

EMERGENCY ACTION PLAN — BJELKE-PETERSEN DAM (ID 219)

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Prepared by Sunwater Limited

Controlled Copy No.

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Type : Central core earth and rock-fill				
Project: Bjelke-Petersen Dam EAP File no.: 08-000354/001				
Address: Use Lat & Long				
Location: Lat26.305691° Lon. 151.981376°				

26°18'20.42"S 151°58'52.91"E

Approved by the delegate of the Chief Executive, Department of Local Government, Water and Volunteers until 1 October 2027.

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Emergency activation quick reference – Dam Hazards

The Emergency Action Plan (EAP) for Bjelke-Petersen Dam covers dam hazards evaluated within Sunwater's Dam Safety Management Program. Use the following table to select the relevant section of the EAP that deals with the dam hazard. **The Incident Coordinator (IC) is responsible for the decision to activate the EAP. Should the IC be unavailable, the Local Event Coordinator (LEC) or Dam Duty Officer (DDO) is responsible for the decision.**

	Activation Levels					
Dam Hazards and section numbers	Alert	Lean Forward	Stand Up	Stand Down		
	Activation triggers for dam hazards					
Flood operations See section 5	 EL 307.20 m and rising (0.1 m below FSL) 	Storage above FSL 307.30 m	Storage above EL 310.20 m	Storage level EL 307.40 m and falling with no forecast increase in EL		
Piping: embankment, foundation, or abutments See section 6	 Increasing leakage through an embankment, the foundations, or abutments 	 Increasing leakage through an embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Risk assessment has determined that failure risk has reduced 		
Earthquake See section 7	 Earthquake reported or felt in the area, AND Intensity less than 5 Modified Mercalli (MM) 	 Earthquake reported or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5 MM and change detected during surveillance inspection 	 Earthquake reported or felt in the area, AND A possible failure path has been identified 	 Risk assessment has determined that failure risk has reduced 		
Terrorist threat/ activity or high energy impact See section 8	Not applicable	Not applicable	 Possible terrorist activity noticed at dam or threat received Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit) Failure in progress or likely due to impact or explosion, and sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced 		

Table 1: Emergency activation quick reference

CONTINUED NEXT PAGE: EMERGENCY ACTIVATION QUICK REFERENCE

Emergency activation quick reference – Other Emergency Situations

The EAP for Bjelke-Petersen Dam covers one other emergency situation evaluated within Sunwater's Dam Safety Management Program. Use the following table to select the relevant section of the EAP that deals with the other emergency situation. Note: The Incident Coordinator (IC) is responsible for the decision to activate the EAP. Should the IC be unavailable, the Local Event Coordinator (LEC) or Dam Duty Officer (DDO) is responsible for the decision to activate the EAP.

Table 1 (continued): Emergency activation quick reference.

	Activation level			
Other Emergency Situations and section numbers	Communications Failure – Dam Site (DDO)	Communications Failure – Local Area (LEC/ORR)	Communications Failure – Brisbane (IC/DSTDM)	
	Site managed (DDO – becomes LEC)	Brisbane managed by IC	Locally managed by LEC	
Comms Failure See section 9	Unable to communicate to or from dam site	Unable to communicate to or from local area	Unable to communicate to or from Sunwater Brisbane	

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Document control

Authorisation of document

Name	Position/role	Signature	Date
	EAP Program Lead — Prepared for submission		15/11/2024
	Principal Engineer – Dam Safety Compliance – Approved for submission		15/11/2024
	GM Asset Integrity – Approved for submission		25/11/2024
	EGM – Engineering and Water Resources (or delegate) — Dam Owner Authorising Officer		26/11/2024



Document revision history

Version	Date	Prepared By	Reason for Change	Reference No.
2	May 2008		Significant changes of Bjelke-Petersen Dam Emergency Action Plan to reflect Sunwater Management Structure and other minor changes.	HB # 711932
3	October 2011		Significant changes to all sections of Bjelke-Petersen Dam Emergency Action Plan to reflect current Sunwater Management structure and other changes.	HB # 1060254
3C	September 2016		Amendments due to new legislative requirements.	HB # 1060254
4	August 2016		New Emergency Action Plan developed at expiry of 3E approval. Issued for consultation with Relevant Disaster Management Groups.	HB # 1880976
5	October 2017		New Emergency Action Plan with minor amendments including contact list updates.	HB # 2090797
6	June 2018		Revised and reviewed Emergency Action Plan includes updates that reflect the Water Legislation (Dam Safety) Amendment Act 2017, implementation of changes to Sunwater management structure, new event management roles and addition of new Emergency Activation section (Other Emergency Situations). LDMG3, LDMG4 and DDMG2 were removed after consultation and agreement, as they were determined not to be affected by a dam hazard.	HB # 2273053
7	December 2018		Amended contacts and associated sections, e.g. Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes.	HB # 2367459
7.1	September 2019		Amended contacts and associated sections, e.g. Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes.	HB # 2457503
7.2	September 2020		Amended contacts and associated sections, e.g. Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes.	HB # 2570596
7.3	September 2021		Amended contacts and associated sections, e.g. Organisation chart & Controlled Copy Holders list. Minor error corrections and other non-substantive changes such as removing Comprehensive Risk Assessments description (2.9) and simplifying FODM role in Activation triggers (5.2.1) including removing para 5.2.2.	HB # 2652573
7.4	September 2022		Amended contacts and associated sections. Minor error corrections and other non-substantive changes. The Chemical Hazard section has been removed as it is not a Dam Safety Hazard and is dealt with in other more relevant documents.	HB # 2722776
8.0	January 2023		Inclusion of Gympie and North Burnett councils. Updated threat direction polygon and amended EA messaging to comply with AWS requirements in Appendix A. Inundation maps and downstream notification map updated in Appendix B. Discharge Curve updated in Appendix C. Fatigue management added in section 2.5. PAR updated per 2022 CRA. Emergency action tables updated through sections 5 to 9. Minor error corrections and other non-substantive changes.	eDOCS # 2743851

Version	Date	Prepared By	Reason for Change	Reference No.
9.0	August 2023		Addition of cross-reference links Addition of 2 new Councils (various places in body text). Format troubleshooting and general proofreading. Updated all reference to SMS messaging in action tables to read 'Liaise with Sunwater customer support and communications to send appropriate messaging via SMS. Schedule of Matters addressed throughout document. Annexe added for AWS Messaging	eDOCS #2804446
10.0	April 2024		Full review pending expiry	eDOCS #2840920



Controlled document distribution list

Copy no.	Position	Location
1	Storage Supervisor	Sunwater, Bjelke-Petersen Dam
2	General Manager, Burnett & Lower Mary	Sunwater, Bundaberg
3	Emergency Action Plan Lead	Sunwater, Brisbane
4	Local Disaster Coordinator—Local Disaster Management Group (LDMG 1)	South Burnett Regional Council, Kingaroy
5	Local Disaster Coordinator (CEO)—Local Disaster Management Group (LDMG 2)	Cherbourg Aboriginal Shire Council, Cherbourg
6	Local Disaster Coordinator—Local Disaster Management Group (LDMG 4)	North Burnett Regional Council, Gayndah
Notes: Com	munication information for each 'Controlled Conv Holder' is a	ttached in Annendix A

Notes: Communication information for each 'Controlled Copy Holder' is attached in Appendix A

Electronic document distribution list

Printed electronic copies are considered uncontrolled copies.

Position	Location	
Local Disaster Coordinator—Local Disaster Management Group (LDMG 3)	Gympie Regional Council, Gympie	
Executive Officer—Gympie DDMG	Police, Gympie	
Executive Officer— Bundaberg DDMG	Police, Bundaberg	
Emergency Management Coordinator	Queensland Police Service	
Officer in Charge—Murgon Police	Police, Murgon	
Senior Flood Forecaster	Bureau of Meteorology, Brisbane	
Note: Communication information for each 'Electronic Copy Holder' is in Appendix A.		

1. References, abbreviations, and definitions

1.1 References/associated documents

Ref.	Document title	Reference/location
A	Water Supply (Safety and Reliability) Act 2008 — Current 08 March 2022	https://www.legislation.qld.gov.au/view/whole/ pdf/inforce/current/act-2008-034
В	Emergency action plan for referable dam guideline (RDMW 2023)	https://www.dnrme.qld.gov.au/ data/assets/p df_file/0018/84015/eap-guideline.pdf
С	Queensland State Disaster Management Plan 2023 (Queensland's Disaster Management Committee)	Interim-2023-QSDMP-V1.2.pdf (disaster.qld.gov.au)
D	Professional Engineers Act 2002 (RPEQ) (September 2013)	https://www.legislation.qld.gov.au/view/pdf/info rce/2013-09-23/act-2002-054
E	Queensland Emergency Alert Manual – M.1.174 (February 2022)	M.1.174 Queensland Emergency Alert Manual (disaster.qld.gov.au)
F	Sunwater website — Emergency Action Plans, Flood Maps and Dam Emergency Sirens	https://www.sunwater.com.au/community/prep aring-for-weather-events/emergency- management/
G	Sunwater website — Emergency Notification Service	https://www.sunwater.com.au/community/prep aring-for-weather-events/stay- informed/emergency-notification-service/
Н	Sunwater (internal) Standing Operating Procedure (SOP) 12 – Dam Logbooks	<u>SOP12 – Dam Logbooks</u>
I	Sunwater (internal) Bjelke-Petersen Dam Comprehensive Risk Assessment (March 2022)	eDOCS #2720037
J	Sunwater (internal) Bjelke-Petersen Dam Operation and Maintenance Manual	Bjelke-Petersen Dam O&M Manual
К	Sunwater (internal) Bjelke-Petersen Dam Safety Condition Schedule	eDOCS #2742292
L	Queensland Disaster Management Guidelines	QLD-Disaster-Management-Guideline.pdf
Μ	Queensland Rainfall and River Conditions (Flood Warning)	Queensland Rainfall and River Conditions (bom.gov.au)
Ν	Emergency Alert Protocol	eDOCS # 15-001003/001
0	Sunwater (internal) Fatigue Management Procedure WHS42	Fatigue Management Procedure

1.2 Abbreviations and acronyms

		1	
AEP	Annual Exceedance Probability	ORR	Owner's Regional Representative
AHD	Australian Height Datum	PAR	Population at Risk
AMTD	Adopted Mean Thread Distance	PDSE	Principal Dam Safety Engineer
ANCOLD	Australian National Committee on Large	PFRM	Predictive Flood Routing Model
	Dams	PLL	Probable Loss of Life
AWS	Australian Warning System	PMF	Probable Maximum Flood
BOM	Bureau of Meteorology	PMP	Probable Maximum Precipitation
CED	Chief Engineer Dams	PMPF	Probable Maximum Precipitation Flood
CEO	Chief Executive Officer	PWRE	Principal Water Resources Engineer
CRA	Comprehensive Risk Assessment	QDMC	Queensland Disaster Management
CTG	Counter Terrorism Group		Committee
D/S	Downstream	QPS	Queensland Police Service
DCF	Dam Crest Flood	RB	Right Bank
DCL	Dam Crest Level	RC	Regional Council
DDC	District Disaster Coordinator	RCC	Roller Compacted Concrete
DDMG	District Disaster Management Group	RDMW	Department of Regional Development,
DDMP	District Disaster Management Plan		Manufacturing and Water
DDO	Dam Duty Officer	ROC	Regional Operations Centre
DDS	Director Dam Safety	RPEQ	Registered Professional Engineer of
DSR	Dam Safety Regulator		Queensland
DSSC	Dam Safety Surveillance Coordinator	RSL	Reduced Supply Level
DSTDM	Dam Safety Technical Decision Maker	SCED	Senior Civil Engineer Dams
EAP	Emergency Action Plan	SCTN	Security and Counter Terrorism Network
EA	Emergency Alert	SDCC	State Disaster Coordination Centre
EER	Emergency Event Report	SDF	Sunny Day Failure
EGMO	Executive General Manager Operations	SDTE	Senior Dam Technical Engineer
EGME&WR	Executive General Manager Engineering	SES	State Emergency Service
EGIVIEQUIN	& Water Resources	SMS	Short Message Service
F 1			Sunwater Media Team
EL FCL	Elevation Level Fixed Crest Level	SMT SO	
			Standby Operator
FODM	Flood Operations Decision Maker	SOP	Standing Operating Procedure
FSL	Full Supply Level	SRT	Strategic Response Team
GM	General Manager	SS	Storage Supervisor
IC	Incident Coordinator	SWL	Storage Water Level
IFHC	Incremental Flood Hazard Category	SWRE	Senior Water Resources Engineer
IGEM	Inspector-General Emergency	U/S	Upstream
	Management	WHS	Workplace Health & Safety
LB	Left Bank	WQ	Water Quality
LDC	Local Disaster Coordinator		
LDMG	Local Disaster Management Group		
LDMP	Local Disaster Management Plan		
LEC	Local Event Coordinator		
MAP	Manager Asset Planning		
Max. OL	Maximum Operating Level		
ME	Manager Environment		
MM	Modified Mercalli		
0&M	Operation & Maintenance		
OB	Observation Bore		
OC	Operations Centre		
OCDO	Operations Centre Duty Officer		
OM	Operator Maintainer		
OMGR	Operations Manager		
OS	Operations Supervisor		
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1.3 Business terms and definitions

The meaning of terms used in this section are set out in accordance with relevant legislation or as defined by operator requirements.

Term	Definition		
Terms set out in section 352A of the Water Supply (Safety and Reliability) Act 2008 (Qld) – Amended			
Australian Warning System	A national approach to information and warnings during emergencies like bushfire, flood, storm, extreme heat, and severe weather.		
Dam hazard	Means a reasonably foreseeable situation or condition that may:		
	 cause or contribute to the failure of the dam, if the failure may cause harm to persons or property, OR 		
	 require an automatic or controlled release of water from the dam if the release of the water may cause harm to persons or property. 		
Dam hazard event	Means an event arising from a <i>dam hazard</i> if:		
	 persons or property may be harmed because of the event, AND 		
	 a coordinated response, involving 2 or more of the following relevant entities, is unlikely to be required; each local group and district group for the EAP, each local government whose area may be affected, the Chief Executive, another entity the owner of the dam considers appropriate, AND 		
	the event is not an emergency event.		
Disaster management plan	Of a <i>district group</i> or local government, means the group's or local government's disaster management plan under the Disaster Management Act.		
District group (District Disaster Management Group)	For an emergency action plan (EAP), means a district group established under the Disaster Management Act, section 22 whose disaster district under that Act could, under the plan, be affected by a <i>dam hazard</i> .		
Emergency event	Means an event arising from a <i>dam hazard</i> if:		
	 persons or property may be harmed because of the event, AND 		
	any of the following apply:		
	 a coordinated response, involving 2 or more of the following <i>relevant</i> <i>entities</i>, is likely to be required; each <i>local group</i> and <i>district group</i> for the EAP, each local government whose area may be affected, the Chief Executive, another entity the owner of the dam considers appropriate, OR 		
	 the event may arise because of a disaster situation declared under the Disaster Management Act, OR 		
	 an entity performing functions under the State <i>disaster management plan</i> may, under that plan, require the owner of the dam to give the entity information about the event. 		
Local group	For an EAP, means a local group established under the Disaster Management Act,		
(Local Disaster Management Group)	section 29 whose local government area could, under the plan, be affected by a <i>dam hazard</i> .		
Notice response	A dam owner's written response to a notice following an assessment of an EAP by a local government or <i>district group</i> .		

Definition Term Referable dam A dam, or a proposed dam after its construction, will be a referable dam if: a failure impact assessment of the dam, or the proposed dam, is carried out • under the Act, AND the assessment states the dam has, or the proposed dam after its construction ٠ will have, a category 1 or category 2 failure impact rating, AND the Chief Executive has, under section 349 of the Act, accepted the • assessment. Also, a dam is a referable dam if: • under section 342B of the Act, the owner of a dam is given a referable dam notice and, before the effective day for the notice, does not give the Chief Executive a failure impact assessment for the dam, AND the Chief Executive has not, under section 349 of the Act, accepted a failure impact assessment of the dam. Relevant entity Means each of the following under the EAP for the dam: • the persons who may be affected, or whose property may be affected, if a dam hazard event or emergency event were to happen for the dam, e.g. the owners of parcels of farmland adjacent to the dam or residents of a township each local group and district group for the EAP • each local government whose local government area may be affected if a dam • hazard event or emergency event were to happen the Chief Executive another entity the owner of the dam considers appropriate e.g. the Queensland Police Service.

Terms consistent with Queensland disaster management arrangements:

Activation levels	The four levels of EAP activation are:
	• Alert: A heightened level of vigilance due to the possibility of an event occurring. No further action may be required; however, the situation should be monitored by someone capable of assessing the potential of the threat. Moving to an Alert level indicates the dam owner is getting ready to activate the Lean Forward level of the EAP if the situation deteriorates.
	 Lean Forward: An operational state characterised by a heightened level of situational awareness of an impending disaster event and a state of operational readiness. Disaster coordination centres are on standby and prepared but not activated.
	• Stand Up: The operational state where resources are mobilised, personnel are activated, and operational activities commenced. Disaster coordination centres are activated. The dam owner needs to provide an Emergency Event Report (EER) in accordance with the provision of the Act.
	 Stand Down: Transition from responding to an event back to normal core business and/or continuance of recovery operations. There is no longer a requirement to respond to the event and the threat is no longer present.
	The movement through these levels of activation is not necessarily sequential. It should be applied with flexibility and adaptability and be tailored to the location and event.
	Triggering one of these levels of activation may not necessarily mean a similar activation of LDMGs or DDMGs.

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Term	Definition
AWS Warning Levels	The three AWS warning levels are:
	 Advice: The first warning level of the Australian Warning System meaning an incident has started but there is no immediate danger. Stay up to date in case the situation changes.
	• Watch and Act: The second warning level of the Australian Warning System meaning there is a heightened level of threat. Conditions are changing you need to start taking action now to protect you and your family.
	• Emergency: The third and highest warning level of the Australian Warning System meaning lives may be in danger and action should be taken immediately.
	Notes:
	These AWS Warning levels do not change the Activation Levels of the EAP and are intended for external public facing information only.
	There is no Stand Down equivalent in AWS warning levels
Bureau of Meteorology	The three levels of flooding are:
flood level classifications	 Minor flooding: This causes inconvenience such as closing of minor roads and the submergence of low-level bridges and makes the removal of pumps located adjacent to the river necessary.
	 Moderate flooding: This causes the inundation of low-lying areas requiring the removal of stock and/or the evacuation of some houses. Main traffic bridges may be closed by flood waters.
	 Major flooding: This causes inundation of large areas, isolating towns and cities. Major disruptions occur to road and rail links. Evacuation of many houses and business premises may be required. In rural areas, widespread flooding of farmland is likely.
Concurrent Flooding	Flood flows downstream of a dam that are not a result of dam outflows, for instance those from adjacent catchments or from the sea, and which occur in the same period as downstream releases or flooding from the dam.
Dam crest flood	The flood event that causes reservoir levels to reach the lowest point of non- overflow section of a dam.
Dam failure	Dam failure is the physical collapse of all or part of a dam or the uncontrolled release of any of its contents.
Downstream releases	Downstream releases are outflows from the dam made through appurtenant structures such as spillways or outlet works that are in accordance with the design of the dam.
Earthquake	A sudden release of energy in the earth's crust or upper mantle, usually caused by movement along a fault plane or by volcanic activity, resulting in the generation of seismic waves that can be destructive. The potential consequences of an earthquake include: • settlement, sliding, or overturning of monoliths in the dam wall
	 initiation of seepage lines in the foundations or abutments that could lead to piping damage and potential inoperability of appurtenant (additional structures such as spillways) works.
Flood release	A flood release from a dam occurs when catchment inflows raise the storage level above the Full Supply Level (FSL) resulting in a discharge from the spillway of the dam.

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Term	Definition
Piping	Internal scour caused by the water flow and seepage that occurs through earth dams, dam foundations, or dam abutments. The internal scour can lead to the formation of a pipe, which can lead to a failure of the dam.
Plane strike or other impact	The impact of a plane, meteorite, or other high-energy item on or in close vicinity of a dam that could damage the dam structure or create a wave that could overtop the dam.
Probable maximum flood	The flood resulting from probable maximum precipitation coupled with the worst catchment conditions that can be realistically expected.
Probable maximum precipitation	The theoretical greatest depth of precipitation physically possible based on generalised methods.
Probable maximum precipitation flood	The flood resulting from probable maximum precipitation coupled with standard catchment conditions that can be expected.
Stability, main embankment	High foundation pore pressure peaks may reduce the Factor of Safety against slip circle failure to an unacceptable level.
'Sunny day' failure	'Sunny day' dam failure is where the failure occurs at the full supply level and there is no concurrent rain associated flooding.
Terrorist activity	A deliberate attempt to damage, fail or contaminate a dam.

Note: Sunwater has attempted to write the EAP to cope with all reasonably foreseeable emergency situations. However, there is considerable uncertainty about how any emergency situation might develop and progress. Factors such as the weather, the location, the mechanics, and the rate and size of any actual failure can considerably affect any resulting flood discharges. Therefore, a significant number of assumptions have had to be made in compiling sections of the EAP. Some variation in outcome should be expected where the event differs from the assumed behaviour.

2. Introduction

2.1 Context

Under the *Water Supply (Safety and Reliability) Act 2008* (the Act) (ref A), the owner of a referable dam must have an approved EAP for the dam. Referable dams, by definition, would put lives at risk if they were to fail.

This EAP has been prepared in accordance with Chapter 4 of the Act. The content requirements for EAPs are contained in section 352H of the Act.

Summary of legal requirements – Section 352H

Section 352H (1) of the Act requires that the EAP must identify each dam hazard for the dam, and for each of these dam hazard types (e.g. flood operations and piping):

- 1. identify the area likely to be affected by a dam hazard event or emergency event arising from the dam hazard; and
- 2. identify each circumstance that indicates a material increase in the likelihood of the dam hazard event or emergency event happening; and
- 3. state when and how the owner of the dam plans to warn persons who may be harmed, or whose property may be harmed by an event caused by the dam hazard, if one happens, and/or there is a material increase in the likelihood of an occurrence, including the order of priority in which the persons or categories of persons are to be warned; and
- 4. state when and how the owner plans to notify the relevant entities for the dam, if a dam hazard event or emergency event happens or, there is a material increase in the likelihood of such an occurrence, including the order of priority in which the relevant entities are to be notified; and
- 5. state the actions the owner of the dam plans to take in response to a dam hazard event or emergency event.

In accordance with section 352H (2) of the Act, the EAP may provide for the dam owner to make arrangements with a relevant entity for warnings to be given by the relevant entity on behalf of the dam owner in appropriate circumstances.

Section 352HA of the Act states that before giving the Chief Executive an EAP, the owner of the dam must give a copy of the plan to each local government whose area may be affected by a dam hazard identified in the plan, and each district group for the plan.

Section 352HB of the Act states that the local government must assess the EAP for consistency with its disaster management plan. In its assessment, the local government must consult with the local district group for the plan.

Within 30 business days of receiving the EAP, the local government must give the owner of the dam a notice, which states whether it considers the plan is consistent with its disaster management plan; and if not, give reason why it considers the EAP is not consistent. The EAP must include any such notices, provided to the owner of the dam by a local government (or district group); and any responses which the owner gives to these notices. Section 352H (1) further stipulates that an EAP must include any other relevant matter prescribed by regulation.

The local government whose areas may be affected by a dam hazard for Bjelke-Petersen Dam have been assessed as **South Burnett Regional Council** (SBRC), **Cherbourg Aboriginal Shire Council** (CASC), **Gympie Regional Council** (GRC), and **North Burnett Regional Council** (NBRC). Sunwater has provided all councils with a copy of the draft EAP for assessment.

Section 352HC of the Act states that a district group may review the EAP for consistency with its disaster management plan. The district groups for Bjelke-Petersen Dam are **Gympie District Disaster Management Group** (Gympie DDMG) and **Bundaberg District Disaster Management Group** (Bundaberg DDMG). Sunwater has provided the DDMGs with a copy of the draft EAP for review.

2.2 Purpose

The purpose of this EAP is:

- to minimise the risk of harm to persons or property if a dam hazard event or emergency event for the dam happens
- to identify dam hazards that could occur at Bjelke-Petersen Dam and the area likely to be affected for each hazard
- to prescribe emergency actions taken by the dam owners and operating personnel in identifying and responding to dam hazards and notifying relevant entities.

It is possible for more than one dam hazard to exist at Bjelke-Petersen Dam at the one time. In such a circumstance, it may be necessary to act on the procedures within separate sections simultaneously.

The focus of this EAP is the management of dam hazards at Bjelke-Petersen Dam by the owner of the dam (Sunwater) and the communication and notification of dam hazards to the LDMGs, DDMGs and broader community. However, the EAP sits within the broader emergency response framework. This EAP has been developed to be consistent with and support the objectives of the South Burnett Regional Council, Cherbourg Aboriginal Shire Council, Gympie Regional Council, and North Burnett Regional Council's Local Disaster Management Plans.

2.3 Scope

The Bjelke-Petersen Dam EAP covers:

- dam hazards evaluated within Sunwater's Dam Safety Management Program
- details about the dam that are relevant to a dam hazard
- identification of circumstances that indicates a material increase in the likelihood of a dam hazard and/or emergency event happening
- triggers for activation of a tiered response to dam hazards and/or emergency event happening
- roles and responsibilities in responding to a dam hazard
- notification and communication protocols
- inspection, monitoring, and reporting protocols during emergencies
- other relevant information that may assist with identifying the area affected by a dam hazard and/or emergency event happening, and the management of such dam hazards.

2.4 Sunwater training

Training of the use and implementation of this EAP document is carried out at various times throughout the year, but specific pre-wet season training is undertaken in the months leading up to the wet season at each dam site. During this period, Sunwater staff complete work instructions for site preparations, and during July to September carry out checks on stores, supplies of fuel, and on the current EAP, such as contact details for individuals and dam information.

The EAP training that is carried out on site include walkthroughs of new changes, scenario (role play) and Q&A to check the knowledge and competency of all those who attended. The training is presented to relevant Sunwater staff (DDO's, LEC's and IC's) and disaster management stakeholders. DSTDM and FODM information sessions are carried out once a year with the same walkthrough of new changes and Q&A, but this is not specific to any one dam. New Sunwater employees in these various roles also have a walkthrough of the EAP.

NOTE: All enquiries regarding EAP training should be directed to

Sunwater is also working towards carrying out a full test once annually involving each local authority and disaster management stakeholders. Where there is more than one referable dam in a local area, the exercise could involve more than one dam, or the location will be rotated. This full test would involve the State Disaster Coordination Centre (SDCC) and include the (non-live) testing of emergency alerts. The test results relating to numbers of alerts generated will be shared with local authority and disaster management stakeholders.

2.5 Fatigue Management Plan

Sunwater has a Fatigue Management Procedure (ref O). This document recognises fatigue as an important workplace hazard and has identified and outlined control processes to mitigate the risk of fatigue impaired HSE incidents. A copy of Sunwater's Fatigue Management Procedure can be provided upon request.

2.6 Dam hazard management within Sunwater

The Sunwater emergency management framework generally utilises the organisation's hierarchy and in-house experts as illustrated in below.

