL 207.87 m	Storage above EL 208.32 m (Flood of record Feb 2012)	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Actions	 Liaise with Sunwater Customer Support to send SMS to D/S residents Liaise with the DDO, LEC, DSTDM and the FODM as required Obtain catchment conditions from the DDO Create Incident Report Record Update Sunwater intranet with dam status Record all communication 	 As per previous activation level, AND Ensure all abnormal observations or damage has been reported to DSTDM. Liaise with FODM and obtain PFRM results Monitor the gauging station at Cashmere and Weribone Notes: Refer to comms plan for relevant messages as discharge rates increase. At 60,000 ML/d, gates at Jack Taylor Weir will be fully opened. Notify Disaster Management Personnel including St. George Police that the approaches to Andrew Nixon Bridge are about to be inundated (at. 160,000ML/d) 	As per previous activation level	 As per previous activation level, AND Consider the need to evacuate staff from site 	As per previous activation level	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Internal notifications	 DDO FODM DSTDM LEC/ORR SMT SRT 	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level	 Email all previously notified contacts of stand down
External notifications	 D/S Residents St George River customers DDMG Mallawa board 	As per previous activation level	As per previous activation level	 As per previous activation level 	As per previous activation level, ANDSDCC Watch Desk	Phone all previously notified contacts of stand down





Table 8: Flood operations—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	 Storage at EL 207.02m and rising (0.1 m below FSL) 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level and whether any flood releases are due to commence
		D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
Lean Forward	Storage above FSL 207.12 m	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level and describe gates opening if appropriate Discuss any potential road/bridge closures
		D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 5 – Discharge. 5,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 10 – Discharge 10,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 23 – Discharge 25,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 29 – Discharge 40,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 34 – Discharge 65,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 37 – Discharge 80,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Gate Sequence 41 – Discharge 100,000 ML/d	D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS





Table 8 (continued): Flood operations—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Stand Up—1	Storage above EL 207.87 m	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level and describe gates opening if appropriate Advise of any forecasts you are aware of
		D/S ResidentsSt George River customers	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
Stand Up—2	 Storage above EL 208.32 m (Flood of record—Feb 2012) 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? (storage is greater than Flood of Record) Advise of current storage level and describe gates opening if appropriate Advise of any forecasts you are aware of
		D/S ResidentsSt George River customers	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level and describe gates opening if appropriate Advise of any forecasts you are aware of
Stand Up—3		SDCC Watch Desk	Phone & Email	Complete Emergency Alert Request form as per instructions (copies in Appendix A10) and email to SDCC Watch Desk to send SMS text
		D/S ResidentsSt George River customers	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
Stand Down	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in EL 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? What is the status? Advise of current storage level Advise EAP has been deactivated
		D/S ResidentsSt George River customers	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

Table 9: Flood operations—DSTDM emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	Storage at EL 207.02 m and rising (0.1 m below FSL)	Storage above FSL 207.12 m	Storage above EL 207.87 m	Storage above EL 208.32 m (Flood of record Feb 2012)	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Action	 Provide technical advice to DDO and IC on a needs basis Review surveillance reports and determine if any additional responses are required Record all communication Notify DSR 	As per previous activation level	As per previous activation level	 As per previous activation level 	As per previous activation level	 Forward all communications and relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	 As per previous activation level 	 Inform all previously notified contacts of stand down 			
External notifications	1. DSR	 As per previous activation level 	 Inform all previously notified contacts of stand down 			



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g., photographs/video, dam inspections, instrument readings ALL PHOTOS MUST BE DATE & TIME STAMPED sunwater

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Table 10: Flood operations—FODM emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	 Storage at EL 207.02m and rising (0.1 m below FSL) 	Storage above FSL 207.12 m	Storage above EL 207.87 m	Storage above EL 208.32 m (Flood of record Feb 2012)	 Storage above EL 208.65 m (Right bank overtopping) (allowing for wave action) OR; As advised by the DSTDM 	 Storage at FSL 207.12 m and falling, OR FSL and no forecast increase in storage level
Actions	 Extract data from available sources Update Flood Models as per SOP of OC Update and issue flood operations report Liaise with BOM if flood warnings are current for Balonne River Update IC and DSTDM re: current flood situation and PFRM results Record all communication 	 As per previous activation level, AND Issue a Flood Situation Report—daily 	As per previous activation level	As per previous activation level	As per previous activation level	 Forward all communications and relevant emails for EER to Return to routine activities
Internal notifications	1. IC 2. DSTDM 3. DDO	As per previous activation level	As per previous activation level, ANDDSTDM	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	As required	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. photographs/video, dam inspections, instrument readings

6. Dam hazard—piping: embankment, foundation, or abutments

6.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a piping condition through the embankment (Main Dam or Saddle Dams), foundations, or dam abutment. An early indicator of a piping condition can be an increase in seepage or a new area of seepage. If the seepage water is cloudy or has become cloudy, this may indicate that material is being transported and a pipe is being established.

If a pipe is established and progresses, then a dam failure may result. If a potential pipe is detected early, remedial repairs may be possible in the form of constructing a filter and weighting zone over the pipe exit if safe to do so.

The flood outlines in Appendix B are there to provide indicative outlines of the maximum potentially affected area of a dam hazard caused by piping. The use of these flood outlines is prescribed below:

- Use the Sunny Day Failure (SDF) outline when a dam failure is in progress or likely due to piping and no concurrent flooding or downstream releases are occurring or expected to occur, or
- Use the Probable Maximum Precipitation Design Flood (PMPDF) outline when a dam failure is in progress or likely due to piping and concurrent flooding or downstream releases are occurring or expected to occur.

Notes: Definitions for Concurrent Flooding and Downstream Releases are provided in Section 1.

6.1.1 Assessment of circumstances that indicates an increase in the likelihood of piping

An increase in seepage or a new area of seepage is a circumstance that could indicate an increased likelihood of piping. This circumstance is the trigger for the alert status for piping.

Cloudy seepage water is a circumstance that could indicate an increase likelihood of piping. This circumstance is the trigger for the lean forward status for piping.

6.2 Emergency action roles

Table 11 to Table 15 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

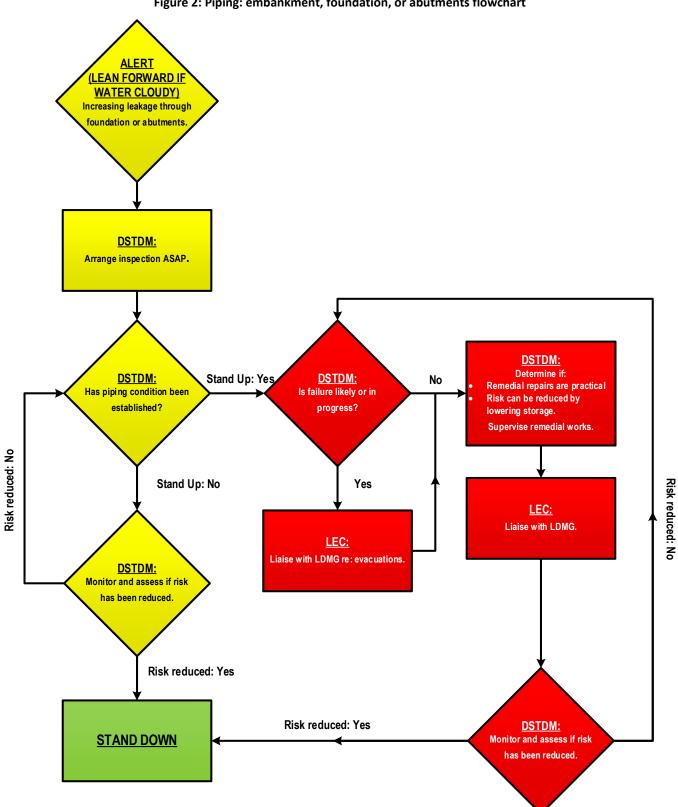


Figure 2: Piping: embankment, foundation, or abutments flowchart

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Table 11: Piping: embankment, foundation, or abutments—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that piping risk has reduced
Actions	 Monitor flows every 6 hours (or as otherwise instructed by the DSTDM) until a decreasing trend is observable, or as directed by the IC Photograph/video the piping from a safe point and record using the approved forms and send to IC & DSTDM Notify SO Update Dam Logbook as per SOP 12 Record all communication 	As per previous activation level	 As per previous activation level, AND Support/supervise remedial works as required Lower the storage if directed Sound gate operations siren Close any affected roads if not already closed by others Maintain surveillance of area immediately downstream of dam (if safe to do so) and move on any members of the public 	 As per previous activation level, AND Vacate the immediate vicinity of the piping condition Ensure remedial works cease and plant and personnel have been moved to a safe location Record/photograph the piping damage and/or dam failure from a safe point 	 Forward all communication and inspection sheets for EER to Update Dam Logbook as per SOP 12 Return to routine activities
Internal notifications	 DSTDM IC SO FODM 	As per previous activation level	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	As required	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down



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	Table 12. Hping. embankment, foundation, of abathents - EEe emergency detion					
Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Down	
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	Piping condition has been established	 Failure in progress or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that piping risk has reduced 	
Actions	Liaise with DDO and IC re: situationRecord all communication	As per previous activation level	 As per previous activation level, AND Liaise with relevant council(s) regarding potential road/bridge closures 	As per previous activation level	 Forward all communications including relevant emails for EER to Return to routine activities 	
Internal notifications	1. DDO 2. IC	As per previous activation level	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down 	
External notifications	1. LDMG	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down	

Table 12: Piping: embankment, foundation, or abutments—LEC emergency action



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Table 13: Piping: embankment,	foundation, or abutments-	-IC emergency action
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Activation level	Alert	Lean Forward	Stand Up—1	Stand Up-2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that piping risk has reduced
Actions	 Liaise with DDO, LEC & DSTDM re: situation Create Incident Report Record Complete Situation Report, unless otherwise directed Update Sunwater intranet with dam status NOTE: IC to carry out LEC actions unless LDMG1 is <i>Stood Up</i> 	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM Consider the need to appoint a Recovery Coordinator. The Recovery Coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. 	 As per previous activation level, AND Liaise with Sunwater Customer Support to send SMS to D/S residents and phone those without mobiles Mobilise resources to undertake remedial works if directed by DSTDM 	 As per previous activation level Liaise with the DSTDM to confirm that dam failure is in progress Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location Liaise with DDO and DSTDM re: potential for evacuations 	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Internal notifications	 DSTDM DDO LEC/ORR SMT SRT 	As per previous activation level	As per previous activation level	As per previous activation level	Email all previously notified contacts of stand down
External notifications	As required	 As per previous activation level, AND DDMG 	 D/S Residents St George River customers SDCC Watch Desk DDMG Mallawa Board 	As per previous activation level	Phone all previously notified contacts of stand down



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings



Table 14: Piping: embankment, foundation, or abutments—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	 Increasing leakage through an embankment, the foundations, or abutments 	• LDMG	Phone	Describe current situation with dam: What is the event? (Unconfirmed piping risk) What is the status? (Unconfirmed Leakage—investigation continues) Advise of current storage level Advise any issues you are aware of Standby for further advice
Lean Forward	 Increasing leakage through an embankment, the foundations, or abutments with cloudy water 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Unconfirmed piping risk) What is the status? (Unconfirmed Leakage—investigation continues) Advise of current storage level Advise any issues you are aware of Standby for further advice
Stand Up—1	 Piping condition has been established 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Confirmed piping risk). What is the status? (Confirmed Piping/Leakage) Advise of current storage level Advise any issues you are aware of Discuss any potential road/bridge closures Prepare for possible evacuations
		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions and email to SDCC Watch Desk to send. Develop messages in consultation with DSTDM
		D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS



Table 14 (Continued): Piping: embankment, foundation, or abutments—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
	 Failure likely due to piping, AND Sufficient water in storage to create a dam hazard 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Confirmed piping risk) What is the status? (Possible Dam Failure) Advise of current storage level Prepare coordinated evacuations
		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions and email to SDCC Watch Desk to send. Develop messages in consultation with DSTDM
Stand Up—2		D/S ResidentsSt George River customersMallawa Board	• SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	Dam failure in progress	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Confirmed piping risk) What is the status? (Dam Failure in Progress) Advise of current storage level Coordinate evacuations of affected Downstream Residents and move people to higher ground
		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions (copies in Appendix A10) and email to SDCC Watch Desk to send. SMS
		D/S ResidentsSt George River customersMallawa Board	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
Stand Down	 Risk assessment has determined that piping risk has reduced 	LDMGDDMG	Phone	Describe current situation with Dam: What is the event? (Dam Safety Risk—piping) What is the status? (Dam hazard Stood Down) Advise risk assessment has determined that piping risk has reduced, and EAP has been deactivated
		D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS



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Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that piping risk has reduced
Action	 Arrange an inspection of the dam to assess its condition as soon as possible, when safe to do so Determine if piping condition has been established Monitor situation and assess risks Record all communication Advise DSR on EAP activation 	As per previous activation level	 As per previous activation level, AND Assess risk and determine if failure likely or in progress Liaise with the LEC and IC Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) 	 As per previous activation level, AND Liaise with the IC and advise on need to recommend evacuations 	 Forward all communications and relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	As per previous activation level	 As per previous activation level, AND LEC/ORR 	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	1. DSR	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down

Table 15: Piping: embankment, foundation, or abutments—DSTDM emergency action

* Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision.



7. Dam hazard—earthquake

7.1 Overview

The emergency action described in this section relates to a potential dam hazard due to an earthquake causing damage to the dam embankment (Main Dam or Saddle Dams), foundations, or dam abutment. Damage could take the form of cracking or slumping of the embankment, deformation or land slip, or increased seepage.

If damage does occur, then a dam failure may result. If damage is detected early, remedial repairs may be possible depending on the nature of the damage.

The area likely to be affected by this dam hazard is described as:

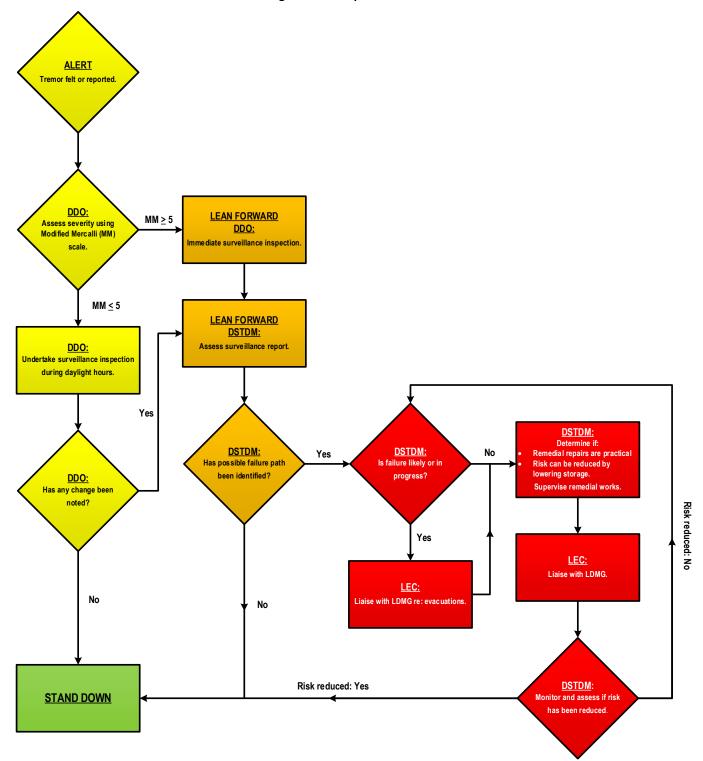
- If dam failure does not occur, then there will not be any area affected
- If dam failure does occur, then the maximum area affected zone is the level shown by the SDF line on the maps in Appendix B.

7.2 Emergency action roles

Table 16 to Table 20 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

Figure 3: Earthquake flowchart



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Activation level	Alert	Lean Forward	Stand Up—1	Stand Up-2	Stand Down
Activation trigger	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity less than 5MM[~] 	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM⁻, OR Intensity less than 5MM⁻ and change detected during surveillance inspection 	 Earthquake confirmed (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Actions	 Inspect the dam wall, embankment, spillway structure, and abutments in daylight hours (if safe to do so) and report to the DSTDM and IC— photograph/video and record using the approved forms and send to IC & DSTDM Check for leaks, deformation, erosion, and concrete damage Maintain photographic record Notify SO Update Dam Logbook as per SOP 12 Record all communication 	 As per previous activation level, AND Inspect for leakage and evidence of initiation of piping of embankment slips on both upstream and downstream slopes and in the abutments Repeat the inspection as directed 	 As per previous activation level, AND Support/supervise remedial work as required Lower the storage if directed and sound gate operations siren Close any affected roads, if not already closed by others Maintain surveillance of area immediately downstream of dam (if safe to do so) and move on any members of the public Vacate the immediate vicinity of the embankment 	 As per previous activation level, AND Ensure remedial works cease and plant and personnel have been moved to a safe location Record/photograph the earthquake damage and/or dam failure from a safe point 	 Forward all communication and inspection sheets for EER to Update Dam Logbook as per SOP 12 Return to routine activities
Internal notifications	1. DSTDM 2. IC 3. SO 4. FODM	As per previous activation level	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	As required	 As per previous activation level 	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down

~ DDO to assess magnitude (MM scale) at dam location.



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Stand Down

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Alert	Lean Forward	Stand Up—1	Stand Up-2	
 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity less than 5MM⁻ 	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM ~, OR 	 Earthquake confirmed (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessr failure risk ha

Table 17: Farthquake—IFC emergency action

Activation trigger	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity less than 5MM⁻ 	 Earthquake confirmed (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM⁻, OR Intensity less than 5MM⁻ and change detected during surveillance inspection 	 Earthquake confirmed (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Actions	 Liaise with IC and DDO re: situation Record all communication 	 As per previous activation level, AND Liaise with LDMG re situation 	 As per previous activation level, AND Liaise with DDO and relevant Council(s) regarding potential road/bridge closures 	 As per previous activation level 	 Forward all communications including relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	As per previous activation level	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	1. LDMG	As per previous activation level	As per previous activation level	 As per previous activation level 	Inform all previously notified contacts of stand down

[~] DDO to assess magnitude (MM scale) at dam location

Activation level



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Table 18: Earthquake—IC emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up-2	Stand Down
Activation trigger	 Earthquake confirmed* or felt in the area, AND Intensity less than 5MM[~] 	 Earthquake confirmed* or felt in the area, AND Intensity greater than or equal to 5MM⁻, OR Intensity less than 5MM⁻ and change detected during surveillance inspection 	 Earthquake confirmed* or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Actions	 Liaise with DDO, LEC & DSTDM re: situation Create Incident Report Record Update Sunwater intranet with dam status NOTE: IC to carry out LEC actions unless LDMG1 is <i>Stood Up</i>	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM 	 As per previous activation level. AND Mobilise resources to undertake remedial works if directed by DSTDM 	 As per previous activation level, AND Liaise with the DSTDM to confirm that dam failure is in progress Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location Liaise with DDO and DSTDM re: potential for evacuations 	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Internal notifications	1. DDO 2. DSTDM 3. LEC/ORR 4. SMT 5. SRT	As per previous activation level	As per previous activation level	As per previous activation level	Email all previously notified contacts of stand down
External notifications	As required	As per previous activation level	 As per previous activation level, AND D/S Residents St George River customers DDMG SDCC Watch Desk Mallawa Board 	As per previous activation level	Phone all previously notified contacts of stand down

[~] DDO to assess magnitude (MM scale) at dam location

* 'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9 ML (Richter Scale) has occurred within a 200 km radius of the Dam



Table 19: Earthquake—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	 Earthquake reported or felt in the area, AND Intensity less than 5MM 	• LDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Under Investigation) Advise of current storage level Stand by for further information
Lean Forward	 Earthquake reported or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	• LDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Under Investigation) Advise of current storage level Stand by for further information
	 Earthquake confirmed or felt in the area, AND A possible failure path has been identified 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake felt or reported in area) What is the status? (Possible Earthquake Damage to Dam) Advise of current storage level Discuss any potential road/ bridge closures Activate emergency response
Stand Up—1		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions and email to SDCC Watch Desk to send Develop messages in consultation with DSTDM
		D/S ResidentsSt George River customersMallawa Board	SMS (Phone for those without mobiles)	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS





Table 19 (Continued): Earthquake—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
	 Failure likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam Failure Likely) Advise of current storage level Discuss any potential road/bridge closures Prepare coordinated evacuation
		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions and email to SDCC Watch Desk to send. Develop messages in consultation with DSTDM
		D/S ResidentsSt George River customersMallawa Board	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
_ Stand Up—2	Dam failure in progress	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam Failure in Progress) Advise of current storage level Coordinate evacuation of downstream residents and move people to higher ground
		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions (copies in Appendix A10) and email to SDCC Watch Desk to send SMS text
		D/S ResidentsSt George River customersMallawa Board	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS.
Stand Down	 Risk assessment has been determined that failure risk has reduced 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam hazard Stood Down) Advise risk assessment has been determined that failure risk has reduced, and that EAP has been deactivated
		D/S ResidentsSt George River customersMallawa Board	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS



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Table 20: Earthquake—DSTDM emergency action

Activation level	Alert	Lean Forward	Stand Up—1	Stand Up—2	Stand Down
Activation trigger	 Earthquake confirmed* or felt in the area, AND Intensity less than 5MM[~] 	 Earthquake confirmed* or felt in the area, AND Intensity greater than or equal to 5MM[~], OR Intensity less than 5MM[~] and change detected during surveillance inspection 	 Earthquake confirmed* or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Action	 Monitor situation and assess risks Liaise with DDO and IC as required Record all communication Notify DSR NOTE: 'Reported' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.8ML (Richter Scale) has occurred within a 200km radius of the dam.	 Review surveillance inspection of the dam and assess its condition as soon as possible Determine if there are any possible failure paths from reported damage 	 As per previous activation level, AND Arrange an inspection of the dam and assess its condition as soon as possible, when safe to do so Assess risk and determine if failure likely or in progress Liaise with the IC Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) Monitor situation and assess risks 	As per previous activation level	 Forward all communications and relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	1. DSR	As per previous activation level	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down

-DDO to assess magnitude (MM scale) at dam location

' 'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9 ML (Richter Scale) has occurred within a 200km radius of the Dam

^Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision.



8. Dam hazard—terrorist threat/activity or high energy impact

8.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a terrorist threat or activity or a high energy impact on the dam such as a plane crash or meteorite.

The vulnerability of EJ Beardmore Dam to a terrorist attack is low.

The area likely to be affected by this dam hazard is described as:

- if dam failure does not occur then there will not be any area affected
- if dam failure does occur then the maximum area affected is the level shown by the SDF line on the maps in Appendix B.

8.2 Assessment of circumstances that indicates an increase in the likelihood of terrorist activity or high energy impact

Advice from authorities of a specific risk to water infrastructure is a circumstance that could indicate increased likelihood of a terrorist threat. If this were specific enough to name the Beardmore dam, this circumstance would trigger Stand Up—1 activation level.

8.3 Emergency action roles

Table 21 to Table 25 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

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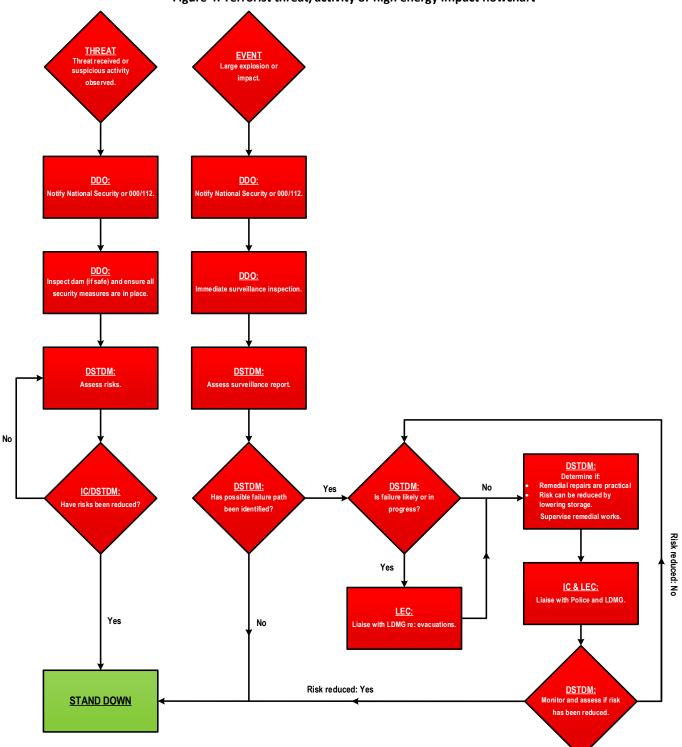


Figure 4: Terrorist threat/activity or high energy impact flowchart

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Table 21: Terrorist threat/activity or high energy impact—DDO emergency action

Activation level	Alert/Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	 EVENT Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Actions	• Not applicable	 In an emergency call 000. Record all communication If any suspicious behaviour noticed, contact DSTDM for advice. If instructed by DSTDM, of if threat received, complete the following: Inspect dam (if safe) and ensure all security measures in place (locked gates, etc.) Photograph/video suspicious items from a safe point and record using the approved forms in and send to IC & DSTDM If Police appoint Incident Manager, support and follow instructions Close any affected roads as directed Notify SO Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Lower the storage if directed and sound gate operations siren Vacate the immediate vicinity of the affected area 	As per previous activation level	 Forward information for EER to IC email Update Dam Logbook as per SOP 12 Return to routine activities
Internal notifications	Not applicable	2. DSTDM 3. IC 4. SO 5. FODM	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	Not applicable	1. #000 Emergency	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down





Table 22: Terrorist threat/activity or high energy impact—LEC emergency action

Activation level	Alert/Lean Forward	Stand Up—1	Stand Up-2	Stand Up-3	Stand Down
Activation trigger	Not applicable	THREATPossible terrorist activity/suspicious behaviour noticed at the dam, ORThreat received	 EVENT Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Actions	Not applicable	 Liaise with DDO, IC and LDMG re: situation If Police appoint Incident Manager, support and follow instructions Monitor situation and assess risks Liaise with relevant council(s) regarding possible road/bridge closures Record all communication 	As per previous activation level	 As per previous activation level, AND Liaise with DDO and LDMG re: potential for evacuations 	 Forward all communications including relevant emails for EER to Return to routine activities
Internal notifications	Not applicable	1. DDO 2. IC	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	Not applicable	3. LDMG	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down



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Table 23: Terrorist threat/activity or high energy impact—IC emergency action

Activation level	Alert/Lean Forward	Stand Up—1	Stand Up—2	Stand Up-3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	 EVENT Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Actions	Not applicable	 Record all communication Liaise with DDO, DSTDM and LEC Contact National Security If Police appoint Incident Manager, support and follow instructions Create Incident Report Record Update Sunwater intranet with dam status NOTE: IC to carry out LEC actions unless LDMG1 is <i>Stood Up</i>	As per previous activation level	 As per previous activation level, AND Liaise with DDO, DSTDM, and LEC re: potential for evacuations Mobilise resources to undertake remedial works if directed by DSTDM 	 Deactivate EAP Event Compile EER and organise delivery to the DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Internal notifications	Not applicable	 DDO DSTDM LEC/ORR SMT SRT 	As per previous activation level	As per previous activation level	Email all previously notified contacts of stand down
External notifications	Not applicable	 CTG (if not completed by DDO) DDMG 	 D/S Residents St George River customers DDMG 	As per previous activation level	Phone all previously notified contacts of stand down



Table 24: Terrorist threat/activity or high energy impact—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert				ALERT NOT APPLICABLE
Lean Forward			l	EAN FORWARD NOT APPLICABLE
Stand Up—1	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	LDMGDDMGCTG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—security threat/ impact/explosion, etc.) What is the status? (Received/noted terrorist threat) Discuss any potential road/bridge closures Activate emergency response
	EVENT • Large explosion heard/observed at dam (e.g., bomb explosion, aircraft hit)	LDMGDDMGCTG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—security threat/ impact/explosion, etc.) What is the status? (Under Investigation) Discuss any potential road/bridge closures (if not discussed at Stand Up—1) Prepare coordinated evacuation
Stand Up—2		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions and email to SDCC Watch Desk to send. Develop messages in consultation with DSTDM
		 D/S residents St George River customers 	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create a dam hazard 	LDMGDDMG	Phone	Describe current situation with dam: What is the event? (Dam Safety Risk—Security threat/ impact/ explosion, etc.) What is the status? (Dam Failure Likely/In Progress) Initiate evacuations
Stand Up—3		SDCC Watch desk	Phone & Email	Complete Emergency Alert Request form as per instructions (copies in Appendix A10) and email to SDCC Watch Desk to send SMS text
		D/S ResidentsSt George River customers	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS
Stand Down	 Risk assessment has determined that failure risk has reduced 	LDMGDDMG	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—security threat/ impact/explosion, etc.) What is the status? (Dam Hazard Stood Down) Advise that failure risk has been reduced and EAP has been deactivated
		 D/S Residents St George River customers 	 SMS (Phone for those without mobiles) 	Liaise with Sunwater customer support and communications to send appropriate messaging via SMS



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Activation level	Alert/Lean Forward	Stand Up—1	Stand Up—2	Stand Up—3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam Threat received 	 EVENT Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, and Sufficient water in storage to create a dam hazard 	 Risk assessment has determined that failure risk has reduced
Action	Not applicable	 Record all communication Liaise with IC and DDO Assess risks Liaise with SRT Notify DSR 	 As per previous activation level, AND Arrange an inspection of the dam and assess its condition as soon as possible, when safe to do so Assess risk and determine if failure likely or in progress Liaise with the LEC Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) Monitor situation and assess risks 	 As per previous activation level, AND Liaise with the IC and LEC and advise on need to recommend evacuations 	 Forward information for EER to IC email Return to routine activities
Internal notifications	Not applicable	1. IC 2. DDO 3. SRT	 As per previous activation level, AND LEC/ORR 	As per previous activation level	Inform all previously notified contacts of stand down
External notifications	Not applicable	1. DSR	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down

Table 25: Terrorist threat/activity or high energy impact—DSTDM emergency action

* Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision.



9. Dam hazard—gate malfunction

9.1 Overview

The emergency action described in this section relates to the malfunction of one more gates.

9.1.1 Assessment of circumstances that indicates an increase in the likelihood of gate malfunction occurring

The following EAP dam hazards could indicate an increased likelihood of gate malfunction:

- flood operations/blockage
- earthquake
- terrorist threat.

Mechanical or electrical failure during an operational test could also result in gate malfunction.

9.2 Emergency action roles

Table 26 to Table 30 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

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Table 26: Gate malfunction—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up	Stand Down
Activation trigger	Loss of control of one or more gates in a dry weather event	Loss of control of one or more gates with forecast rainfall	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	 Confirmation that all gates are functioning correctly
Actions	 Liaise with DSTDM and IC re: situation Refer to Table C3 for single gate operations flow rating. Support/supervise remedial works as required Notify SO Update Dam Logbook as per SOP 12Record all communication 	 As per previous activation level, AND Lower the storage if directed and sound gate operations siren Maintain surveillance of area immediately downstream of dam (if safe to do so) and move on any members of the public 	 As per previous activation level, AND Close any affected roads if not already closed by others 	 Forward all communication and inspection sheets for EER to Update Dam Logbook as per SOP 12 Return to routine activities
Internal notifications	1. DSTDM 2. IC 3. SO 4. FODM	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	As required	As required	As required	Inform all previously notified contacts of stand down



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Table 27: Gate malfunction—LEC emergency action

Activation level	Alert	Lean Forward	Stand Up	Stand Down
Activation trigger	 Loss of control of one or more gates in a dry weather event 	 Loss of control of one or more gates with forecast rainfall 	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	 Confirmation that all gates are functioning correctly
Actions	Liaise with DDO and IC re: situationRecord all communication	 As per previous activation level, AND Liaise with relevant Council(s) regarding potential road/bridge closures 	As per previous activation level	 Forward all communications including relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	1. LDMG	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down





Table 28: Gate malfunction—IC emergency action

Activation level	Alert	Lean Forward	Stand Up	Stand Down
Activation trigger	Loss of control of one or more gates in a dry weather event	Loss of control of one or more gates with forecast rainfall	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	Confirmation that all gates are functioning correctly
Actions	 Liaise with the DSTDM, DDO and LEC resituation Consider the need to appoint a Recovery Coordinator. The Recovery Coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Create Incident Report record Update Sunwater intranet with dam status Record all communication 	As per previous activation level NOTE: IC to carry out LEC actions unless LDMG is stood up	 As per previous activation level, AND Activate EAP to section 5 (Flood) 	 Complete all internal and external notifications Forward all communications including relevant emails for EER to Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Internal notifications	 DSTDM DDO LEC/ORR SMT SRT 	As per previous activation level	As per previous activation level	Email all previously notified contacts of stand down
External notifications	As required	As per previous activation level, ANDDDMG	As per previous activation level	Phone all previously notified contacts of stand down



Table 29: Gate malfunction—LEC and IC external communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	Loss of control of one or more gates in a dry weather event	LDMGDDMG	Phone	Describe current situation with gates What is the status? (e.g. time to repair?) Advise of current storage level Advise any issues you are aware of—investigation continues Standby for further advice
Lean Forward	Loss of control of one or more gates with forecast rainfall	LDMGDDMG	Phone	Describe current situation with gates What is the status? (e.g. time to repair?) Advise of current storage level Advise any issues you are aware of—investigation continues Discuss any potential road/bridge closures Standby for further advice
Stand Up—1	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	LDMGDDMG	Phone	Describe current situation with gates What is the status? (unknown time to repair?) Advise of current storage level Advise of flooding risk if loss of control of gates continue Advise any issues you are aware of—investigation continues Prepare for possible evacuations
Stand Down	Confirmation that all gates are functioning correctly	LDMGDDMG	Phone	Describe current situation with gates What is the status? (Dam hazard Stood Down) Confirmation that all gates are functioning correctly, and EAP has been deactivated



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Beardmore — i9.2

Table 30: gate malfunction—DSTDM emergency action

Activation level	Alert	Lean Forward	Stand Up	Stand Down
Activation trigger	Loss of control of one or more gates in a dry weather event	Loss of control of one or more gates with forecast rainfall	 Loss of control of one or more gates in a flood event, OR Loss of control of one or more gates with forecast rainfall, AND Timeframe for restoration of gate control cannot be determined 	 Confirmation that all gates are functioning correctly
Action	 Arrange an inspection of the dam to assess its condition as soon as possible, when safe to do so Monitor situation and assess risks Liaise with the DDO, IC and LEC Record all communication Notify DSR 	 As per previous activation level, AND Determine if risks can be reduced by lowering storage (if the storage is required to be drawn down, then the DSTDM needs to assess the maximum rate of drawn down based on latest available data and advise in writing to IC and DDO) Supervise* remedial repairs (if applicable) 	Assess risk and determine if failure likely or in progress	 Forward all communications and relevant emails for EER to Return to routine activities
Internal notifications	1. DDO 2. IC 3. LEC/ORR	As per previous activation level	As per previous activation level	 Inform all previously notified contacts of stand down
External notifications	1. DSR	As per previous activation level	As per previous activation level	Inform all previously notified contacts of stand down

* Supervision means provide technical oversight to the work. It does not necessarily mean on-site supervision.



10. Other emergency situation—communications failure

10.1 Overview

The emergency action described in this section (Other emergency situation—communications failure) relates to either:

- An emergency situation where all means of communication at the dam site have been lost.
- An emergency situation where all means of communication with the local area have been lost.
- An emergency situation where all means of communication with Brisbane site have been lost.

This section specifies actions and provides guidance for the three situations.

10.2 Emergency actions

Due to the large number of different possible scenarios, the table below only covers the most common or likely conditions.

10.2.1 Activation triggers

Table 31: Communications failure emergency activation trigger summary

Comms Failure – Site	 Unable to communicate to or from dam site (usually affects DDO) 		
Comms Failure – Local area	 Unable to communicate to or from local area (likely to affect LEC/ORR) 		
Comms Failure – Brisbane	 Unable to communicate to or from Sunwater Brisbane (could affect DSTDM or FODM & will affect IC) 		

10.2.2 Assessment of circumstances that indicates the likelihood of communications failure escalating the activation level of a current Dam Hazard

The FODM will assess the weather and flood warnings daily in accordance with the Ops Centre Guideline and reference S. They will escalate to the IC any warnings that have the potential to generate an inflow event.

The on-call IC will escalate to the FODM any local intelligence on catchment conditions that could increase the probability of inflows to the dam.

The FODM will determine whether it is reasonably likely that there will be a significant communications failure within the subsequent 24 hours and assess the likely effect on current dam hazards. If so assessed the FODM may instruct the IC to escalate the activation level of any current dam hazards.

10.2.3 Emergency action roles

Table 32 to Table 37 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operations Decision Maker (FODM).

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Table 32: Communications failure—DDO emergency action

Activation level	Comms Failure – Local Area	Comms Failure – Brisbane	
Activation trigger	Unable to communicate to local area including LEC/ORR	Unable to communicate to Sunwater Brisbane including IC or DSTDM or FODM	
Actions	 As much as practicable, assume the role of LEC Continue tasks in accordance with any other current Emergency Action Every hour, attempt communications noting the following: Mobile phone - try texting instead of voice, much higher probability of success Satellite phone - needs to access open sky unless external antenna fitted Fax - generally uses fixed landline and is therefore less likely to have failed Social media - e.g. Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current 	 Determine if LEC is in communication and if not, assume the LEC role as much as is practicable Continue tasks in accordance with any other current Emergency Action Every hour, attempt communications noting the following: Mobile phone - try texting instead of voice, much higher probability of success Satellite phone - needs to access open sky unless external antenna fitted Fax - generally uses fixed landline and is therefore less likely to have failed Social media - e.g. Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current 	
Internal Notifications	ICSO (if available)	LECSO (if available)	
External Notifications	As required	As required	



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Table 33: Communications failure—LEC emergency action

Activation level	Comms Failure – Dam Site	Comms Failure – Brisbane	
Activation trigger	Unable to communicate to dam site	Unable to communicate to Sunwater Brisbane including IC or DSTDM or FODM	
Actions	 Every hour, attempt communications, noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite phone - needs to access open sky unless external antenna fitted Fax - generally uses fixed landline and is therefore less likely to have failed Social media - e.g. Facebook (Internet may be available via landline) Record all communication and attempts Assume that the DDO is carrying out LEC role at site as much as practicable Liaise with IC Liaise with DSTDM As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action 	 Create Incident Report Record Every hour, attempt communications, noting the following: Mobile phone - try texting instead of voice, much higher probability of success Satellite phone - needs to access open sky unless external antenna fitted Fax - generally uses fixed landline and is therefore less likely to have failed Social media - e.g. Facebook (Internet may be available via landline) Record all communication and attempts Liaise with the DDO and assume IC role As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action 	
Internal Notifications	ICDSTDMSO (if available)	 DDO DSTDM (if available) SO 	
External Notifications	• LDMG	LDMGDDMG	



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Table 34: Communications failure—IC emergency action

Activation level	Comms Failure – Dam Site	Comms Failure – Local Area	
Activation trigger	Unable to communicate to dam site	Unable to communicate to local area including LEC and ORR	
Actions	 Create Incident Report Record Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Fax-generally uses fixed landline and is therefore less likely to have failed Social media-e.g. Facebook (Internet may be available via landline) Record all communication and attempts Liaise with LEC Liaise with DSTDM As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action 	 Create Incident Report Record Every hour attempt communications noting the following: Mobile phone-try texting instead of voice, much higher probability of success Satellite Phone-needs to access open sky unless external antenna fitted Fax-generally uses fixed landline and is therefore less likely to have failed Social media-e.g. Facebook (Internet may be available via landline) Record all communication and attempts Liaise with the DDO and carry out functions of the LEC as much as practicable As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action 	
Internal Notifications	LECDSTDMSO (if available)	 DDO (if available) DSTDM SO (if available) 	
External Notifications	• DDMG	LDMG (if available)DDMG (if available)	



Table 35: Communications failure—LEC and IC communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Comms Failure – Site	 Unable to communicate to or from dam site, AND DDO is at dam site 	 IC/LEC DSTDM SO (if available) LDMG DDMG 	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?
Comms Failure – Local Area	Unable to communicate to or from local area including LEC/ORR	 DDO (if available) DSTDM SO (if available) LDMG (if available) DDMG (if available) 	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?
Comms Failure – Brisbane	Unable to communicate to or from Sunwater Brisbane	DSTDM (if available)LDMGDDMG	Phone	Describe current situation with dam communications. What is the status – estimated time to restore communications?



Table 36: Communications failure—DSTDM emergency action

Activation level	Comms Failure – Site	Comms Failure – Local Area
Activation trigger	Unable to communicate to dam site	Unable to communicate to local area including LEC and ORR
Actions	 Provide technical advice to IC/LEC on a needs basis Record all communication As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action 	 Provide technical advice to IC on a needs basis Record all communication Assume that the DDO is assisting IC with LEC role As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action
Internal Notifications	ICLECCEO (if time permits)	 IC DDO (if available) CEO (if time permits)
External Notifications	DSR (if applicable)	DSR (if applicable)





Table 37: Communications failure—FODM emergency action

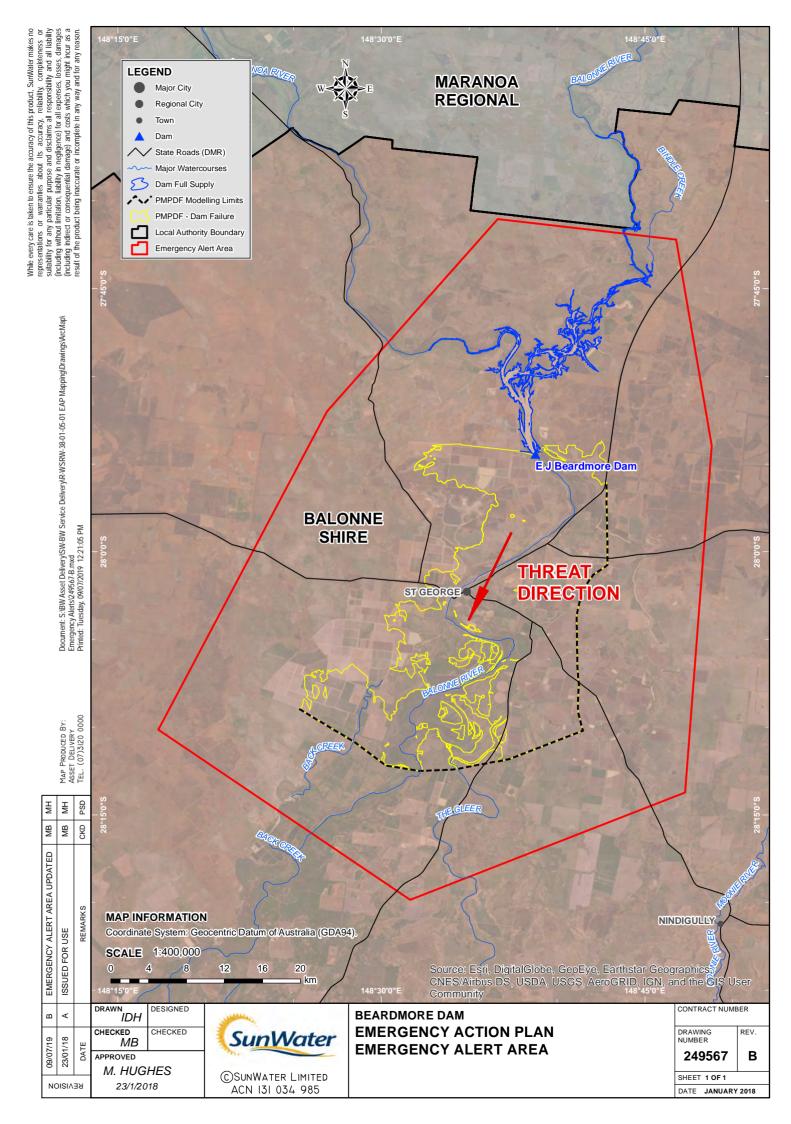
Activation level	Comms Failure – Site	Comms Failure – Local Area
Activation trigger	Unable to communicate to dam site,	Unable to communicate to local area including LEC/ORR
Actions	 Liaise with IC Record all communication As much as is practicable, continue other tasks associated with the role in accordance with any other current Emergency Action 	 Liaise with IC Record all communication Assume that the DDO is assisting IC with LEC role As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action
Internal Notifications	ICLEC/ORRDSTDM	ICDDO (if available)DSTDM
External Notifications	Not applicable	Not applicable



APPENDIX A NOTIFICATION AND COMMUNICATION LISTS

- A1 Sunwater regional notification list
- A2 Sunwater Brisbane notification list
- A3 External notification list
- A4 D/S resident notification list
- A5 Other D/S resident notification list (outside area—from previous EAP/requested messaging)
- A6 D/S irrigators notification list
- A7 Mallawa Board (Moolabah Weir) notification list
- A8 Other reference contacts
- A9 Emergency alert polygon
- A10 Dam failure emergency alert request Failure of Beardmore Dam (Balonne River)
- A11 Dam failure emergency alert request Failure of Beardmore Dam through Thuraggi Channel

Appendix A1 to Appendix A8 have been redacted



Appendix A10: Beardmore Dam failure EA request

Queensland emergency alert request guidelines

An Emergency Alert Request form should be completed, if required (see Sections 5 to 10 for actions) and sent to the SDCC Watch Desk to activate the Beardmore Dam Emergency Polygon (Figure A1).