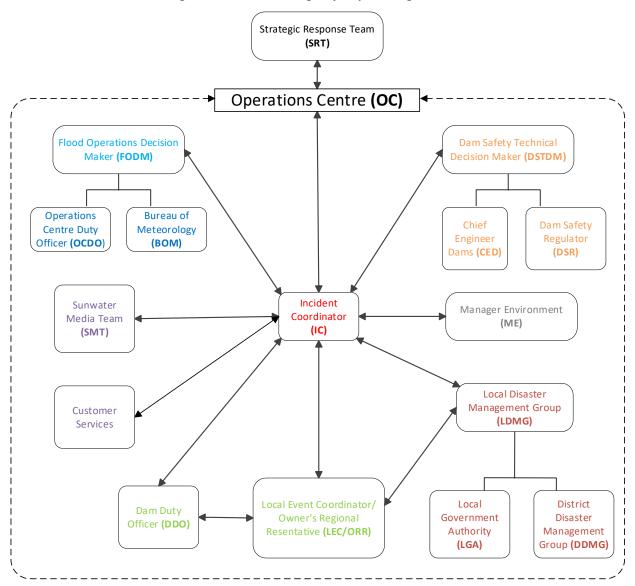


Figure 1: Sunwater emergency response organisation

Key aspects of the emergency management framework are:

- Central to the framework is the role of Incident Coordinator (IC) for any dam hazard at a dam. The IC will maintain overall responsibility for coordination of the EAP when activated.
- The DSTDM is primarily responsible for analysing dam safety and providing expert technical advice in this regard. They will be expected to discuss dam hazards with peers and other technical experts and make sound decisions to mitigate risks and to determine a response to incidents and emerging issues. The DSTDM is the key communication contact with the Dam Safety Regulator.



- The FODM has responsibility for all matters involving flood modelling and forecasting and determining the associated impact to Sunwater storages/infrastructure and EAP actions. The FODM may pre-emptively advise the IC to activate the EAP in accordance with available hydrology forecast information. For example, if an EAP trigger level is predicted to be exceeded based on forecast dam inflows derived from observed rainfall and streamflow conditions upstream of the dam, the EAP may be activated to the predicted level. Regarding the operation of the OC, the FODM must liaise with the IC as necessary to inform of decisions made.
- The IC is responsible for the decision to activate the EAP and subsequent activation levels. The IC is the lead coordinator in the implementation of any EAP in events for Sunwater. Should the IC be unavailable, the Local Event Coordinator (LEC) followed by the Dam Duty Officer (DDO) is responsible for the implementation of the EAP decision. If the IC loses all communications during a dam hazard, then as a fail-safe position, the LEC followed by the DDO will assume the duties and responsibility of the IC. However, loss of communications could result in some communication processes defined in this EAP not being carried out.
- These FODM and DSTDM roles are filled by Registered Professional Engineers of Queensland (RPEQ) and are suitably qualified professionals who are able to make engineering decisions and provide engineering decisions as defined in the Professional Engineers Act of Queensland.

2.7 Community information

Sunwater with the assistance of the local councils will ensure community education around messaging and impacts of the EAP and its related events is undertaken and continually improved.

Sunwater currently provides information externally to customers, downstream residents, and the community in a range of ways or channels in relation to dam hazards and emergency situations. Individuals can access information through Facebook, the Sunwater web page, Sunwater App and at several regional show/field days across regional Queensland where Sunwater may have stalls and information available.

In the event of a dam failure or when required, Sunwater also have the use of the National Emergency Alert System to send a voice message and SMS (ref E). This service is provided by Telstra and is managed by the State Disaster Coordination Centre and the process Sunwater follows is documented in Appendix A9.

A copy of all Sunwater approved EAPs are available to the public on the Business Queensland website <u>https://www.sunwater.com.au/community/preparing-for-emergencies/emergency-management/</u>

These copies are redacted to protect people's personal details.

2.8 Lessons learnt

Sunwater carries out Lessons Learnt workshops as part of its post event management. These Lessons Learnt can result in changes to the EAP. These are captured and if applicable to this document are implemented at the earliest opportunity and are made available in the next EAP update to the regulator as part of Sunwater's continual improvement of its EAPs. The Lessons Learnt actions if relevant are provided to stakeholders, such as the LDMGs, DDMGs, other dam owners and RDMW as appropriate.

In addition, Sunwater requests any post event learnings be communicated regarding operational effectiveness and areas for improvement.

3. Dam Details

3.1 General dam information

Location: The dam is situated approximately 67 km south-west of Gympie and 8 kms south of Murgon. The dam is located on the Barker Creek (AMTD 1.3 km) and just upstream of the confluence with Barambah Creek.

Purpose: The purpose of the dam is to provide an assured supply of water for irrigation for the Barker-Barambah irrigation project and to supplement the town water supply for the townships of Murgon, Wondai, Byee, and Cherbourg.

Catchment: 1,670 km².

Storage Capacity: The storage capacity at FSL is 134,900 ML.

Construction: The Bjelke-Petersen Dam was originally constructed in 1988. Additional works (Stage 1 Upgrade) involving the construction of a crest parapet wall, were carried out in 2007 as part of the spillway upgrade program to improve the discharge capacity of the dam to safely pass the 50% Probable Maximum Precipitation Flood (PMPF)—flood event.

Specification: The table below lists general specifications of Bjelke-Petersen Dam.

Table 2: Bjelke-Petersen Dam specifications

Description	Specification
Main dam type	Central core earth and rock-fill
Full Supply Level (FSL)	EL 307.30 m
Historical recorded max storage—Jan 2011	EL 311.819 m
Storage capacity at FSL	134,900 ML
Storage area at FSL	2,250 ha
Dam Crest Level (DCL)	EL 315.60 m (embankment crest) EL 317.45 m (Stage 1 Upgrade – top of parapet wall)
Dam length (m)	550 m—Original 620 m—Stage 1 Upgrade
Dam height above foundation	44 m (approx.)
Dam Crest Level Flood (DCF)	1 in 100,000 AEP (Stage 1 Upgrade – top of parapet wall) – CRA 2022
Spillway type	Un-gated concrete ogee crest spillway chute and dissipator
Spillway crest level	El 307.30 m
Spillway capacity at DCL	4,920 m³/s (425,088ML/d)
Maximum spillway depth at DCF	8.3 m (embankment crest) 10.15 m (Stage 1 Upgrade – top of parapet wall)
Spillway crest length	80 m
Outlet description	Irrigation and river outlets—2400 mm concrete- lined mild steel pipe with a 900 mm offtake to Joe Sippel Weir and 2 x 1200 mm offtakes to Barker Creek

Description	Specification
Outlet control	Each offtake controlled by fixed cone dispersion valves and isolated by butterfly valves
Saddle dam type	Earth and rock-fill embankment with inclined core
Saddle dam embankment crest level	EL 315.60 m (embankment crest)
	EL 317.45 m (Stage 1 Upgrade – top of parapet wall)
Length	590 m—Original
	826 m—Stage 1 Upgrade
Embankment max height	15 m

3.2 Population at risk

Total Population at Risk (PAR) downstream of Bjelke-Petersen Dam as per the 2022 Comprehensive Risk Assessment (CRA) (ref I):

- Flood Overtopping PAR of 1239 in a dam crest flood event
- 229 PAR in a sunny day failure event.

Additional information on the hydrology, hydraulics and dam failure studies is available upon request to Sunwater.

3.3 General Arrangement

The general arrangement drawings are in Appendix B.



3.4 Emergency inspections and monitoring

The Bjelke-Petersen Dam has been designed to conform to modern design standards, so that its failure is highly unlikely. To maintain the dam in a safe condition and detect any dam hazard, as soon as it begins to develop, or becomes apparent, the following is applicable to Bjelke-Petersen Dam.

3.4.1 Inspections

- Routine Visual Inspection: Conducted as per the ANCOLD Guidelines or as directed by the DSTDM
- Detailed Inspection: Conducted annually
- Comprehensive Inspection: Conducted five-yearly

EAP Roles and Responsibilities 4.

EAP roles and responsibilities	Position holder
Owner	
Liaise with the Board and Minister	
• Activate Sunwater Strategic Response and Business Continuity Plans if required	
 Ensure necessary resources are available to manage any dam hazard and emergence events 	су
• Record communications, notifications and observations as required	
 At all times, aim to provide timely advice and support to the local disaster manager groups (LDMGs) in the affected local government areas and the district disaster management groups (DDMGs) in the affected disaster districts 	ment CEO EGMO
 During a dam hazard event that occurs with little or no warning, undertake the follo actions to ensure the community is informed as soon as possible: 	owing EGM E&WR
 Notify the downstream residents listed in the EAP via SMS 	
 Contact SDCC Watch Desk to request an Emergency Alert campaign as detailed in the emergency alert request and threat direction polygon 	
• Where a dam hazard event occurs with adequate time to warn downstream residentiation notify the residents listed in the EAP via SMS (unless otherwise agreed with the LDMGs)	lents,
Owner's Head Office Representative	
• Authorise the issuing of EAPs, SOPs and O&M Manuals and Amendments	
 Facilitate Dam Safety training courses for Service Managers, Operations Supervisor Operators, and other staff as appropriate and ensure that all staff required to under dam safety work are trained and accredited 	
• Ensure that risks identified in CRAs or other technical reports undertaken in relation dam safety are included in the EAP	n to
• Ensure visual inspections and instrumentation monitoring frequencies conform to ANCOLD guidelines	
• Ensure all dam safety work orders, work instructions and lesson learned outcomes fully implemented.	are GM Asset Integrity
Ensure requirements of the Dam Condition Schedule are met	
• Ensure the work instructions are correct and the logbooks, SOPs, Data Books, and E are reviewed annually as per the Condition Schedule	EAPs GM Asset
• Undertake and prepare the five yearly Comprehensive Inspection Reports with suit qualified personnel within the time specified in the Condition Schedule and that we orders are created for recommendations and work is undertaken as required	
• Undertake annual inspections and prepare reports within the time frames specified the Condition Schedule and that work orders are created for recommendations and work is undertaken as required	
• Review the Dam Safety Instrumentation database and evaluate data to verify the structural integrity of the dams on a regular basis and maintain a spread sheet for verification for audit and quality control	
Record communications, notifications and observations as required	

EAP roles and responsibilities	Position holder
Owner's Regional Representative (ORR)	
 Liaise with the Storage Supervisor/Operator Maintainer Arrange dam specific training and accreditation for relevant staff Ensure competent, trained and accredited personnel operate the storages Ensure necessary resources are available to manage any dam hazard and emergency 	GM Burnett & Lower Mary
 events Undertake the role of LEC as required Record communications, notifications and observations as required Ensure all work orders, work instructions and lesson learned outcomes are fully implemented. 	OS
Technical Advisor	
 Analyse the situation and provide expert technical advice Discuss issue with peers and other technical experts and make sound decisions to mitigate the risk Determine response to incidents and emerging issues 	GM Environment
Record communications, notifications and observations as required	
 Dam Safety Technical Decision Maker (DSTDM) Analyse the situation and provide expert technical advice in relation to Dam Safety Discuss dam hazard with peers and other technical experts and make sound decisions to mitigate the risk Determine response to incidents and emerging issues Issue warning on dam failure and advise on protective measures Ensure the EAP is implemented appropriately and carry out the DSTDM role as required Maintain current RPEQ accreditation Liaise with Regulator as required Record communications, notifications and observations as required 	Various personnel as per DSTDM roster
 Flood Operations Decision Maker (FODM) Maintain current RPEQ accreditation Provide hydrological advice in relation to predicted and actual dam outflows including assessment of weather and flood warnings and other related matters as identified in the OC Procedure (Sunwater internal) Interpret and apply rainfall data in accordance with the OC Procedure, including, as required under the OC Procedure, liaising with BOM Ensure the EAP is implemented appropriately and carry out the FODM role as required Record communications, notifications and observations as required 	Various personnel as per FODM roster
Operations Centre Duty Officer (OCDO)	
Decide if a flood is imminent and record modes of operation	
 Extract data relative to the event from available sources Utilise this data in predictive flood models and determine results from these models for approval by FODM 	Various personnel as per OC roster
 Liaise with the FODM or IC to update current flood situation and routing data Record communications, notifications and observations as required 	

EAP roles and responsibilities	Position holder
Sunwater Media Team (SMT)	
• Analyse sensitive issues, discuss with the Owner and issue media releases	
Handle public and customer comments (including social media) and advise the Owner necessary	r if Various personnel as per Media Team
Liaise with the IC and update QDMG of flood events	roster
Record communications, notifications and observations as required	
Incident Coordinator (IC)	
Notify council of intent to use the Emergency Alert	
Activate the EAP	Various
 Ensure the EAP is implemented appropriately and carry out the IC role as required Arrange Situation Reports and determine frequency as required 	personnel as per IC roster
Record communications, notifications and observations as required	
 Local Event Coordinator (LEC) Liaise with the Local Disaster Coordinator or proxy 	Various
Activate the EAP when necessary	personnel as per
• Ensure the EAP is implemented appropriately and carry out the LEC role as required	LEC roster
Record communications, notifications and observations as required	
Dam Duty Officer (DDO)	
Complete accreditation to operate and maintain relevant storage	
• Ensure the EAP is implemented appropriately and carry out the DDO role as required	SS
Take direction from the DSTDM and IC as requested	
Arrange immediate site inspection and make informed assessment of the situation	OM
Escalate any issue not covered in the EAP or where actions are not clear	
 Record communications, notifications and observations as required 	_
Councils	
South Burnett Regional Council, Cherbourg Aboriginal Shire Council, Gympie Regional Council, and North Burnett Regional Council	
Councils have legislated local government functions, as per Section 80 of the Qld Disaster Manageme Act (2003). These include:	ent
Ensure it has a disaster response capability	
Approve its local disaster management plan	
• Ensure information about an event or a disaster in its area is promptly given to the District Disaster Coordinator for the disaster district in which area it is situated	
Perform other functions given to the local government under the Act	
And as per Section 352HB of the Water Legislation (Dam Safety) Amendment Act (2017):	
• Must assess (in consultation with its LDMG) the EAP for consistency with the Local Disaster Management Plan	

EAP roles and responsibilities	Position holder
Queensland Police Service (QPS)	
Manage the initial situation based on local operational procedures; including but not limited to:	
Conduct emergency operations	
Coordinate and support Sunwater during a declared emergency at the dam	
Liaise with relevant organisations	
Evacuation of persons if required	
Security of specific area	
Disaster Management Groups/Personnel – (In addition to requirements outlined in the Qld. Disaster Mgmt. Act (2003)	
LDMG	
• Assist Sunwater and the Councils to ensure community education around messaging and impacts of EAP related events is undertaken and continually improves	
Work with Councils and Sunwater to ensure the EAP is regularly exercised	
• Identify and coordinate the use of manpower and resources that may be required for EAP event	an LDMG
 Identify and provide advice to DDMG about support services required by the LDMG to manage an EAP event 	DDMG
• Provide reports and make recommendations to the relevant DDMG about matters relating to EAP events and any support required	QPS
QPS	
 Work with dam owner and LDMGs to ensure Emergency Alerts polygons are prepared stored, and tested 	ł,
DDMG	
• DDMG may review plan with consistency with the District Disaster Management Plan	
Dam Safety Regulator (DSR)	
• Liaise with relevant Minister on necessary actions.	
• Approve this document as required under legislation	DDC
• Liaise with Chief Executive as required in administering (regulating) the Water Supply (Safety and Reliability) Act 2008	DDS
Strategic Response Team (SRT)	
• Facilitate the assessment, escalation and notification and management of strategic response and recovery for a high or extreme risk, or impact, event.	
 Initial and ongoing assessment of event status and requirements 	
 Development, and revision of, strategic objectives based on requirements 	
Identifying, managing, and monitoring strategic risks	SRT
 Monitor media and stakeholder/customer impacts 	
 Managing/overseeing event communications including media, stakeholder, customer and internal communications. 	
• Record communications, notifications and observations as required.	

5. Dam hazard—flood operations

5.1 Overview

The emergency action described in this section (Dam hazard—flood operations) relates to:

- A dam hazard where natural catchment inflows fill Bjelke-Petersen Dam to FSL 307.30m and the rate of inflow exceeds the capacity of the outlet works. The spillway will then discharge water downstream into the Barker and Barambah Creeks. These flood flows can create a dam hazard. Inflows will also cause the storage to temporarily rise to above the full supply level of the storage. Note:
 - The greater the rate of inflow, the higher the storage will rise.
 - The higher the storage level rises, the greater the loads on the dam structure.
 - Although unlikely, the greater the loading, the higher the likelihood of a dam failure.
 - Typically, the level of surveillance is increased during flood operations (refer tables in this section).
- Spillway discharge from the dam, where there have been no indications that a dam failure may be initiating or in progress.

The area likely to be affected by this emergency event is described as:

- For small flows, the water will be contained within Barker and Barambah creeks.
- As the rate of discharge increases, there will be an impact on low-level road crossings on the Barker and Barambah Creeks and other infrastructure in the river such as pump sites.
- When the storage height exceeds major flood levels (3.5m over the spillway) EL 310.80m, extensive rural areas and/or urban areas are inundated, potentially to above floor level. Properties and towns are likely to be isolated and major rail traffic routes closed. Evacuation of flood affected areas may be required. Utility services may be impacted.

sunwater **Table 3: Flood classification triggers** Depth over Storage Flood Classification Spillway Elevation Level (m) (m AHD) Towns and Houses Major 3.50m 310.80m - Bridge Height Crops and Grazing

2.90m

1.70m

310.20m

309.00m

Source:	Bureau	of Meteoro	logy
		-,	- 97

Moderate

Minor

The following table shows historical floods experienced at Bjelke-Petersen Dam.

First report height

9

8

7

6

5

4

З

2

1

0

Example of Flood Level Classification

MAJOR

MODERATE

MINOR

Below Minor

Table 4: Historical floods	experienced at B	ielke-Petersen Dam
	coperienced at b	jence i etersen bunn

Flood rank	Date	Peak Height EL	Peak Height (m over crest)
1	Jan 2011	311.82m	4.52m
2	Jan 2013	310.01m	2.71m
3	Mar 2013	309.15m	1.85m
4	Feb 2022	308.68m	1.38m
5	Feb 1999	308.41m	1.11m

5.2 Emergency actions

In the table below, each level of activation includes both its own actions and the actions of any lower level, unless those lower-level actions are superseded.

5.2.1 Activation triggers

Table 5: Flood emergency activation trigger summary

EAP Flood Activation Trigger	Trigger Summary	AWS Warning Level
Alert	• EL 307.20 m and rising (0.1 below FSL)	
Lean Forward	• Storage above FSL 307.30 m	Advice
Stand Up 1 — Greater than moderate flood level	 Storage above EL 310.20 m (Moderate flood classification level) 	Watch and Act
Stand Up 2 — Greater than flood of record	 Storage above EL 311.82 m (Flood of record—Jan 2011) 	
Stand Up 3	 Storage above EL 317.45 m (allowing for wave action) OR As advised by the DSTDM 	Emergency
Stand Down	 Storage level EL 307.40 m and falling with no forecast increase in EL 	

While this EAP is not triggered until Bjelke-Petersen Dam reaches a level of 307.20 m, Sunwater and the South Burnett Regional Council, Cherbourg Aboriginal Shire Council, Gympie Regional Council, and North Burnett Regional Council LDMGs will work cooperatively and will endeavour to share intelligence of any rainfall event as and when either organisation becomes aware of a situation that could result in the activation of the EAP.

The activation of Stand Up 3 requires consideration of wave action. For example, if the gauge reading was forecast to reach 1 m below the dam crest level and the DDO reported 1 m high waves, Stand Up 3 will be triggered. Furthermore, the DSTDM may also trigger this activation if there are any dam safety concerns as the storage approaches dam crest level.

5.2.2 Emergency action roles

Table 6 to Table 11 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operation Decision maker (FODM).

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Table 6: Flood operations—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up 1 — Greater than moderate flood level	Stand Up 2 — Greater than flood of record	Stand Up 3	Stand Down
Activation trigger	EL 307.20m and rising (0.1m below FSL)	Storage above FSL 307.30m	Storage above EL 310.20m	Storage above EL 311.82m	 Storage above EL 317.45m (allowing for wave action) OR As advised by the DSTDM 	 Storage level EL 307.40m and falling with no forecast increase in EL
Actions	 Record all communication Inspect the main embankment and Saddle Dam as per routine work instructions (or as instructed by the DSTDM) and photograph/video and record using the approved forms and send to DSTDM and IC Undertake site preparations (if not already complete) including but not limited to: Check fuel and operation of backup generator Check communication systems (including backup radio and satellite phones) Monitor catchment conditions Record the storage level twice daily (or as instructed by the DSTDM) using the gauge boards and confirm accuracy of gauging station Record rainfall daily Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Inspect the main embankment and Saddle Dam daily (or as instructed by the DSTDM) and photograph/video and record using the approved forms and send to IC and DSTDM. Attention will be given to: Visual inspection of flow patterns over spillway and dissipator for evidence of scouring or loss of concrete in the chute Inspect embankment for leaks, deformation, slumping, or slides Obvious signs of seepage Report any unusual readings or observations to the DSTDM and IC as soon as practical Read Main Dam and Saddle Dam instrumentation daily (or as instructed by the DSTDM) on activation of this level NOTE: Site access may be limited before reaching Stand Up 	 As per previous activation level, AND Inspect the main embankment and Saddle Dam twice daily (or as instructed by the DSTDM) and photograph/video and record using the approved forms and send to DSTDM and IC 	 As per previous activation level, AND Monitor tailwater and photograph discharge Inspect the main embankment and Saddle Dam at 6-hourly intervals (or as instructed by the DSTDM) and photograph/video and record using the approved forms and send to DSTDM and IC NOTE: Once at EL 315.60m (DCL) there will be an impact on ability to undertake surveillance 	 As per previous activation level, AND Remotely inspect the main embankment and Saddle Dam (or as instructed by the DSTDM) and photograph/video and record using the approved forms and send to DSTDM and IC. Attention will be given to: Any damage created by water overtopping the embankments Report observed damage immediately Record rainfall as often as necessary Check signs of erosion on D/S face especially near spillway, if possible 	 Return to routine surveillance activities and frequencies—inspect the dam for any damage identified Forward all EER material to IC email as required Update Dam Logbook as per SOP 12 Return to routine activities
Notifications	 IC SO DSTDM LEC 	 As per previous activation level 	As per previous activation level	 As per previous activation level 	 As per previous activation level 	 As per previous activation level,
AWS Warning Level		ADVICE	WATCH AND ACT		EMERGENCY	



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

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Table 7: Flood operations—LEC emergency action

0							
Activation level	Alert	Lean Forward	Stand Up 1 — Greater than moderate flood level	Stand Up 2 — Greater than flood of record	Stand Up 3	Stand Down	
Activation trigger	• EL 307.20m and rising (0.1m below FSL)	Storage above FSL 307.30m	Storage above EL 310.20m	Storage above EL 311.82m	 Storage above EL 317.45m (allowing for wave action) OR As advised by the DSTDM 	Storage level EL 307.40m and falling with no forecast increase in EL	
Actions	 Record all communication Develop/implement staff roster Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level	 Forward all EER material to IC email as required Return to routine activities 	
Notifications	 IC DDO LDMG 1 LDMG 2 	 As per previous activation level, and LDMG 4 	As per previous activation level	 As per previous activation level, and LDMG 3 	As per previous activation level	As required	
AWS Warning Level		ADVICE	WATCH AND ACT		EMERGENCY		



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

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Table 8: Flood operations—IC emergency action

Activation level	Alert	Lean Forward	Stand Up 1 — Greater than moderate flood level	Stand Up 2 — Greater than flood of record	Stand Up 3	Stand Down
Activation trigger	• EL 307.20m and rising (0.1m below FSL)	Storage above FSL 307.30m	Storage above EL 310.20m	Storage above EL 311.82m	 Storage above EL 317.45m (allowing for wave action) OR As advised by the DSTDM 	Storage level EL 307.40m and falling with no forecast increase in EL
Actions	 Record all communication Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Obtain catchment conditions from the DDO Create Incident Report Record Update Sunwater intranet with dam status Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	 As per previous activation level, AND Prepare Daily Situation Report, unless otherwise directed Ensure all abnormal observations or damage has been reported to DSTDM Consider the need to appoint a Sunwater Recovery Coordinator. The Sunwater Recovery Coordinator is responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in advance – if required. Note: Site access may be limited before reaching Stand Up 	As per previous activation level	As per previous activation level	 As per previous activation level, AND Liaise with FODM and DSTDM on possible impacts to Paradise Dam 	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Notifications	 FODM DDO LEC/ORR DSTDM SMT D/S Residents LDMG 1 LDMG 2 DDMG QPS SRT 	 As per previous activation level, and LDMG 4 	As per previous activation level	 As per previous activation level AND LDMG 3 	 As per previous activation level AND SDCC 	 Inform previous notifications of deactivation as required. The SDCC does not require notification.
AWS Warning Level		ADVICE	WATCH	H AND ACT	EMERGENCY	

FSL-307.30m



Table 9: Flood operations—LEC & IC communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text	AWS Warning Level
	 EL 307.20m and rising (0.1m below FSL) 	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
Alert		 LDMG 1 LDMG 2 DDMG QPS 	Phone and email	Describe current situation with dam—What is the event? What is the status? Advise current storage level	
	Storage above FSL 307.30m	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
Lean Forward		LDMG 1 LDMG 2 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? What is the status? Advise of current storage level	ADVICE
Stand Up 1	Storage above EL 310.20m	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
— moderate flood level		 LDMG 1 LDMG 2 LDMG 4 DDMG QPS 	Phone	Describe current situation with dam—What is the event? What is the status? (storage is greater than moderate flood level) Advise current storage level Advise of any forecasts you are aware of	WATCH AND ACT



FSL-307.30m

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Activation level	Trigger for communications	Group to contact	Method	Message text	AWS Warning Level
Stand Up 2	Storage above EL 311.82m	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
— greater than flood of record		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? What is the status? (storage is greater than flood of record) Advise current storage level Advise of any forecasts you are aware of	
	 Storage above EL 317.45m (allowing for wave action) OR; As advised by the DSTDM 	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
Stand Up 3		SDCC LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone & Email Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to the SDCC to send. Describe current situation with dam—What is the event? What is the status? Advise current storage level Advise of any forecasts you are aware	EMERGENCY
	Storage level EL 307.40m and falling with no forecast increase in EL	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), FODM and/or DSTDM to send appropriate messaging Refer to Annexe for sample message	
Stand Down		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? What is the status? Advise current storage level Advise EAP has been deactivated	



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Table 10: Flood operations—DSTDM emergency action

Activation level	Alert	Lean Forward	Stand Up 1 — moderate flood level	Stand Up 2 — greater than flood of record	Stand Up 3	Stand Down
Activation trigger	• EL 307.20m and rising (0.1m below FSL)	Storage above FSL307.30m	Storage above EL 310.20m	Storage above EL 311.82m	 Storage above EL 317.45m (allowing for wave action) OR As advised by the DSTDM 	Storage level EL 307.40m and falling with no forecast increase in EL
Action	 Record all communication Provide technical advice to DDO and IC on a needs basis Review surveillance reports and determine if any additional responses are required 	As per previous activation level	As per previous activation level	As per previous activation level	 As per previous activation level, AND Liaise with FODM and IC on possible impacts to Paradise Dam 	Forward all EER material to IC email as requiredReturn to routine activities
Notifications	ICDDODSR	As per previous activation level	As per previous activation level	As per previous activation level	 As per previous activation level, AND CEO—if time permits 	As per previous activation level
AWS Warning Level		ADVICE	WATCH AND ACT		EMERGENCY	

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Table 11: Flood operations—FODM emergency action

Activation level	Alert	Lean Forward	Stand Up 1 — moderate flood level	Stand Up 2 — greater than flood of record	Stand Up 3	Stand Down
Activation trigger	• EL 307.20m and rising (0.1m below FSL)	Storage above FSL307.30m	Storage above EL 310.20m	Storage above EL 311.82m	 Storage above EL 317.45m (allowing for wave action) OR; As advised by the DSTDM 	• Storage level EL 307.40m and falling with no forecast increase in EL
Action	 Record all communication Extract relevant data from available sources Update flood models as per OC Procedure (Sunwater internal) Update and issue flood operations report Update DSTDM and IC re: current flood situation and PFRM results 	As per previous activation level	As per previous activation level	As per previous activation level	 As per previous activation level, AND Liaise with DSTDM and IC on possible impacts to Paradise Dam 	 Forward all EER material to IC email as required Return to routine activities
Notifications	ICDSTDMDDO	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level	As per previous activation level
AWS Warning Level		ADVICE	WATCH AND ACT		EMERGENCY	



6. Dam hazard—piping: embankment, foundation, or abutments

6.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a piping condition through the embankments (Main Dam or Saddle Dams), foundations, or dam abutment. An early indicator of a piping condition can be an increase in seepage or a new area of seepage. If the seepage water is cloudy or has become cloudy, this may indicate that material is being transported and a pipe is being established.