Instructions

- This form is not to be used for flood UNLESS a flood has triggered an emergency event.
- Print off the following Queensland Emergency Alert Request form.
- Telephone the SDCC Watch Desk on and tell them your intention to use the Emergency Alert for an emergency event for Beardmore Dam.
- A KML Polygon for this dam is stored in the Sunwater area of the Disaster Management Portal in the Emergency Alert area. Ask the SDCC operative to locate the polygon. It will be a KML file called
- Give them your phone number, confirm their name, and end the call after advising the form will be sent shortly.
- IC and DSTDM will work together to craft a message relevant to the hazard and discuss with the LDMG, if there is time.
- Fill in the form and send to SDCC watch desk email: This form must come from the IC, DSTDM, or member of the Executive.
- Phone back to check the message has been sent and ask for an email to confirm.
- Create a Sunwater Incident report to advise of completion.
- This form MUST be sent from a Sunwater email address. If Sunwater email is not functional, they can confirm identification through the RDMW (Regulator), if required.
- Use the following text to complete the emergency alert request:

Filename:	Voice Message:	SMS:
	FLOOD EMERGENCY WARNING from Sun water: People downstream of E J Beard more Dam including St George must LEAVE IMMEDIATELY. E J Beard more Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to St George Showground. More information here: Balonne Shire Council emergency dot balonne dot que el dee dot gov dot ay you.	FLOOD EMERGENCY WARNING from Sunwater: People downstream of EJ Beardmore Dam including St George must LEAVE IMMEDIATELY. EJ Beardmore Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to St George Showground. More information here: Balonne Shire Council emergency.balonne.qld.gov.au/

The next two pages contain a pre-filled Beardmore Dam Emergency Alert request.

A Start	EMERGENCY ALERT REQUEST					
Queensiand Government	Location: Beard	more Dam Failure	e (Balonne Riv	/er)		Date: / / Time: : hrs
(01 May 2018)					Talaakaas	Time: : nrs
Requesting Offi					Telephone:	
Agency/Position	1:				Email:	
Event Type		_		ent as Location Bas	h Flood oke or Toxic Plume ed Text Message C	
Message Severi	ty 🛛 Emergenc	y Warning <mark>(NOTE acti</mark>	ivates the SEWS)	Watcl	n & Act	Advice
Campaign Mod	e 🛛 Voice			– Location Based	□ s	MS – Service Address Based
LDMG Advised	YES	□ NO		DDMG Advised		YES NO
Threat Direction	n Required?	YES 🗌 NO	Note: Can only	y be used for Emer	ency Warnings.	Indicate direction on map
STEP 1. EA Poly	gon Area: 🛛 M	ap attached		STEP 2. Filename	:	
ESRI *.dbf GML *.gm MapInfo TA	, *.prj, *.shp, *.shx II, *.xsd I B *.dat, *.id, *.maj i d/Mif *. MIDI Sequ	o, *.tab			ecify filenames bel ilenames below specify)	
Type (please us	e canitals for clarit	y) or handwrite Voice	message (Ideal	ly message should b	e less than 450 ch	aracters)
NEED TO act	TO PROTECT LI S FLOODING DO	FE AND LEAVE IMI	MEDIATELY. F	AILURE OF THE	DAM WILL RES	OOWNSTREAM OF THE DAN ULT IN EXTREMELY NOW. BOLLON AND
IMMINENT F	AILURE OF BEA	aximum of 160 charac RDMORE DAM. T <i>F</i> M). BOLLON AND	AKE ACTION T	O PROTECT LIFE	& LEAVE NOW	. ST GEORGE IS AT RISK.
IMMINENT F	AILURE OF BEA	RDMORE DAM. TA	AKE ACTION T MUNGINDI A TO CONFIRM	O PROTECT LIFE RE SAFE.	& LEAVE NOW	. ST GEORGE IS AT RISK.
IMMINENT F INFO ON ABO	AILURE OF BEA C RADIO (711 AI	RDMORE DAM. TA	AKE ACTION T MUNGINDI A TO CONFIRM FOR USE	O PROTECT LIFE RE SAFE.		
IMMINENT F INFO ON ABO	AILURE OF BEA C RADIO (711 AI	RDMORE DAM. TA	AKE ACTION T MUNGINDI A TO CONFIRM	O PROTECT LIFE RE SAFE. BY SDCC	2 & LEAVE NOW / /20 / /20	. ST GEORGE IS AT RISK.

	DO NOT SEND THIS PAGE			
	GUIDE TO COMPLETE STEPS 1 – 4			
STEP 1.	EA Polygon Area (e.g. detailed description and location reference to allow positive identification of message area, including street names with cross street, areas of interest such as parks, rivers, dams, coastal areas) it is preferable to attach a map identifying the message area. If a Threat Direction has been requested, please clearly indicate it on the map.			
STEP 2.	Tick applicable box and note the file name.			
STEP 3.	Voice Message: type or handwritten the required message. As the message will be translated by a text-to-speech process it is important that words are not unintelligible when translated e.g. "qld" used in a web site address must be entered as "q l d", similarly the word "dot" must be entered into a web address instead of a full stop.			
	Voice Message ideally should have no more than 450 characters including spaces. Do not use special characters – refer to EA Manual for details. Warning message must start with "Emergency Emergency"			
STEP 4.	SMS Is restricted to a maximum of 160 characters including spaces and punctuation. Either type the message or handwrite the characters into the boxes.			

Example: SMS Flash Flood Warning from SES for Opal Valley-immediate threat to life/property-Warn others-Leave area/prepare NOW or seek higher ground-Listen to local radio

If using template EA messages, please provide the appropriate variables that are in the template message guides. Refer to the Queensland Emergency Alert Manual for copies of the template message guides.

//RELEVANTAUTHORITY//

//DIRECTIONANDAREA//

//NAME//

//NUMBER//

//TIME//

//TIMEandDAY//

//DIRECTIONandPLACE//

//HOURSMINUTES//

//PLACE//

//PLACEPLACE//

//EXTERNAL/INTERNAL//

//SUBURBS//

//FireIncident//

		EME	RGENC	Y ALER		EST		
Queenstand Graenstand Graenstand	Location: Bearc	dmore Dam Failure	through Thu	ıraggi Channel		Date: Time:	/	/ hrs
(01 May 2018) Requesting Offi	icer:				Telephone:	Time.	•	111.5
Agency/Position					Email:			
					Linuii.			
Event Type		_		ent as Location Bas	sh Flood oke or Toxic Plume ed Text Message C		od emical S	pill
Message Severi	ity 🛛 Emergen	cy Warning <mark>(NOTE acti</mark>	vates the SEWS)	Watcl	n & Act	🗌 Advie	ce	
Campaign Mode	e 🛛 Voice		🖂 sms -	– Location Based	🗌 s	MS – Service	Addres	s Based
LDMG Advised	YES	NO		DDMG Advised		YES [NO	
Threat Direction	n Required?	YES 🗌 NO	Note: Can only	y be used for Emer	ency Warnings.	Indicate dire	ction or	map
STEP 1. EA Poly	rgon Area: 🛛 🕅	lap attached		STEP 2. Filename	:			
ESRI *.dbf	r, *.prj, *.shp, *.sh nl, *.xsd NB *.dat, *.id, *.ma id/Mif *. MIDI Seq	ap, *.tab	nes)		ecify filenames bel ilenames below specify)	low		
Type (please us	e capitals for clari	ty) or handwrite Voice	e message (Ideall	lv message should t	e less than 450 ch	aracters).		
RESIDENTS D DAM WILL R	DOWNSTREAM ESULT IN EXTRE . BOLLON AND	BEARDMORE DAM OF THE DAM NEED EMELY DANGEROU MUNGINDI ARE SA	D TO act TO PI JS FLOODING AFE.	ROTECT LIFE AN DOWNSTREAM	D LEAVE IMME	DIATELY. F	AILUR	E OF THE
		haximum of 160 charac ARDMORE DAM. TA			& LEAVE NOW	. ST GEOR	GE IS A	T RISK.
		M). BOLLON AND						
IMMINENT F	C RADIO (711 A							
IMMINENT F	C RADIO (711 A	,						
IMMINENT F	C RADIO (711 A		TO CONFIRM					
IMMINENT F INFO ON ABO	C RADIO (711 A		TO CONFIRM	BY SDCC				
IMMINENT F INFO ON ABO			TO CONFIRM		/ /20	Manua		
IMMINENT F INFO ON ABO	icer:		TO CONFIRM FOR USE	re	/ /20 / /20	Manua	ransmis	sion

	DO NOT SEND THIS PAGE			
	GUIDE TO COMPLETE STEPS 1 – 4			
STEP 1.	EA Polygon Area (e.g. detailed description and location reference to allow positive identification of message area, including street names with cross street, areas of interest such as parks, rivers, dams, coastal areas) it is preferable to attach a map identifying the message area. If a Threat Direction has been requested, please clearly indicate it on the map.			
STEP 2.	Tick applicable box and note the file name.			
STEP 3.	Voice Message: type or handwritten the required message. As the message will be translated by a text-to-speech process it is important that words are not unintelligible when translated e.g. "qld" used in a web site address must be entered as "q l d", similarly the word "dot" must be entered into a web address instead of a full stop.			
	Voice Message ideally should have no more than 450 characters including spaces. Do not use special characters – refer to EA Manual for details. Warning message must start with "Emergency Emergency"			
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//RELEVANTAUTHORITY//

//DIRECTIONANDAREA//

//NAME//

//NUMBER//

//TIME//

//TIMEandDAY//

//DIRECTIONandPLACE//

//HOURSMINUTES//

//PLACE//

//PLACEPLACE//

//EXTERNAL/INTERNAL//

//SUBURBS//

//FireIncident//

APPENDIX B Drawings and maps

- B1 Drawings
- B2 Flood impact—downstream
- B3 Inundation maps
- B4 Catchment maps (Queensland river maps from the BOM website)

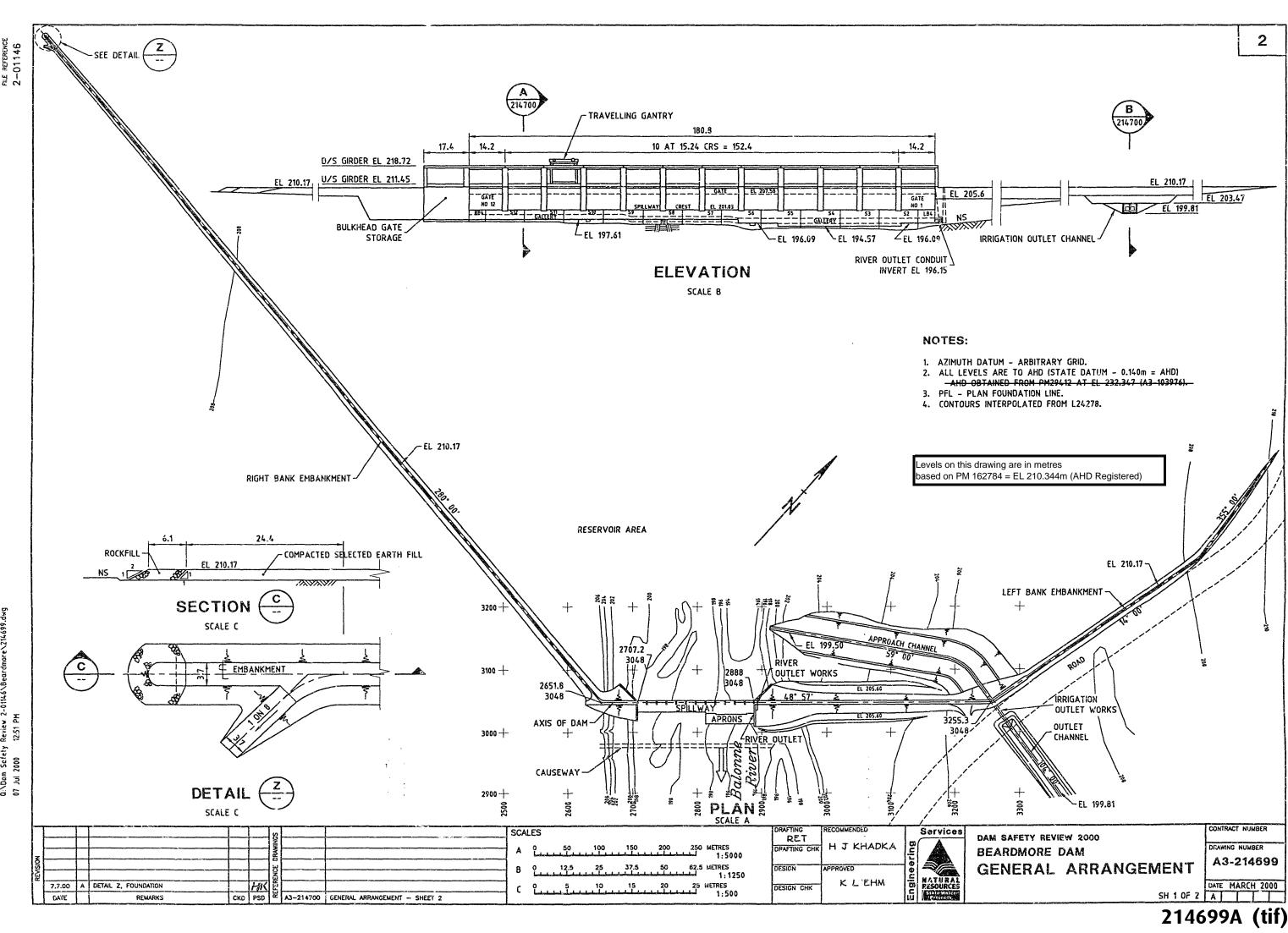
NOTE: Actual levels may differ from those shown in flood inundation maps due to variations in assumptions made in the models to actual flood events.

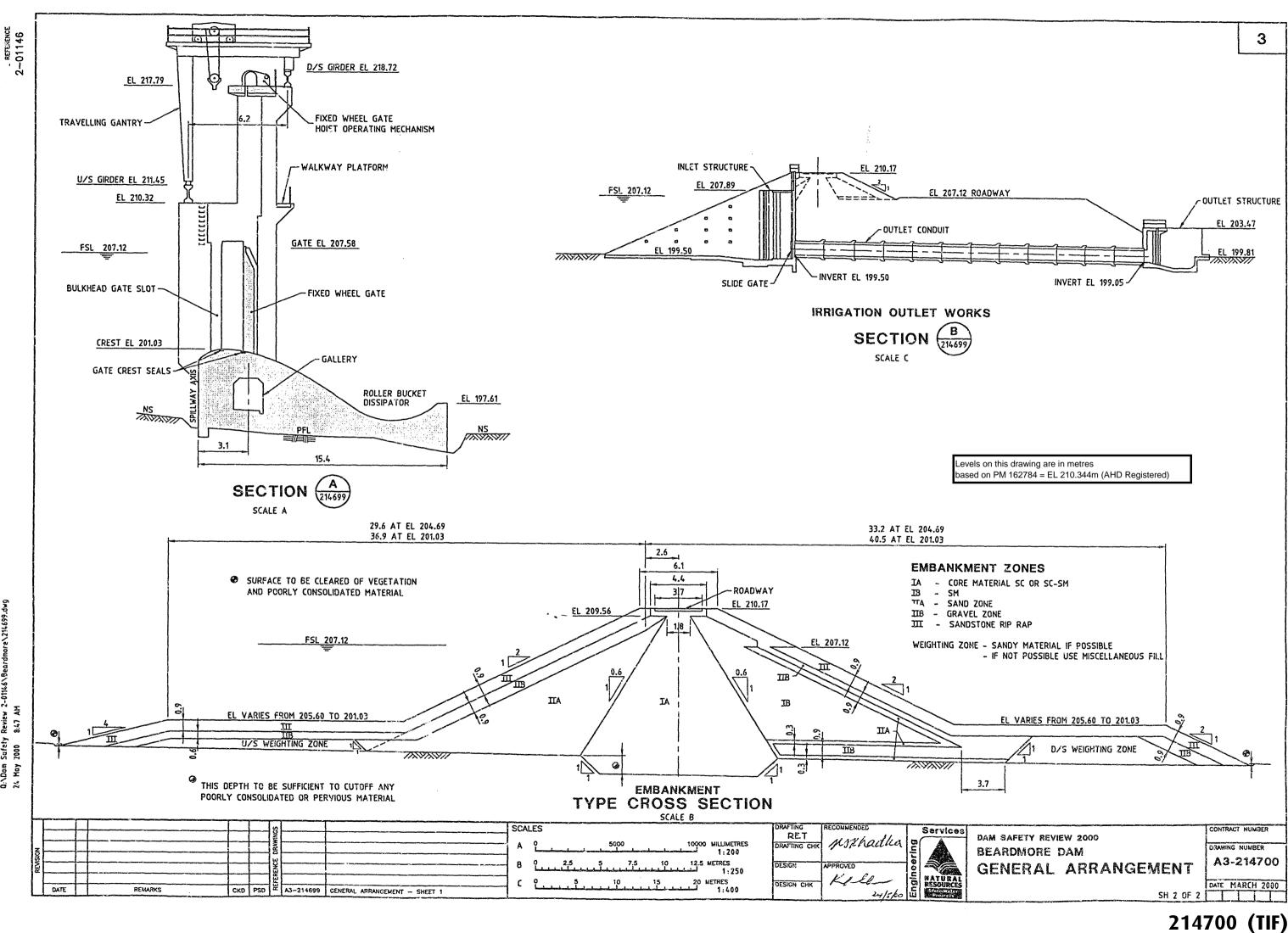
Appendix B1: Drawings

The following drawings are applicable to the General Arrangement:

General Arrangement (1 of 3) General Arrangement (2 of 3) General Arrangement, channel section (3 of 3) Right embankment crest survey Right embankment crest survey (Detail) Left embankment survey (below design level)

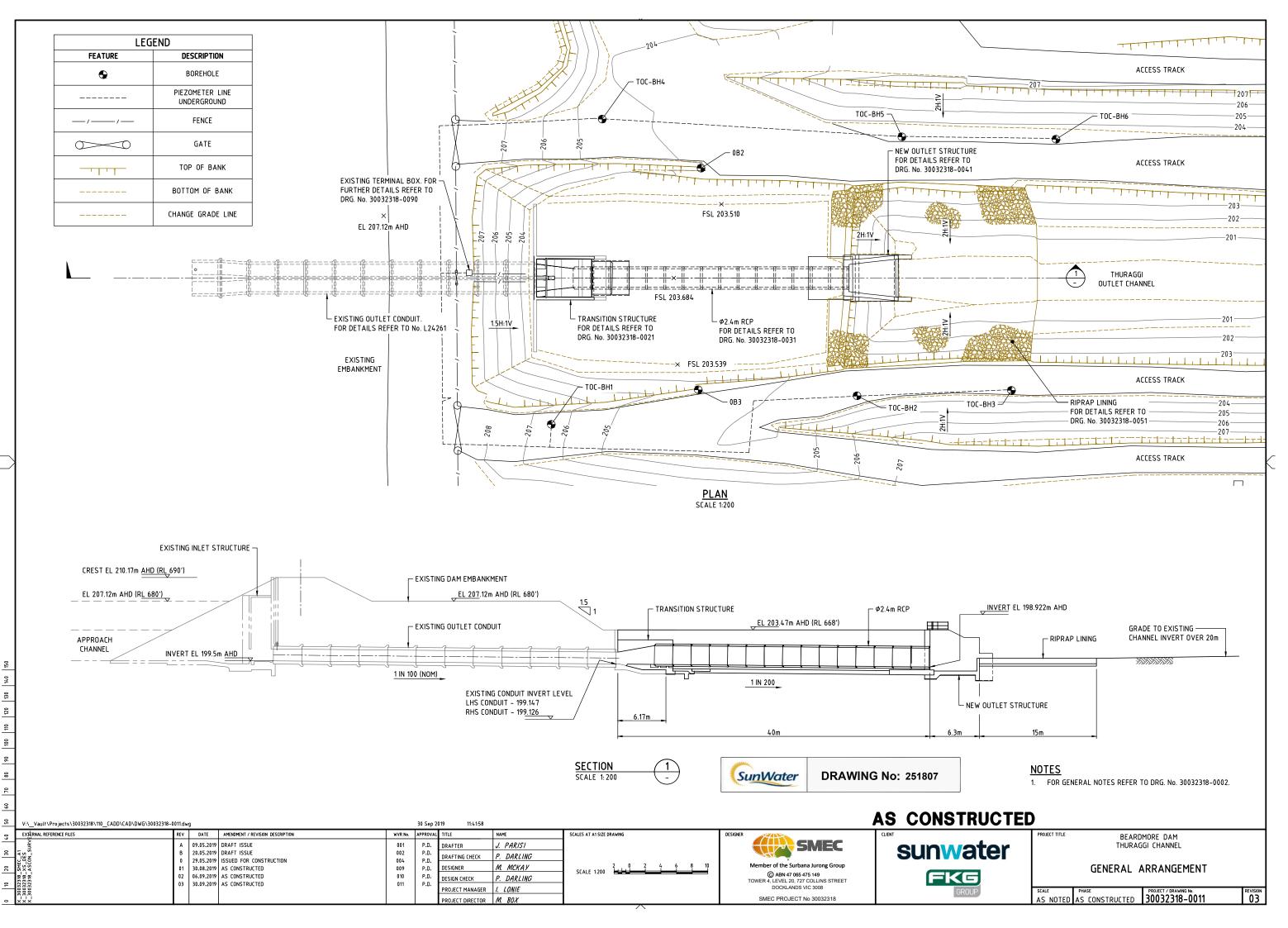
The following drawing displays the instrumentation and monitoring equipment: Instrumentation layout