If a pipe is established and progresses, then a dam failure may result. If a potential pipe is detected early, remedial repairs maybe possible in the form of constructing a filter and weighting zone over the pipe exit if safe to do so.

The flood outlines in Appendix B are there to provide indicative outlines of the maximum potentially affected area of a dam hazard caused by piping. The use of these flood outlines is prescribed below:

- Use the SDF outline when a dam failure is in progress or likely due to piping and no concurrent flooding or downstream releases are occurring or expected to occur, or
- Use the Probable Maximum Precipitation Design Flood (PMPDF) outline when a dam failure is in progress or likely due to piping and concurrent flooding or downstream releases are occurring or expected to occur.

Notes: Definitions for Concurrent Flooding and Downstream Releases are provided in Section 1.3.

6.1.1 Assessment of circumstances that indicate an increase in the likelihood of piping

An increase in seepage or a new area of seepage is a circumstance that could indicate an increased likelihood of piping. This circumstance is the trigger for the alert status for piping.

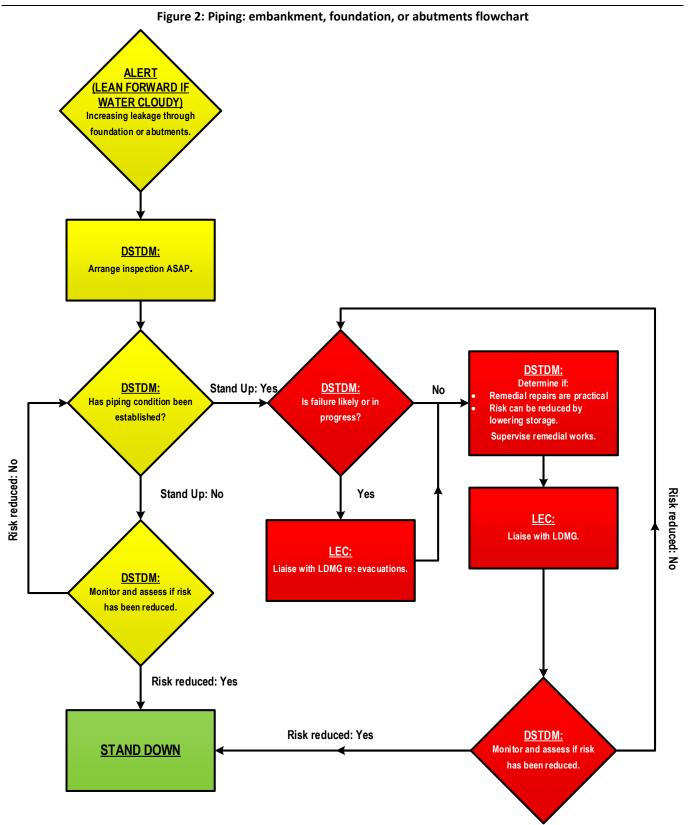
Cloudy seepage water is a circumstance that could indicate an increased likelihood of piping. This circumstance is the trigger for the lean forward status for piping.

6.2 Emergency action roles

Table 12 to Table 16 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Actions	 Record all communication Monitor flows every 6 hours (or as otherwise instructed by the DSTDM) until a decreasing trend is observable, or as directed by the IC Photograph/video the piping from a safe point and record using the approved forms and send to DSTDM and IC Update Dam Logbook as per SOP 12 	As per previous activation level	 As per previous activation level, AND Support/supervise remedial works as required Close any affected roads if not already closed by others Maintain surveillance of area immediately downstream of Main Dam or Saddle Dam (if safe to do so) and move on any members of the public 	 As per previous activation level, AND Vacate the immediate vicinity of the piping condition Ensure remedial works cease and plant and personnel have been moved to a safe location Record/photograph the piping damage and/or dam failure from a safe point 	 Inspect the dam for any damage and photograph any damage identified during the event. Forward all EER material to IC email as required Update Dam Logbook as per SOP 12 Return to routine activities
Notifications	• DSTDM • IC • SO • LEC	As per previous activation level	As per previous activation level	As per previous activation level	As required

Table 12: Piping: embankment, foundation, or abutments—DDO emergency action

Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Actions	 Record all communication Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	As per previous activation level	 As per previous activation level, AND Liaise with relevant council(s) regarding potential road/bridge closures 	As per previous activation level	 Forward all EER material to IC email as required Return to routine activities
Notifications	• IC • DDO	 As per previous activation level, AND LDMG 1 LDMG 2 LDMG 3 LDMG 4 	As per previous activation level	As per previous activation level	As required



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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Increasing leakage through the embankment, the foundations, or abutments 	 Increasing leakage through the embankment, the foundations, or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Actions	 Record all communication Complete Situation Report, unless otherwise directed Create Incident Report Record Update Sunwater intranet with EAP status Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM Consider the need to appoint a Sunwater Recovery Coordinator. The Sunwater Recovery Coordinator is then responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in advance – if required. 	 As per previous activation level, AND, Liaise with Sunwater Media on-call to send appropriate message to D/S residents and phone those without mobiles Mobilise resources to undertake remedial works if directed by DSTDM 	 As per previous activation level, AND, Liaise with the DSTDM to confirm that dam failure is in progress Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location Liaise with DDO and DSTDM re: potential for evacuations Liaise with FODM on likely impacts to Paradise Dam 	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Notifications	 DDO LEC/ORR DSTDM SMT SRT 	 As per previous activation level, AND LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	 As per previous activation level, AND D/S Residents SDCC 	 As per previous activation level, AND FODM 	 Inform previous notifications of deactivation as required

Table 14: Piping: embankment, foundation, or abutments—IC emergency action



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

Activation level **Trigger for communications** Group to contact Method Message text N/A internal communications only Increasing leakage through the embankment, the Alert foundations, or abutments Describe current situation with dam—What is the event? (Unconfirmed piping • Increase in leakage through an embankment, the • LDMG 1 • Phone foundations, or abutments with cloudy water risk) • LDMG 2 What is the status? (Unconfirmed leakage—Investigation continues) • LDMG 3 Lean Forward Advise current storage level • LDMG 4 Advise any issues you are aware of • DDMG Standby for further advice • QPS Liaise with Sunwater Media on-call, LDMG(s) and DSTDM to send • SMS • Piping condition has been established D/S Residents appropriate messaging Fmail Refer to Annexe for sample message • Phone (for those without mobiles) Complete Emergency Alert Request Form as per instructions (copies in Appendix SDCC • Email & Phone A9) and email to the SDCC to send. Stand Up 1 Develop messages in consultation with DSTDM Describe current situation with dam—What is the event? (Confirmed piping risk) LDMG 1 • Phone • LDMG 2 What is the status? (Confirmed piping/leakage) Advise current storage level • LDMG 3 Advise any issues you are aware of. Discuss any potential road/bridge closures • LDMG 4 Prepare for possible evacuations DDMG QPS

Table 15: Piping: embankment, foundation, or abutments—LEC & IC communication plan





Activation level	Trigger for communications	Group to contact	Method	Message text
	 Failure in progress or likely due to piping, AND Sufficient water in storage to create an emergency event 	D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
		• SDCC	Email & Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to the SDCC to send. Develop messages in consultation with DSTDM
		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (<i>Confirmed piping risk</i>) What is the status? (Possible Dam Failure) Advise current storage level Prepare coordinated evacuations
Stand Up 2	Dam failure in progress	D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
		• SDCC	Email & Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to the SDCC to send.
		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Confirmed piping risk) What is the status? (Dam Failure In Progress) Advise current storage level LDMG to coordinate evacuations of affected Downstream Residents and move people to higher ground
	 Risk assessment has determined that failure risk has reduced 	D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
Stand Down		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—piping) What is the status? (dam hazard Stood Down) Advise risk assessment has determined, that failure risk has reduced, and EAP has been deactivated



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	Increasing leakage through the embankment, the foundations, or abutments	 Increasing leakage through the embankment, the foundations or abutments with cloudy water 	 Piping condition has been established 	 Failure in progress or likely due to piping, AND Sufficient water in storage to create an emergency event 	Risk assessment has determined that failure risk has reduced
Action	 Record all communication Arrange an inspection of the dam to assess its condition as soon as possible, when safe to do so Determine if piping condition has been established Monitor situation and assess risks Advise DSR on EAP activation 	As per previous activation level	 As per previous activation level, AND Assess risk and determine if failure likely or in progress Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage Supervise remedial repairs (if applicable). (Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision) 	 As per previous activation level, AND Liaise with the IC and advise on need to recommend evacuations Liaise with FODM on likely impacts to Paradise Dam 	 Forward all EER material to IC email as required Return to routine activities
Notifications	• DDO	As per previous activation level	As per previous activation level	As per previous activation level,	 As required
	• IC			AND	
	• DSR			• FODM	

Table 16: Piping: embankment, foundation, or abutments—DSTDM emergency action



7. Dam hazard—earthquake

7.1 Overview

The emergency action described in this section relates to a potential dam hazard due to an earthquake causing damage to the dam embankments (Main Dam or Saddle Dam), foundations, or dam abutment. Damage could take the form of cracking or slumping of the embankment, deformation or land slip, or increased seepage.

If damage does occur, then a dam failure may result. If damage is detected early, remedial repairs may be possible depending on the nature of the damage.

The flood outlines in Appendix B are there to provide indicative outlines of the maximum potentially affected area of a dam hazard caused by earthquake damage. The use of these flood outlines is prescribed below:

- Use the SDF outline when a dam failure is in progress or likely due to earthquake damage and no concurrent flooding or downstream releases are occurring or expected to occur, or
- Use the Probable Maximum Precipitation Design Flood (PMPDF) outline when a dam failure is in progress or likely due to earthquake damage and concurrent flooding or downstream releases are occurring or expected to occur.

Notes: Definitions for Concurrent Flooding and Downstream Releases are provided in Section 1.3

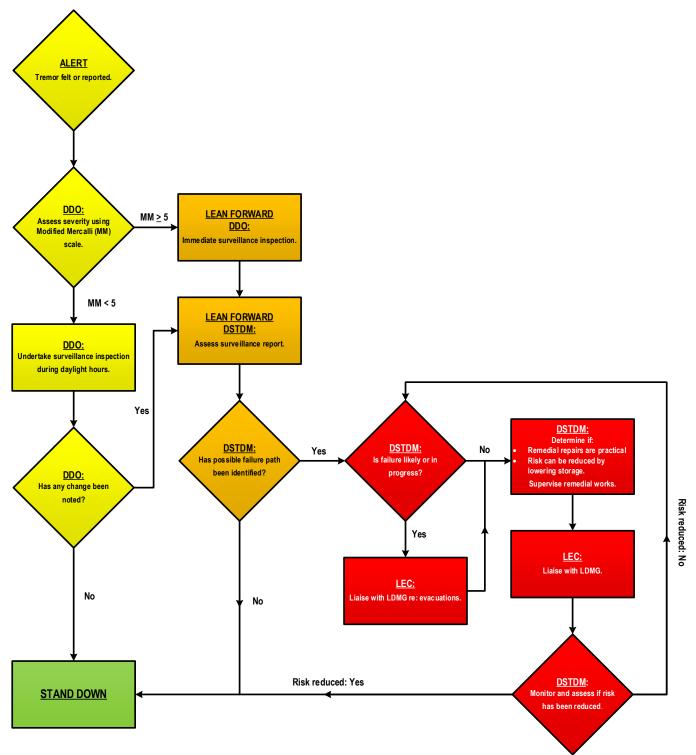
7.2 Emergency action roles

Table 17 to Table 21 to specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

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Figure 3: Earthquake flowchart



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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM⁻ and change detected during surveillance inspection 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create an emergency event 	 Risk assessment has been determined that failure risk has reduced
Actions	 DDO to assess magnitude (MM Scale) at dam location Record all communication Inspect the Main Embankment, Spillway Structure, Abutments, and Saddle Dam in daylight hours (if safe to do so) and report to the DSTDM and IC—photograph/video and record using the approved forms and send to DSTDM and IC Check for leaks, deformation, erosion, and concrete damage Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Immediately inspect the Main Embankment, Spillway Structure, Abutments, and Saddle Dam (if safe to do so) and report to the DSTDM and IC—photograph/video and record using the approved forms and send to DSTDM and IC Repeat the inspection as directed 	 As per previous activation level, AND Support/supervise remedial work as required Liaise with LEC regarding potential road closure Maintain surveillance of area immediately downstream of dam or Saddle Dam (if safe to do so) and move on any members of the public Vacate the immediate vicinity of the embankment 	 As per previous activation level, AND Ensure remedial works cease and plant and personnel have been moved to a safe location Record/photograph the earthquake damage and/or dam failure from a safe point 	 Inspect the dam for any damage and photograph any damage identified during the event Forward all EER material to IC email as required Update Dam Logbook as per SOP 12 Return to routine activities
Notifications	DSTDM IC LEC SO	 As per previous activation level 	 As per previous activation level 	 As per previous activation level 	 As required

Table 17: Earthquake—DDO emergency action

*'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of the dam.



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity less than 5MM 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	 Earthquake confirmed* (by DSTDM) or felt in the area, AND A possible failure path has been identified 	 Earthquake confirmed (by DSTDM) or felt in the area, AND Sufficient water in storage to create a dam hazard 	 Risk assessment has been determined that failure risk has reduced
Actions	 Record all communication Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	As per previous activation level	 As per previous activation level, AND Liaise with DDO & relevant council(s) regarding potential road/bridge closures 	As per previous activation level	 Forward all EER material to IC email as required Return to routine activities
Notifications	• IC • DDO	 As per previous activation level, AND LDMG 1 LDMG 2 LDMG 3 LDMG 4 	As per previous activation level	 As per previous activation level 	As required

Table 18: Earthquake—LEC emergency action

*'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an earthquake >4.9ML (Richter Scale) has occurred within a 200km radius of the dam.



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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Earthquake confirmed* or felt in the area, AND Intensity less than 5MM 	 Earthquake confirmed* or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5 MM and change detected during surveillance inspection 	 Earthquake confirmed* or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create an emergency event 	 Risk assessment has been determined that failure risk has reduced
Actions	 Record all communication Liaise with DDO, LEC and DSTDM Create Incident Report Record Update Sunwater intranet with dam status Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	 As per previous activation level, AND Investigate availability of machinery and materials (if insufficient stockpiles available) Place machinery operators on standby if directed by DSTDM Complete Situation Report, unless otherwise directed Send SW Incident and Near Miss Alert Consider the need to appoint a Sunwater Recovery Coordinator. The Sunwater Recovery Coordinator is responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in advance – if required. 	 As per previous activation level, AND Liaise with Sunwater Media on-call to send appropriate messaging to D/S residents and phone those without mobiles Mobilise resources to undertake remedial works if directed by DSTDM 	 As per previous activation level, AND Liaise with the DSTDM to confirm that dam failure is in progress Confirm that remedial works have ceased if directed by the DSTDM and plant and personnel have been moved to a safe location Liaise with DDO and DSTDM re: potential for evacuations Liaise with FODM on likely impacts to Paradise Dam 	 Deactivate EAP Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Notifications	DDO DSTDM LEC	As per previous activation level, AND LDMG 1 LDMG 2	 As per previous activation level, AND D/S Residents 	 As per previous activation level, AND FODM 	 Inform previous notifications of deactivation as required
	• ORR • SMT	LDMG 3 LDMG 4	• SDCC • DDMG		
	• SRT		• QPS		

Table 19: Earthquake—IC emergency action

* 'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9 ML (Richter Scale) has occurred within a 200km radius of the Dam



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Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	 Earthquake confirmed* or felt in the area, AND Intensity less than 5MM 			N/A—Internal communications only
Lean Forward	 Earthquake confirmed* or felt in the area, AND Intensity greater than or equal to 5MM, OR Intensity less than 5MM and change detected during surveillance inspection 	LDMG 1 LDMG 2 LDMG 3 LDMG 4	Phone	Describe current situation with dam—What is the event? (<i>Dam Safety Risk—Earthquake damage</i>) What is the status? (Under investigation) Advise current storage level Stand by for further information
	 Earthquake confirmed or felt in the area, AND A possible failure path has been identified 	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
Stand Up 1		• SDCC	Email & Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to the SDCC to send. Develop messages in consultation with DSTDM
		 LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	Phone	Describe current situation with dam—What is the event? (<i>Dam Safety Risk—Earthquake felt or reported in area</i>) What is the status? (Possible earthquake damage to dam) Advise current storage level. Discuss any potential road/bridge closures. Activate emergency response





Activation level	Trigger for communications	Group to contact	Method	Message text
	 Failure likely due to earthquake, AND Sufficient water in storage to create an emergency event 	D/S residents	SMSEmailPhone (for those without mobiles)	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
		• SDCC	Email & Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to SDCC Watch Desk to send. Develop messages in consultation with DSTDM
		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam Failure Likely) Advise current storage level. Discuss any potential road/bridge closures (if not discussed at Stand Up 1) Prepare coordinated evacuation
Stand Up 2	Dam failure in progress	D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
		• SDCC	Email & Phone	Complete Emergency Alert Request Form as per instructions (copies in Appendix A9) and email to the SDCC to send.
		LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam Failure In Progress) Advise of current storage level Coordinate evacuation of downstream residents and move people to higher ground
	 Risk assessment has determined that failure risk has reduced 	 D/S residents (if from Stand Up) 	 SMS Email Phone (for those without mobiles)) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
Stand Down		 LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG (if from Stand Up) QPS (if from Stand Up) 	• Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—earthquake damage) What is the status? (Dam hazard Stood Down) Advise risk assessment has been determined, that failure risk has reduced, and that EAP has been deactivated

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Activation level	Alert	Lean Forward	Stand Up 1	Stand Up 2	Stand Down
Activation trigger	 Earthquake confirmed* or felt in the area, AND Intensity less than 5MM 	 Earthquake confirmed* or felt in the area, AND Intensity greater than or equal to 5MM⁻, OR Intensity less than 5MM and change detected during surveillance inspection 	 Earthquake confirmed* or felt in the area, AND A possible failure path has been identified 	 Failure in progress or likely due to earthquake, AND Sufficient water in storage to create an emergency event 	 Risk assessment has been determined that failure risk has reduced
Action	 Record all communication Review surveillance inspection of the dam and assess its condition as soon as possible Review instrumentation data and determine if any additional responses are required Monitor situation and assess risks Advise DSR of EAP activation 	 As per previous activation level, AND Determine if there are any possible failure paths from reported damage 	 As per previous activation level, AND Arrange an inspection of the dam and assess its condition as soon as possible, when safe to do so Assess risk and determine if failure likely or in progress Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage Supervise remedial repairs (if applicable). Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision 	 As per previous activation level, AND Liaise with FODM on likely impacts to Paradise Dam 	 Forward all EER material to IC email as required Return to routine activities
Notifications	DDO IC DSR	 As per previous activation level 	As per previous activation level	 As per previous activation level, AND FODM 	 As required

Table 21: Earthquake—DSTDM emergency action

* 'Confirmed' is defined as an alert received from Geoscience Australia or other source that advises an Earthquake >4.9 ML (Richter Scale) has occurred within a 200 km radius of the dam



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings

8. Dam hazard—terrorist threat/activity or high energy impact

8.1 Overview

The emergency action described in this section relates to a potential dam hazard due to a terrorist threat or activity or a high energy impact on the dam such as a plane crash or meteorite.

The vulnerability of Bjelke-Petersen Dam to a terrorist attack is low.

The flood outlines in Appendix B are there to provide indicative outlines of the maximum potentially affected area of a dam hazard caused by a terrorist attack or a high energy impact. The use of these flood outlines is prescribed below:

- Use the SDF outline when a dam failure is in progress or likely due to a terrorist attack or a high energy impact and no concurrent flooding or downstream releases are occurring or expected to occur, or
- Use the Probable Maximum Precipitation Design Flood (PMPDF) outline when a dam failure is in progress or likely due to a terrorist attack or a high energy impact and concurrent flooding or downstream releases are occurring or expected to occur.

Notes: Definitions for Concurrent Flooding and Downstream Releases are provided in Section 1.3

8.1.1 Assessment of circumstances that indicate an increase in the likelihood of terrorist activity or high energy impact

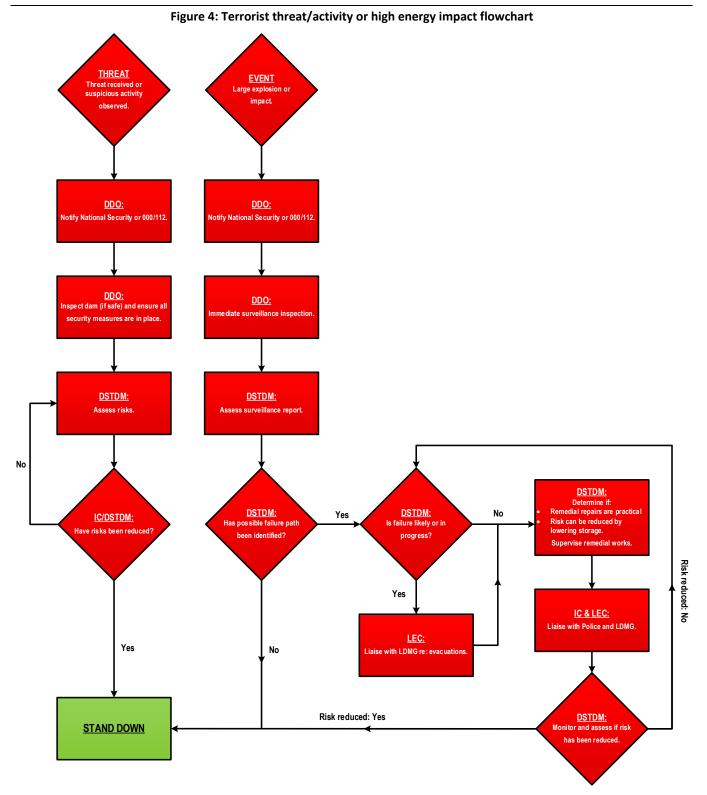
Advice from authorities of a specific risk to water infrastructure is a circumstance that could indicate increased likelihood of a terrorist threat. If this were specific enough to name a dam, this circumstance would trigger Stand Up 1 activation level.

8.2 Emergency action roles

Table 22 to Table 26 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM).

Bjelke-Petersen — i10.0 SUNWATER



		ble 22: Terrorist threat/activity or high			
Activation level	Alert/Lean Forward	Stand Up 1	Stand Up 2	Stand Up 3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	 EVENT Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Actions	Not applicable	 In an emergency call 000 Record all communication If any suspicious behaviour noticed, contact DSTDM for advice. If instructed by DSTDM, of if threat received, complete the following: Inspect dam (if safe) and ensure all security measures in place (locked gates, etc.) Photograph/video suspicious items from a safe point and record using the approved forms and send to IC & DSTDM If Police appoint Incident Manager, support and follow instructions Close any affected roads as directed Update Dam Logbook as per SOP 12 	 As per previous activation level, AND Vacate the immediate vicinity of the affected area Undertake surveillance inspect dam (if safe) 	As per previous activation level	 Forward all EER material to IC email as required Return to routine activities Update Dam Logbook as per SOP 12
Notifications	Not applicable	#000 Emergency DSTDM IC SO LEC	As per previous activation level	As per previous activation level	As required

Table 22: Terrorist threat/activity or high energy impact—DDO emergency action



sunwater

Activation level	Alert/Lean Forward	Stand Up 1	Stand Up 2	Stand Up 3	Stand Down	
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	 EVENT Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced 	
Actions	Not applicable	 Record all communication If Police appoint Incident Manager, support and follow instructions Monitor situation and assess risks Liaise with relevant council(s) regarding possible road/bridge closures Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	As per previous activation level	 As per previous activation level, AND Liaise with DDO and LDMGs re: potential for evacuations 	 Forward all EER material to IC email as required Return to routine activities 	
Notifications	Not applicable	DDO IC LDMG 1 LDMG 2 LDMG 3 LDMG 4	As per previous activation level	 As per previous activation level 	As required	

Table 23: Terrorist threat/activity or high energy impact—LEC emergency action



sunwater

Activation level	Alert/Lean Forward	Stand Up 1	Stand Up 2	Stand Up 3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam. OR Threat received 	EVENT • Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit)	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Actions	Not applicable	 Record all communication Contact National Security If Police appoint Incident Manager, support and follow instructions Create Incident Report Record Update Sunwater intranet with dam status Consider the need to appoint a Sunwater Recovery Coordinator. The Sunwater Recovery Coordinator is responsible for the follow through on actions to close out all matters and works outstanding after the initial emergency is over. Confirm EAs and other messages are prepared in advance – if required. Note: IC to contact LDMGs unless LDMG 1 is Stood Up 	As per previous activation level	 As per previous activation level, AND Mobilise resources to undertake remedial works if directed by DSTDM Liaise with FODM on likely impacts to Paradise Dam 	 Deactivate EAP event Compile EER and deliver to DSR if required Close Incident Report Record Update Sunwater intranet with dam status Return to routine activities
Notifications	Not applicable	CTG DDO LEC/ORR DSTDM SMT LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG SRT	 As per previous activation level, AND D/S residents SDCC 	 As per previous activation level, AND FODM 	 Inform previous notifications of deactivation as required

Table 24: Terrorist threat/activity or high energy impact—IC emergency action



Table 25: Terrorist threat/activity or high energy impact—LEC & IC communication plan

Activation level	Trigger for communications	Group to contact	Method	Message text
Alert	ALERT NOT APPLICABLE			
Lean Forward			LEAN FORWARD NOT	APPLICABLE
Stand Up 1	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam, OR Threat received 	CTG LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—Security threat/ impact/explosion, etc.) What is the status? (Received/noted terrorist threat) Discuss any potential road/bridge closures Activate emergency response
	EVENT • Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit)	CTG LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—Security threat/ impact/explosion, etc.) What is the status? (Under Investigation) Discuss any potential road/bridge closures (if not discussed at Stand Up 1) Prepare coordinated evacuation
Stand Up 2		D/S Residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
		• SDCC	Email & Phone	Complete Emergency Alert Request form as per instructions (copies in Appendix A9) and email to the SDCC to send.
				Develop messages in consultation with DSTDM





Activation level	Trigger for communications	Group to contact	Method	Message text
	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create an emergency event 	 LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—Security threat/impact/explosion, etc.) What is the status? (Dam Failure Likely/In Progress) Initiate evacuations
Stand Up 3		• SDCC	Email & Phone	Complete Emergency Alert Request form as per instructions (copies in Appendix A9) and email to the SDCC to send.
		D/S residents	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message
Stand Down	 Risk assessment has determined that failure risk has reduced 	 LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG (if from Stand Up) QPS (if from Stand Up) 	Phone	Describe current situation with dam—What is the event? (Dam Safety Risk—Security threat/ impact/explosion, etc.) What is the status? (Dam hazard Stood Down) Advise that failure risk has been reduced and EAP has been deactivated
		D/S residents (if from Stand Up)	 SMS Email Phone (for those without mobiles) 	Liaise with Sunwater Media on-call, LDMG(s), and DSTDM to send appropriate messaging Refer to Annexe for sample message



	Table 20. Terrorist timeat/activity of high energy impact—DSTDW emergency action				
Activation level	Alert/Lean Forward	Stand Up 1	Stand Up 2	Stand Up 3	Stand Down
Activation trigger	Not applicable	 THREAT Possible terrorist activity/suspicious behaviour noticed at the dam Threat received 	 EVENT Large explosion heard/observed at dam (e.g. bomb explosion, aircraft hit) 	 RESPONSE Failure in progress or likely due to impact or explosion, AND Sufficient water in storage to create an emergency event 	 Risk assessment has determined that failure risk has reduced
Action	Not applicable	 Record all communication Assess risks 	 As per previous activation level, AND Arrange an inspection of the dam and assess its condition as soon as possible, when safe to do so Assess risk and determine if failure likely or in progress Determine if remedial repairs are practical Determine if risks can be reduced by lowering storage Supervise remedial repairs (if applicable). Supervise means provide technical oversight to the work. It does not necessarily mean on-site supervision Monitor situation and assess risks 	 As per previous activation level, AND Liaise with the IC and advise on need to recommend evacuations Liaise with FODM on likely impacts to Paradise Dam 	 Forward all EER material to IC email as required Return to routine activities
Notifications	Not applicable	 IC DDO SRT DSR 	As per previous activation level	 As per previous activation level, AND FODM 	As required

Table 26: Terrorist threat/activity or high energy impact—DSTDM emergency action



9. Other emergency situation—communications failure

9.1 Overview

The emergency action described in this section (Other emergency situation—communications failure) relates to either:

- An emergency situation where all means of communication at the dam site have been lost.
- An emergency situation where all means of communication with the local area have been lost.
- An emergency situation where all means of communication with Brisbane site have been lost.

This section specifies actions and provides guidance for the three situations.

9.2 Emergency actions

Due to the large number of different possible scenarios, the table below only covers the most common or likely conditions.

9.2.1 Activation triggers

Comms Failure – Site	 Unable to communicate to or from dam site (usually affects DDO) 		
Comms Failure – Local area	 Unable to communicate to or from local area (likely to affect LEC) 		
Comms Failure – Brisbane	 Unable to communicate to or from Sunwater Brisbane (could affect DSTDM or FODM and will affect IC) 		

Table 27: Communications failure emergency activation trigger summary

9.2.2 Assessment of circumstances that indicate the likelihood of communications failure escalating the activation level of a current dam hazard

The Operations Centre Duty Officer (OCDO) will assess the weather and flood warnings on a daily basis in accordance with the Operations Centre (OC) SOP. The OCDO will escalate to the Flood Operations Decision Maker (FODM) any warnings that have the potential to cause a significant communications failure.

The on-call IC will escalate to the FODM any local intelligence on conditions that could increase the probability of a significant communications failure.

The FODM will determine whether it is reasonably likely that there will be a significant communications failure within the subsequent 24 hours and assess the likely effect on current dam hazards. If required, the FODM will instruct the IC to escalate the activation level of any current dam hazards.

9.2.3 Emergency action roles

Table 28 to Table 33 specify emergency actions for the following roles:

- Dam Duty Officer (DDO)
- Local Event Coordinator (LEC)
- Incident Coordinator (IC)
- Dam Safety Technical Decision Maker (DSTDM)
- Flood Operations Decision Maker (FODM).

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Table 28: Communications failure—DDO emergency action

Activation level	Comms Failure – Local Area	Comms Failure – Brisbane
Activation trigger	Unable to communicate to local area including LEC	Unable to communicate to Sunwater Brisbane including IC or DSTDM or FODM
Actions	 As much as practicable, assume the role of LEC Continue tasks in accordance with any other current emergency action. Every hour, attempt communications by any and all means noting the following: 	 Determine if LEC is in communication and if not, assume the LEC role as much as is practicable Continue tasks in accordance with any other current emergency action. Every hour, attempt communications by any and all means noting the following:
	 Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted 	 Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted
	 Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current. 	 Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts via Dam Logbook entries as per SOP 12 and communications log if EAP event is current.
Notifications	• IC • SO	LEC SO



sunwater

Table 29: Communications failure—LEC emergency action

Activation level	Comms Failure – Dam Site	Comms Failure – Brisbane
Activation trigger	Unable to communicate to dam site	Unable to communicate to Sunwater Brisbane including IC or DSTDM or FODM
Actions	 Every hour, attempt communications by any and all means noting the following: Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts. Assume that the DDO is carrying out LEC role at site as much as practicable. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action. 	 Issue Sunwater Incident Alert. Every hour, attempt communications by any and all means noting the following: Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts. Liaise with the DDO and assume IC role. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action.
Notifications	 IC DSTDM SO LDMG 1 LDMG 2 LDMG 3 LDMG 4 	 DDO DSTDM SO LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS



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Table 30: Communications failure—IC emergency action

Activation level	Comms Failure – Dam Site	Comms Failure – Local Area
Activation trigger	Unable to communicate to dam site	Unable to communicate to local area including LEC
Actions	 Issue Sunwater Incident Alert. Every hour, attempt communications by any and all means noting the following: Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action. 	 Issue Sunwater Incident Alert. Every hour, attempt communications by any and all means noting the following: Mobile phone – try texting instead of voice, much higher probability of success Satellite phone – needs to access open sky unless external antenna fitted Social media – e.g. Facebook (Internet may be available via landline) Record all communication and attempts. Liaise with the DDO and carry out functions of the LEC as much as practicable. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action.
Notifications	 LEC DSTDM SO DDMG QPS 	 FODM DDO DSTDM SO LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS



	Table 31: Communications failure—LEC and IC communication plan				
Activation Level	Trigger for communications	Group to contact	Method	Message Text	
Comms Failure – Site	 Unable to communicate to or from dam site, AND DDO is at dam site 	 IC/LEC DSTDM SO LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	• Phone	 Describe current situation with dam communications. What is the status – estimated time to restore communications? 	
		IC to send Sunwater Incident and Near Miss Alert		EAP Alert Notification—Bjelke-Petersen Dam—Site Communications Failure	
Comms Failure – Local Area	Unable to communicate to or from local area including LEC	 DDO FODM DSTDM SO LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	Phone	 Describe current situation with dam communications. What is the status – estimated time to restore communications? 	
		IC to send Sunwater Incident and N	ear Miss Alert	EAP Alert Notification—Bjelke-Petersen Dam—Local Area Communications Failure	
Comms Failure – Brisbane	Unable to communicate to or from Sunwater Brisbane	 DSTDM LDMG 1 LDMG 2 LDMG 3 LDMG 4 DDMG QPS 	Phone	 Describe current situation with dam communications. What is the status – estimated time to restore communications? 	
		LEC to send Sunwater Incident and	Near Miss Alert	EAP Alert Notification—Sunwater Brisbane Communications Failure	

Table 31: Communications failure—LEC and IC communication plan



ALL ACTION MUST BE TAKEN WHEN IT IS SAFE TO DO SO e.g. taking photographs/video, dam inspections, instrument readings



Table 32: Communications failure—DSTDM

Activation level	Comms Failure – Site	Comms Failure – Local Area
Activation trigger	Unable to communicate to dam site	Unable to communicate to local area including LEC and SM
Actions	 Provide technical advice to IC/LEC on a needs basis. Record all communication. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action. 	 Provide technical advice to IC on an as needs basis. Record all communication. Assume that the DDO is assisting IC with LEC role. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action.
Notifications	IC LEC CEO DSR	 IC DDO CEO DSR



Table 33: Communications failure—FODM emergency action

Activation level	Comms Failure – Site	Comms Failure – Local Area
Activation trigger	Unable to communicate to dam site	Unable to communicate to local area including LEC and SM
Actions	 Record all communication. As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action. 	 Record all communication. Assume that the DDO is assisting IC with LEC role As much as is practicable, continue other tasks associated with the role in accordance with any other current emergency action.
Notifications	IC LEC DSTDM	IC DDO DSTDM

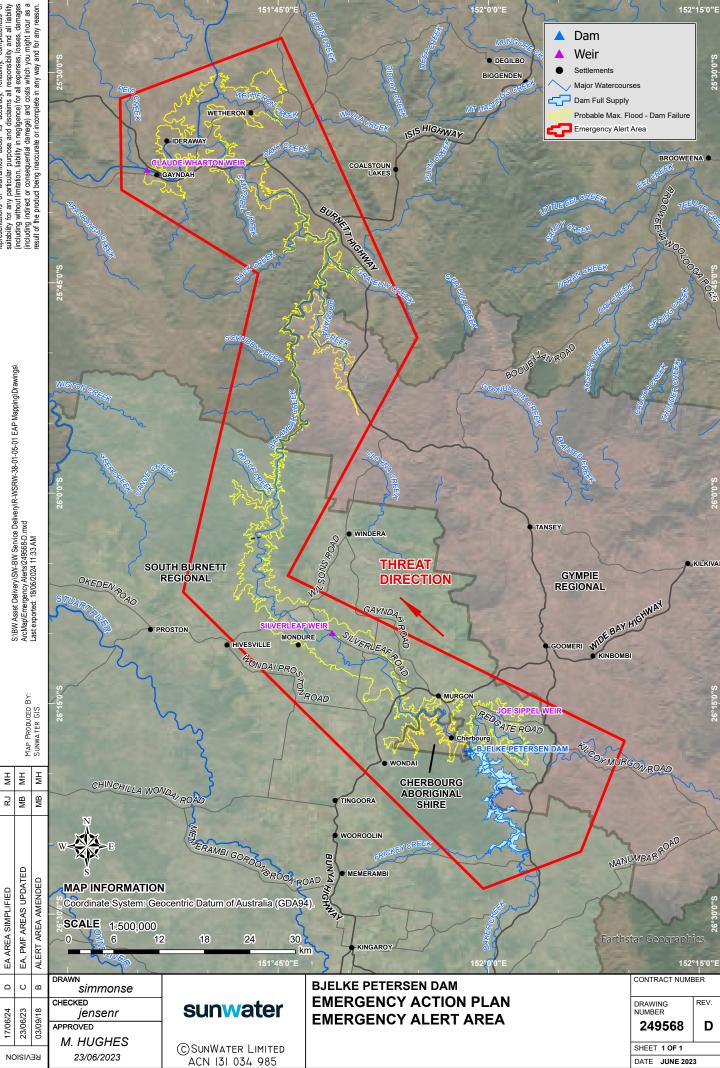


APPENDIX A Notification and communication lists

- A1 Sunwater regional notification list
- A2 Sunwater Brisbane notification list
- A3 External notification list
- A4 D/S Residents notification list
- A5 Other D/S Residents notification list
- A6 Irrigators notification list
- A7 Other reference contacts
- A8 Emergency alert polygon
- A9 Dam failure emergency alert request

Appendix A1 to Appendix A7 have been redacted

makes no representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability While every care is taken to ensure the accuracy of this product, Sunwater



Appendix A9: Dam failure emergency alert request

Queensland emergency alert request guidelines

An Emergency Alert Request form should be completed, if required (see Sections 5 to 9 for actions), and sent to the SDCC Watch Desk to activate the Bjelke-Petersen dam Emergency Polygon.

Instructions

- This form is not to be used for flood UNLESS a flood has triggered an emergency event.
- Print off the following Queensland Emergency Alert Request form.
- Telephone the and tell them your intention to use the Emergency Alert for an emergency event for Bjelke-Petersen Dam.
- A KML Polygon for this dam is stored in the Sunwater area of the Disaster Management Portal in the Emergency Alert area. Ask the SDCC operative to locate the polygon. It will be a KML file called
- Give them your phone number, confirm their name, and end the call after advising the form will be sent shortly.
- IC and DSTDM will work together to craft a message relevant to the hazard and discuss with the LDMG if there is time.
- Fill in the form and send to This form must come from the IC, DSTDM, or member of the Executive.
- Phone back to check the message has been sent and ask for an email to confirm.
- Send an internal Incident Alert to advise of completion.
- This form MUST be sent from a Sunwater email address. If Sunwater email is not functional, they can confirm identification through the RDMW (Regulator), if required.
- Use the following text to complete the emergency alert request:

Filename:	Voice Message:	SMS:
	FLOOD EMERGENCY WARNING from Sun Water. People downstream of Bee yell key Petersen Dam including Sher borg and Mur gone must LEAVE IMMEDIATELY. Bee yell key Petersen Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to a safe place away from the flood. Goo merry and King ah roy are safe. Get full warnings and what you should do at South Burnett Regional Council h tee tee pee colon back slash back slash disaster dashboard dot south burnett dot que el dee dot guv dot ay you.	FLOOD EMERGENCY WARNING from Sunwater. People downstream of Bjelke- Petersen Dam including Cherbourg and Murgon must LEAVE IMMEDIATELY. Bjelke-Petersen Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to a safe place away from the flood. Goomeri and Kingaroy are safe. Get full warnings and what you should do at South Burnett Regional Council. http://dashboard.southburnett.qld.gov.au

The following two pages are a pre-filled copy of the default Bjelke-Petersen Dam Emergency Alert request form.

	PHONE THE – ADVISE EA IS BEING DEVELOPED				
	EMERGENCY ALERT REQUEST				
	Location of Alert: Bjelke-Petersen Da (e.g. Suburb, Town)	Date:			
Queensland Government	LGA/Agency requesting:		Time:		
Requesting Officer (e. Name:	g. Disaster Coordinator/Incident Controller)	Telephone:			
Agency/Position:		(SDCC Watch De	esk may telephone you)		
Email:					
Advised LDC/LDMG: YES DDC/DDMG: YES Neighbouring LDMG/LGA: YES N/A					
Send Alert	Immediately: YES		/ : hrs		
	Cyclone Storm		Flood		
Event Type	Bushfire Fire Ir		Chemical Spill		
	Tsunami (Sent as Location Based Text Message ONLY)				
Distributed by:	☑ Other (please specify): Catastrophic Dam Failure ☑ Voice ☑ SMS – Location Based ☑ SMS – Service Address Based				
(Channel)		n of phone at time of distribution) (Registered	d billing address)		
Message Severity	Emergency Warning (Activates SEV	VS) Watch & Act Advice			
Threat Direction Requ (e.g. Fire, Dam Spill)	lired? ☐ YES ☐ N/A	Threat location indicated on map? Only For Emergency Warning Voice & Service Add	□ YES ress SMS □ N/A		
EA Messaging Filenar		Polygon Filename, (Kml, Kmz, Gml, GeoJS			
		Number of polygons (if multiple, attac	ch list in order of priority)		
Supplied via: DM P Other (please specify):	Portal 🗌 Email 🗌 Verbal 🗌 Other	Supplied via: DM Portal Email Cother (please specify):	Verbal 🗌 Other		
	rite, max 4000 characters incls spaces. (I	deally message should be < 450 characters)			
FLOOD EMERGENCY WARNING from Sun Water: People downstream of Bee yell key Petersen Dam including Sher borg and Mur gone must LEAVE IMMEDIATELY. Bee yell key Petersen Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to a safe place away from the flood. Goo merry and King ah roy are safe. Get full warnings and what you should do at South Burnett Regional Council h tee tee pee colon back slash back slash disaster dashboard dot south burnett dot que el dee dot guv dot ay you.					
		cters incls spaces. (Ideally should be < 160 cha			
FLOOD EMERGENCY WARNING from Sunwater: People downstream of Bjelke-Petersen Dam including Cherbourg and Murgon must LEAVE IMMEDIATELY. Bjelke-Petersen Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to a safe place away from the flood. Goomeri and Kingaroy are safe. Get full warnings and what you should do at South Burnett Regional Council http://dashboard.southburnett.qld.gov.au					
Remove EA from	☐ 12 hrs ☐ 24 hrs ☐ 48 hrs	Specify Date & Time: Check ba	ck in 12 hrs:		
websites:	Replace previous EA message	/ / : hrs Contact #:			
Requesting Officer:	Signati	ure:	Date: / /		
Send t	<u>0</u>	<u>to</u> confirm	n receipt		
FOR USE BY SDCC	pleted by: SDCC Watch Desk 🔲 R	equesting Officer			
	ys provided to Requestor:				
EA User Name:		Emergency	Alert No:		
Signature:		Date: / /			
Authorising Officer Nan	ne:	EMS EA Ca	mpaign Report ID:		
Signature:		Date: / /			
	uestor on EA outcomes: YES	□ NO			
The EA Man	· · · · · · · · · · · · · · · · · · ·	uest Form Template are available at: www.disas	ster.qld.gov.au		

EA Request Form – F.1.177 Last Updated: 31 October 2022 Version: 3.0

DO NOT SEND THIS PAGE

(Sunwater internal use only)

Emergency Alert (EA) Request instructions

Complete ALL initial fields, especially contact details, and check applicable boxes.

STEP 1.	EA Polygon Area (e.g., detailed description and location reference to allow positive identification of message area, including street names with cross street, areas of interest such as parks, rivers, dams, coastal areas) it is preferable to attach a map identifying the message area. If a Threat Direction has been requested, please clearly indicate it on the map. Check applicable box.
STEP 2.	Enter the Polygon file name/s.
STEP 3.	<i>Sunwater Polygons are all in *.kml format.</i> Check applicable box.
STEP 4.	<i>Sunwater Messaging/spatial data is always supplied via DMportal.</i> Check applicable box. Enter the file name.
Voico Mos	sage: Fither type or handwrite the required message in CAPITALS. As the message will be translated

Voice Message: Either type or handwrite the required message in CAPITALS. As the message will be translated by a text-to-speech process it is important that words are not unintelligible when translated e.g., "qld" used in a web site address must be entered as "Q L D", similarly the word "DOT" must be entered into a web address instead of a full stop.

An Emergency Warning message must start with "EMERGENCY EMERGENCY" Do not use special characters.

SMS: Either type the message or handwrite the characters into the boxes. Capitals only required as per normal grammar rules, but an Emergency Warning message must start with "EMERGENCY EMERGENCY" (in capitals). Do not use special characters.

Voice example:

EMERGENCY. EMERGENCY. SUN WATER ADVISE IMMINENT FAILURE OF CANIA DAM. RESIDENTS DOWNSTREAM OF THE DAM NEED TO ACT TO PROTECT LIFE AND LEAVE IMMEDIATELY. FAILURE OF THE DAM WILL RESULT IN EXTREMELY DANGEROUS FLOODING DOWNSTREAM INCLUDING: MOONFORD AND MONTO. DO NOT DELAY. LEAVE NOW. CENTRAL MONTO AND BILOELA ARE SAFE LOCATIONS.

SMS example:

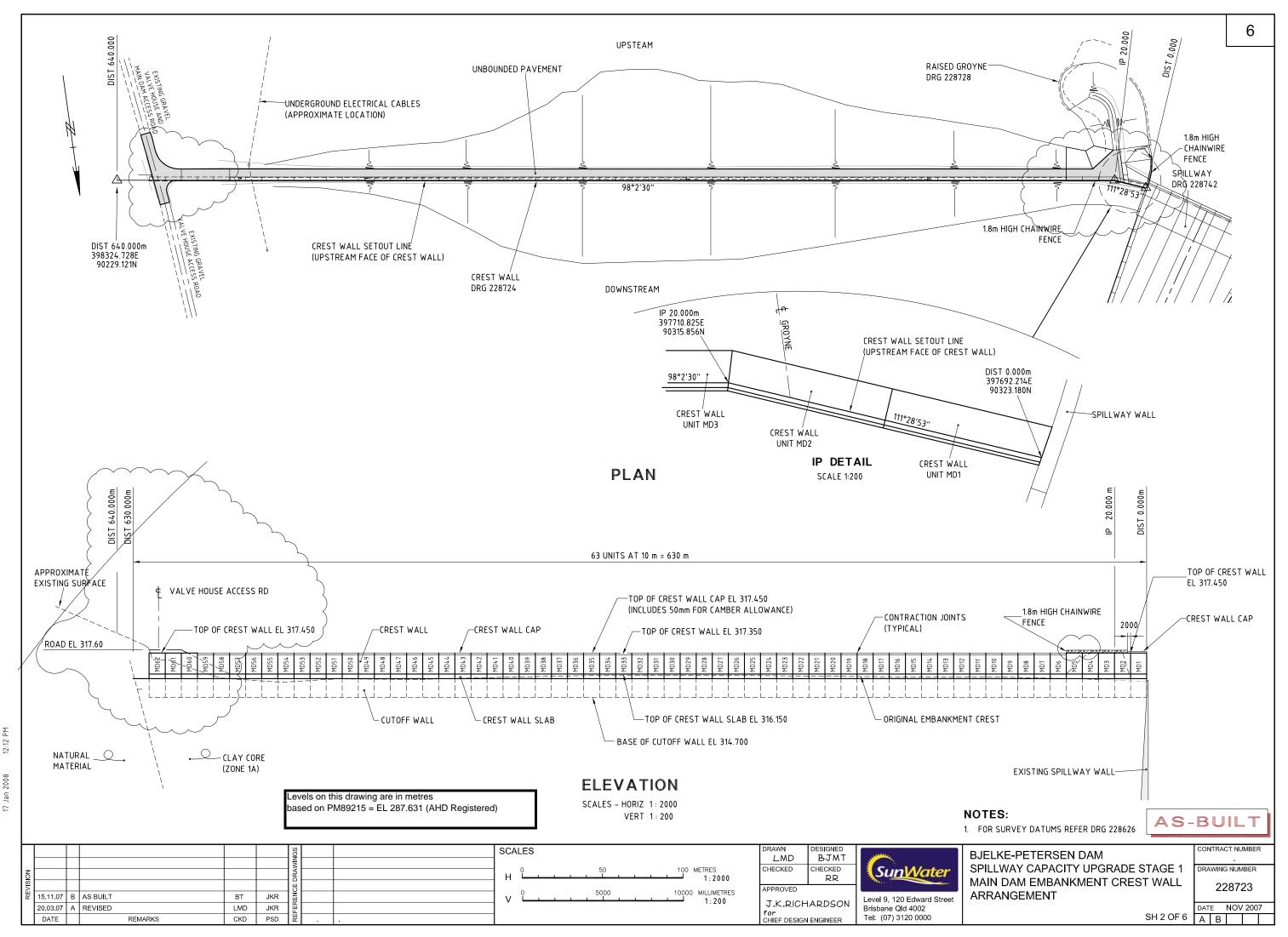
EMERGENCY. EMERGENCY. Sunwater advise imminent failure of Cania Dam. Take action to protect life and leave now. Moonford and Monto are at risk. Info on ABC Radio. Central Monto & Biloela are safe.

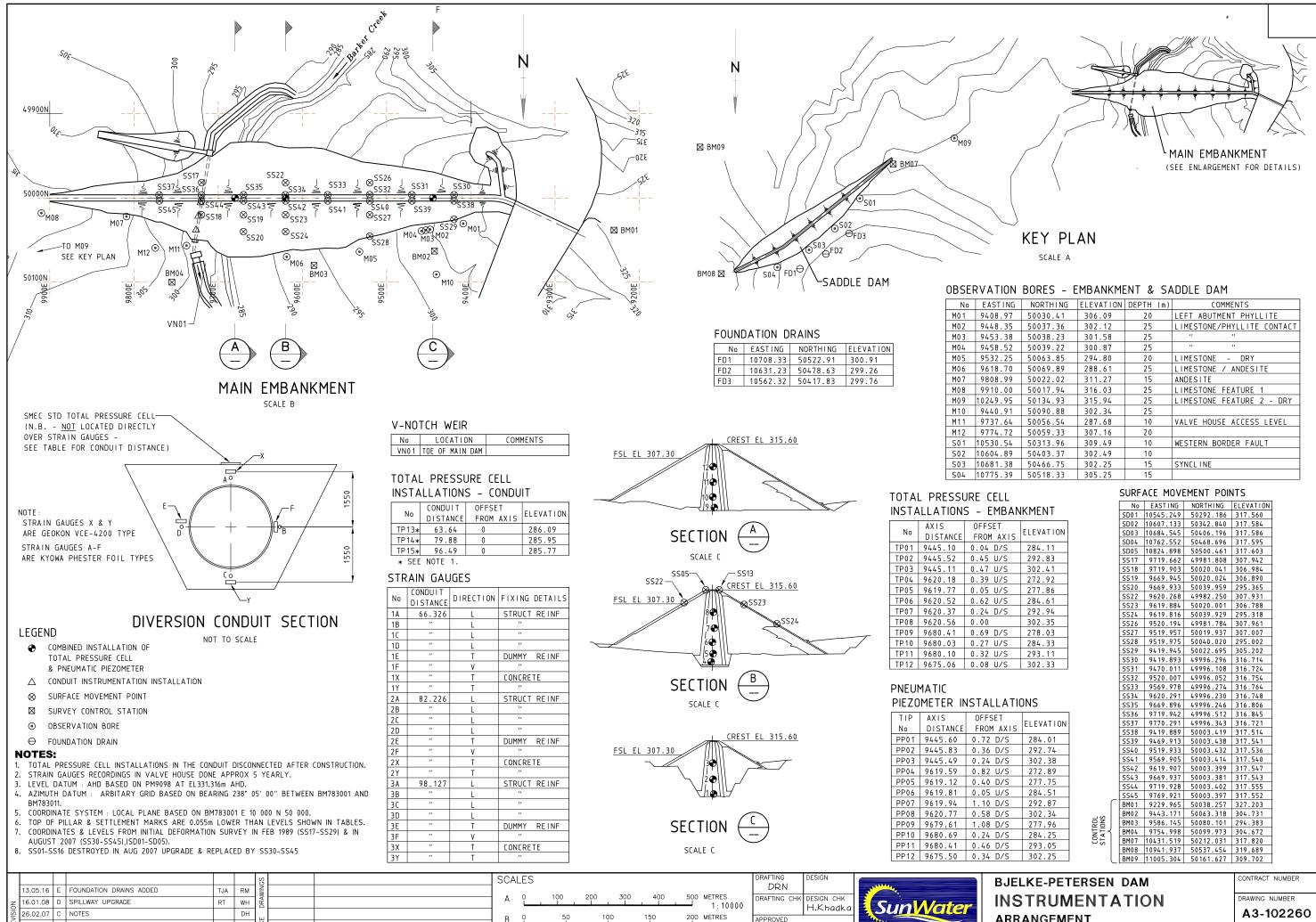
If using template EA messages, please provide the appropriate variables that are in the template message guides. Refer to the Queensland EA Manual for copies of the template message guides.