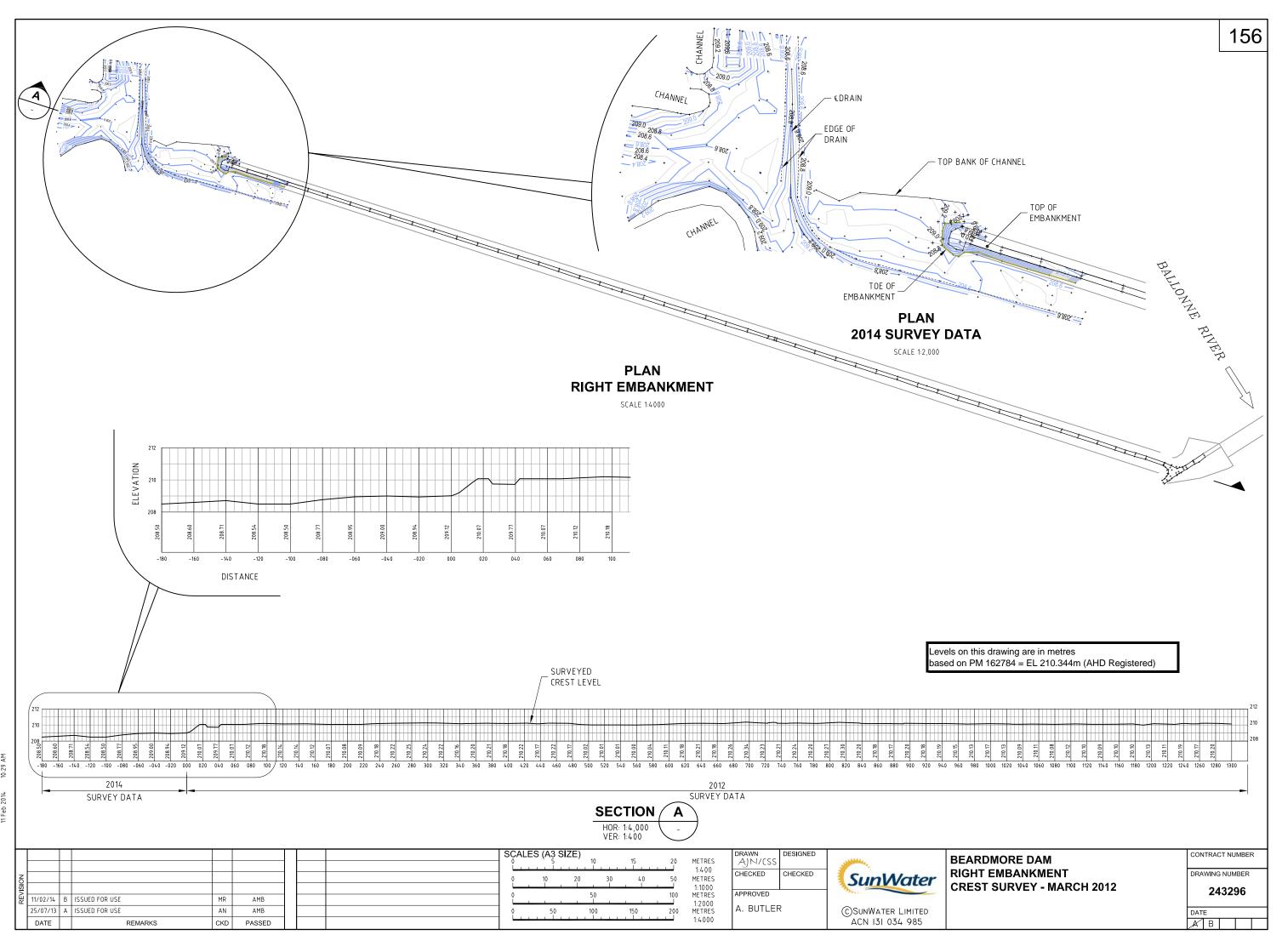




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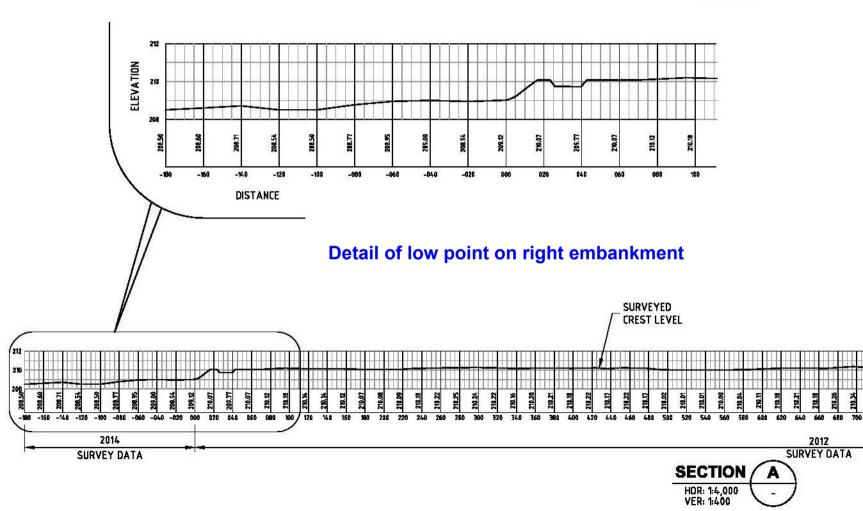


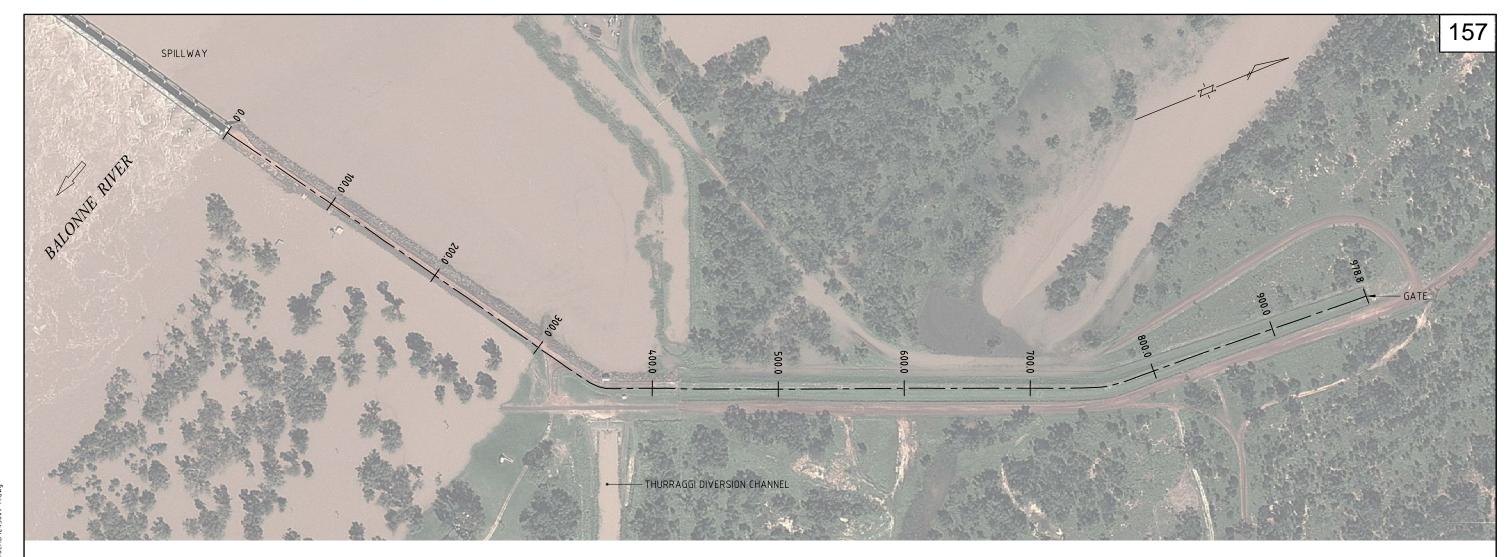


T:\Asset Solutions\SW-St George WSS\R-WIBS-01-07 Instrumentation\Drawings\AutoCAD\243296-B.d. 11 Feb 2014 10:29 AM



SCALE 1:4000





CREST LEVEL INFORMATION

CHAINAGE (m)	ELEVATION (m)	DECODIDEIC
		DESCRIPTION
0.0	210.30	CL
10.1	210.40	CL
19.3	210.49	CL
26.3	210.42	CL
31.8	210.42	CL
38.7	210.34	CL
45.6	210.38	CL
58.9	210.33	CL
70.6	210.40	CL
83.2	210.37	CL
90.4	210.41	CL
95.7	210.40	CL
106.2	210.48	CL
115.5	210.42	CL
126.8	210.37	CL
140.5	210.41	CL
152.2	210.38	CL
160.1	210.37	CL
166.3	210.35	CL
172.9	210.43	CL
179.1	210.39	CL
185.9	210.38	CL
195.6	210.43	CL
202.4	210.41	CL
210.5	210.41	CL
217.9	210.36	CL
230.7	210.35	CL
242.0	210.40	CL
248.5	210.32	CL

261.7	210.30	CL
273.6	210.35	CL
290.0	210.28	CL
302.8	210.23	CL
314.2	210.24	CL
328.6	210.24	CL
349.7	210.24	CL
357.4	210.24	CL
363.4	210.22	CL
369.5	210.24	CL
376.3	210.23	CL
386.7	210.22	CL
392.9	210.23	CL
403.6	210.25	CL
408.0	210.27	CL
410.3	210.27	CL
420.5	210.14	
432.2	210.03	
445.1	210.11	CL
460.5	210.15	
467.4	210.22	CL
477.3	210.23	CL
489.2	210.17	CL
507.2	210.11	CL
524.7	210.11	
541.4	210.24	CL
558.2	210.37	CL
572.4	210.39	CL
585.5	210.30	CL
595.6	210.26	CL

610.0	210.25	CL
625.5	210.24	CL
630.4	210.19	CL
639.9	210.18	CL
657.8	210.21	CL
675.2	210.17	CL
692.2	210.14	
709.4	210.19	CL
726.7	210.15	
742.4	210.28	CL
756.6	210.35	CL
762.4	210.40	CL
775.3	210.36	CL
789.1	210.33	CL
798.0	210.33	CL
805.3	210.29	CL
814.4	210.32	CL
828.3	210.19	CL
842.4	210.28	CL
860.9	210.21	CL
876.3	210.14	
891.9	210.08	
901.9	210.10	CL
915.5	210.16	CL
926.3	210.21	CL
937.2	210.23	CL
949.3	210.19	CL
959.1	210.13	
968.2	210.07	CL
978.8	209.90	CL/GATE

SunWater	BE LE C
©SUNWATER LIMITED	

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	LIVER					
Н	r Dei					
GED	ASSET 0 0000	N				
8	. ~	VISION				
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	MA (07		23/2/15	Α	ISSUED FOR USE	RB
DRAV	3ULK TEL:		DATE		REMARKS	СК

			NCE DRAWINGS			SCALES (A3 SIZE)	DRAWN CHECKED RB APPROVED	DESIGNED MR CHECKED AMB	SunWater	BEAI LEFT CR
JSE	RB	K.L. EHM	FERE				K.L. EHM		©SUNWATER LIMITED	
REMARKS	CKD	PASSED	RE	243296	RIGHT BANK, CREST LEVEL SURVEY		10/3/15	RPEQ 2930	ACN 131 034 985	

~

NOTES:

- CHAINAGE IS IN METRES UNLESS NOTED OTHERWISE.

- LEVELS DATUM: AUSTRALIAN HEIGHT DATUM.
- DATE OF SURVEY: 6TH FEBRUARY 2015.
- SHADED SURVEY LEVELS ARE BELOW ORIGINAL DESIGN CREST
- LEVEL (DCL) EL 210.17m AHD.

Levels on this drawing are in metres based on PM 162784 = EL 210.344m (AHD Registered)

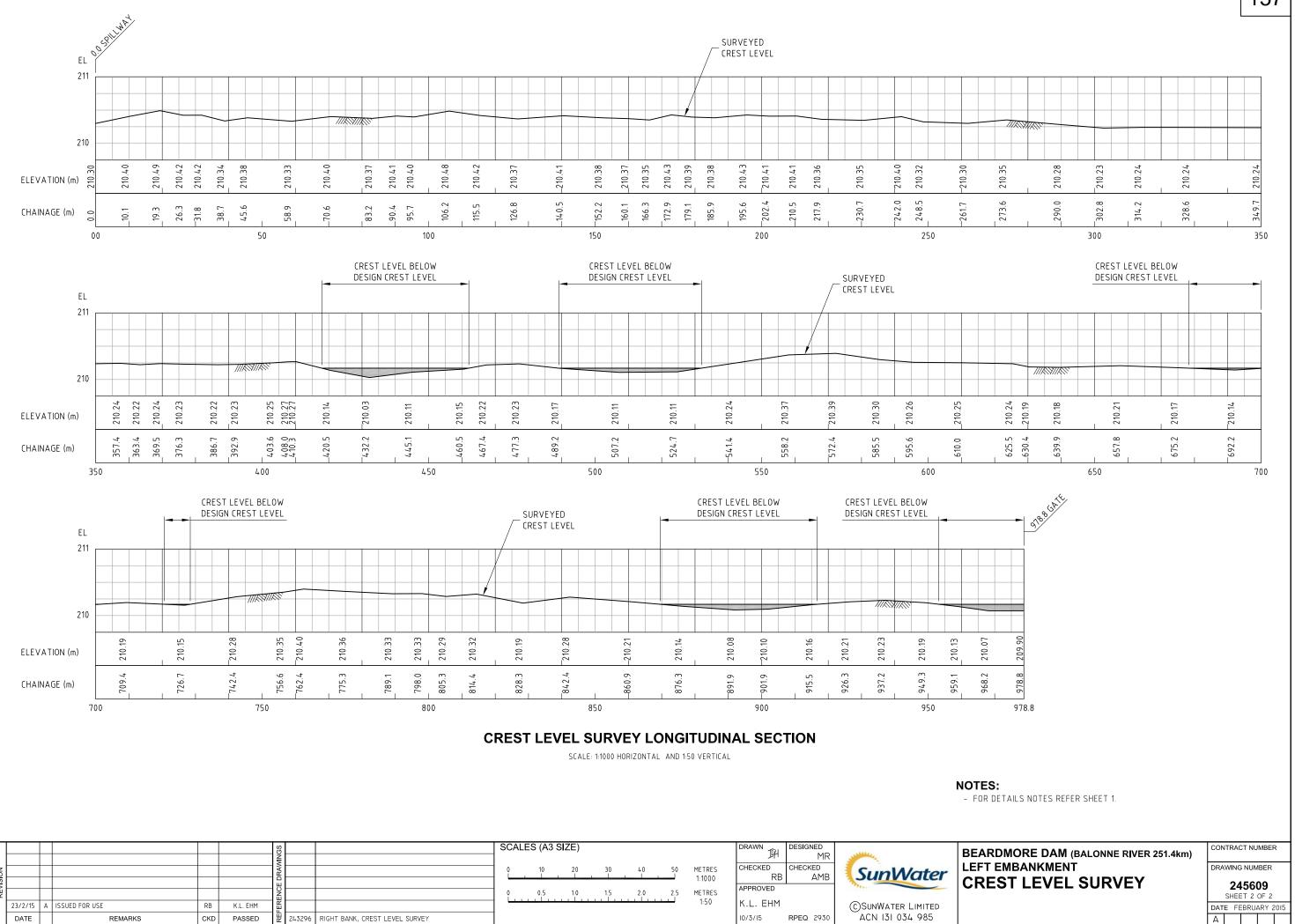
EARDMORE DAM (BALONNE RIVER 251.4km) **REST LEVEL SURVEY**

CONTRACT NUMBER

DRAWING NUMBER

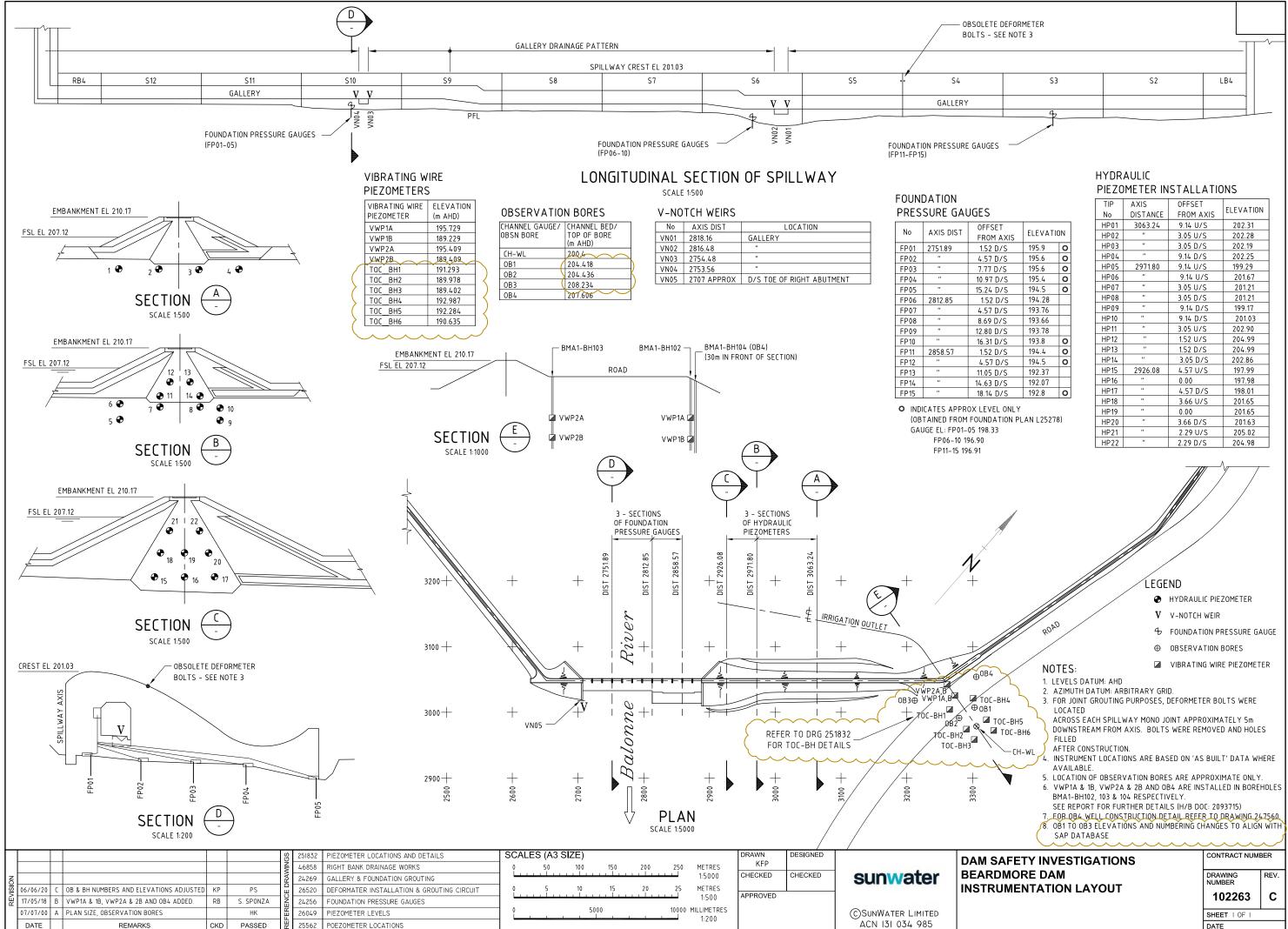
245609 SHEET I OF 2

DATE FEBRUARY 2015



Delivery\SW-10:34 AM Assef 2015 Mar <u>iii</u> z

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v/ Asset Delivery\X_Defi Il 2020 11:42 AM

S:\BW 06 Jul

DATE

REMARKS

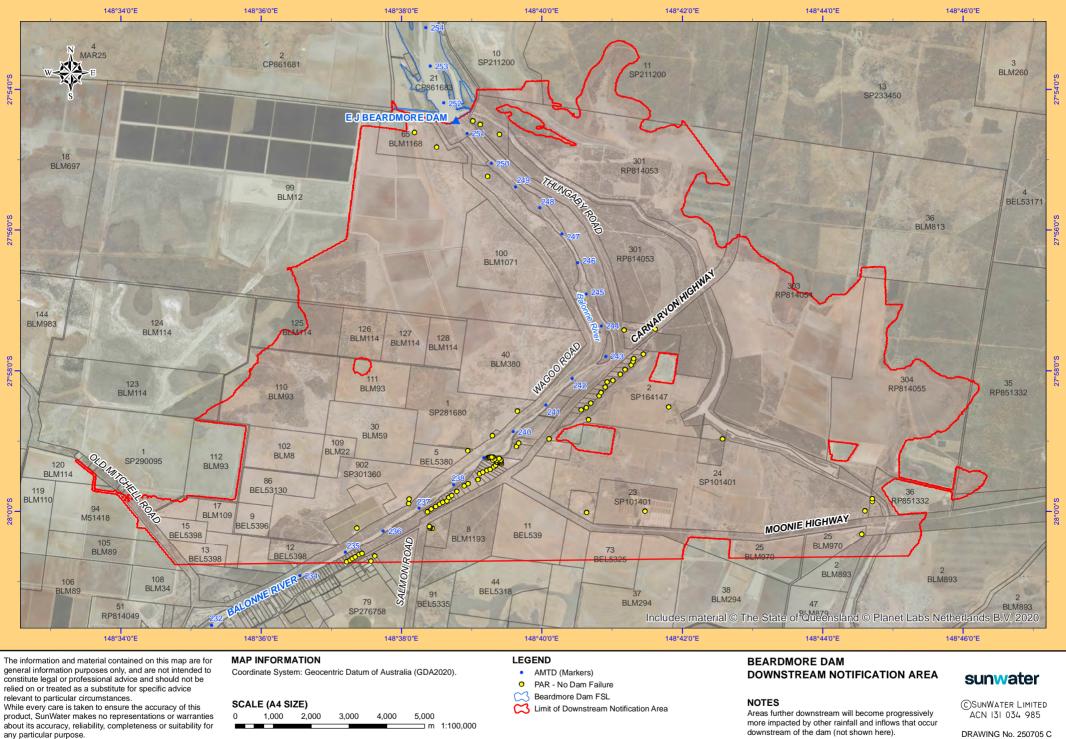
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PASSED