APPENDIX B Drawings, maps and emergency control measures

- B1 Drawings
- B2 Flood impacts—downstream
- B3 Inundation maps
- B4 Locality plan
- B5 Catchment area

NOTE: Actual levels may differ from those shown in flood inundation maps due to variations in assumptions made in the models to actual flood events.





PROVED

K.L. EHM

14/3/01 HIEF ENGINEER CIVIL DESIG

1:4000

1:2000

100 METRES

В

C

50

CONDUIT INSTRUMENTATION - CABLE INSTALLATION

MAIN EMBANKMENT - INSTRUMENTATION

MAIN EMBANKMENT & SADDLE DAM - OBSERVATION BORES

Σď 1:39 I , B W May

10.02.04 B NOTES ADDED, SMP'S BACK TO ORIG. DATA DNH DNH

REMARKS

12.03.01 A DRAWING COMPLETED AND SIGNED

DATE

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A1-86034

보 A1-83347

CKD PSD

	001120	20.007.000.00		
STING	NORTHING	ELEVATION	DEPTH (m)	COMMENTS
08.97	50030.41	306.09	20	LEFT ABUTMENT PHYLLITE
48.35	50037.36	302.12	25	LIMESTONE/PHYLLITE CONTACT
53.38	50038.23	301.58	25	и и
58.52	50039.22	300.87	25	и и
32.25	50063.85	294.80	20	LIMESTONE - DRY
18.70	50069.89	288.61	25	LIMESTONE / ANDESITE
08.99	50022.02	311.27	15	ANDESITE
10.00	50017.94	316.03	25	LIMESTONE FEATURE 1
49.95	50134.93	315.94	25	LIMESTONE FEATURE 2 - DRY
40.91	50090.88	302.34	25	
37.64	50056.54	287.68	10	VALVE HOUSE ACCESS LEVEL
74.72	50059.33	307.16	20	
30.54	50313.96	309.49	10	WESTERN BORDER FAULT
04.89	50403.37	302.49	10	
81.38	50466.75	302.25	15	SYNCLINE
75.39	50518.33	305.25	15	

CELL			SURF.	ALE MUVE	MENT POI	NIS	_
			No	EASTING	NORTHING	ELEVATION	
EMDAN	EMBANKMENT		SD01	10545.249	50292.186	317.560	
SET			SD02	10607.133	50342.840	317.584	
M AXIS	ELEVATION		SD03	10684.545	50406.196	317.586	
+ D/S	284.11		SD04	10762.552	50468.696	317.595	-
5 U/S			SD05	10824.898	50500.461	317.603	-
	292.83		SS17	9719.662	49981.808	307.942	
7 U/S	302.41		SS18	9719.903	50020.041	306.984	-
0 U/S	272.92		SS19	9669.945	50020.024	306.890	-
5 U/S	277.86		SS20 SS22	9669.933	50039.959	295.365	
2 U/S	284.61		SS22	9620.268 9619.884	49982.250 50020.001	307.931 306.788	
+ D/S	292.94		SS24	9619.804	50020.001	295.318	
)	302.35		SS24	9520.194	49981.784	307.961	
, D/S	278.03		SS27	9519.957	50019.937	307.007	
/ U/S	284.33		SS28	9519.975	50040.020	295.002	1
2 U/S	293.11		SS29	9419.945	50022.695	305.202	1
			SS30	9419.893	49996.296	316.714	1
3 U/S	302.33	J	SS31	9470.011	49996.108	316.724	1
			SS32	9520.007	49996.052	316.754	
			SS33	9569.978	49996.274	316.764	
			SS34	9620.291	49996.230	316.748	
LLATI	UNS		SS35	9669.896	49996.246	316.806	
SET]	SS36	9719.942	49996.512	316.845	
M AXIS	ELEVATION		SS37	9770.291	49996.343	316.721	
2 D/S	284.01	1	SS38	9419.889	50003.419	317.514	
		-	SS39	9469.913	50003.438	317.541	-
6 D/S	292.74	-	SS40 SS41	9519.933 9569.905	50003.432	317.536 317.540	
4 D/S	302.38	-	SS42	9619.905	50003.414 50003.399	317.540	
2 U/S	272.89	_	SS43	9669.937	50003.381	317.543	
0 D/S	277.75		SS44	9719.928	50003.402	317.555	
5 U/S	284.51		SS45	9769.921	50003.397	317.552	
0 D/S	292.87	1 (BM01	9229.965	50038.257	327.203	
8 D/S	302.34		BM02	9443.171	50063.318	304.731	1
8 D/S	277.96	1 22	BM03	9586.145	50080.101	294.383	1
4 D/S	284.25	CONTROL	BM04	9754.998	50099.973	304.672	1
		1.10	BM07	10431.519	50212.031	317.820	
6 D/S	293.05		BM08	10941.937	50537.454	319.689	
4 D/S	302.25	J	BM09	11005.304	50161.627	309.702	J
D 100		TEDOEN	D 4 5			CONTRACT	NUMBER

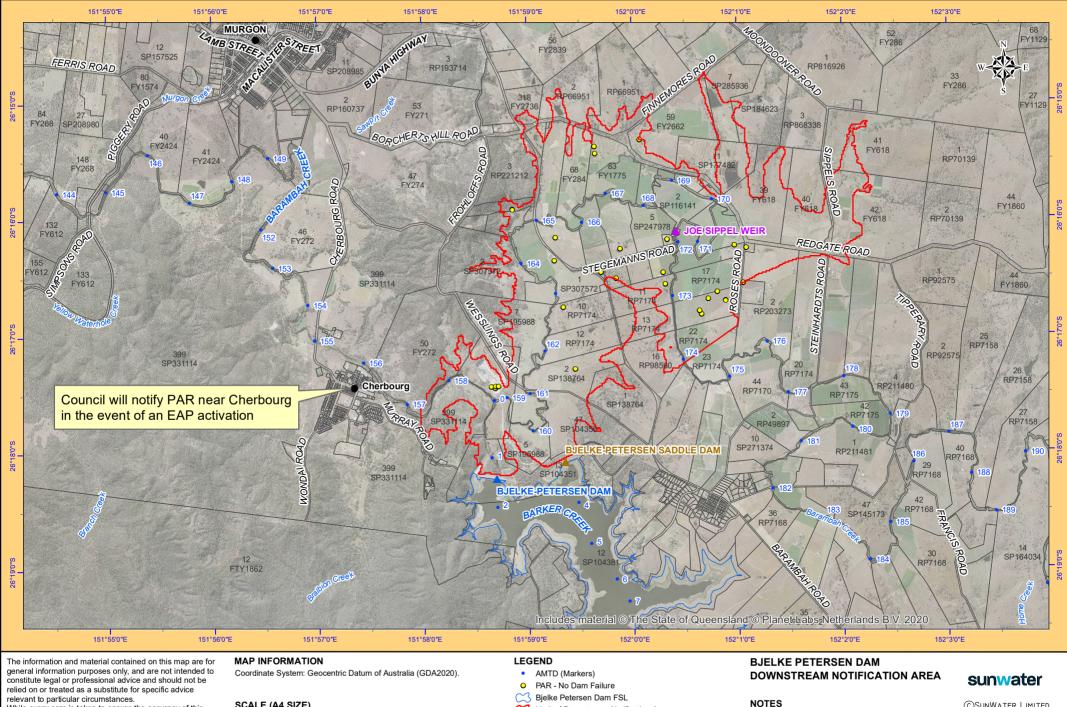
ARRANGEMENT

A3-102260

DATE FEB 2001 ABCDE

Appendix B2: Flood impacts—downstream

Flood Impacts are based on the 2022 Comprehensive Risk Assessment of Bjelke-Petersen Dam (ref I).



While every care is taken to ensure the accuracy of this product, Sunwater makes no representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose

SCALE (A4 SIZE)

0

600 1,200 1.800 2.400 3.000 ⊐ m 1:60,000 C Limit of Downstream Notification Area

Areas further downstream will become progressively more impacted by other rainfall and inflows that occur downstream of the dam (not shown here).

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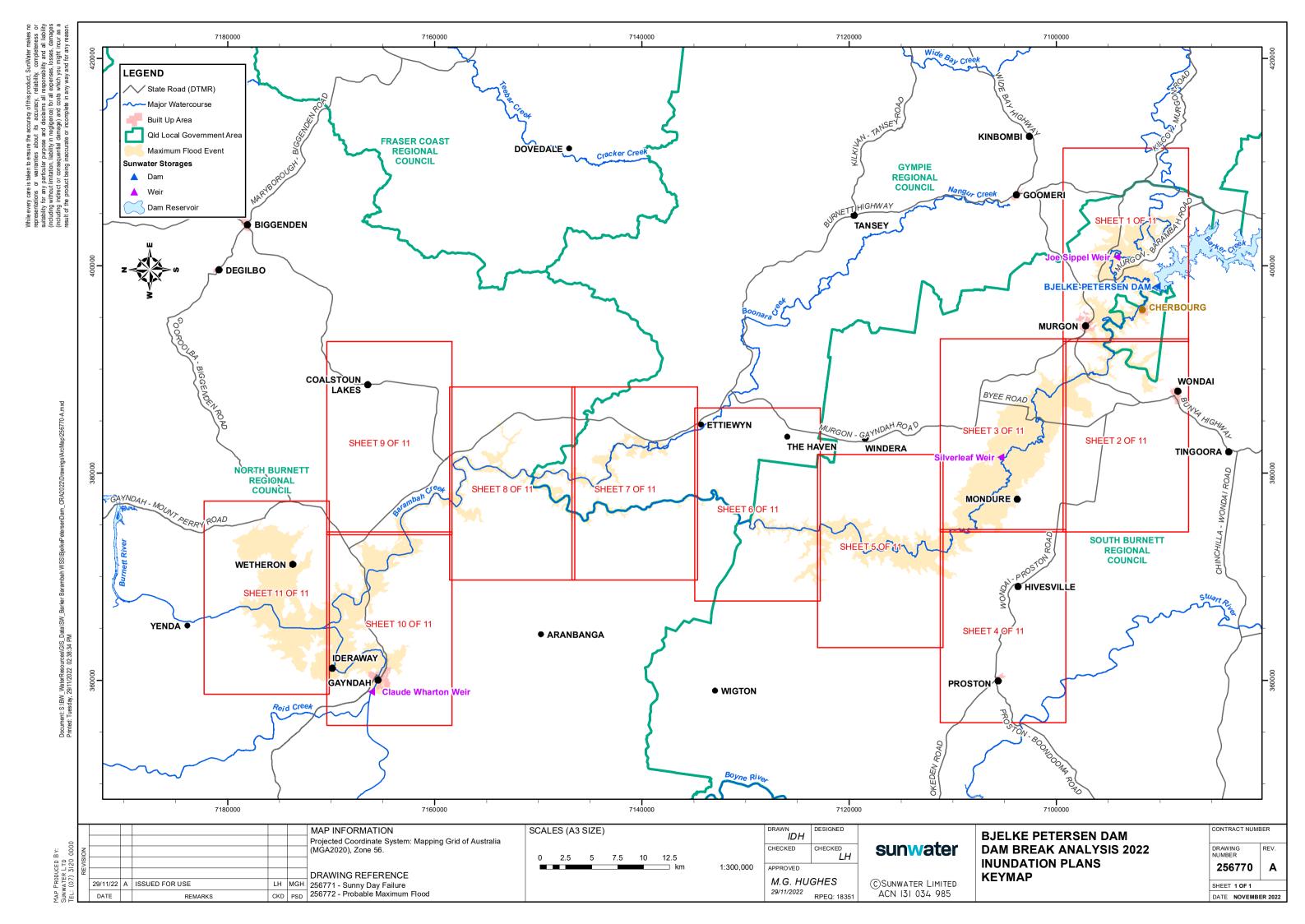
DRAWING No. 250706 D

Appendix B3: Inundation maps

Drawings:

- Keymap
- Sunny Day Failure (SDF)
- Probable Maximum Flood (PMF)

Disclaimer: Every effort has been made to ensure the currency of the flood inundation maps reproduced in this EAP. However, as the maps have been extracted from external sources, their accuracy cannot be guaranteed. Please refer to the Local Disaster Management Plan for the most current information.



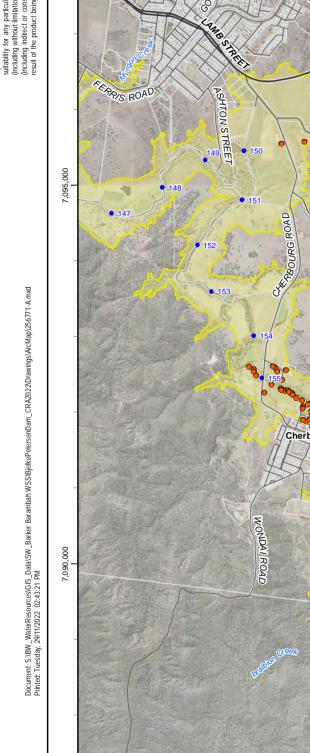


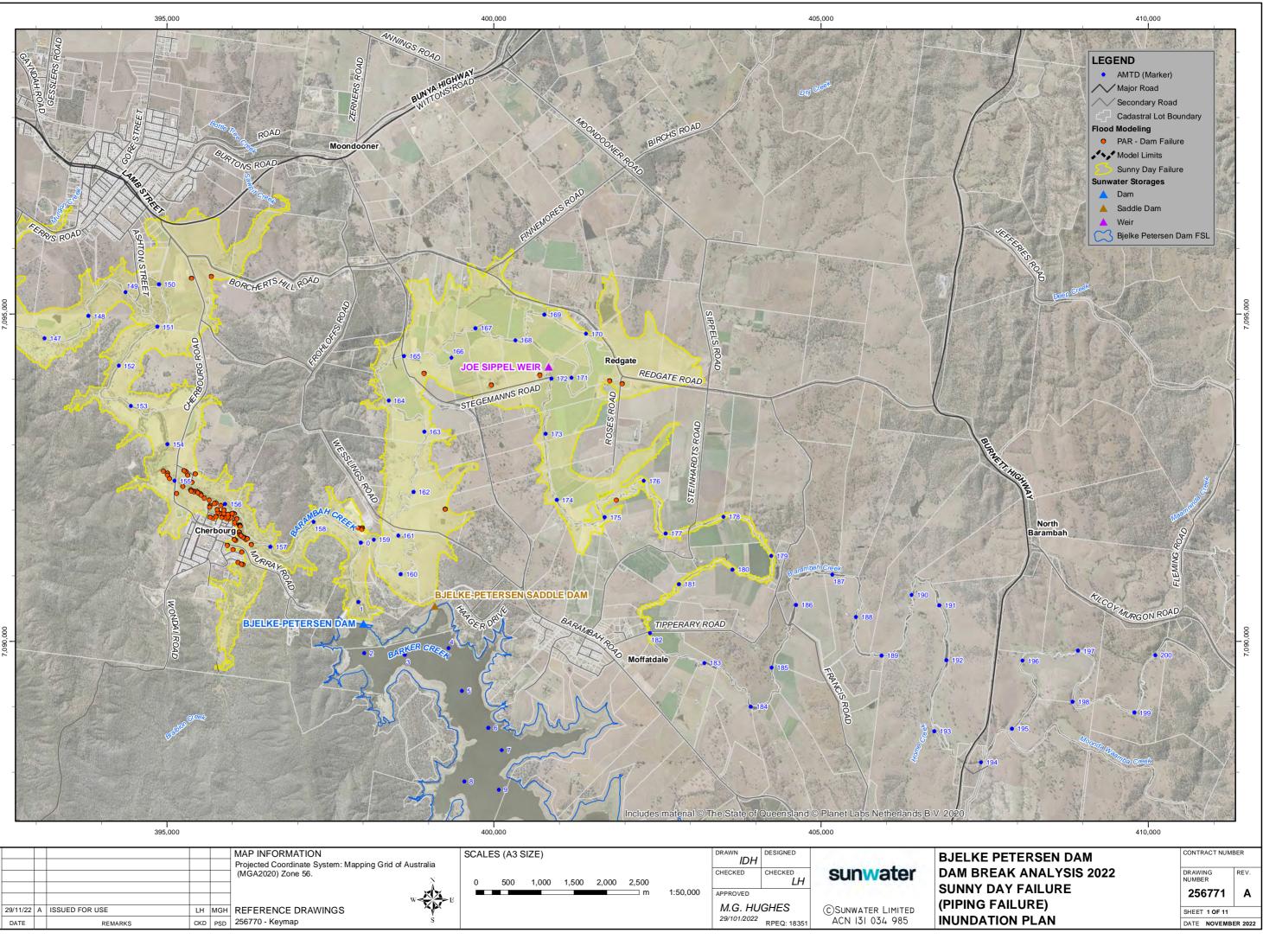
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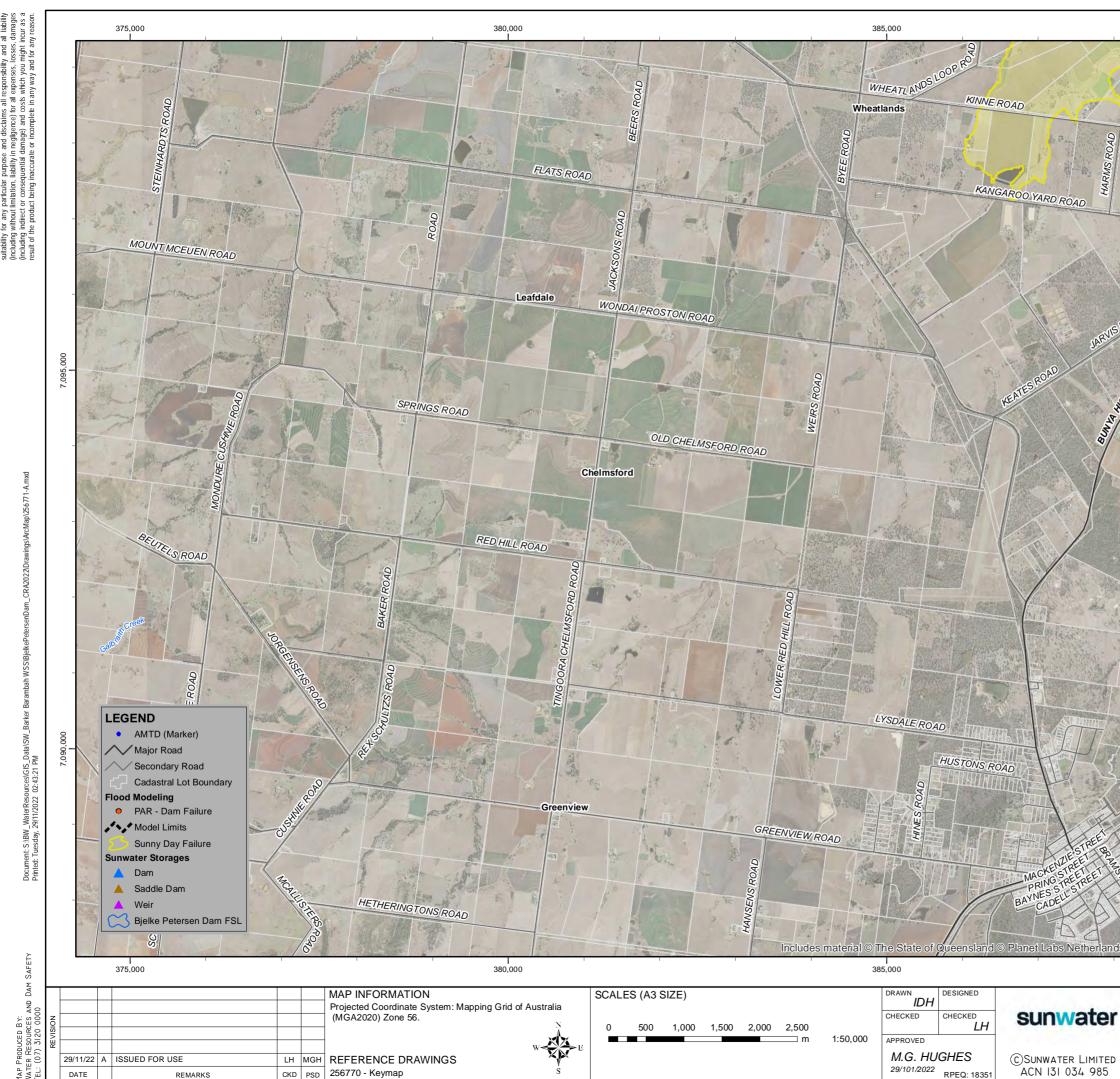
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CKD PSD 256770 - Keymap

29/101/2022

RPEQ: 18351

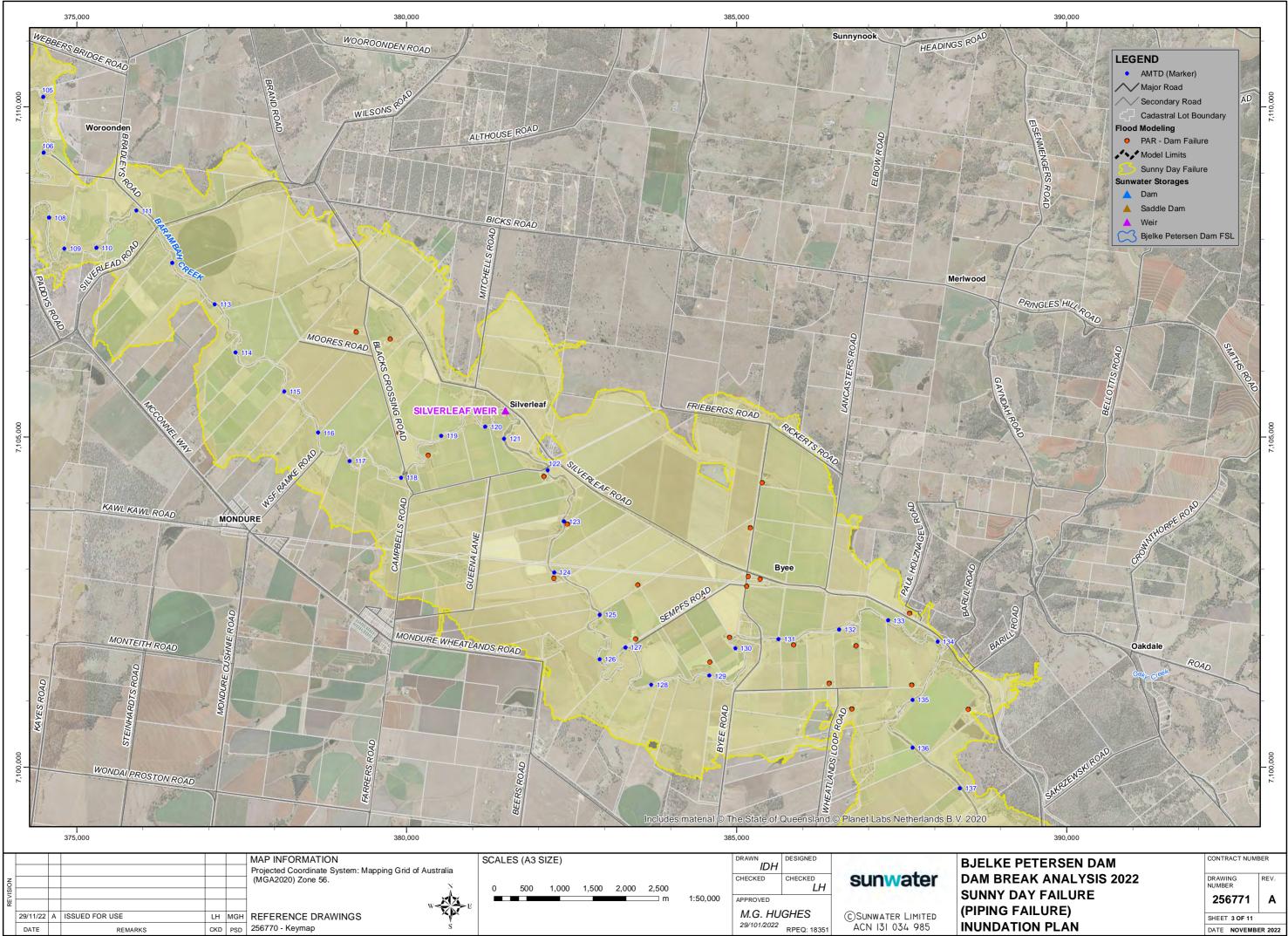
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REMARKS



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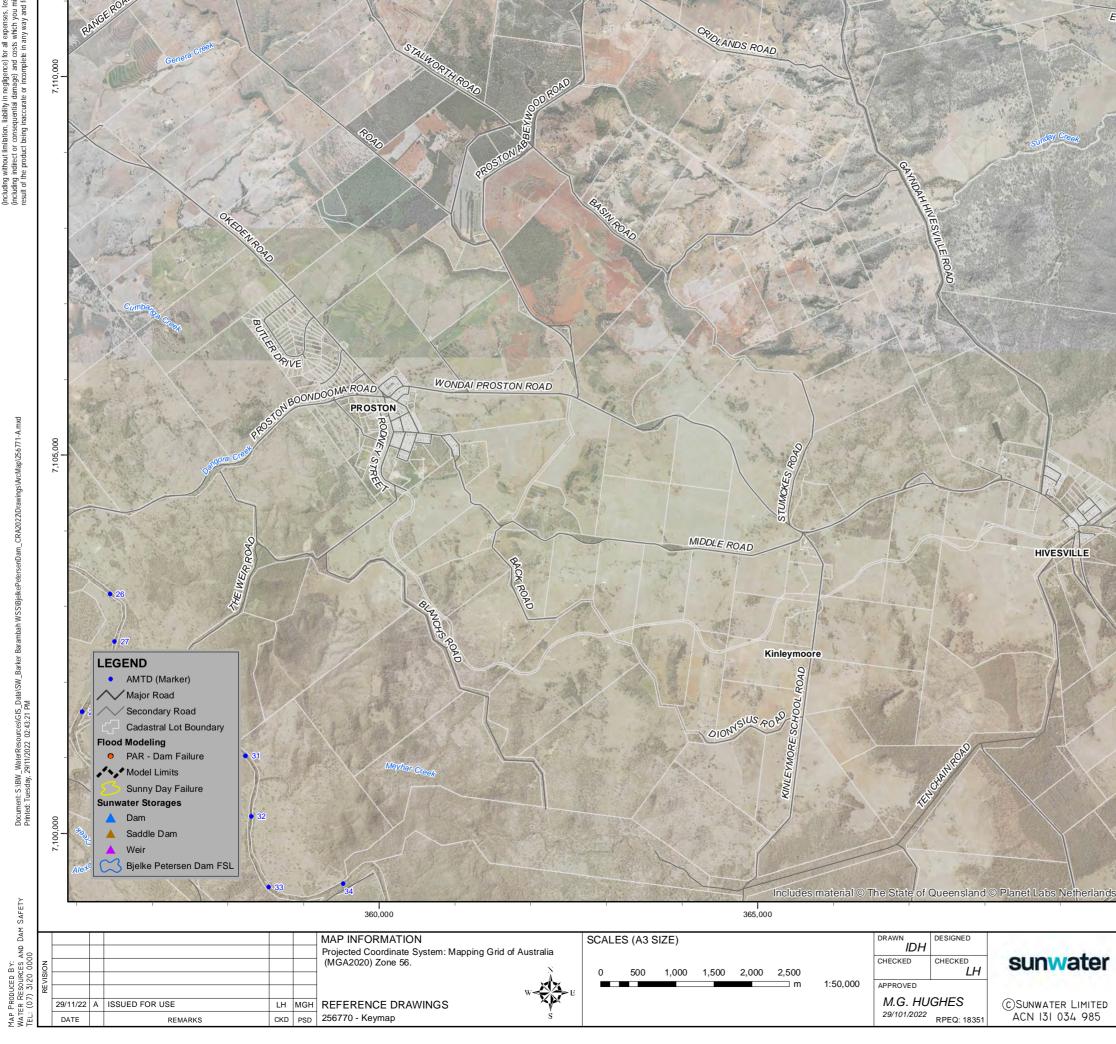
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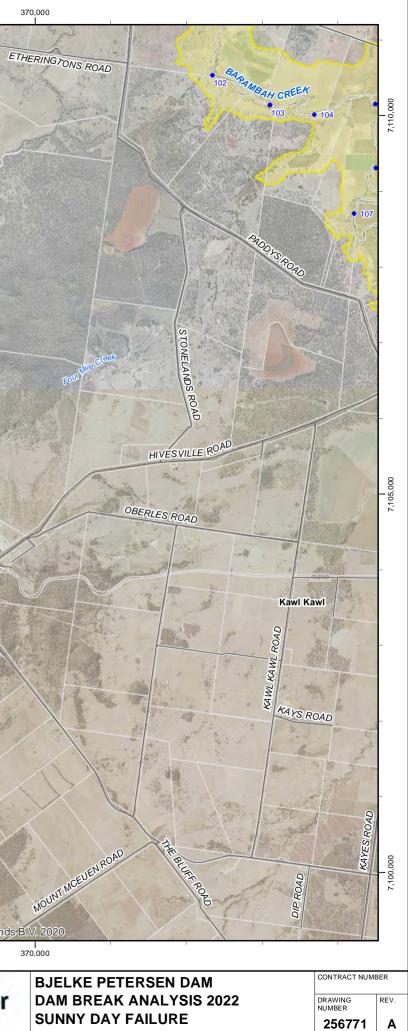
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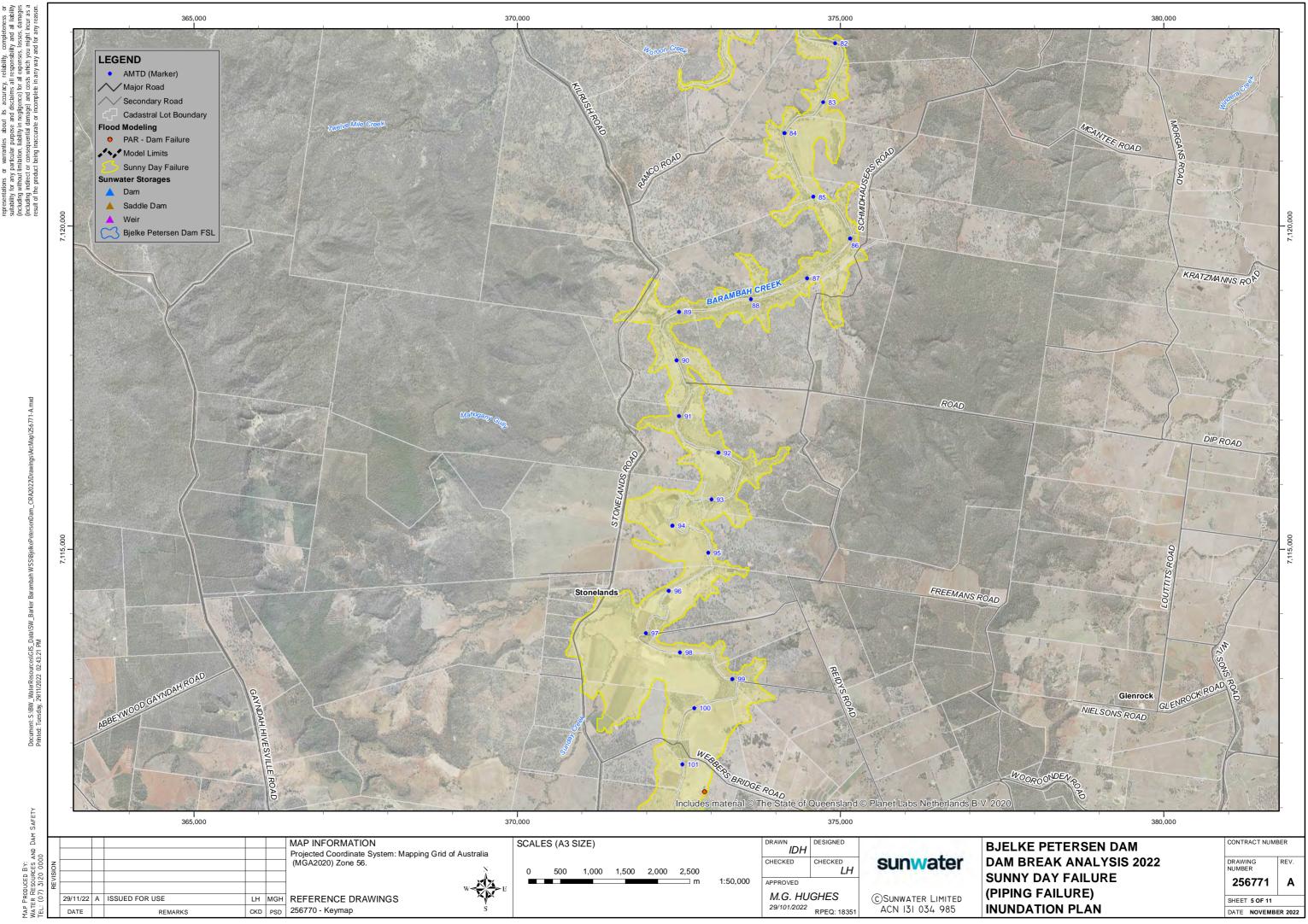
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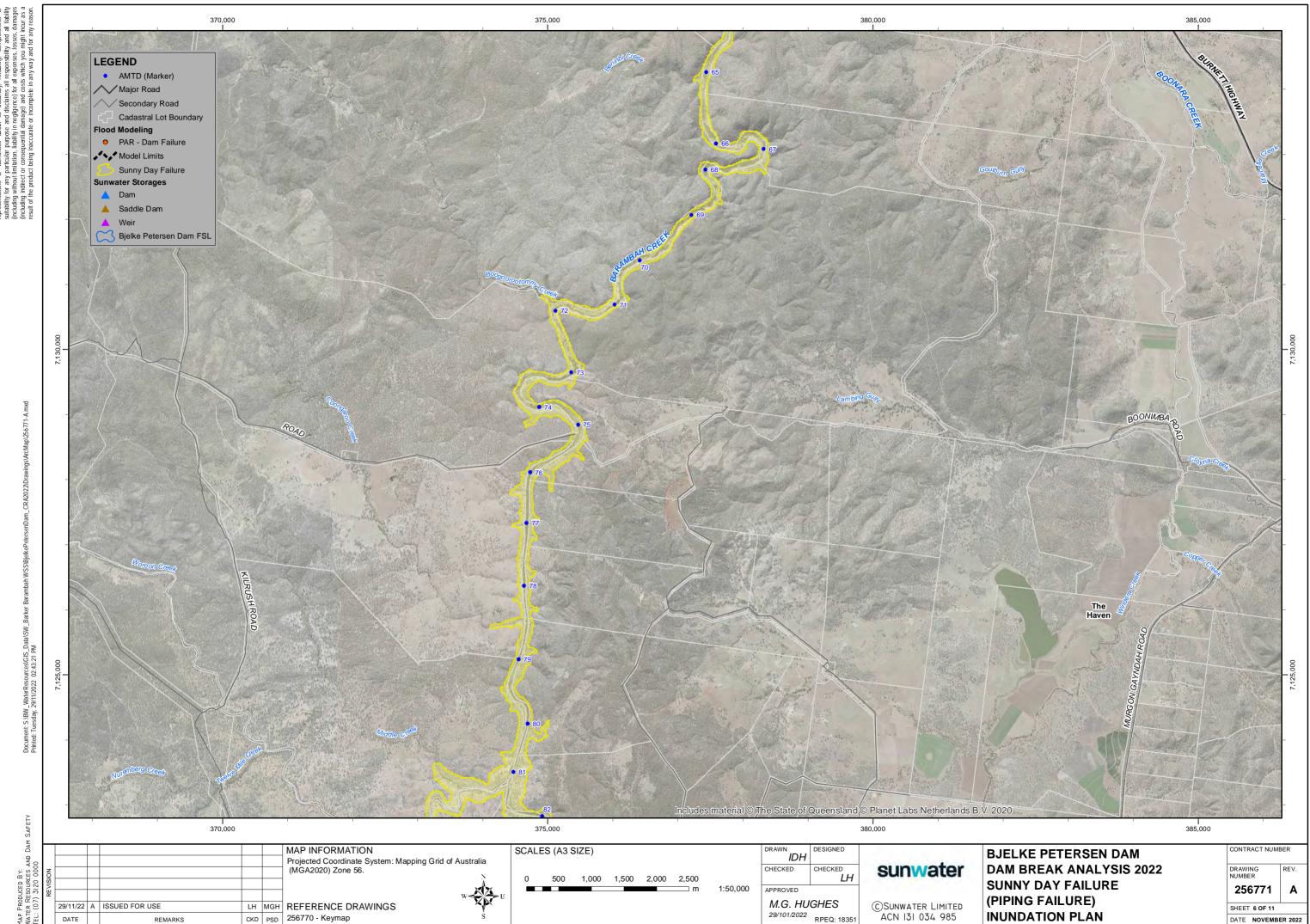
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(PIPING FAILURE) **INUNDATION PLAN**

SHEET 4 OF 11 DATE NOVEMBER 2022



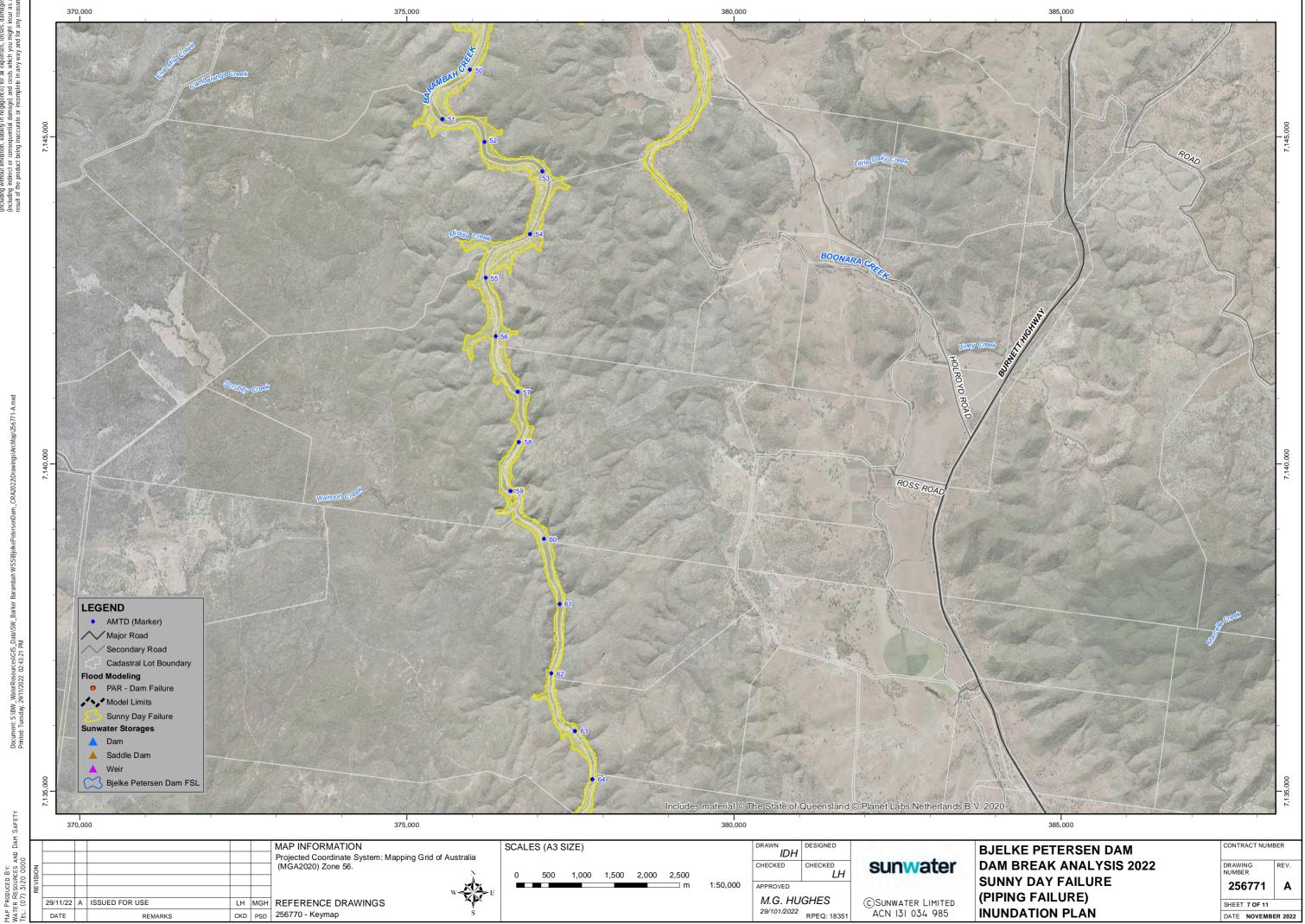


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INUNDATION PLAN

DATE NOVEMBER 2022

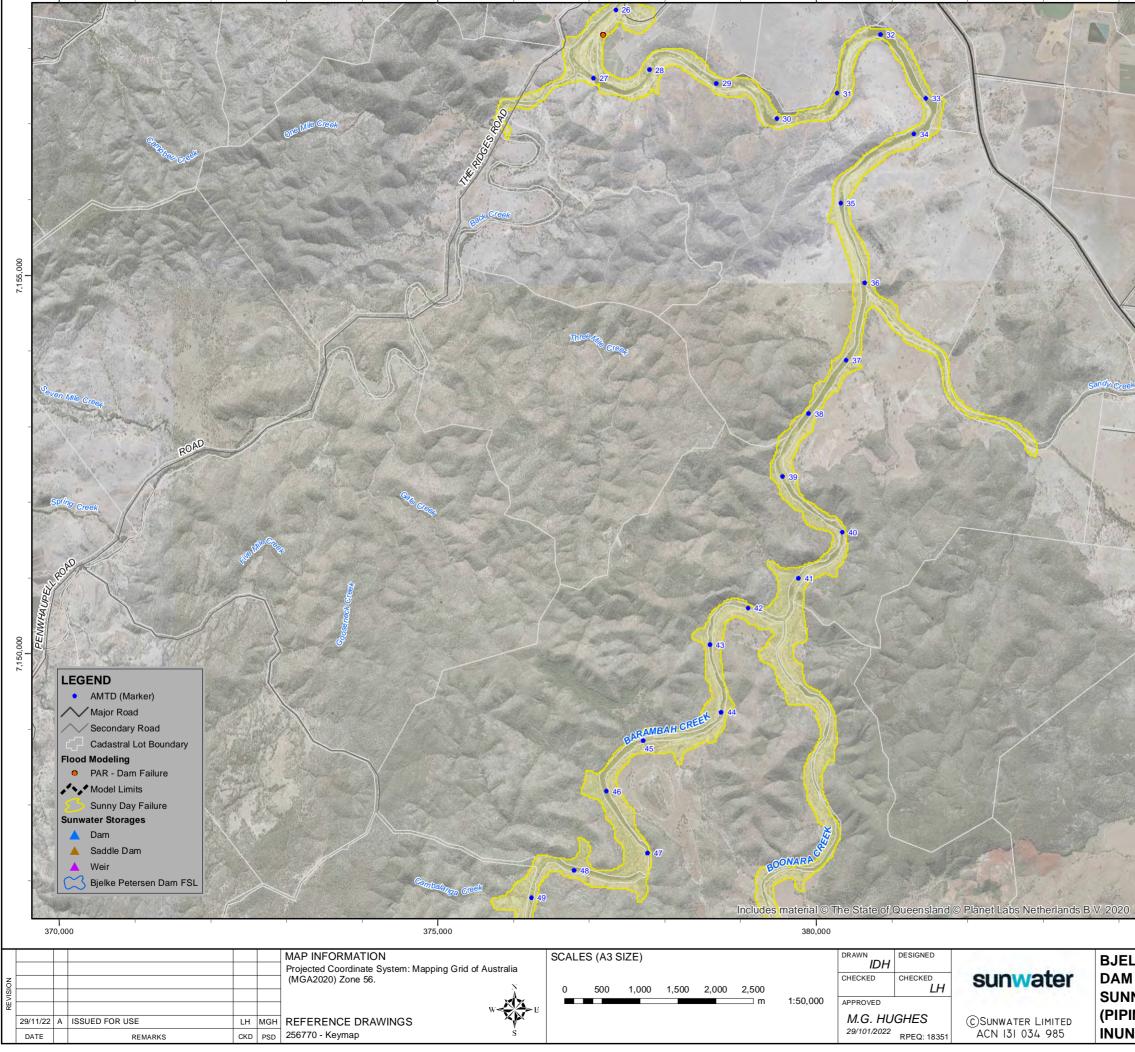




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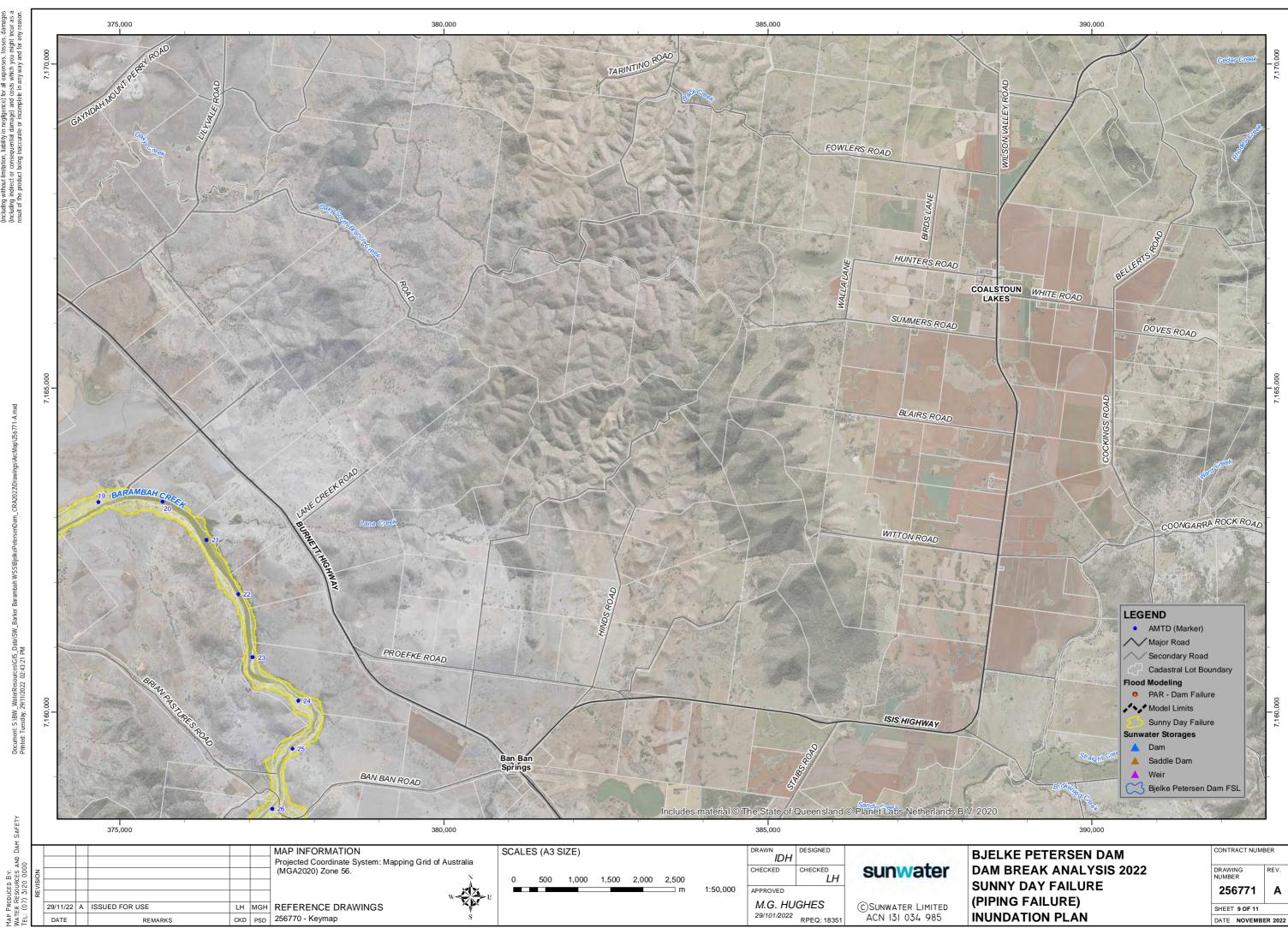
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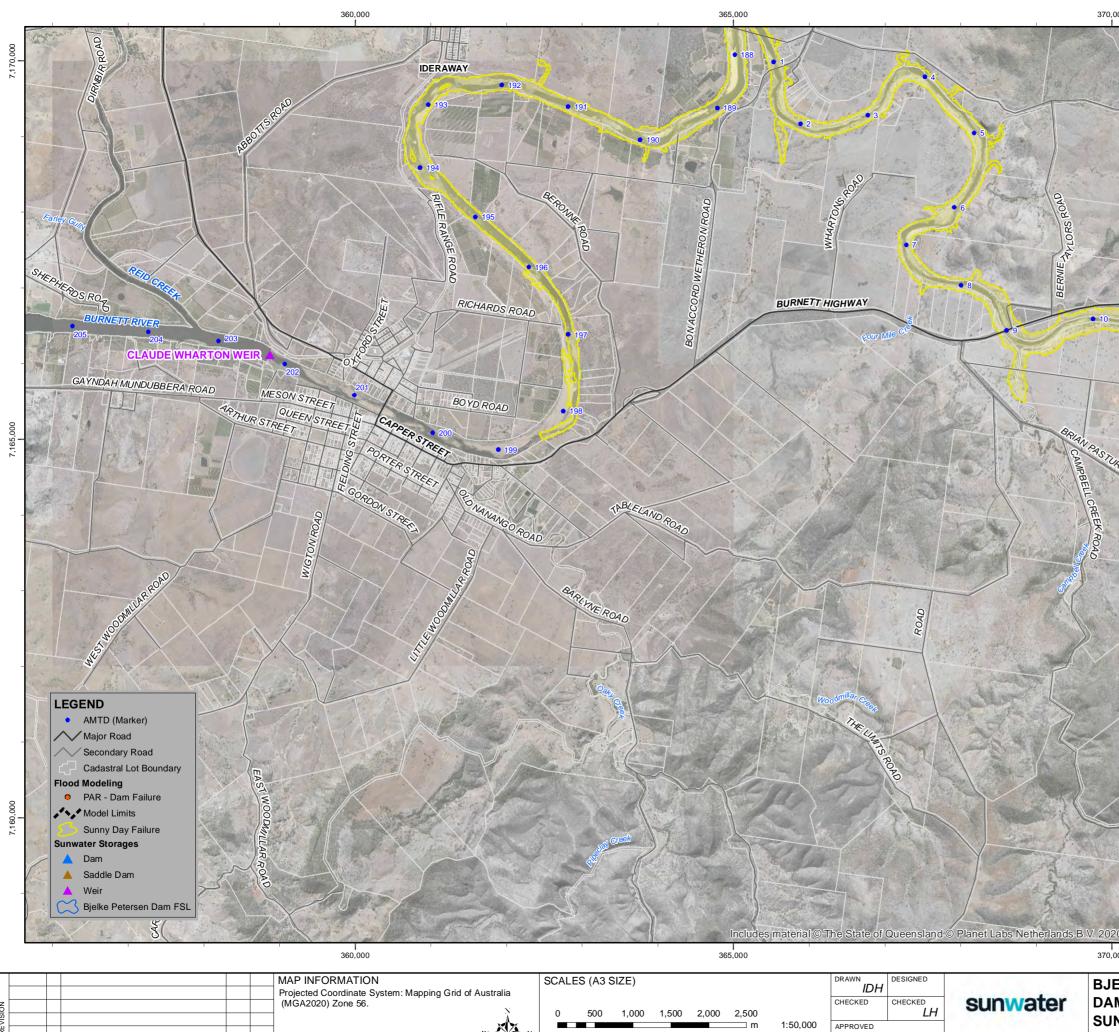
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BJELKE PETERSEN DAM DAM BREAK ANALYSIS 2022 SUNNY DAY FAILURE (PIPING FAILURE) INUNDATION PLAN