25562 POEZOMETER LOCATIONS

JGES				TIP No	AXIS DISTANCE	OFFSET FROM A	xis	ELEVATION	1
OFFSET				HP01	3063.24	9.14 U/		202.31	
FROM AXIS	ELEVATI	ON		HP02	п	3.05 U/:	S	202.28	
1.52 D/S	195.9	0		HP03	"	3.05 D/	S	202.19	
4.57 D/S	195.6	0		HP04	"	9.14 D/	S	202.25	
7.77 D/S	195.6	0		HP05	2971.80	9.14 U/		199.29	
10.97 D/S	195.4	0		HP06	"	9.14 U/		201.67	_
15.24 D/S	194.5	0		HP07		3.05 U/		201.21	_
1.52 D/S	194.28			HP08		3.05 D/		201.21	_
4.57 D/S	193.76			HP09	"	9.14 D/		199.17	_
8.69 D/S	193.66			HP10 HP11	"	9.14 D/ 3.05 U/:		201.03 202.90	-
12.80 D/S	193.78			HP12		1.52 U/:		202.90	-
16.31 D/S	193.8	0		HP13	"	1.52 D/		204.99	-
1.52 D/S	194.4 194.5	0		HP14	"	3.05 D/		202.86	
4.57 D/S 11.05 D/S	194.5			HP 15	2926.08	4.57 U/		197.99	
14.63 D/S	192.07			HP16	"	0.00	-	197.98	
18.14 D/S	192.8	0		HP17	"	4.57 D/	'S	198.01	
10.14 07 5	172.0	•		HP 18	"	3.66 U/	S	201.65	
OX LEVEL ONLY			[HP19	"	0.00		201.65	
I FOUNDATION PL	AN L2527	8)		HP20	"	3.66 D/	S	201.63	
05 198.33				HP21	"	2.29 U/	S	205.02	
96.90 96.91				HP22	"	2.29 D/	S	204.98	
₩ +	ROA				V ⊕	HYDRAULI V-NOTCH FOUNDATI OBSERVA	WEIR ION PF TION F	RESSURE GA BORES	
⊕OB4 ↓ TOC-BH4	1. L 2. A	ZIMUT	HDA		BITRARY GRI PURPOSES, I	D.		E PIEZOMET LTS WERE	ER
← 0B1 ▲ TOC-BH5 ▲ TOC-BH5 → TOC-BI → CH- ← 0 ← 0 ← 0 ← 0 ← 0 ← 0 ← 0 ← 0	H6 -WL 4. II 5. L 6. V 8. C	OWNS FILLED FTER NSTRU VAILA OCATI (WP1A MA1-E EE REI OR OB	S EAC TREA CONS MENT BLE. ON OF & 1B, BH102, PORT 4 WEI OB3 E	M FROM TRUCTIO LOCATI OBSER' VWP2A 103 & 10 FOR FUF L CONS ELEVATI	WAY MONO JC AXIS. BOLTS N. ONS ARE BAS VATION BORE & 2B AND OF 04 RESPECTIV RTHER DETAIL TRUCTION DE ONS AND NUM	S WERE REI SED ON 'AS S ARE APF 34 ARE INS /ELY. .S (H/B DO TAIL REFE	MOVEI BUIL PROXII STALL C: 209 R TO I	D AND HOLE T' DATA WH MATE ONLY ED IN BOREI 93715) DRAWING 24	IERE HOLES
AM SAFE		'EST	'IG/		1S		CON	TRACT NUME	BER
BEARDMO							DRAV		REV.
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DATE



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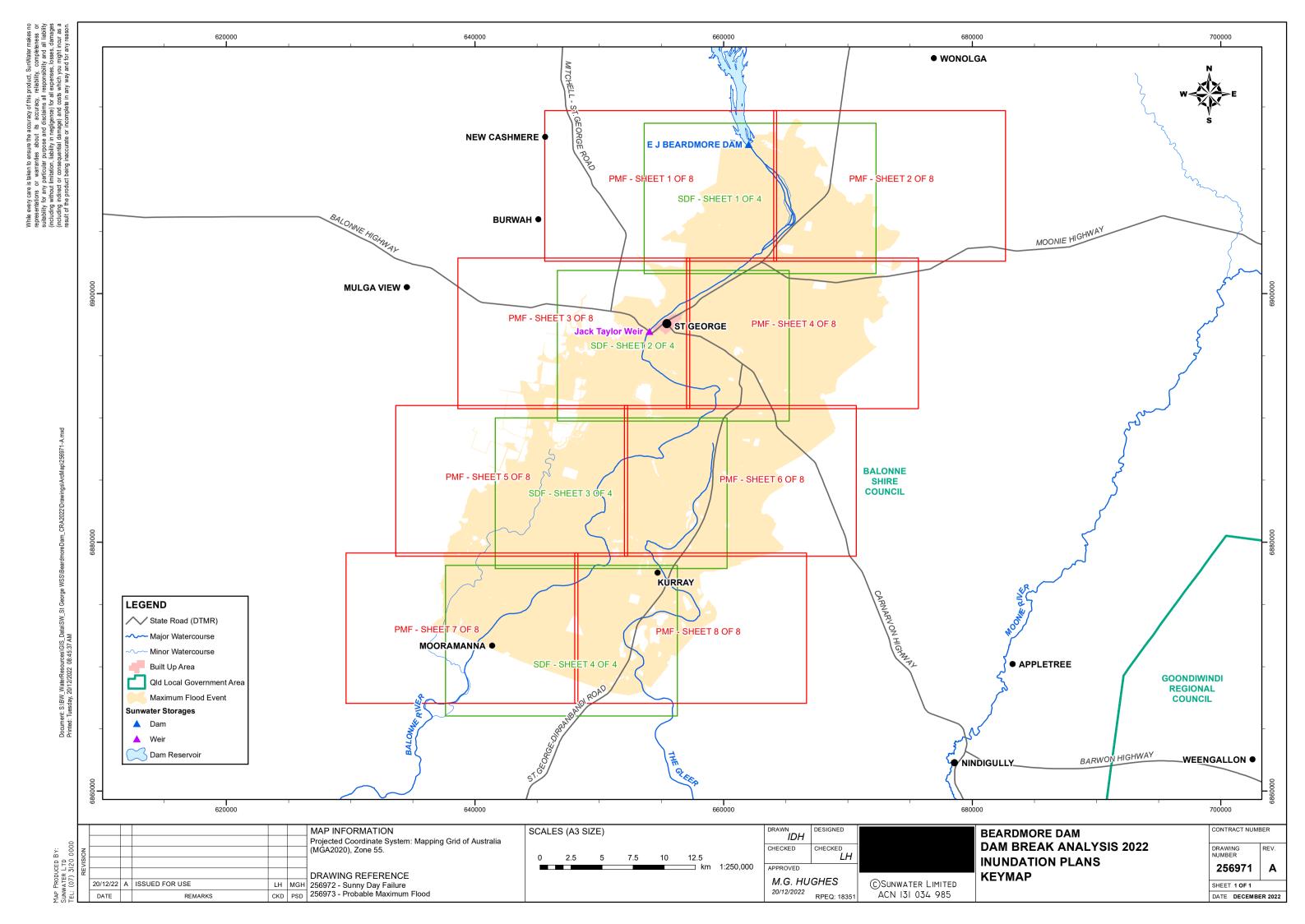
Appendix B3: Inundation maps

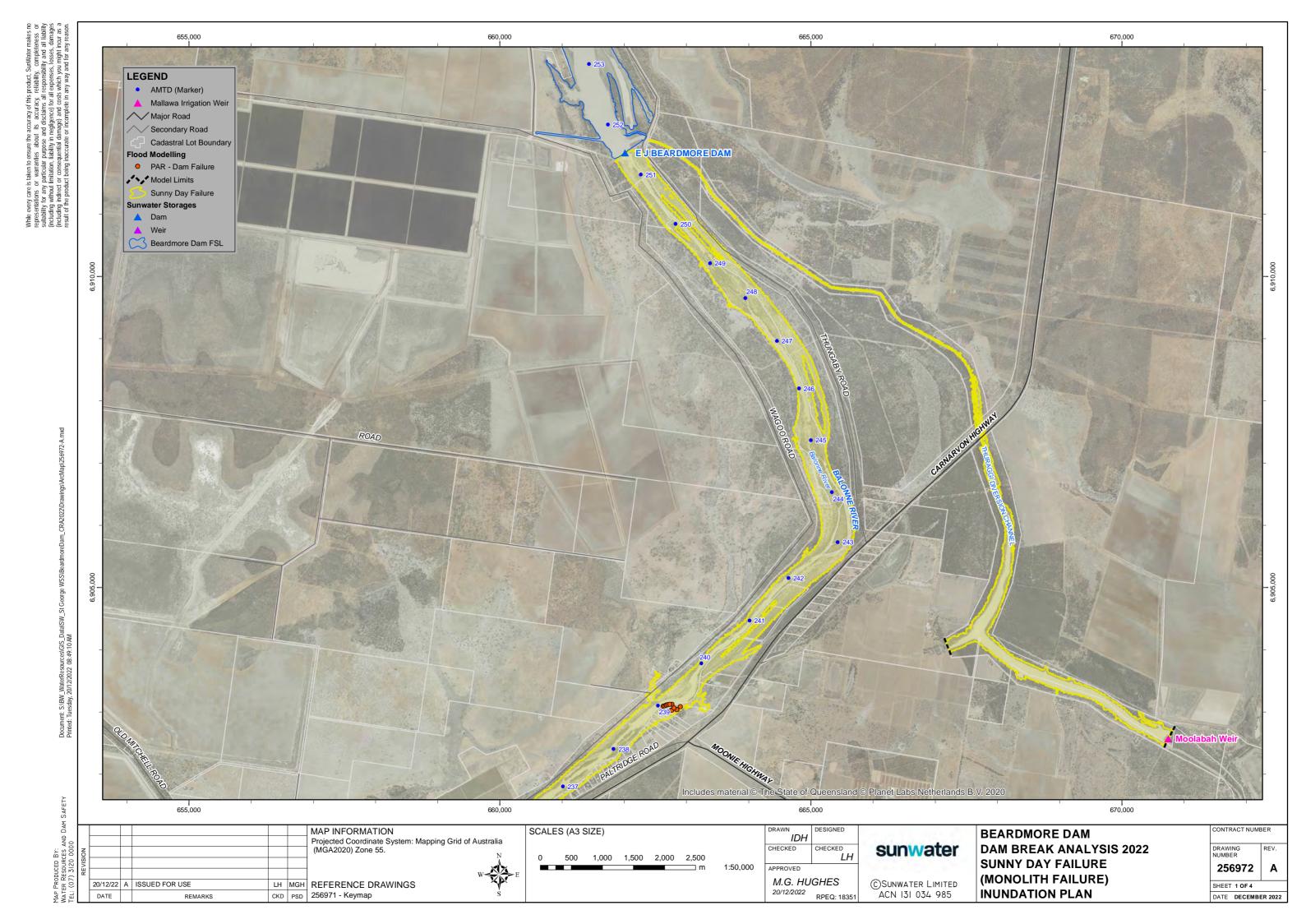
The following maps are derived from the EJ Beardmore Dam 2022 Comprehensive Risk Assessment (CRA) (reference X).

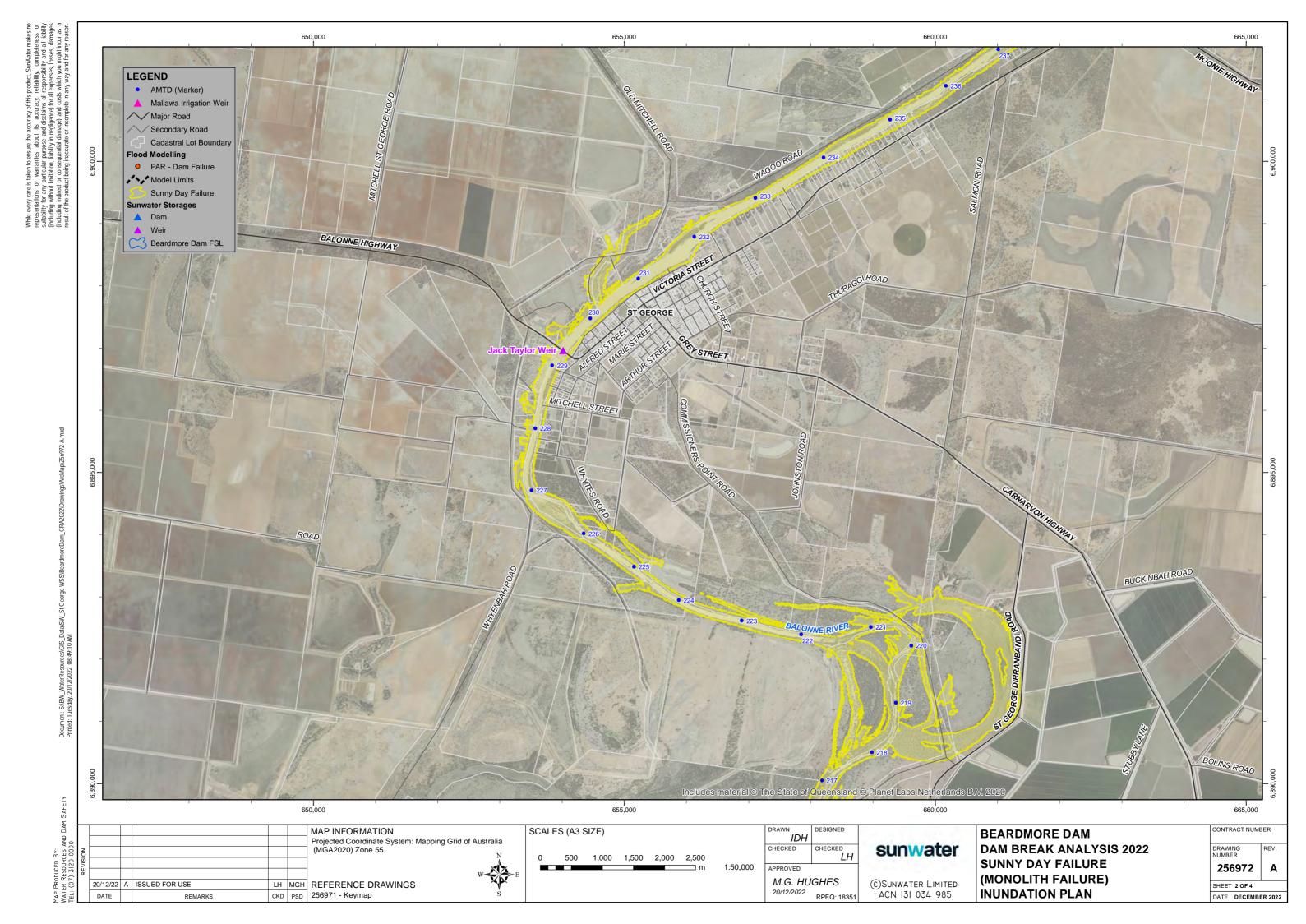
Drawings:

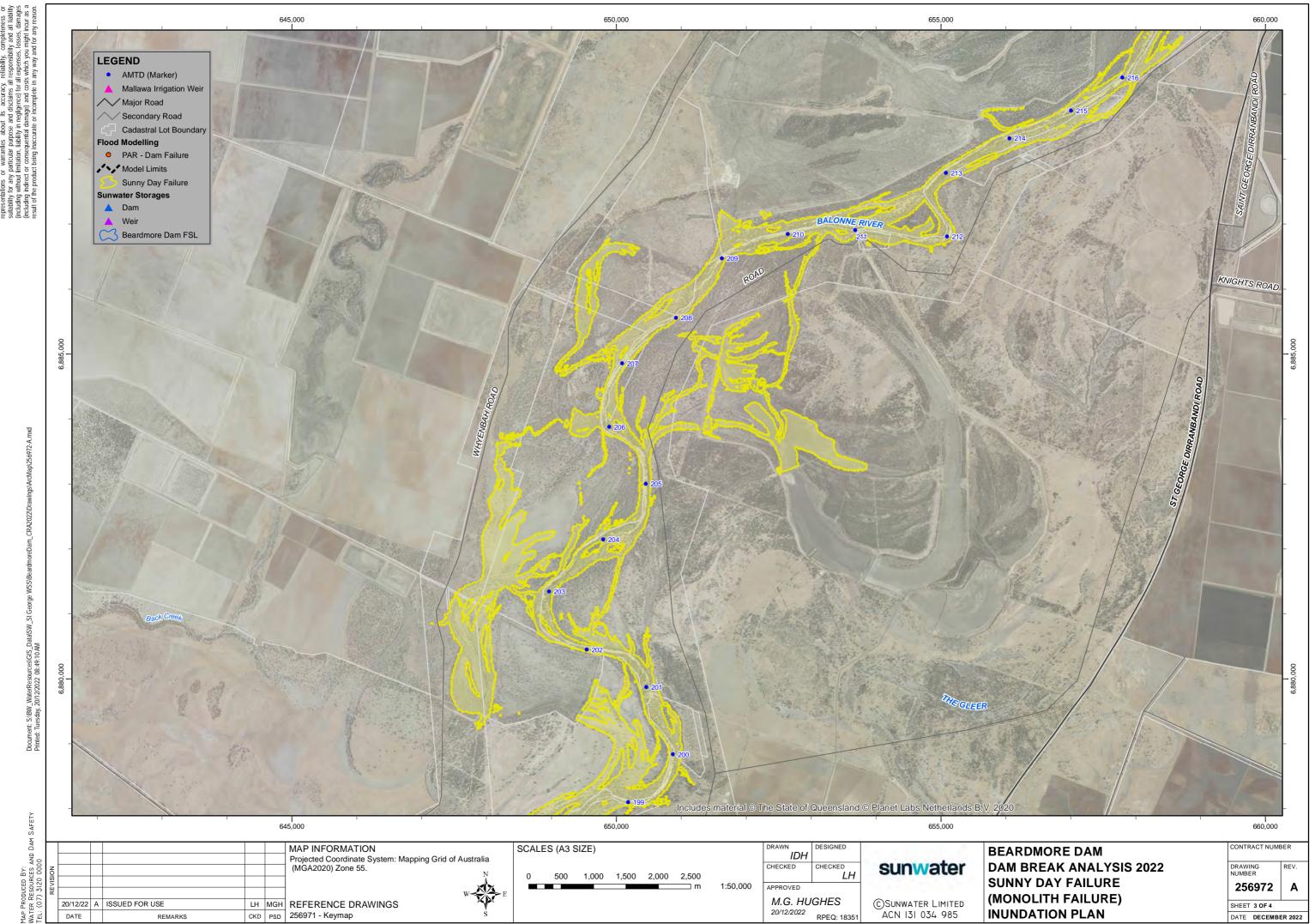
- o Keymap
- o SDF Balonne River
- o PMF Monolith Failure

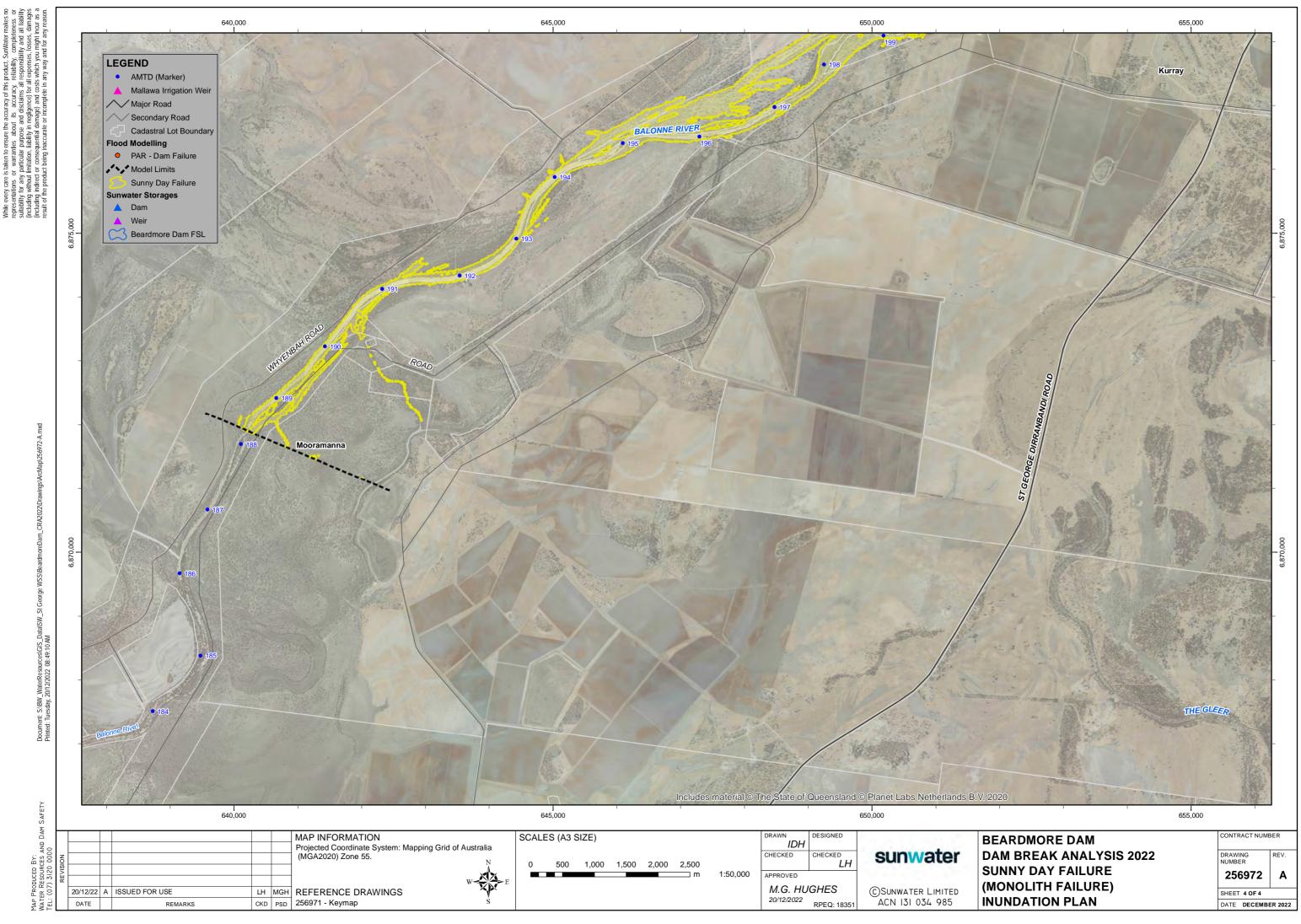
Disclaimer: Every effort has been made to ensure the currency of the flood inundation maps reproduced in this EAP. However, as the maps have been extracted from external sources, their accuracy cannot be guaranteed. Please refer to the Local Disaster Management Plan for the most current information.