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29/11/22 A ISSUED FOR USE

REMARKS

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LH MGH REFERENCE DRAWINGS

CKD PSD 256770 - Keymap

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M.G. HUGHES

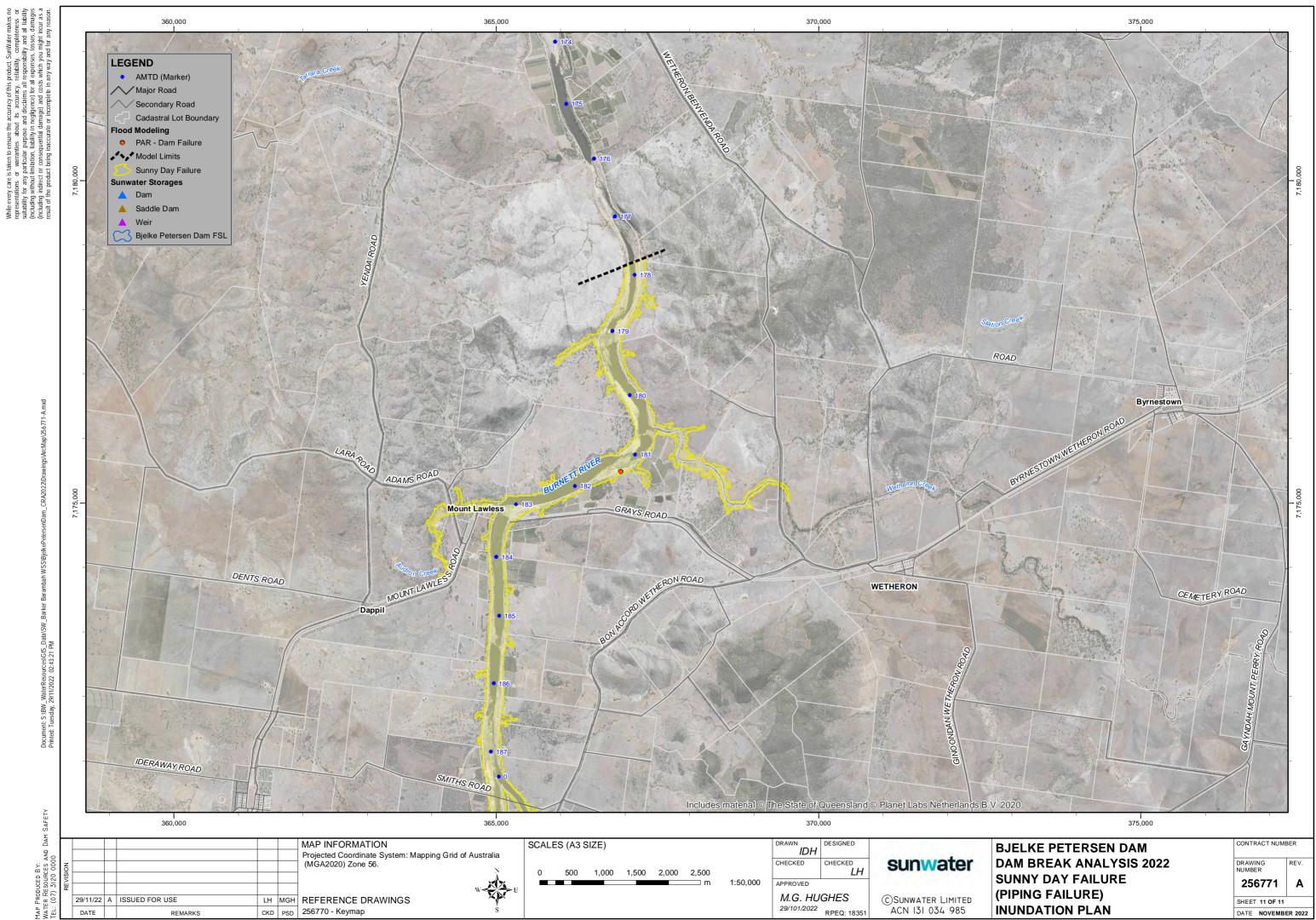
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29/101/2022



(PIPING FAILURE) **INUNDATION PLAN**

SHEET 10 OF 11 DATE NOVEMBER 2022



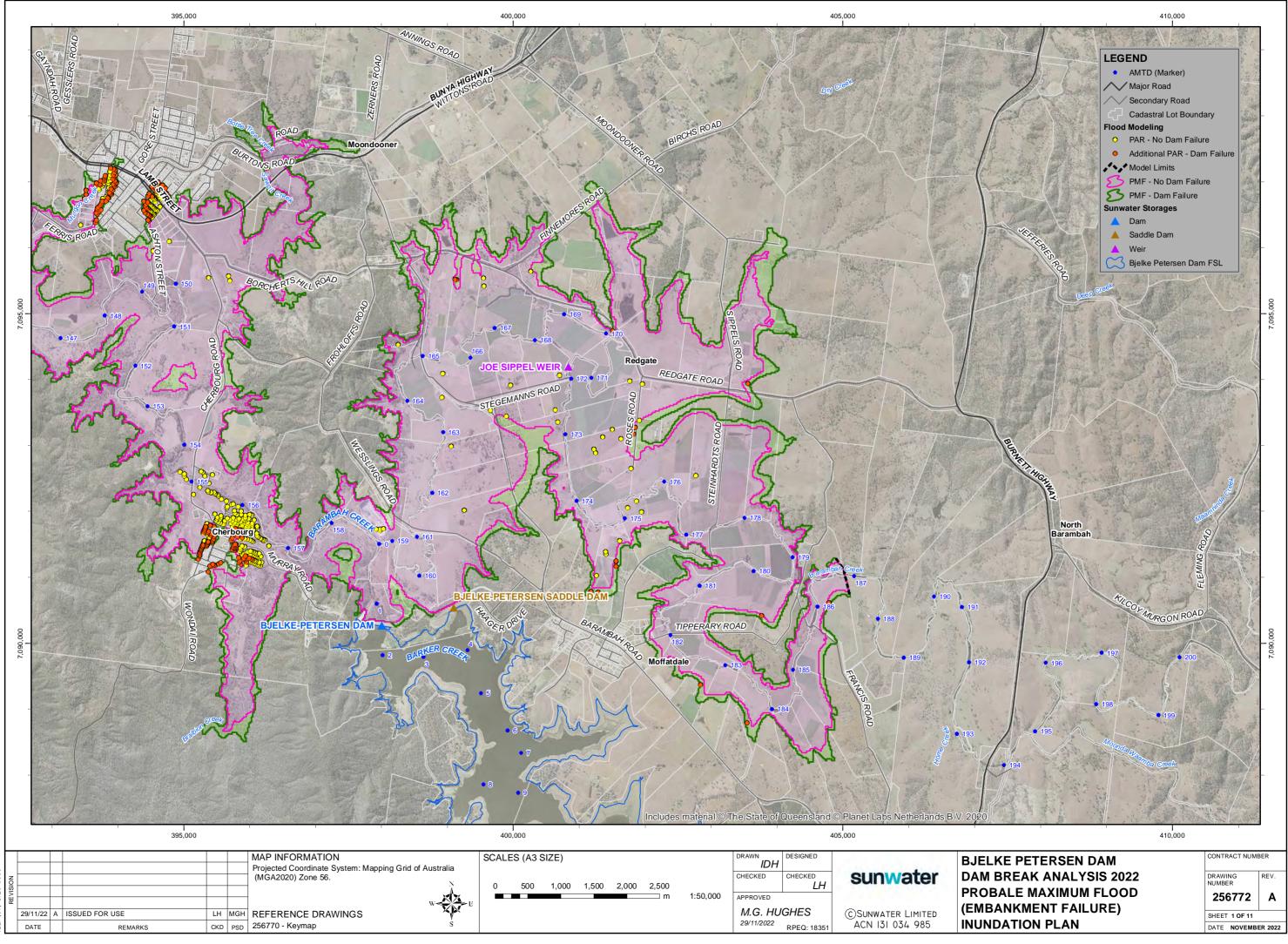


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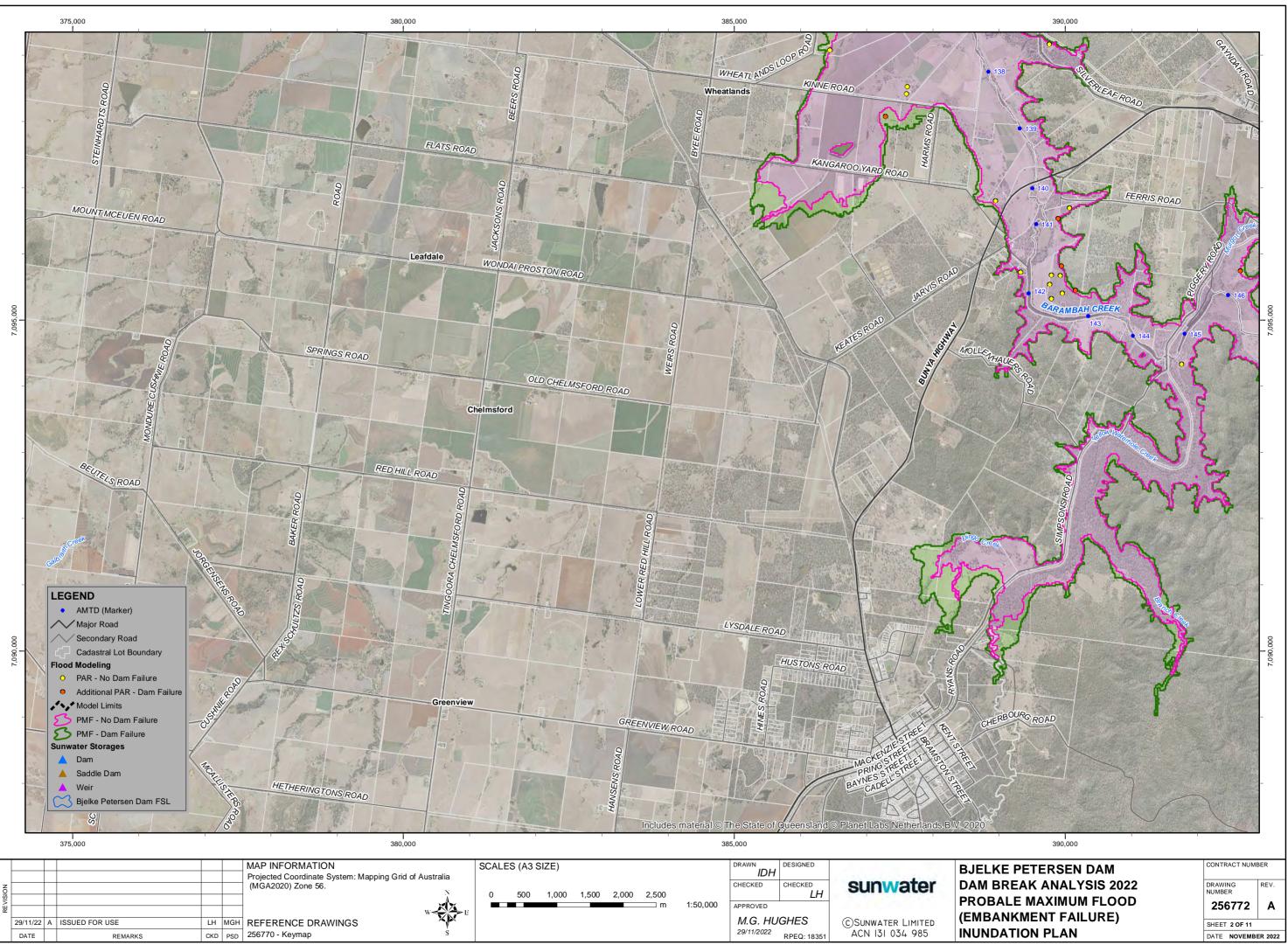
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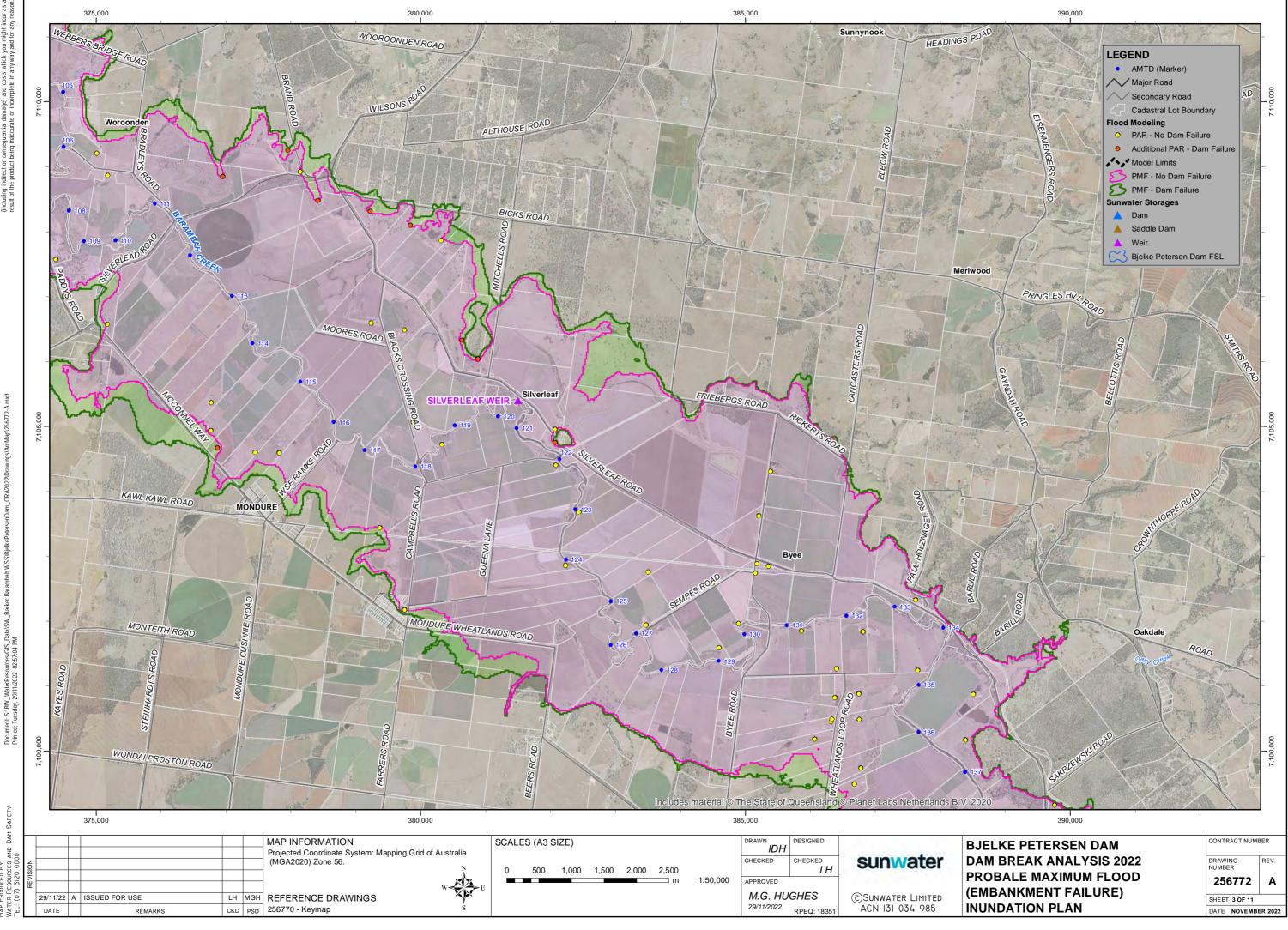




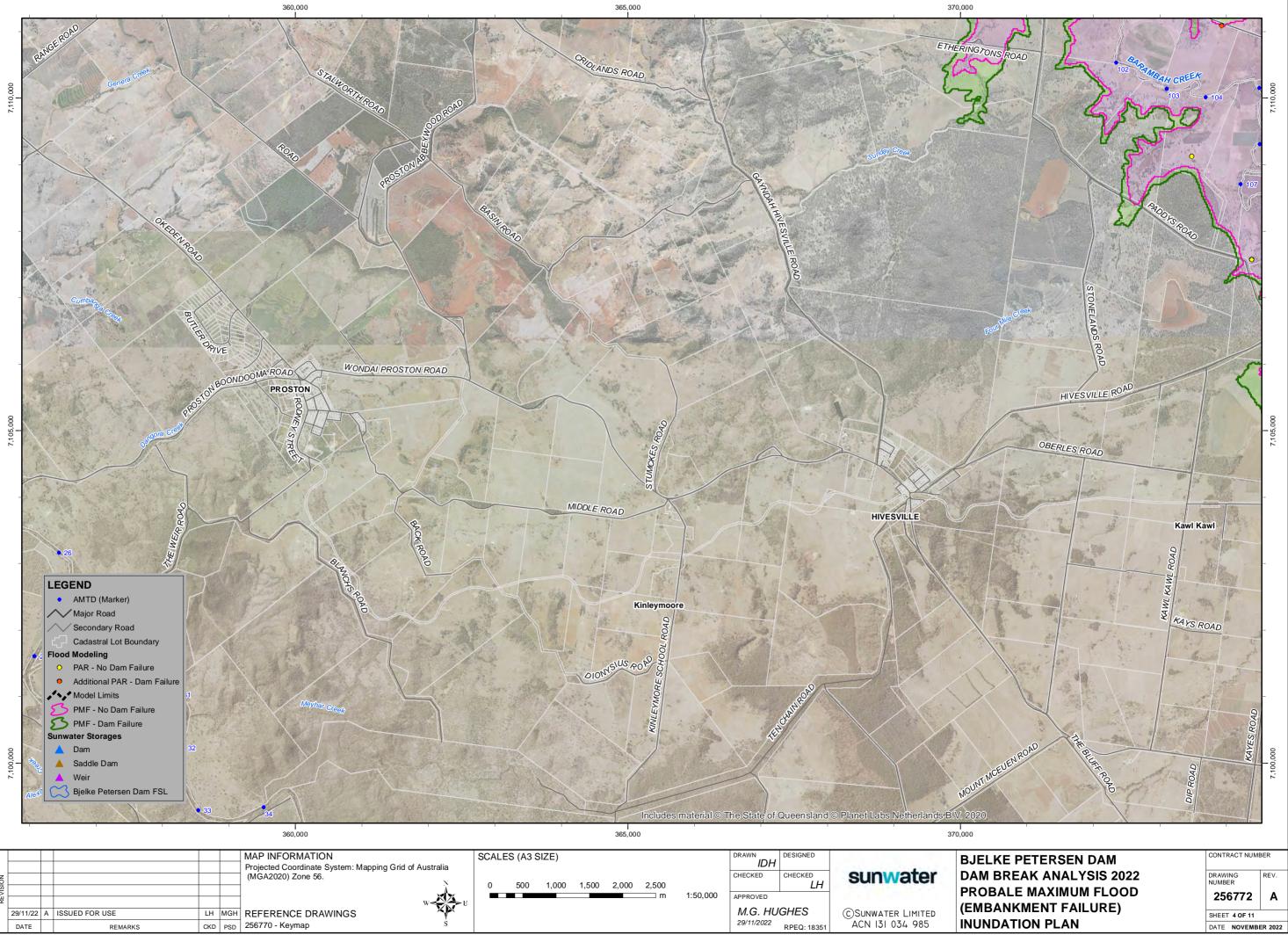
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MAP PRODUCED BY: WATER RESOURCES AND DAM SAFETY TEL: (07) 3120 0000