Document: S:\BW_WaterResources\GIS_D2 Printed: Tuesday, 20/12/2022 08:56:54 AM

DAM SAFETY

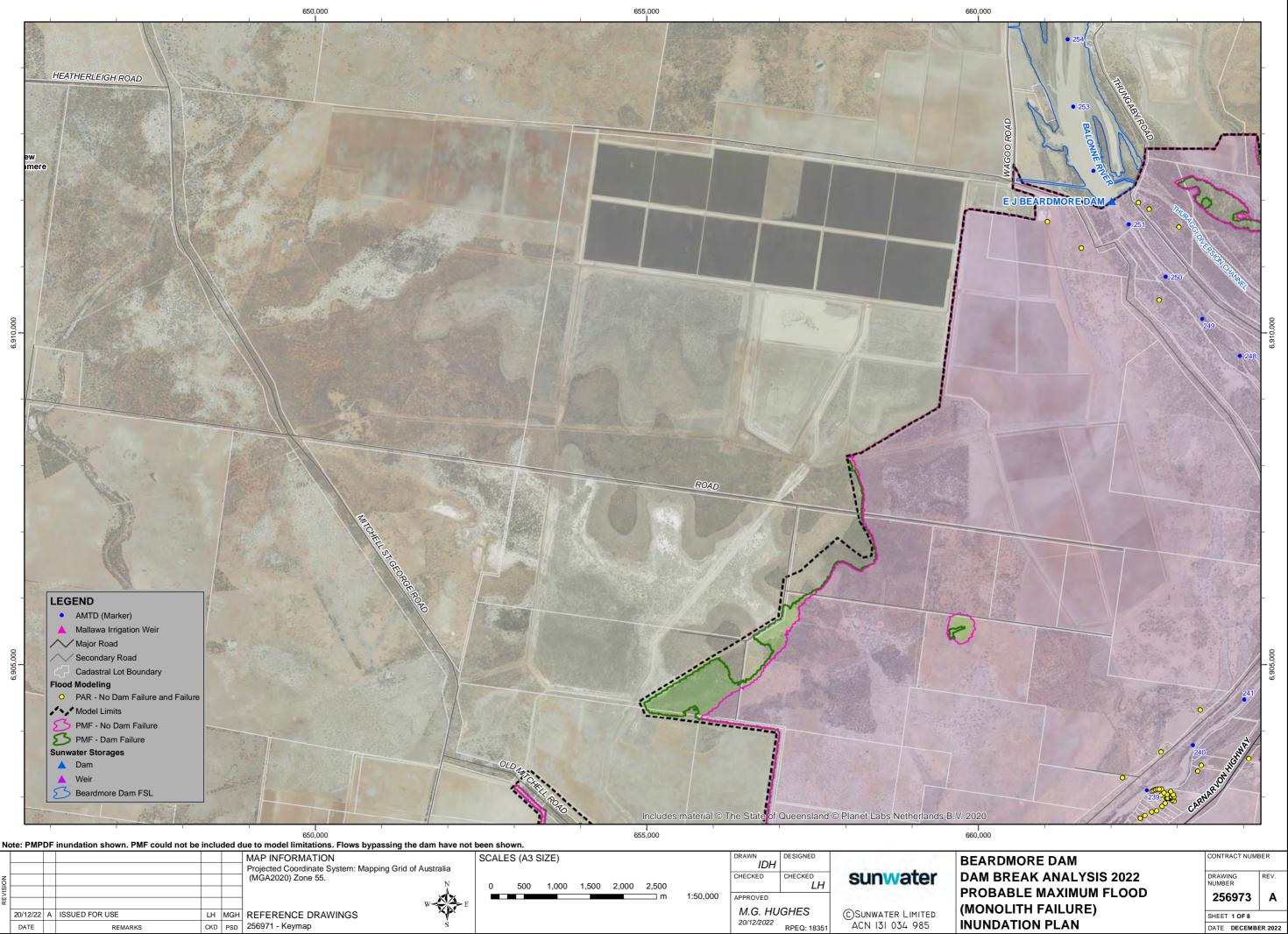
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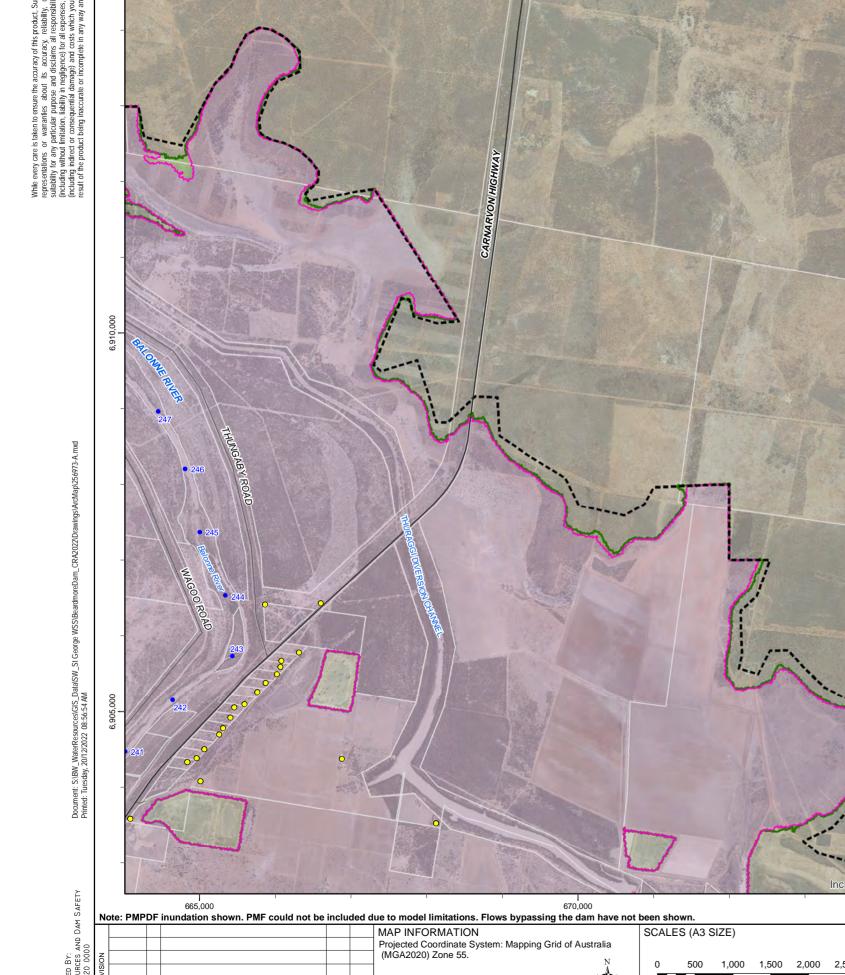
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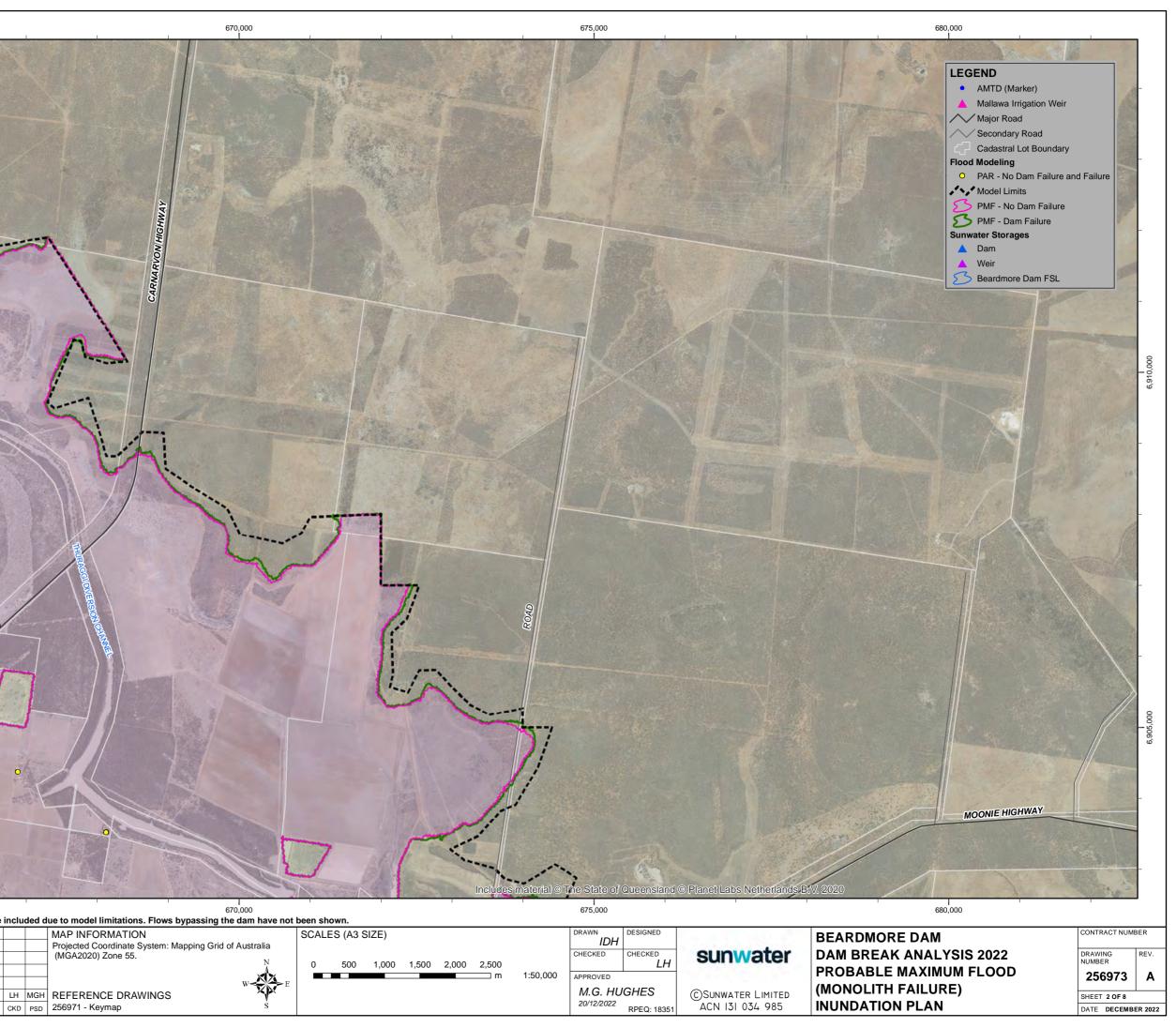
MAP WAT TEL:





665,000



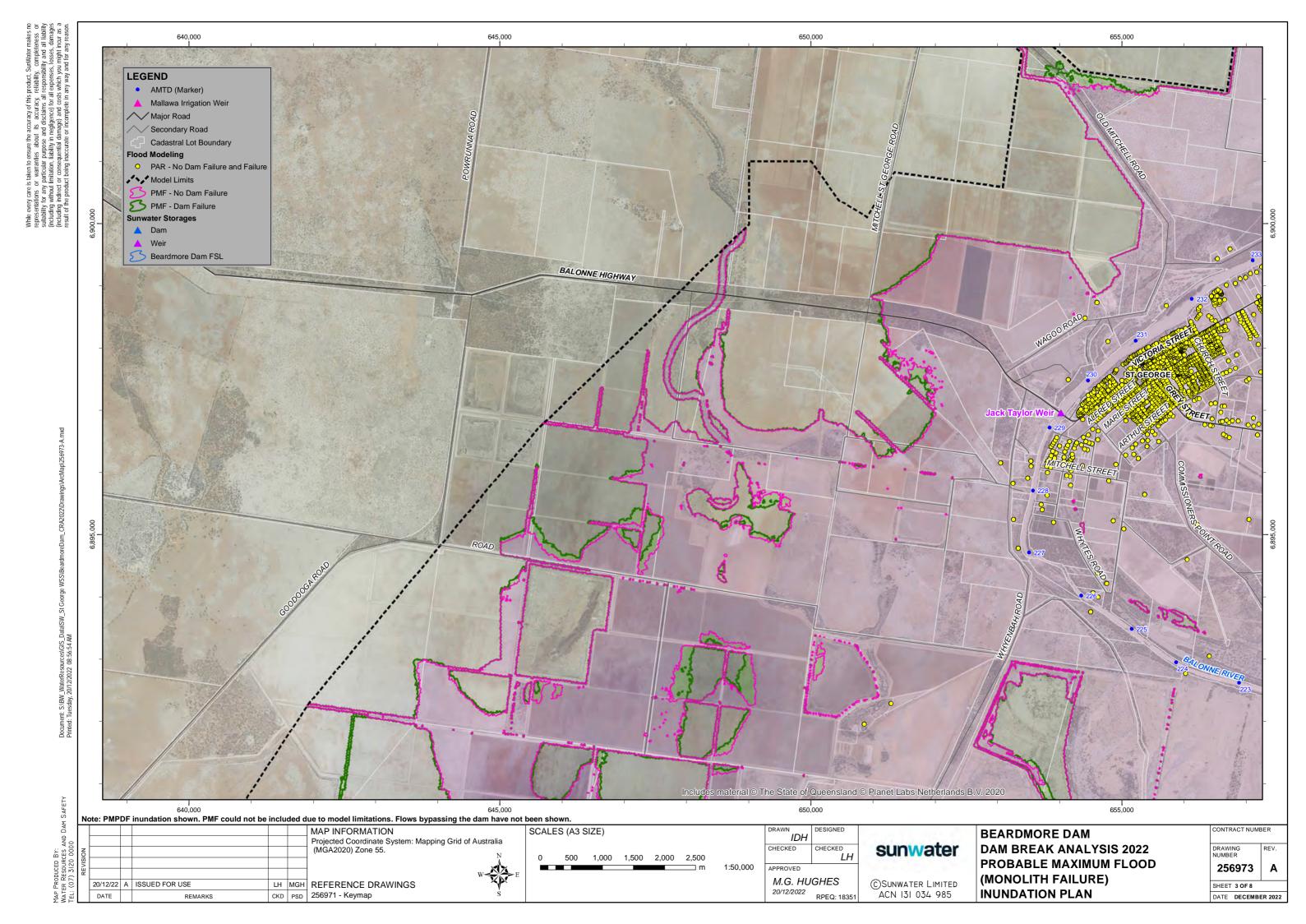


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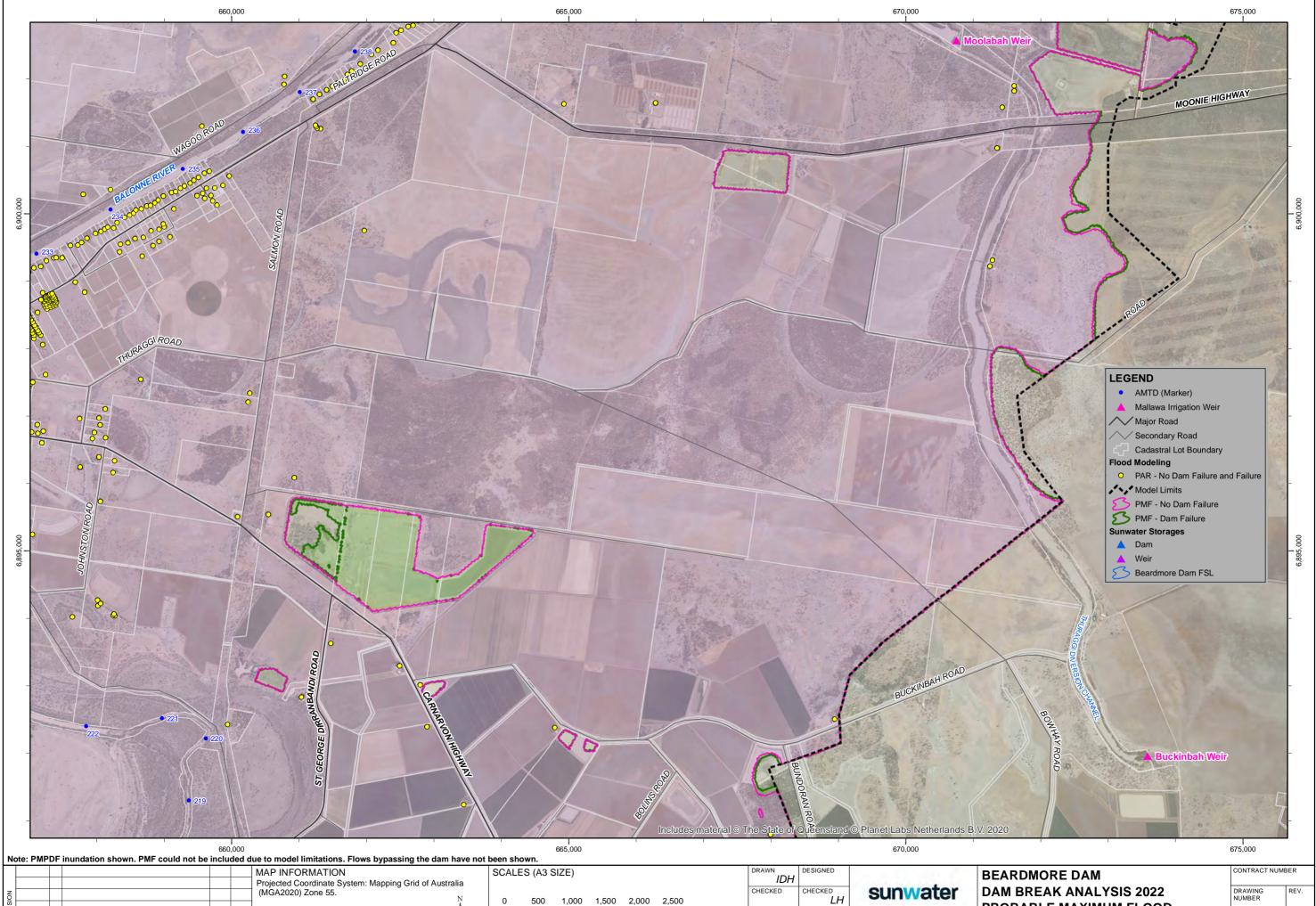
REMARKS

DATE





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APPROVED

20/12/2022

M.G. HUGHES

RPEQ: 18351

©SUNWATER LIMITED ACN 131 034 985

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LH MGH REFERENCE DRAWINGS CKD PSD 256971 - Keymap

l m

DAM SAFETY DND FRODUCED BY: TER RESOURCES MAP WAT TEL:

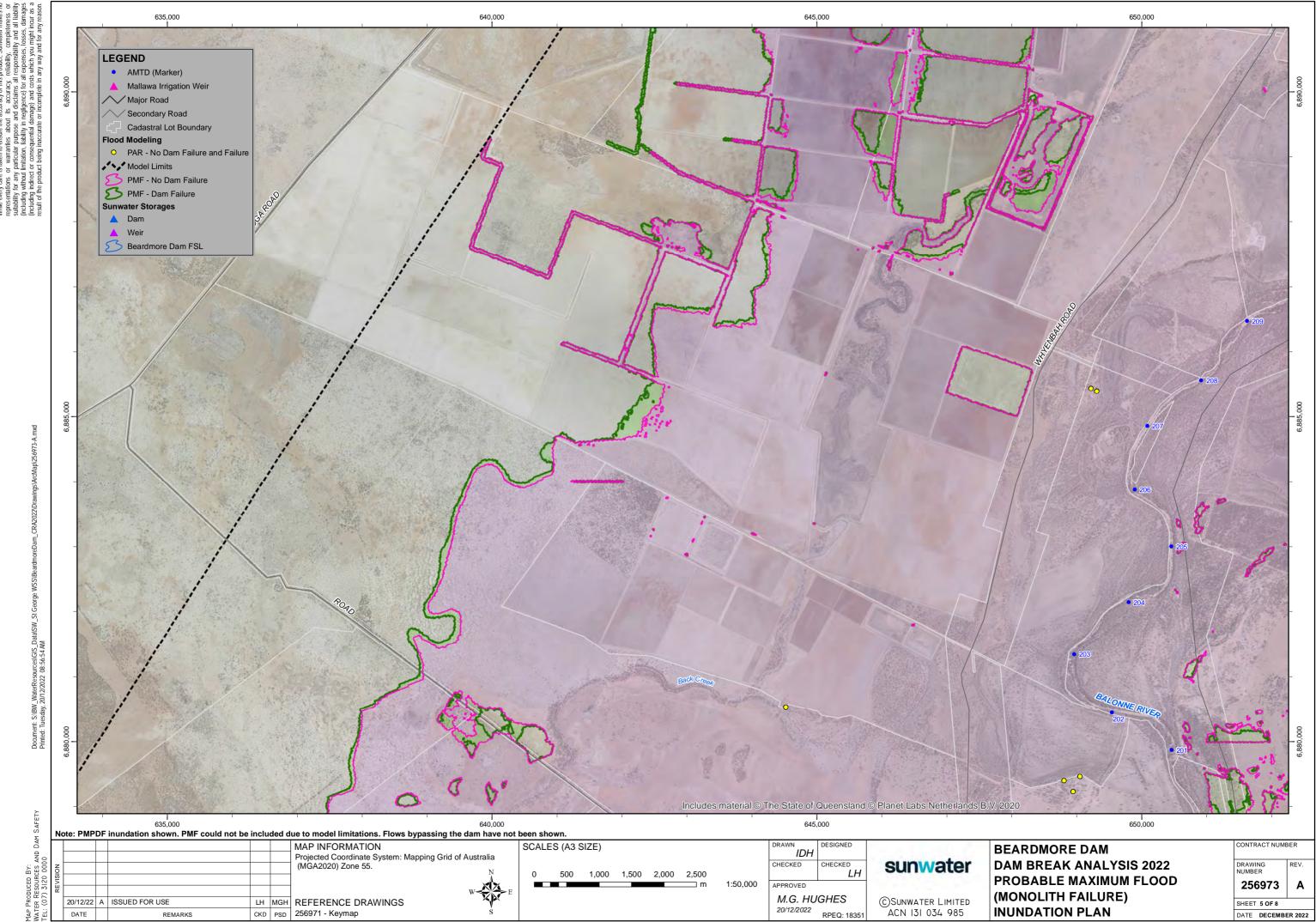
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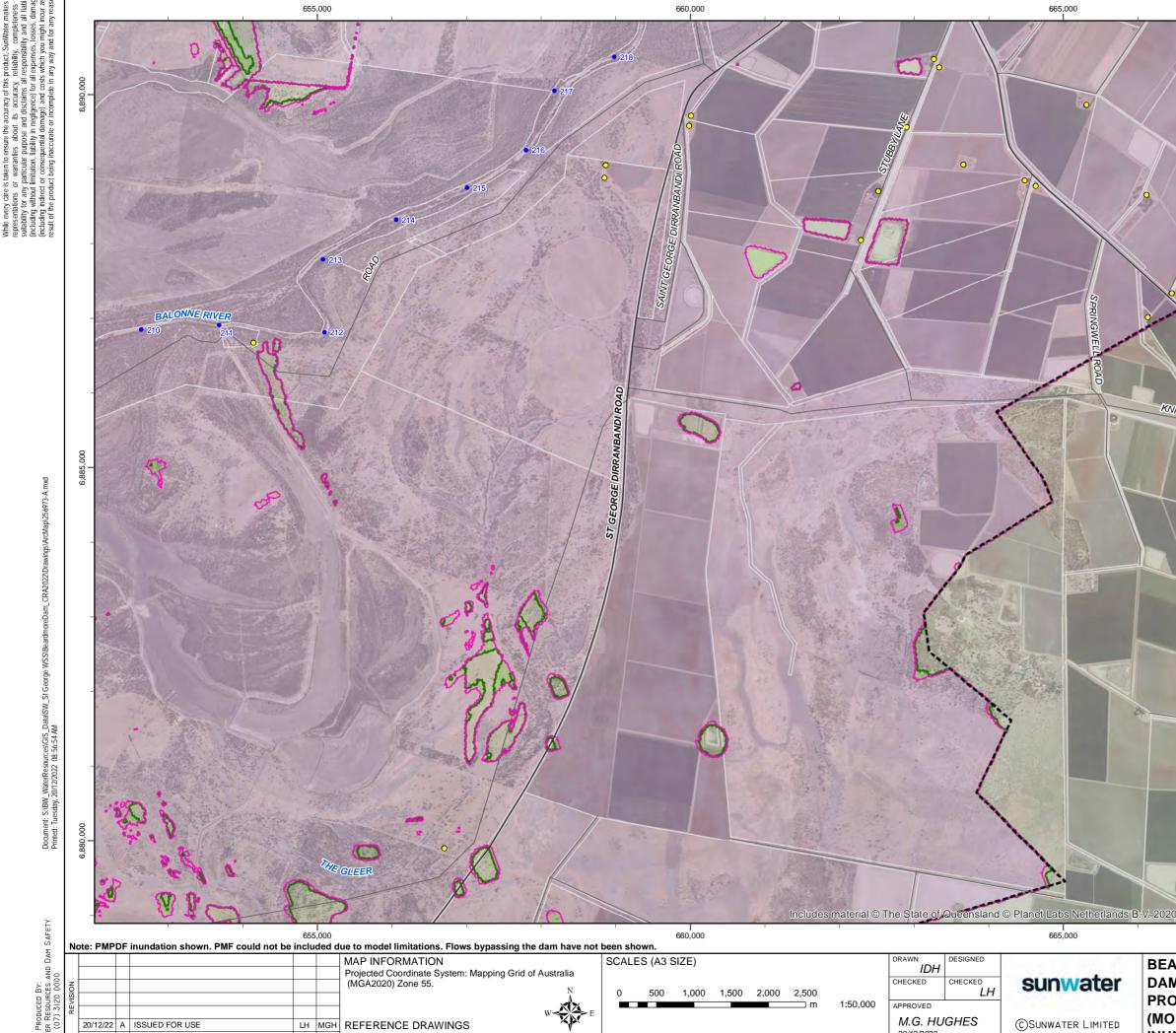
DATE