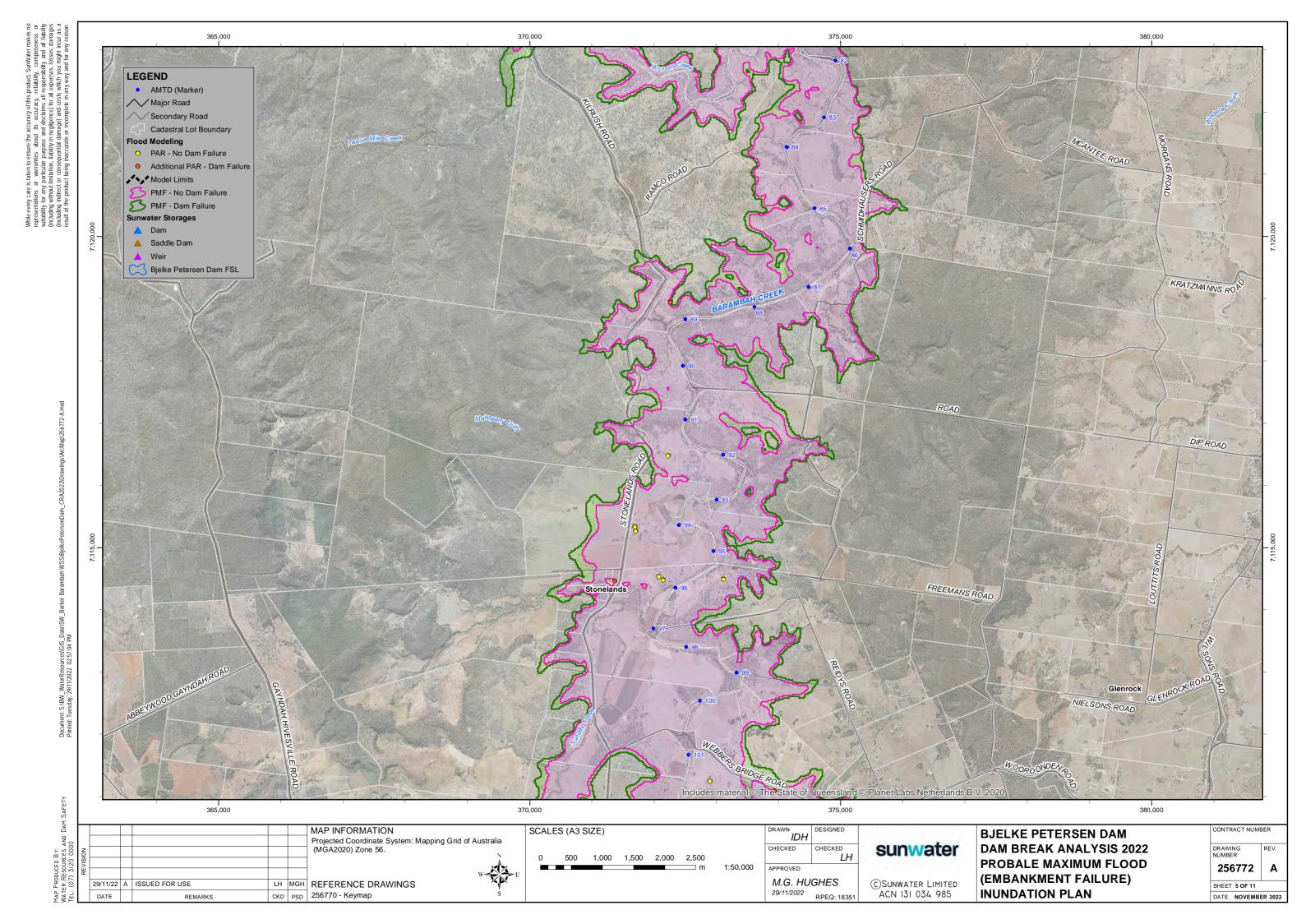


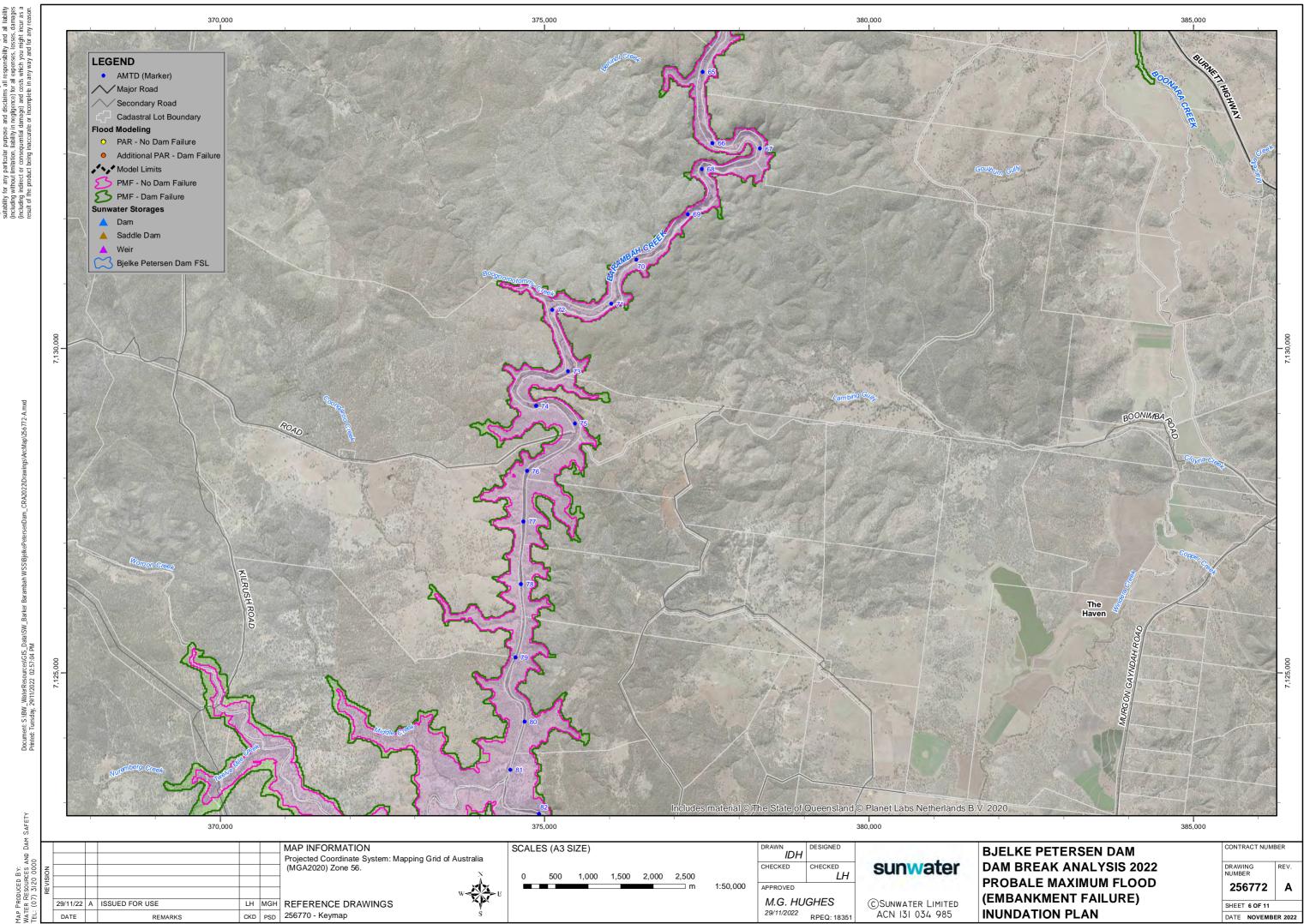
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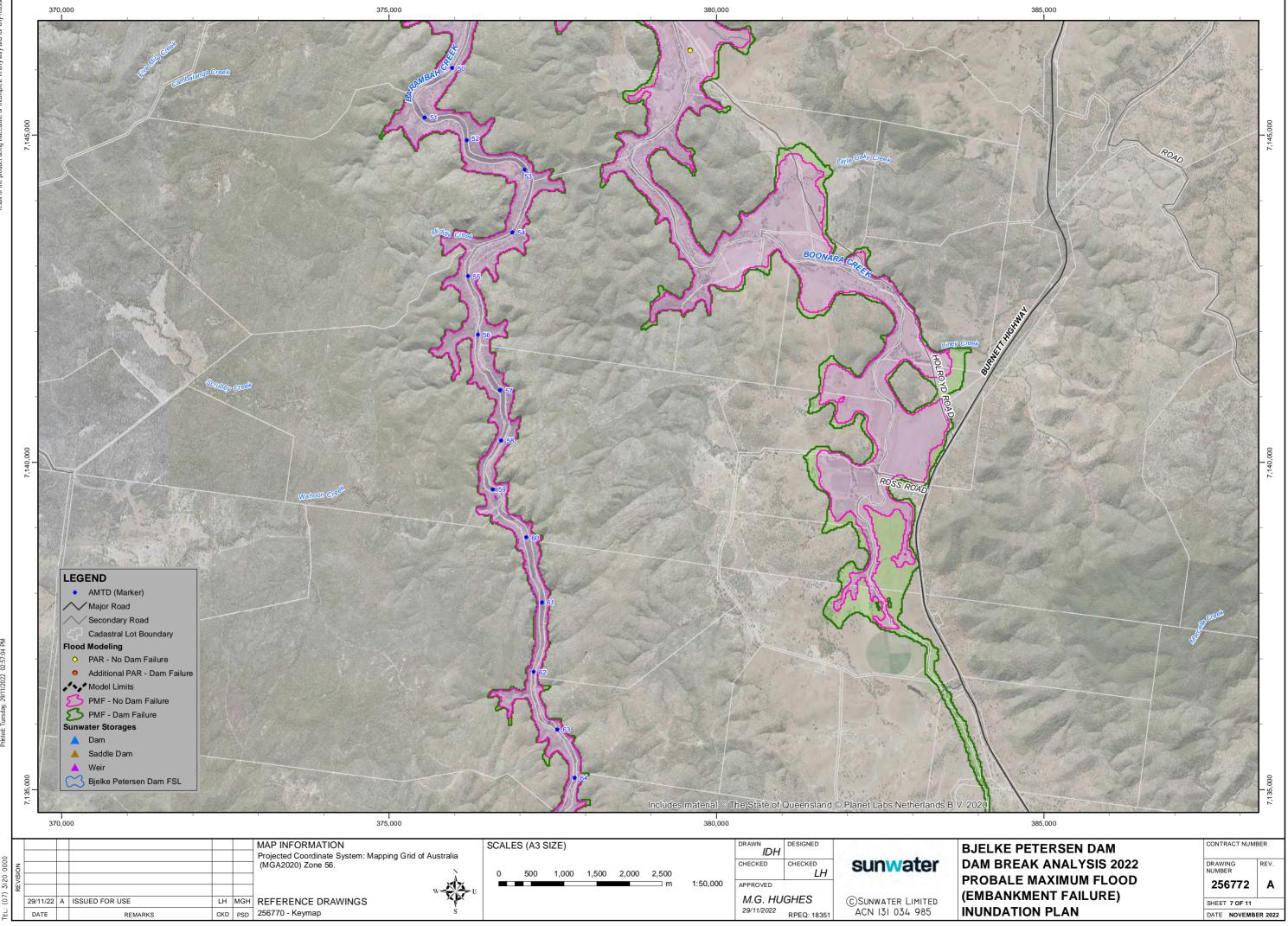
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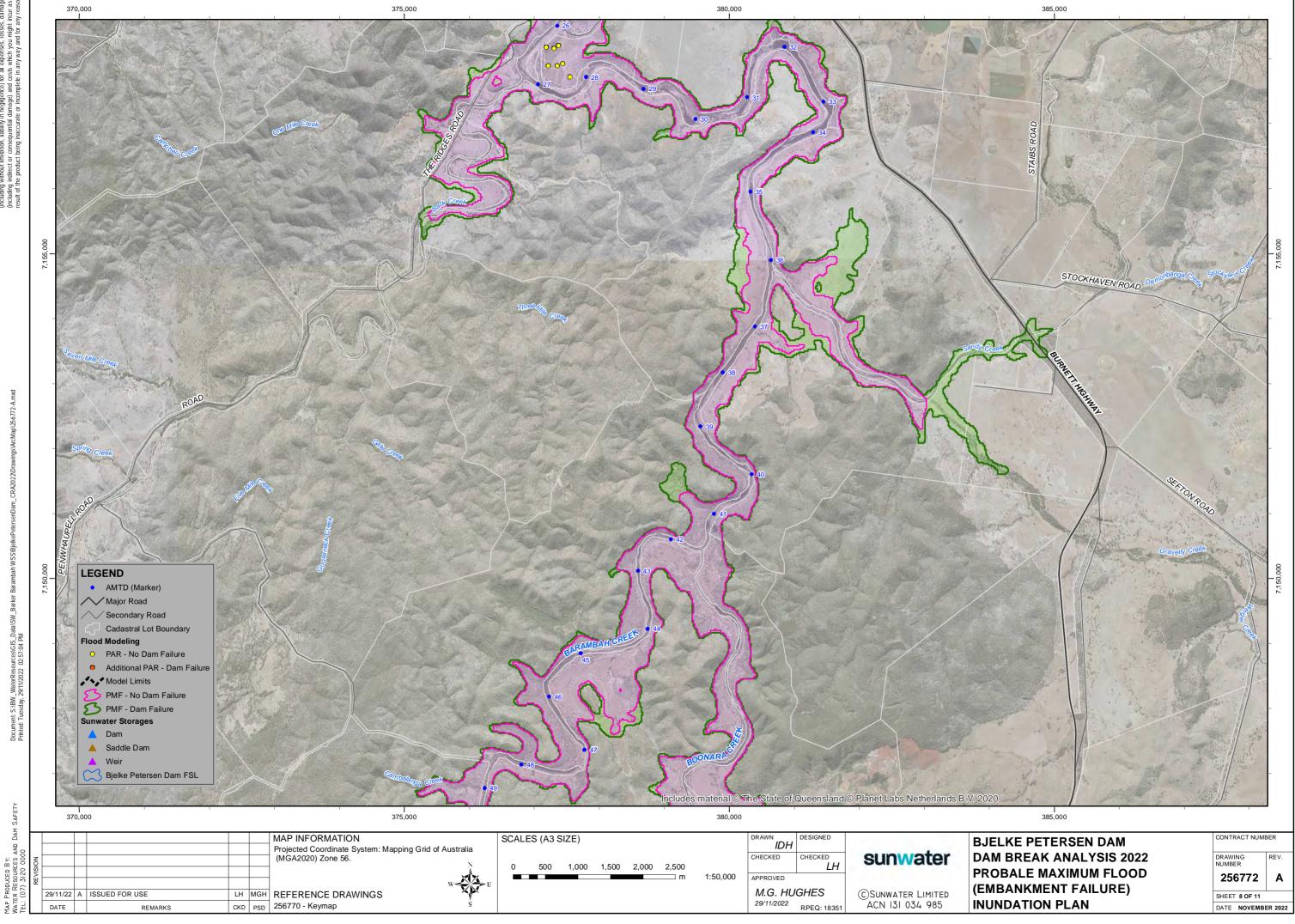
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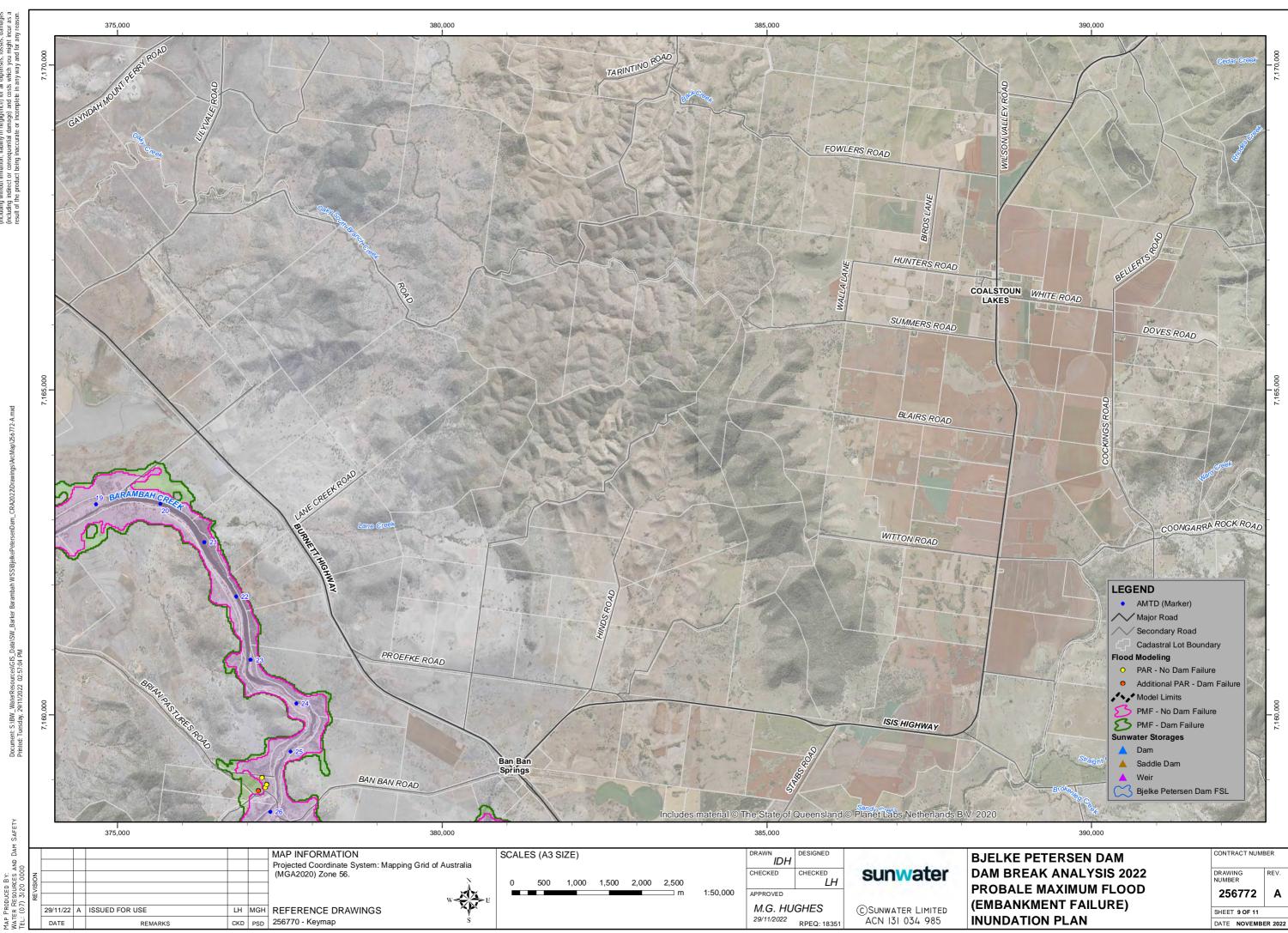


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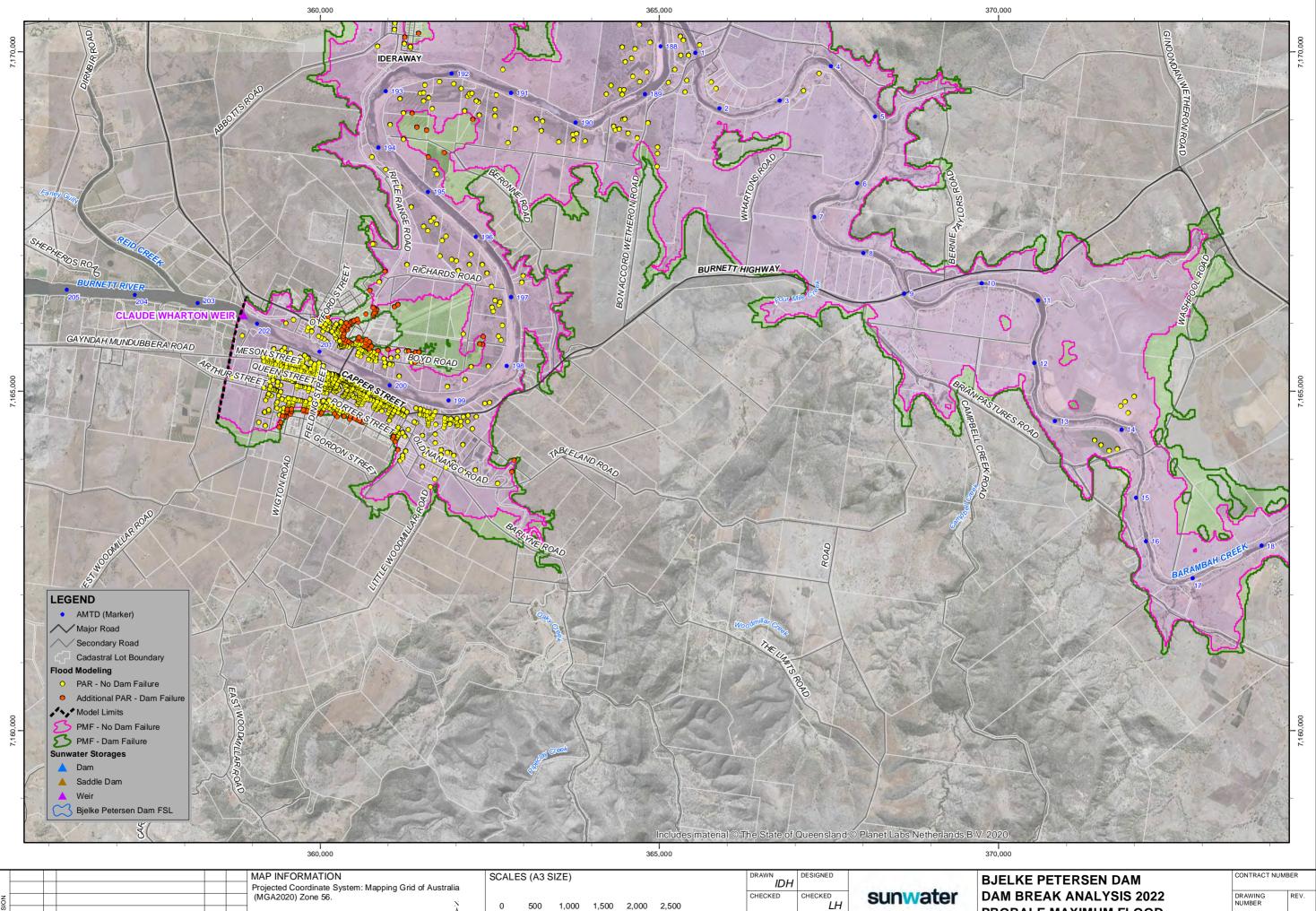
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APPROVED

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M.G. HUGHES

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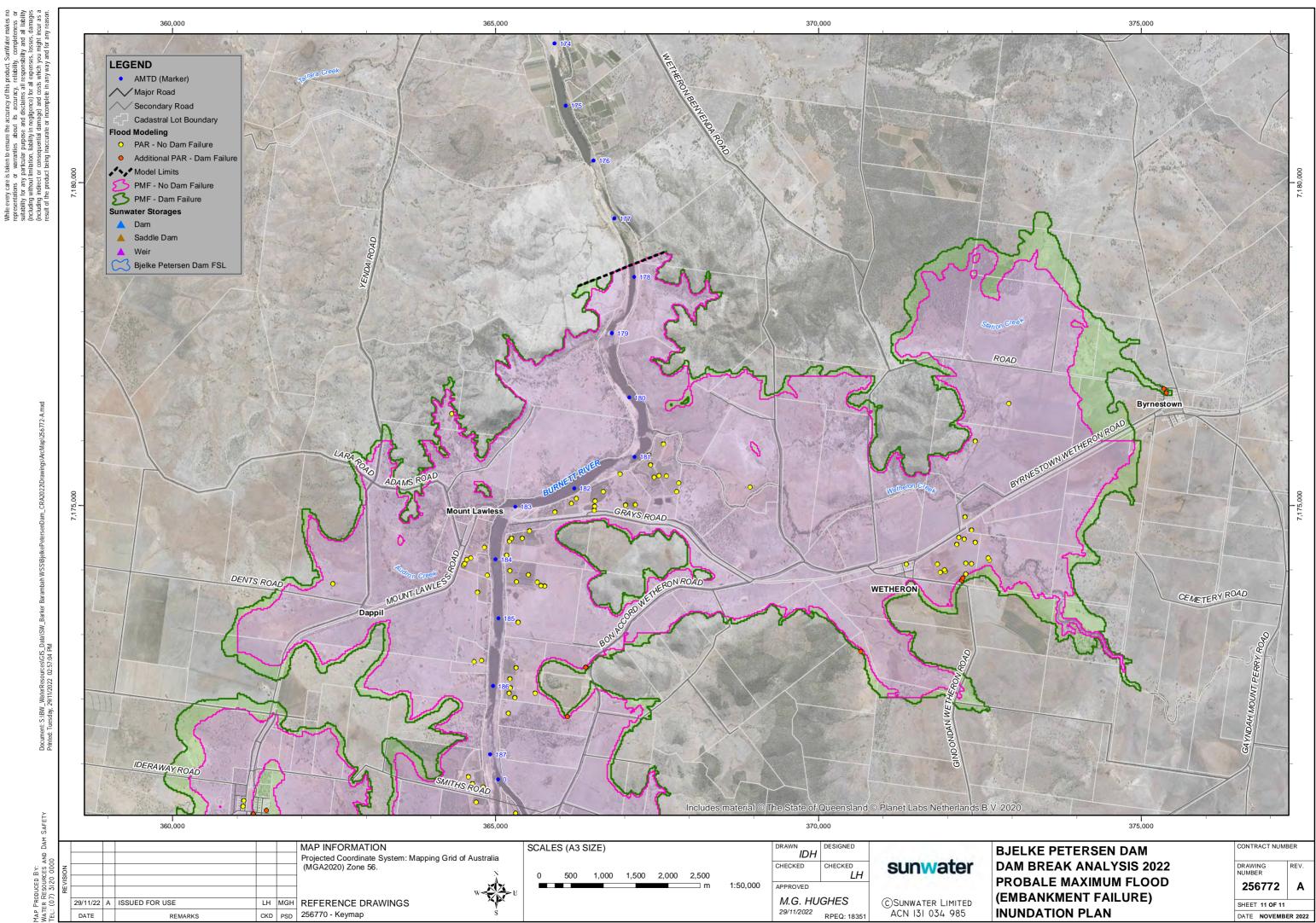
DATE

LH MGH REFERENCE DRAWINGS

CKD PSD 256770 - Keymap

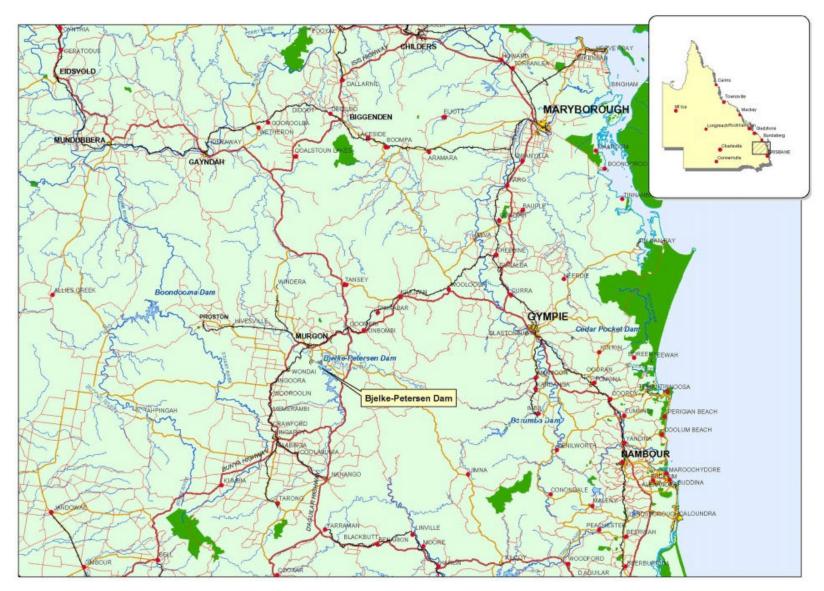
PROBALE MAXIMUM FLOOD (EMBANKMENT FAILURE) **INUNDATION PLAN**

256772 Α SHEET 10 OF 11 DATE NOVEMBER 2022



Appendix B4: Locality plan

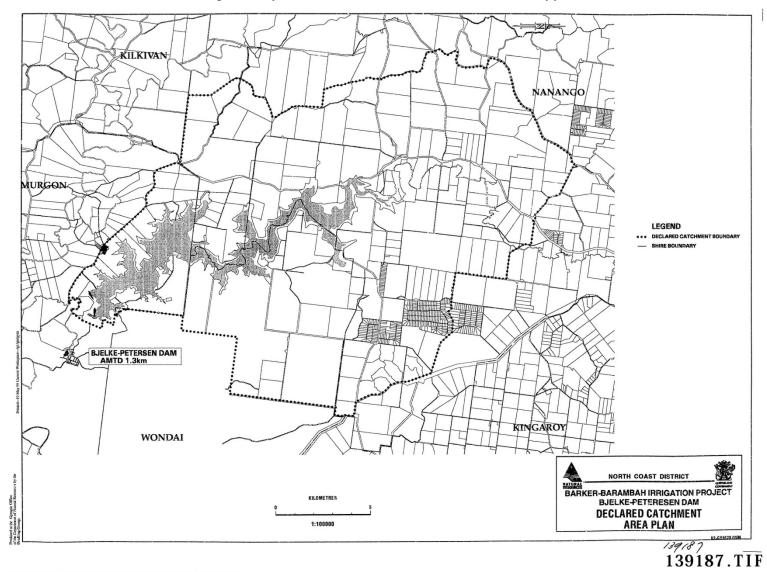






Appendix B5: Catchment plan

Figure B8: Bjelke-Petersen Dam declared catchment boundary plan



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APPENDIX C Equipment and technical information

- C1 List of equipment available during an emergency
- C2 Bjelke-Petersen Dam discharge curve
- C3 Bjelke-Petersen Dam storage curve
- C4 Bjelke-Petersen Dam river outlet rating

Appendix C1 has been redacted

Appendix C2: Bjelke-Petersen Dam discharge curve

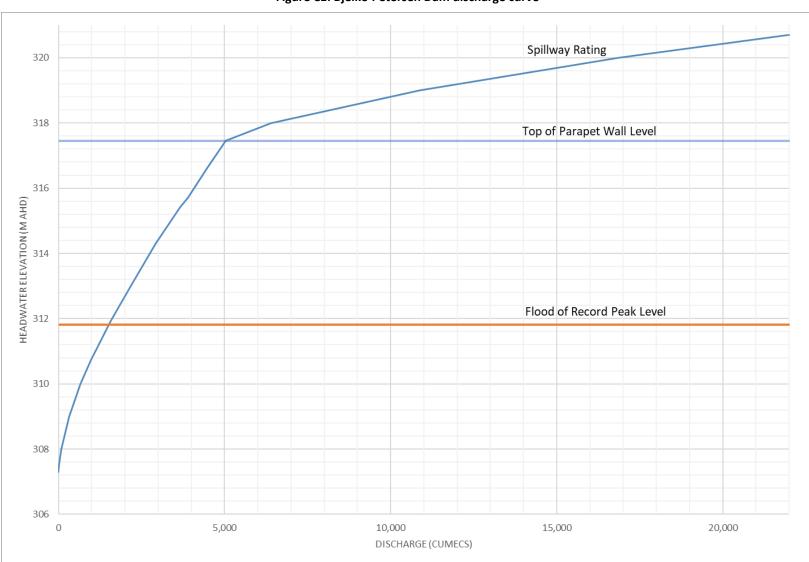
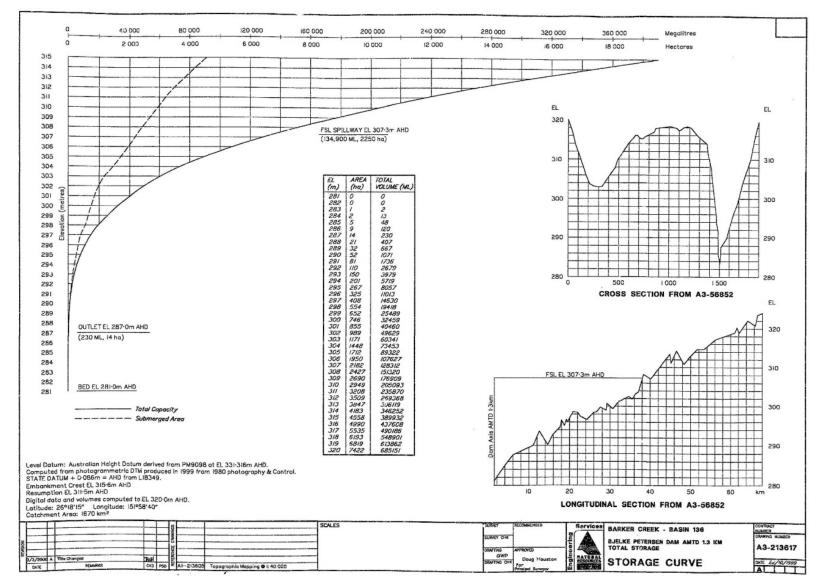


Figure C1: Bjelke-Petersen Dam discharge curve

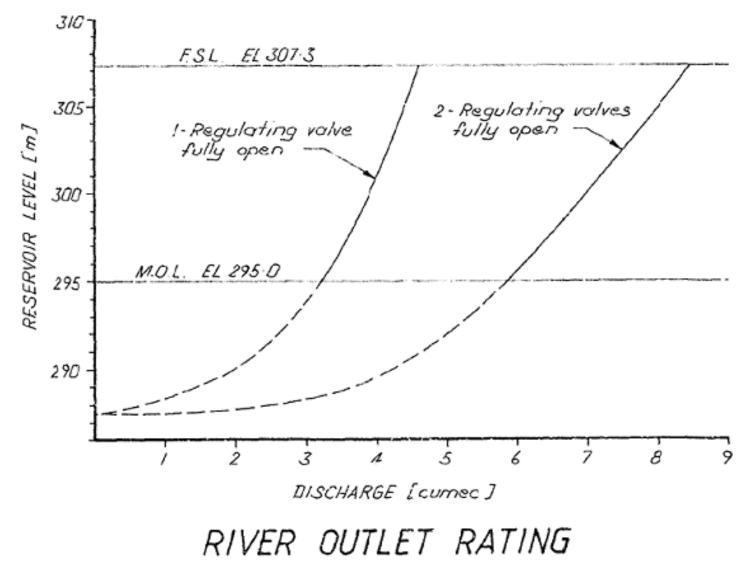
Appendix C3: Bjelke-Petersen Dam storage curve

Figure C2: Bjelke-Petersen Dam storage curve (213617)



Appendix C4: Bjelke-Petersen Dam river outlet rating





Appendix D Interaction with local government and district groups

Appendix D has been redacted

Annexe — Bjelke-Petersen Dam SMS Messages

Advice

Stay informed



Watch and Act

Prepare to leave



Emergency

Leave immediately

SMS ADVICE from Sunwater. Bjelke-Petersen Dam is spilling excess water into Barker Creek. People downstream of Bjelke-Petersen Dam should STAY INFORMED and MONITOR CONDITIONS. Water flows from Bjelke-Petersen Dam expected to remain within beds and banks of the creek/may contribute to widespread/localised/ overland flooding. Expect increased flows in 6-12 hours/ later today/overnight/tomorrow. There is no immediate danger. More information here: bit.ly/RecandSafety FLOOD WATCH AND ACT from Sunwater. Excess water spilling from Bjelke-Petersen Dam into Barker Creek has increased significantly. Water flows from Bjelke-Petersen Dam may contribute to dangerous/widespread flooding downstream. Expect increased flows in 6-12 hours/later today/overnight/tomorrow. People downstream of Bjelke-Petersen Dam must PREPARE TO LEAVE in case the flood gets worse. Call Triple Zero (000) if your life is in danger. Call the SES on 132500 for flood help. More information here: bit.ly/RecandSafety FLOOD EMERGENCY WARNING from Sunwater. People downstream of Bjelke-Petersen Dam including Cherbourg and Murgon must LEAVE IMMEDIATELY. Bjelke-Petersen Dam possible failure/is failing. Major flooding is happening now. Your life is at risk. Go now to a safe place away from the flood. Goomeri and Kingaroy are safe. Get full warnings and what you should do at South Burnett Regional Council http://dashboard.southburnett.qld.gov.au

To be issued in consultation with council