PROBABLE MAXIMUM FLOOD (MONOLITH FAILURE) **INUNDATION PLAN**





nce) for all and costs mplete in a purpos purpos liability particular limitation,



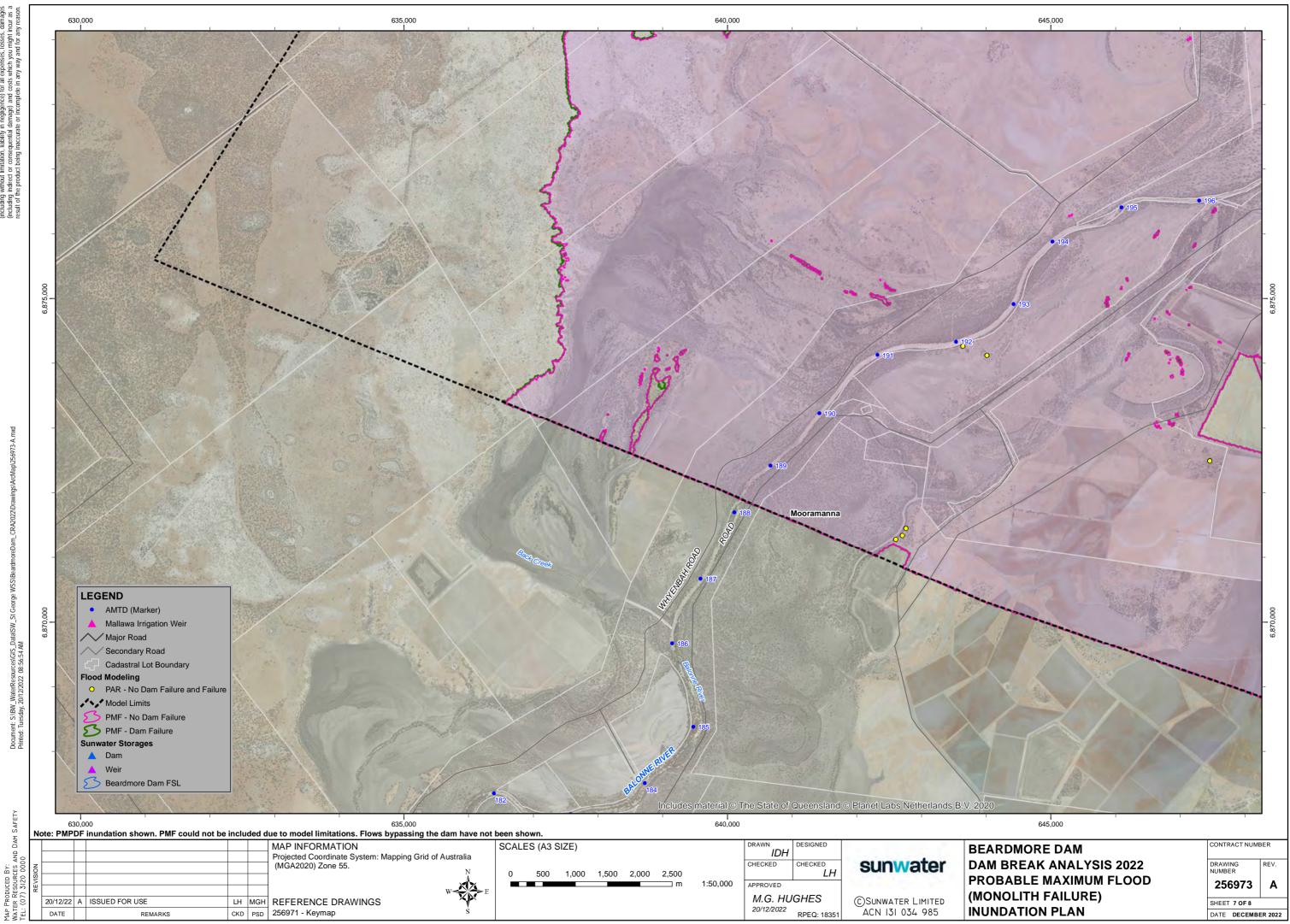
MAP PRODUCED BY: WATER RESOURCES A TEL: (07) 3120 0000

		000 000									1				
			660,000								665,000				
ote: PMP	te: PMPDF inundation shown. PMF could not be included due to model limitations. Flows bypassing the dam have not been shown.														
				MAP INFORMATION	SCALE	-S (A3	SIZE)					DRAWN	DESIGNED		BEA
				Projected Coordinate System: Mapping Grid of Australia								IDH			
				(MGA2020) Zone 55.								CHECKED	CHECKED	sunwater	DAN
				N N	0	500	1.000	1,500	2.000	2.500				Surrater	
							,	,	,	m	1:50.000	APPROVED			PRC
															(140
20/12/22	A ISSUED FOR USE	LH	MGH	REFERENCE DRAWINGS								M.G. HU	IGHES	©SUNWATER LIMITED	(MO
DATE	REMARKS	CKD	PSD	256971 - Keymap S								20/12/2022	RPEQ: 18351	ACN 131 034 985	INU



665,000

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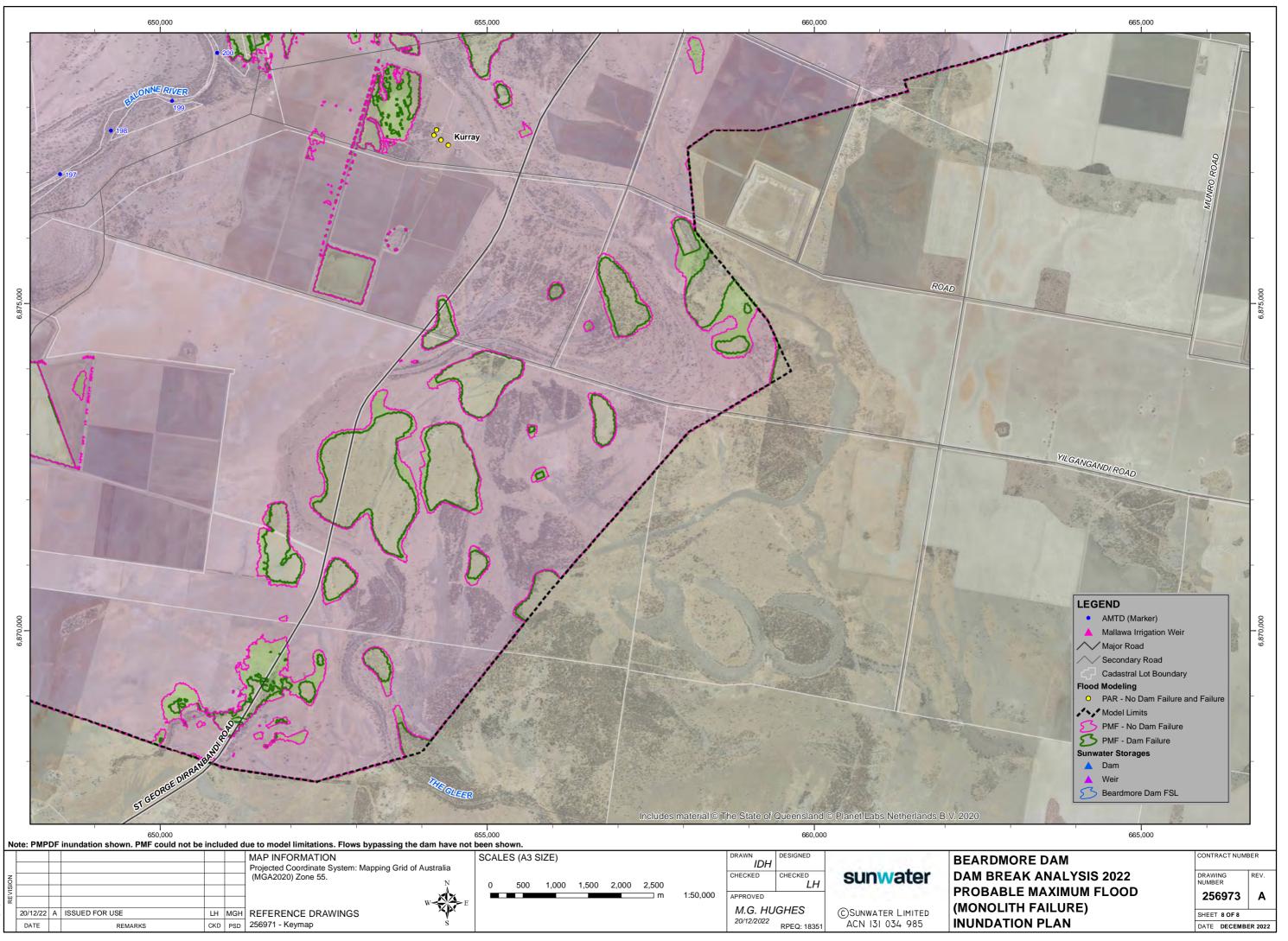


DAM SAFETY

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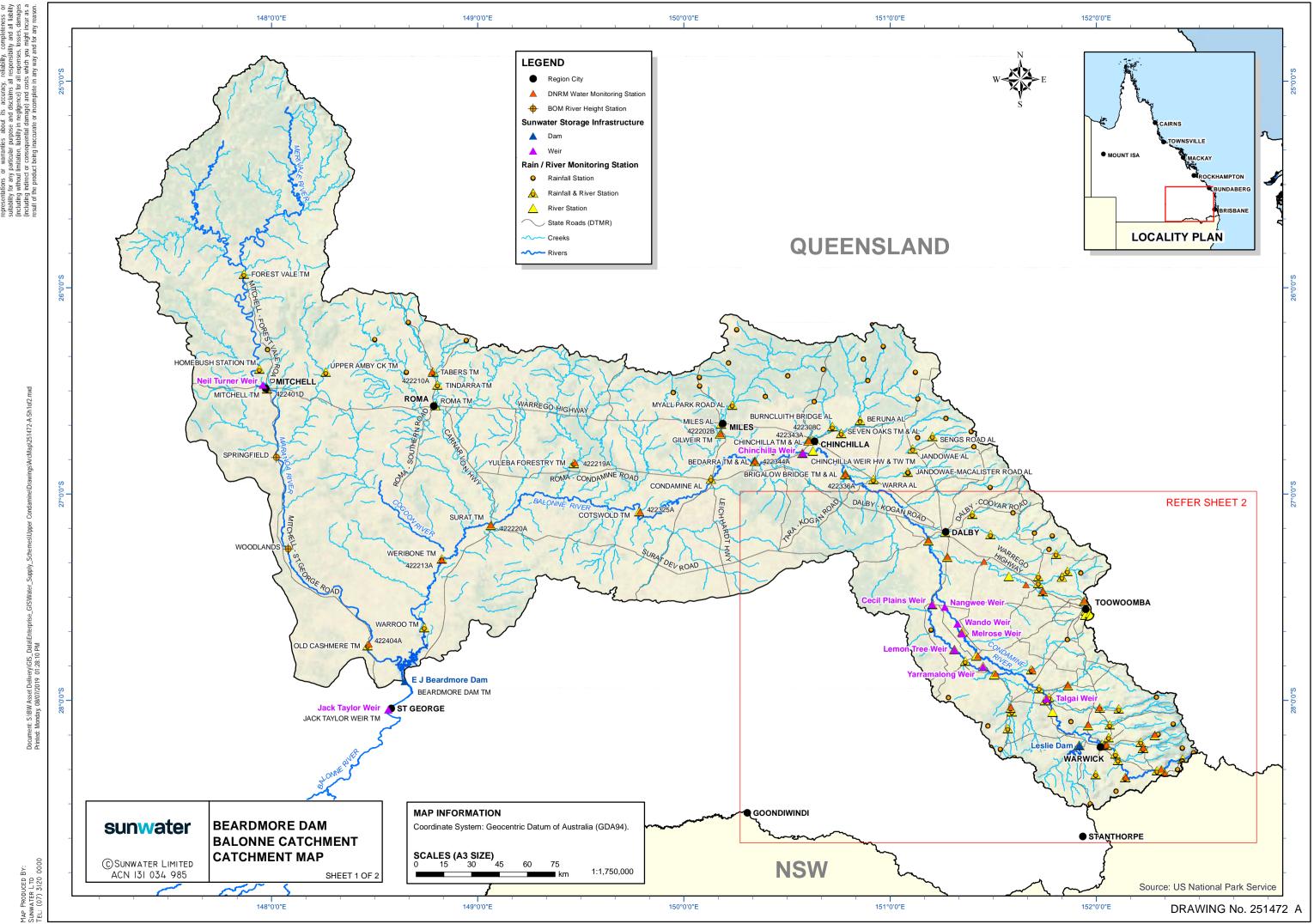
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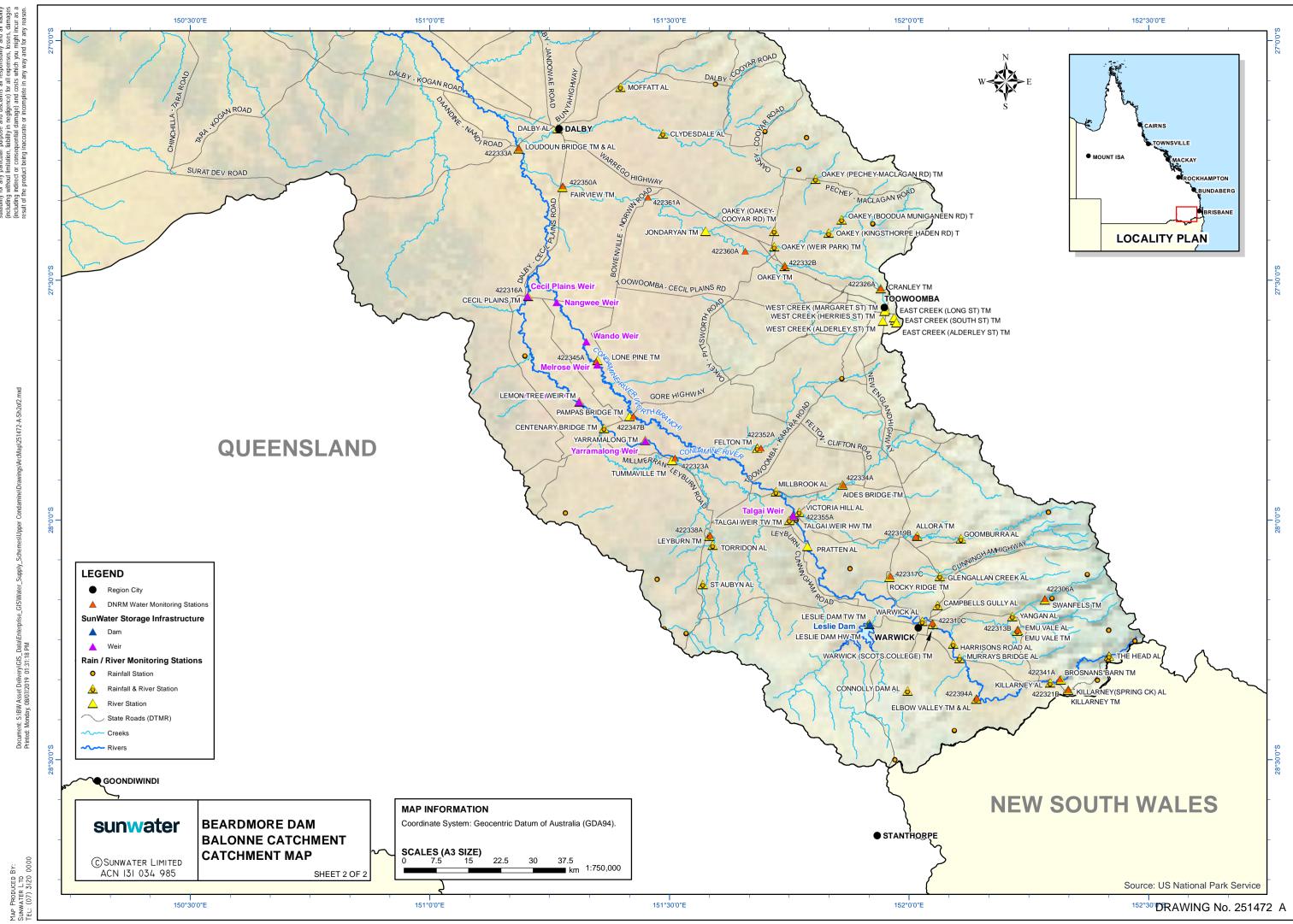
MAP WAT TEL:



Appendix B4: Catchment maps

The following pages contain copies of the Beardmore Dam catchment area maps:





APPENDIX C Equipment and technical information

- C1 List of equipment available during an emergency
- C2 E J Beardmore Dam spillway gate discharge tables
- C3 E J Beardmore Dam storage curve
- C4 E J Beardmore Dam spillway discharge curve

Appendix C1 has been redacted



Appendix C2: E J Beardmore Dam spillway gate discharge tables

The following tables provide gate openings and corresponding outflows for multiple gate and single gate operations.

sunwater

Beardmore — i9.2

Gate Opening Sequence		P12 P11 P10 P9 P8 P7 P6 P5 P4 P3 P2 12 11 10 9 8 77 6 5 4 3 2 1 RB4 S12 S11 S10 S9 S8 S7 S6 S5 S4 S3 S2 LB4 spillway viewed from downstream														
Gate		1	1	Gate	e numbe	er and ga	te openi	ng in me	tres			1	Flow in			
	12	11	10	9	8	7	6	5	4	3	2	1	ML/d			
1										0.12			990			
2										0.25			2,040			
3									0.06	0.25	0.06		3,030			
4									0.06	0.36	0.06		4,000			
5									0.13	0.36	0.13		5,060			
6									0.15	0.44	0.15		6,030			
7									0.19	0.48	0.19		6,990			
8									0.25	0.49	0.25		8,040			
9									0.31	0.49	0.31		9,010			
10									0.33	0.58	0.33		10,040			
11									0.39	0.58	0.39		11,000			
12									0.43	0.63	0.43		12,030			
13									0.49	0.64	0.49		13,060			
14									0.49	0.77	0.49		14,070			
15									0.55	0.77	0.55		15,020			
16									0.62	0.76	0.62		16,040			
17									0.62	0.89	0.62		17,050			
18									0.67	0.92	0.67		18,050			
19									0.74	0.92	0.74		19,060			
20									0.80	0.92	0.80		20,060			
21								0.12	0.80	0.92	0.80	0.12	22,040			
22								0.25	0.80	0.92	0.80	0.25	24,070			
23								0.30	0.80	0.93	0.80	0.30	25,030			
24								0.31	0.92	0.93	0.92	0.31	27,030			
25								0.31	0.96	1.25	0.96	0.31	30,040			
26								0.31	1.09	1.25	1.09	0.31	32,000			

Table C2: Sequenced gate settings and related discharge

Gate Opening Sequence	4	P12 P11 P10 P9 P8 P7 P6 P5 P4 P3 P2 12 11 10 9 8 7 6 5 5 54 5 2 11 RB4 S12 S11 S10 S9 S8 S7 S6 S5 S4 S3 S2 LB4 spillway viewed from downstream														
Gate (Gate	e numbe	r and ga	te openi	ng in me	tres				Flow in			
	12	11	10	9	8	7	6	5	4	3	2	1	ML/d			
27								0.31	1.25	1.34	1.25	0.31	35,040			
28								0.31	1.30	1.51	1.30	0.31	37,010			
29	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.31	1.30	1.61	1.30	0.31	40,040			
30	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.50	1.30	1.61	1.30	0.31	45,020			
31	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.56	1.30	1.61	1.30	0.31	50,030			
32	0.26	0.26	0.26	0.26	0.26	0.26	0.26	0.62	1.30	1.61	1.30	0.31	55,040			
33	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.62	1.30	1.61	1.30	0.31	60,100			
34	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.63	1.59	1.70	1.59	0.31	65,020			
35	0.39	0.39	0.39	0.39	0.39	0.39	0.39	0.79	1.59	1.70	1.59	0.50	70,010			
36	0.39	0.39	0.39	0.39	0.39	0.39	0.39	0.96	1.73	1.80	1.73	0.63	75,020			
37	0.39	0.39	0.39	0.39	0.39	0.39	0.39	0.96	1.86	1.98	1.86	0.88	80,020			
38	0.39	0.39	0.39	0.39	0.39	0.39	0.39	1.00	2.00	2.26	2.00	1.00	85,040			
39	0.45	0.45	0.45	0.45	0.45	0.45	0.45	1.00	2.07	2.36	2.07	1.00	90,010			
40	0.54	0.54	0.54	0.54	0.54	0.54	0.54	1.00	2.07	2.37	2.07	1.00	95,060			
41	0.63	0.63	0.63	0.63	0.63	0.63	0.63	1.00	2.07	2.37	2.07	1.00	100,010			
42	0.63	0.63	0.63	0.63	0.63	0.63	0.63	1.28	2.21	2.53	2.21	1.00	105,010			
43	0.63	0.63	0.63	0.63	0.63	0.63	0.63	1.28	2.51	2.71	2.51	1.00	110,050			
44	0.72	0.72	0.72	0.72	0.72	0.72	0.72	1.30	2.51	2.70	2.51	1.00	115,040			
45	0.72	0.72	0.72	0.72	0.72	0.72	0.72	1.41	2.75	2.89	2.75	1.00	120,040			
46	0.72	0.72	0.72	0.72	0.72	0.72	0.72	1.84	2.85	3.00	2.85	1.00	124,990			
47	0.72	0.72	0.72	0.72	0.72	0.72	0.72	2.13	2.95	3.00	2.95	1.25	130,040			
48	0.81	0.81	0.81	0.81	0.81	0.81	0.81	2.15	2.95	3.00	2.95	1.25	135,030			
49	0.81	0.81	0.81	0.81	0.81	0.81	0.81	2.50	3.03	3.30	3.03	1.25	140,020			
50	0.90	0.90	0.90	0.90	0.90	0.90	0.90	2.53	3.03	3.30	3.03	1.25	145,060			
51	0.99	0.99	0.99	0.99	0.99	0.99	0.99	2.56	3.03	3.30	3.03	1.25	150,050			
52	0.99	0.99	0.99	0.99	0.99	0.99	0.99	2.56	3.39	3.45	3.39	1.25	155,010			
53	0.99	0.99	0.99	0.99	0.99	0.99	0.99	2.56	3.70	3.76	3.70	1.25	160,020			

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Gate Opening Sequence		RB4	P12	P11	P10 0 9 510 spi	8 S9	7 58	6	5 56 S	4 5 S4	3	P2	1 LB4
ate Op				Cat	o numbo	r and ga	to ononi	ng in me	troc				
Ő	12	11	10	9	8	7	6	5	4	3	2	1	Flow in ML/d
54	1.08	1.08	1.08	1.08	1.08	1.08	1.08	2.62	3.70	3.75	3.70	1.25	165,080
55	1.17	1.17	1.17	1.17	1.17	1.17	1.17	2.66	3.70	3.75	3.70	1.25	170,040
56	1.25	1.27	1.27	1.27	1.27	1.27	1.27	2.65	3.70	3.75	3.70	1.25	175,010
57	1.25	1.38	1.38	1.38	1.38	1.38	1.38	2.68	3.70	3.75	3.70	1.25	180,040
58	1.25	1.43	1.43	1.43	1.43	1.43	1.43	3.15	3.70	3.75	3.70	1.25	185,040
59	1.25	1.54	1.54	1.54	1.54	1.54	1.54	3.19	3.70	3.75	3.70	1.25	190,020
60	1.25	1.65	1.65	1.65	1.65	1.65	1.65	3.23	3.70	3.75	3.70	1.25	195,000
61	1.25	1.77	1.77	1.77	1.77	1.77	1.77	3.23	3.70	3.75	3.70	1.25	200,040
62	1.25	1.89	1.89	1.89	1.89	1.89	1.89	3.22	3.70	3.75	3.70	1.25	205,030
63	1.25	2.01	2.01	2.01	2.01	2.01	2.01	3.24	3.70	3.75	3.70	1.25	210,050
64	1.25	2.01	2.01	2.01	2.01	2.01	2.01	3.23	4.03	4.08	4.03	1.25	215,020
65	1.50	2.01	2.01	2.01	2.01	2.01	2.01	3.26	4.13	4.13	4.13	1.50	220,040
66	1.50	2.01	2.01	2.01	2.01	2.01	2.01	3.66	4.33	4.33	4.33	1.50	225,030
67	1.51	2.13	2.13	2.13	2.13	2.13	2.13	3.65	4.33	4.33	4.33	1.51	230,020
68	1.70	2.13	2.13	2.13	2.13	2.13	2.13	4.10	4.33	4.33	4.33	1.70	235,020
69	1.70	2.13	2.13	2.13	2.13	2.13	2.13	4.43	4.60	4.60	4.60	1.70	240,060
70	1.70	2.13	2.13	2.13	2.13	2.13	2.13	4.61	4.95	4.95	4.95	1.70	245,020
71	1.70	2.13	2.13	2.13	2.13	2.13	2.13	4.61	5.45	5.45	5.45	1.70	250,000
72	1.95	2.13	2.13	2.13	2.13	2.13	2.13	5.00	5.45	5.45	5.45	1.95	255,020
73	1.95	2.25	2.25	2.25	2.25	2.25	2.25	5.05	5.45	5.45	5.45	1.95	260,010
74	2.10	2.40	2.40	2.40	2.40	2.40	2.40	5.45	5.45	5.45	5.45	1.95	268,270
75	2.25	2.55	2.55	2.55	2.55	2.55	2.55	5.45	5.45	5.45	5.45	2.20	276,730
76	2.50	2.80	2.80	2.80	2.80	2.80	2.80	5.45	5.45	5.45	5.45	2.45	289,360
77	2.75	3.05	3.05	3.05	3.05	3.05	3.05	5.45	5.45	5.45	5.45	2.70	301,570
78	3.00	3.30	3.30	3.30	3.30	3.30	3.30	5.45	5.45	5.45	5.45	2.95	313,260
79	3.25	3.55	3.55	3.55	3.55	3.55	3.55	5.45	5.45	5.45	5.45	3.25	324,760
80	3.50	3.80	3.80	3.80	3.80	3.80	3.80	5.45	5.45	5.45	5.45	3.50	335,460

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			0 - 0		ated discharge i		
Gate Opening (m)	Gate Lip Level (m AHD)	Discharge (m³/s)	Discharge (ML/d)	Gate Opening (m)	Gate Lip Level (m AHD)	Discharge (m³/s)	Discharge (ML/d)
0.00	201.02	0.0	0	2.75	203.77	231.4	19990
0.02	201.04	1.9	165	2.80	203.82	235.0	20300
0.04	201.06	3.8	330	2.85	203.87	238.5	20610
0.06	201.08	5.7	495	2.90	203.92	242.0	20910
0.08	201.10	7.6	660	2.95	203.97	245.5	21210
0.10	201.12	9.5	825	3.00	204.02	249.0	21510
0.15	201.17	14.2	1230	3.05	204.07	252.4	21810
0.20	201.22	18.9	1635	3.10	204.12	255.8	22100
0.25	201.27	23.6	2040	3.15	204.17	259.1	22390
0.30	201.32	28.3	2445	3.20	204.22	262.5	22680
0.35	201.37	32.9	2845	3.25	204.27	265.9	22970
0.40	201.42	37.6	3245	3.30	204.32	269.1	23250
0.45	201.47	42.2	3645	3.35	204.37	272.3	23530
0.50	201.52	46.8	4040	3.40	204.42	275.6	23810
0.55	201.57	51.3	4435	3.45	204.47	278.8	24090
0.60	201.62	55.9	4830	3.50	204.52	281.9	24360
0.65	201.67	60.4	5220	3.55	204.57	285.1	24630
0.70	201.72	64.9	5610	3.60	204.62	288.2	24900
0.75	201.77	69.4	5995	3.65	204.67	291.3	25170
0.80	201.82	73.8	6380	3.70	204.72	294.3	25430
0.85	201.87	78.3	6765	3.75	204.77	297.3	25690
0.90	201.92	82.8	7150	3.80	204.82	300.3	25950
0.95	201.97	87.2	7530	3.85	204.87	303.4	26210
1.00	202.02	91.6	7910	3.90	204.92	306.3	26460
1.05	202.07	95.9	8285	3.95	204.97	309.1	26710
1.10	202.12	100.2	8660	4.00	205.02	312.0	26960
1.15	202.17	104.6	9035	4.05	205.07	314.9	27210
1.20	202.22	108.9	9405	4.10	205.12	317.7	27450
1.25	202.27	113.1	9775	4.15	205.17	320.5	27690
1.30	202.32	117.4	10145	4.20	205.22	323.3	27930
1.35	202.37	121.7	10515	4.25	205.27	325.9	28160
1.40	202.42	125.9	10875	4.30	205.32	328.6	28390
1.45	202.47	130.0	11235	4.35	205.37	331.3	28620
1.50	202.52	134.2	11595	4.40	205.42	333.8	28840
1.55	202.57	138.4	11955	4.45	205.47	336.3	29060
1.60	202.62	142.5	12315	4.50	205.52	338.9	29280

Table C3: Full Supply Level single gate settings and related discharge in ML/d

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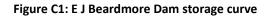
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Gate Opening (m)	Gate Lip Level (m AHD)	Discharge (m³/s)	Discharge (ML/d)	Gate Opening (m)	Gate Lip Level (m AHD)	Discharge (m³/s)	Discharge (ML/d)
1.65	202.67	146.7	12675	4.55	205.57	341.3	29490
1.70	202.72	150.8	13025	4.60	205.62	343.8	29700
1.75	202.77	154.8	13375	4.65	205.67	346.2	29910
1.80	202.82	158.9	13725	4.70	205.72	348.6	30120
1.85	202.87	162.9	14075	4.75	205.77	350.9	30320
1.90	202.92	167.0	14425	4.80	205.82	353.2	30520
1.95	202.97	170.9	14765	4.85	205.87	355.6	30720
2.00	203.02	174.8	15105	4.90	205.92	357.8	30910
2.05	203.07	178.8	15445	4.95	205.97	360.0	31100
2.10	203.12	182.7	15785	5.00	206.02	362.0	31280
2.15	203.17	186.6	16125	5.05	206.07	364.1	31460
2.20	203.22	190.5	16460	5.10	206.12	366.2	31640
2.25	203.27	194.3	16790	5.15	206.17	368.2	31810
2.30	203.32	198.1	17120	5.20	206.22	370.1	31980
2.35	203.37	202.0	17450	5.25	206.27	372.0	32140
2.40	203.42	205.8	17780	5.30	206.32	373.8	32300
2.45	203.47	209.5	18100	5.35	206.37	375.7	32460
2.50	203.52	213.2	18420	5.40	206.42	377.4	32610
2.55	203.57	216.9	18740	5.45	206.47	379.2	32760
2.60	203.62	220.6	19060	5.50	206.52	380.8	32900
2.65	203.67	224.2	19370	5.55	206.57	382.4	33040
2.70	203.72	227.8	19680	5.60	206.62	383.9	33170

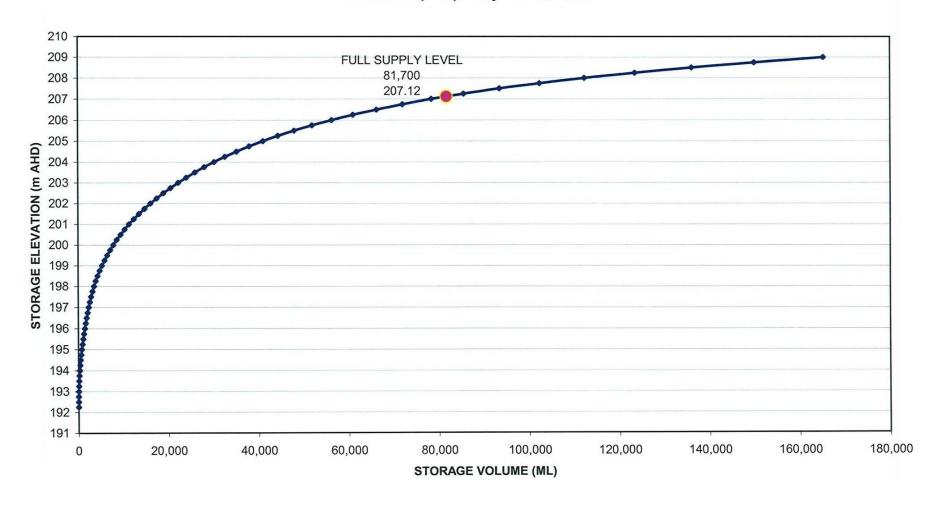
										Tabl	e C4: He	adwate	r elevat	ion leve	l single g	gate set	tings an	d relate	d discha	arge in N	1L/d											
			-						-					(Gate Bo	ttom Lip	p Level ((m AHD))		-			-								
Headwater EL	201.07	201.12	201.22	201.32	201.42	201.52	201.62	201.82	202.02	202.22	202.42	202.62	202.82	203.02	203.22	203.42	203.62	203.82	204.02	204.22	204.42	204.62	204.82	205.02	205.52	206.02	206.52	207.02	207.52	208.02	209.02	210.02
(m AHD)															G	ate Ope	ening (m	I)														
	0.05	0.1	0.2	0.3	0.4	0.5	0.6	0.8	1	1.2	1.4	1.6	1.8	2	2.2	2.4	2.6	2.8	3	3.2	3.4	3.6	3.8	4	4.5	5	5.5	6	6.5	7	8	9
201.50	110	220	410	580	710	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790	790
202.00	160	320	630	910	1180	1430	1650	2040	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310	2310
202.50	200	400	780	1160	1510	1850	2180	2780	3310	3760	4130	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280	4280
203.00	230	470	920	1360	1780	2200	2600	3360	4070	4710	5300	5810	6250	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620	6620
203.50	260	520	1030	1530	2020	2490	2960	3850	4700	5500	6250	6930	7570	8140	8650	9090	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280	9280
204.00	290	570	1130	1690	2230	2760	3280	4290	5260	6190	7070	7900	8680	9410	10090	10720	11280	11770	12230	12230	12230	12230	12230	12230	12230	12230	12230	12230	12230	12230	12230	12230
204.50	310	620	1230	1830	2420	3000	3580	4690	5770	6810	7810	8750	9670	10530	11360	12130	12840	13500	14110	14660	15140	15430	15430	15430	15430	15430	15430	15430	15430	15430	15430	15430
205.00	330	660	1310	1960	2600	3230	3850	5060	6230	7370	8480	9540	10560	11550	12490	13390	14240	15040	15790	16490	17140	17730	18260	18870	18870	18870	18870	18870	18870	18870	18870	18870
205.50	350	710	1400	2090	2760	3440	4100	5400	6670	7900	9100	10260	11390	12480	13530	14550	15510	16430	17310	18140	18930	19660	20340	20970	22540	22540	22540	22540	22540	22540	22540	22540
206.00	370	740	1470	2200	2920	3630	4340	5720	7070	8390	9690	10930	12160	13350	14500	15620	16690	17720	18710	19660	20560	21410	22220	22980	24660	26410	26410	26410	26410	26410	26410	26410
206.50	390	780	1550	2310	3070	3820	4560	6020	7460	8860	10240	11570	12880	14160	15400	16620	17790	18910	20010	21060	22070	23040	23960	24840	26820	28460	30490	30490	30490	30490	30490	30490
207.00	410	820	1620	2420	3210	4000	4780	6310	7820	9300	10760	12170	13560	14930	16260	17560	18820	20040	21230	22380	23480	24550	25580	26560	28820	30750	32310	34760	34760	34760	34760	34760
207.05	410	820	1630	2430	3230	4020	4800	6340	7860	9350	10810	12230	13630	15000	16340	17650	18920	20150	21350	22500	23620	24700	25730	26730	29010	30970	32550	34050	35190	35190	35190	35190
207.10	410	820	1630	2440	3240	4030	4820	6370	7890	9390	10860	12290	13700	15080	16430	17740	19020	20260	21460	22630	23760	24840	25890	26890	29200	31190	32800	34330	35630	35630	35630	35630
207.12	410	820	1630	2450	3250	4040	4830	6380	7910	9410	10880	12310	13720	15110	16460	17780	19060	20300	21510	22680	23810	24900	25950	26960	29280	31280	32900	34450	35810	35810	35810	35810
207.15	410	830	1640	2450	3250	4050	4840	6400	7930	9430	10910	12350	13760	15150	16510	17830	19120	20360	21580	22760	23890	24990	26040	27060	29390	31410	33050	34610	36070	36070	36070	36070
207.20	420	830	1650	2460	3270	4070	4860	6430	7960	9470	10960	12400	13830	15220	16590	17920	19220	20470	21700	22880	24030	25130	26200	27220	29580	31630	33290	34890	36520	36520	36520	36520
207.50	430	850	1690	2520	3350	4170	4990	6590	8170	9730	11260	12750	14220	15660	17070	18460	19800	21100	22380	23620	24820	25980	27100	28180	30690	32890	34720	36500	39210	39210	39210	39210
208.00	440	880	1750	2620	3480	4330	5180	6860	8510	10130	11730	13290	14840	16360	17850	19310	20730	22120	23480	24800	26080	27330	28540	29710	32450	34890	36970	39030	40930	43830	43830	43830
208.50	460	910	1810	2710	3600	4490	5370	7110	8830	10520	12190	13820	15440	17030	18590	20130	21630	23090	24530	25930	27290	28620	29910	31170	34130	36790	39090	41410	43590	45530	48620	48620
209.00	470	940	1870	2800	3730	4640	5560	7360	9140	10900	12630	14330	16010	17670	19310	20910	22480	24020	25530	27010	28450	29850	31220	32560	35720	38590	41110	43660	46090	48310	53580	53580
209.50	490	970	1930	2890	3840	4790	5740	7600	9440	11260	13060	14820	16570	18300	20000	21670	23310	24920	26500	28040	29560	31040	32480	33890	37250	40310	43030	45800	48470	50930	55210	58690
210.00	500	1000	1990	2980	3960	4940	5910	7830	9730	11610	13470	15300	17110	18900	20660	22400	24110	25780	27430	29040	30630	32180	33690	35180	38710	41970	44870	47840	50730	53430	58210	63960

sunwater

Appendix C3: E J Beardmore Dam storage curve



EJ Beardmore Dam SWIMS R1 (SAP) Entry List No. 1687



APPENDIX D Interaction with local government and district groups

To be populated when EAP next completes a substantive review

Annexe — E J Beardmore Dam SMS Messages

Advice

Stay informed



Watch and Act Prepare to leave



Emergency Leave immediately To be issued in consultation with council



SMS ADVICE from Sunwater. EJ Beardmore Dam is spilling excess water into the Balonne River. People downstream of Beardmore Dam should STAY INFORMED. Water flows from Beardmore Dam expected to remain within beds and banks of river / may contribute to widespread/ localised/ overland flooding. Expect increased river flows in 6-12 hours / later today/ overnight/ downstream of Beardmore Dam must PREPARE tomorrow. There is no danger yet. Call Triple Zero (000) if your life is in danger. Call the SES on others. Call Triple Zero (000) if your life is in 132 500 for flood help. Get full warnings and what you should do at https://bit.ly/RecandSafety

FLOOD WATCH AND ACT from Sunwater, Excess water spilling from EJ Beardmore Dam into the Balonne River has increased significantly. Water flows from Beardmore Dam may contribute to dangerous/widespread flooding downstream. Expect increased river flows in 6-12 hours / later today/ overnight/ tomorrow. People TO LEAVE in case the flood gets worse. Tell danger. Call the SES on 132500 for flood help. Get full warnings and what you should do at https://bit.ly/RecandSafety

FLOOD EMERGENCY WARNING from Sunwater: People downstream of EJ Beardmore Dam including St George must LEAVE IMMEDIATELY. Beardmore Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to St George Showground. Get full warnings and what you should do at Balonne Shire Council http://emergency.balonne.gld.gov.au/

Annexe — EJ Beardmore AWS warning levels mapping

EAP flood activation trigger	EAP trigger summary	Current EAP message (SMS)	AWS-aligned message (SMS)	AWS level
ALERT	Storage at EL 207.02m and rising (0.1m below FSL)	SUNWATER ADVICE: EJ Beardmore Dam; spillway discharge likely due to rain in the catchment. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website https://bit.ly/BeardmoreStorageLevel		
	Storage above FSL 207.12 m	SUNWATER NOTIFICATION: EJ Beardmore dam now spilling excess water due to rain in the catchment. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website https://bit.lv/BeardmoreStorageLevel		
	Gate Sequence 5 - Discharge approx. 5,000 ML/d	SUNWATER NOTIFICATION: EJ Beardmore dam now discharging approx. 5,000ML/d. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>		
	Gate Sequence 10 - Discharge approx. 10,000 ML/d	website https://bit.ly/BeardmoreStorageLevel	ADVICE from Sunwater. Beardmore Dam is releasing excess water into the Balonne River. People downstream of Beardmore Dam should	
LEAN FORWARD	Gate Sequence 23 - Discharge approx. 25,000 ML/d	advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>	STAY INFORMED and MONITOR CONDITIONS. Water flows from Beardmore Dam expected to remain within beds and banks of river / may contribute to widespread/ localised/ overland flooding. Expect increased river flows in 6-12 hours / later today/ overnight/ tomorrow. There is no immediate danger. More information here:	ADVICE
	Gate Sequence 29 - Discharge approx. 40,000 ML/d	SUNWATER NOTIFICATION: EJ Beardmore dam now discharging approx. 40,000ML/d. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.lv/BeardmoreStorageLevel</u>	bit.ly/RecandSafety	
	Gate Sequence 34 - Discharge approx. 65,000 ML/d	SUNWATER NOTIFICATION: EJ Beardmore dam now discharging approx. 65,000ML/d. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>		
	Gate Sequence 37 - Discharge approx. 80,000 ML/d	SUNWATER NOTIFICATION: EJ Beardmore dam now discharging approx. 80,000ML/d. All persons who have pumps near the river are advised to monitor the height of the river and consider removal. Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>		
	Gate Sequence 41 - Discharge approx. 100,000 ML/d	SUNWATER NOTIFICATION: EJ Beardmore dam now discharging approx. 100,000ML/d. All persons who have pumps near the river are advised to monitor the height of the river and consider removal.		

		Monitor weather and local conditions. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>		
STAND UP 1		Increased spilling excess water due to continuing rain in the catchment. Review your emergency plan and stay alert for further advice. For dam level undates visit our website.	FLOOD WATCH AND ACT from Sunwater. Excess water releasing from Beardmore Dam into the Balonne River has increased significantly. Water flows from Beardmore Dam may contribute to dangerous/widespread flooding downstream. Expect increased river flows in 6-12 hours / later today/ overnight/ tomorrow. People	WATCH AND ACT
STAND UP 2 – Greater than flood of record	(Flood of record—Feb	continues to spill due to continuing rain in the catchment. Storage level now greater than Flood of record. Review your emergency plan and stav alert for further advice. For dam level updates visit our	downstream of Beardmore Dam must PREPARE TO LEAVE in case the flood gets worse. Call Triple Zero (000) if your life is in danger. Call the SES on 132500 for flood help. More information here: bit.ly/RecandSafety	
STAND UP 3	Storage above EL 208.65 m (level of right bank bypass)	IMMINENT FAILURE OF BEARDMORE DAM. TAKE ACTION TO PROTECT LIFE & LEAVE NOW. ST GEORGE IS AT RISK. INFO ON ABC RADIO (711 AM). BOLLON AND MUNGINDI ARE SAFE.	FLOOD EMERGENCY WARNING from Sunwater: People downstream of EJ Beardmore Dam including St George must LEAVE IMMEDIATELY. Beardmore Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to St George Showground. More information here: Balonne Shire Council emergency.balonne.qld.gov.au/	EMERGENCY
STAND DOWN	Storage at FSL 207.12 m and falling, OR FSL and no forecast rainfall	SUNWATER NOTIFICATION: EJ Beardmore Dam; dam no longer spilling. For dam level updates visit our website <u>https://bit.ly/BeardmoreStorageLevel</u>		ADVICE